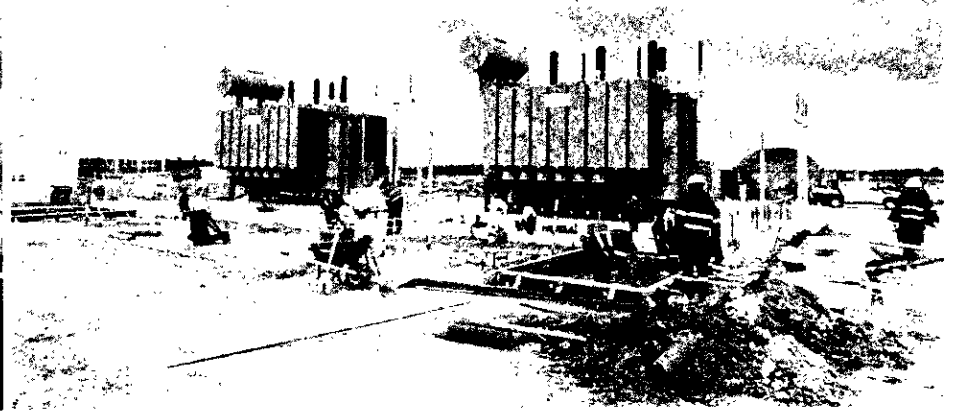
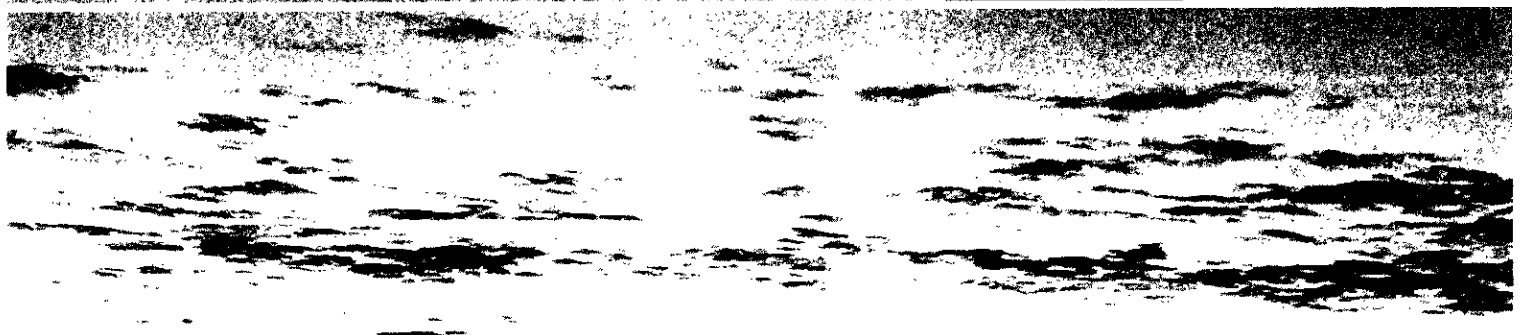
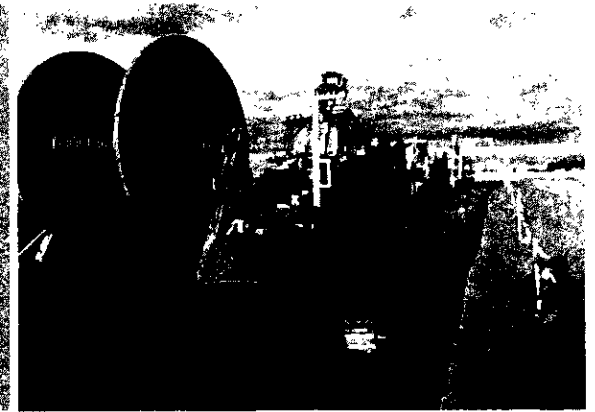




Fern Trading Limited Annual Report and Accounts 2023



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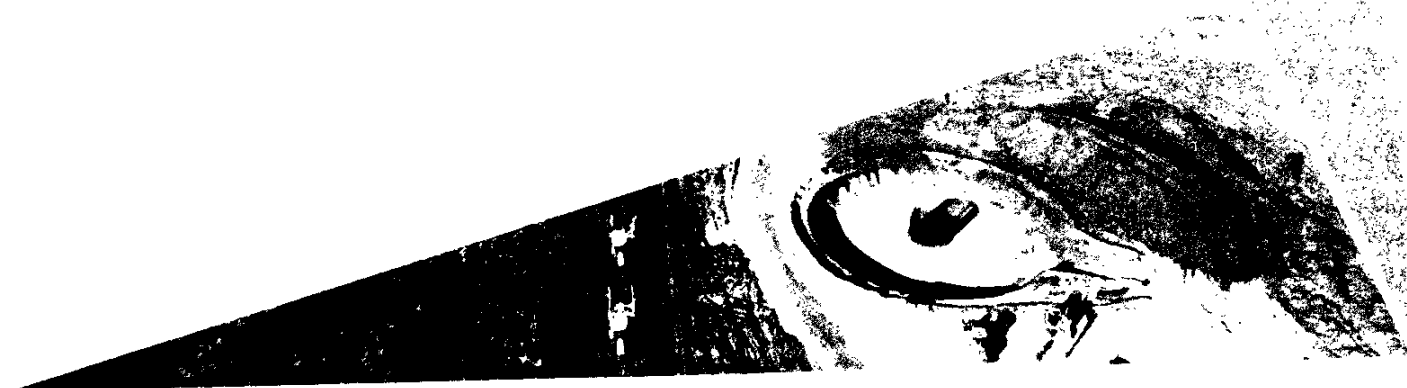
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FERN
TRADING

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1 | OVERVIEW

Group snapshot



Revenue

Revenue has increased by over 12% in the last year from **£712m** in 2022 to **£800m** in 2023



Carbon offsets

Our renewable energy sites' carbon saving is over **681,101** carbon tonnes this year



Energy generation

Our renewable energy assets produce enough energy to power over **a million** UK homes



Number of loans

Over the year we have provided an average **224** borrowers in the UK



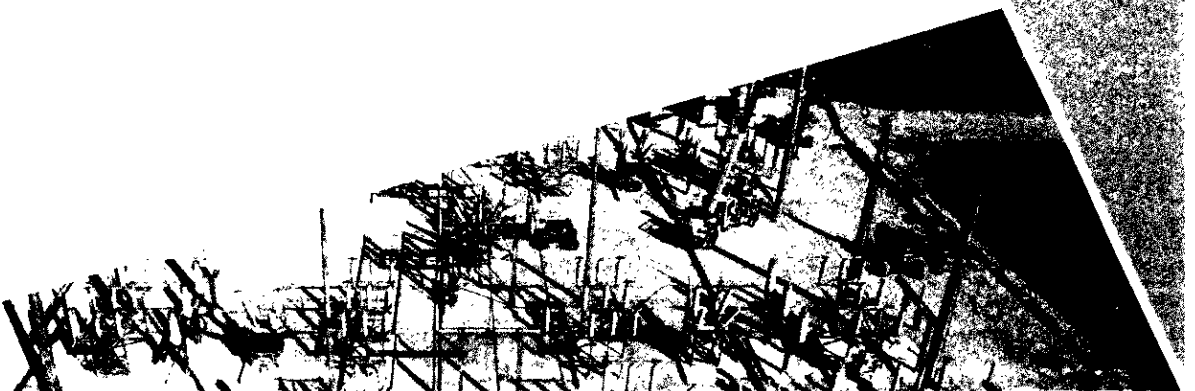
Number of employees

We employ over **1,500** people



Number of sites

We own **229** energy sites spread predominantly across the UK



2 | STRATEGIC REPORT

Directors Report

Fern Trading Limited (the "Company" or together with its subsidiaries the "Group") targets consistent growth for shareholders over the long-term, with a focus on steady and predictable growth, comprising more than 330 companies that operate across a range of industries. The Group has been trading for 13 years, successfully navigating the economic cycles and market volatility over this period. Our Group has established a stable presence in its sectors of operation and we expect to continue to perform predictably in these sectors.

The UK faced a challenging economic backdrop

demonstrate resilience, though was not immune to the challenging market conditions of the sectors it

indicate an accounting loss, this is primarily due to capital deployment into newer asset intensive parts

growth in the future. Extraordinary costs incurred in the year have a further impact on the Group results.

Our renewable energy business is now a mature and well established sector for our Group, generating consistent revenues. Our growth strategy in our

contributed to an accounting loss in this year, ahead of

and housebuilding, which includes retirement living

our mature sectors, producing 4.2% of the UK's solar energy and 2.7% of the UK's onshore wind energy output. We have built a property lending business, with a book of £644m at year end, which helps to support the construction and improvement of homes and commercial spaces throughout the UK.

housebuilding, are establishing themselves as important players in their markets and seeing ambitious expansion target

The Company's share price delivered 310% growth over the past 12 months, a steadier increase when compared with the exceptional growth of 10% for the prior year. Over the longer term, we expect the Group to return to our target annual growth rate

4.83%, ahead of our target 4.20% annual growth.

We remain a supportive employer, with an average

own and operate, and indirect employment provided for hundreds more people through contracts that we have in place.

A reflection on our year

Our Group delivered £800m of revenue (2022: £12m) while growing capital deployment, with net assets increasing to £2,366m at the end of the period (2022: £2,221m restated), led primarily by

divisions.

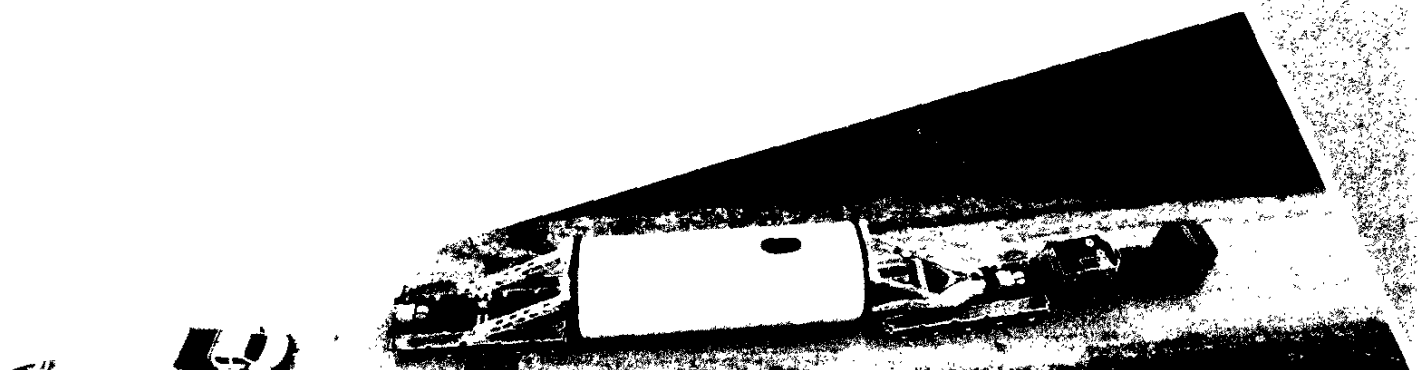
Our more mature sectors operated robustly and we continued to expand newer parts of the Group. As a

£82m (2022: £195m), and an accounting loss before

loss-making in the early years of construction and

At the start of the period long term energy price forecasts and energy forward rates remained high, as the global economy continued to recover from the Covid-19 pandemic, together with seeking alternative sources of energy as a result of the

factors had increased the value of the Group's energy assets in the prior period and, in turn, the share price of the Group.



2 | STRATEGIC REPORT

Directors Report'

1. Energy

Approximately 50% of the Group's net assets comprise energy generating assets such as solar energy sites and wind farms. These assets provide long-term revenue streams, though their value can still be impacted by changes in pricing and demand.

A range of technologies to mitigate against less predictable weather patterns will continue to contribute towards steady, predictable share price growth.

We expanded our solar portfolio with further additions in Zestec, which specialises in developing commercial solar rooftop sites in the UK. These sites are currently under construction, and we expect to retain and operate them once complete. The construction of Guardroge, our wind farm in Poland, remains on track and on budget, and we expect it to start generating electricity by December 2023. Duacca Wind Farm, our largescale construction project in Western Australia started generating electricity after year end and was subsequently sold in October 2023. At the beginning

the construction and sale of Darlington Point Solar Farm, one of the largest solar sites in Australia, with a capacity of 333MW.

Our successful and well-established biomass division continues to perform well, delivering stable returns since acquisition in 2015. We added a new site at Snetterton in East Anglia in April 2021, which has

some months of operational downtime, following a gearbox fault, the insurance claim for replacement parts and loss of revenue was settled in full.

Construction at our Waste-to-Energy facility in Ayrshire has progressed as planned, with completion expected in 2025. The facility has been in development for four years and will be capable of processing over 185,600 tonnes per annum of non-recyclable household, commercial and industrial

exported. This will generate 17 MW of low carbon electricity, enough to power 30,000 homes, and it

will be the largest waste-to-energy plant in the UK.

energy project in western Scotland.

Our 26 reserve power sites have continued to perform ahead of expectations, due to low generation from wind assets over the winter 2022/23, resulting in demand for additional generation to balance the grid.

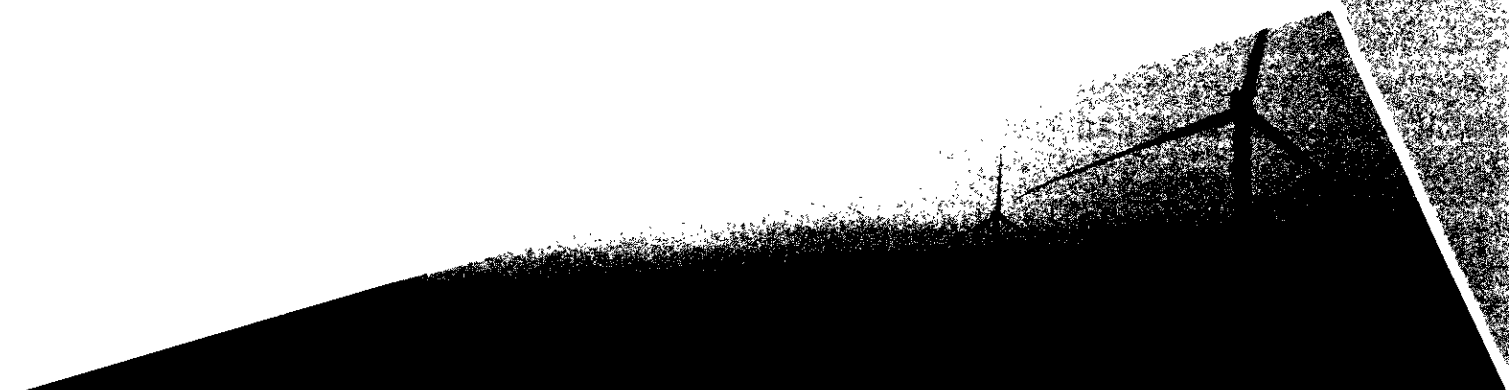
2. Lending

Our property lending business continues to be a substantial part of the Group, representing around 15% of the Group's net assets, comprising short- and medium-term secured loans to experienced property professionals. Our average loan book constituted over 224 loans this year to borrowers in the UK.

Our loans are written at conservative loan to value ("LTV") levels (below 70%) to protect against a fall in property prices. At the end of the period, the average LTV for the loan book was 60%. The turbulent market this year has reinforced the importance of this strategy, which has served the Group well over its 13 year history. We are naturally taking a cautious approach when assessing new lending opportunities considering the changing economic outlook.

Since inception in 2010, the Group has lent £2.49bn of property loans and has had a strong record of recovering its capital. However, the abrupt increase in interest rates in the current year has made it more

difficult to service their loan term. This has contributed to a small increase in provisions and, at year end, we recorded a provision of £30m against one commercial loan. Though we acknowledge this provision feels noteworthy, for context, it amounts to around 1% of the Group's net assets and is an outlier compared to our track record. This does however serve to emphasise the importance of our experience and approach in the sector, including disciplined due



2 | STRATEGIC REPORT

Directors Report'

diligence, conservative loan to value ratios, and an emphasis on cash flow, to ensure resilience during times of economic uncertainty. We will continue to adopt this approach throughout the coming year.

3. Fibre

In March, we successfully consolidated our regional

Fibre, Swift Fibre, Ciganet and AirPoints Fibre into a new business, Fern Fibre Trading Limited (FFTL). Given wider market consolidation and opportunities in the market, it has made economic sense to bring together these separate businesses now rather than later. As part of this, post year end, we undertook a restructuring exercise to realise some operating headcount.

In the year we continued to invest capital in expanding our ultrafast FTTP broadband networks. The geographic focus of our networks is the Home Counties, the South and South West of England, Yorkshire and the Midlands, however we also provide connectivity to homes and businesses throughout the UK using networks owned by other operators. The business is generating revenue from residential

and copper networks.

the Group, as we invest into the infrastructure

4. Housebuilding

Our housebuilding division remains an important part of the Group at approximately 8% of net assets and is comprised of Elva Homes (Elva), the housebuilding business we acquired last year, and Rangeford Holdings Limited ('Rangeford'), our retirement living business.

Elva develops mid-market family homes in South East commuter towns and villages and is performing broadly in line with budget, despite challenging conditions across the industry. We plan to grow in a measured way, organically and via strategic

Homes, which expanded Elva's footprint to East Sussex and Kent. Its ambition remains to deliver 750 homes per year.

Rangeford continues to expand its portfolio with three villages fully open and additional villages under construction in Chertsey and Stapleford (near Cammerogel), due to open in 2024 and 2025 respectively. We are excited by the opportunities for growth in this sector, with two further sites acquired in Borking and East Grinstead. The design work for these villages is well underway.

Inflation and Interest rates

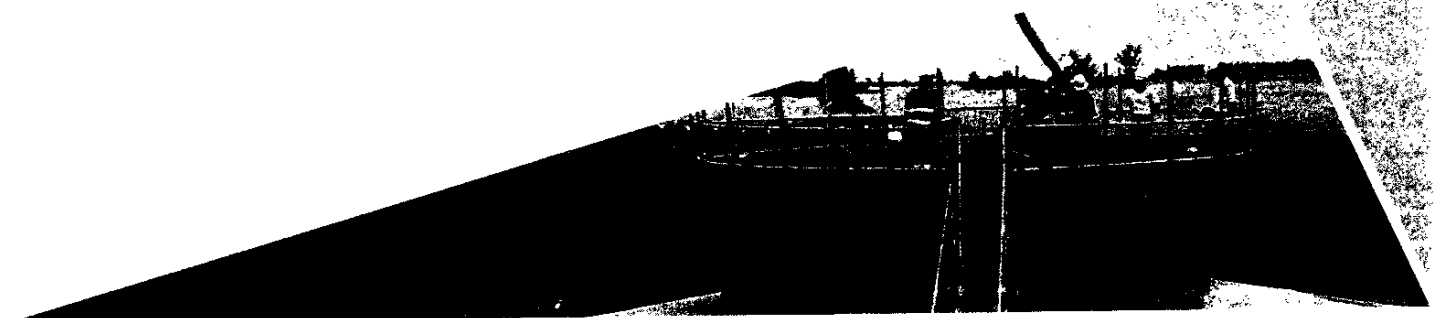
surpass the Bank of England target until 2025. A

does not tend to have a material impact on Group operations. For example, in our energy division the value of our renewable energy assets is determined by the life of the respective assets (typically 20-plus

years). If interest rates increase, the impact on our share price should be limited. Revenue each operating site would expect to make, which increases their value.

An increase in interest rates is seen as a return to normal after a long period of very low rates. The impact of this on our business has been broadly neutral, as the Group is intentionally structured such that it does

not rely on interest rates changing. An important part of this is a policy of taking our interest rate protection on the loans to the Group's energy assets, giving us protection from interest rate increases. This has



2 | STRATEGIC REPORT

Directors Report'

resulted in our renewables assets' loans continuing to perform well. In addition, the average interest rates were lower.

Rising interest rates are felt more closely in our lending business and as such we continue to take a cautious approach in this sector. We can, and do, reduce the number of loans we write or alter the risk

ratios, or pausing activity in certain parts of the market, as appropriate.

Current trading and outlook

Since the year end, the Group has continued to perform steadily from an operational perspective and in line with our expectations. Our growth targets for the Group over the medium and long-term remain unchanged, and we continue to focus on the following key areas to ensure we continue delivering predictable growth for shareholders:

In November 2022, the government announced the introduction of an Electricity Generator Levy ("ELG"), a temporary measure to charge exceptional receipts on high revenues for Groups generating electricity

March 2028 and applies to electricity generated from renewable, biomass and energy from waste sources. The Group was not required to pay ELG in the period, however we do expect to pay this in the

impact on the returns generated from our energy

Our property lending business continues to perform strongly with a diverse loan book comprising 224 loans on average. We focus on short-term loans (our current loan average term is 20 months) which enables us to swiftly adapt to changes in outlook. We consider this is particularly important in the current economic climate.

Fern Flore Trading Limited ("FFTL"), continues to build out its infrastructure in the UK and Ireland, while also focusing on sales and marketing activities. As it continues to grow and build out its infrastructure, we expect to see continued growth in the

We are pleased to report that in October 2023, the Group raised £21m from existing shareholders through a private placement. The funds raised will allow the Group to grow slightly ahead of plans in certain sectors, however we do not expect this to materially change our business mix, which will continue to evolve in order to continue to target modest growth for shareholders in the years ahead.

"Our mix of business areas has developed over time, driven by the overarching importance we place on meeting the objectives of our shareholders."



2 | STRATEGIC REPORT

Our business at a glance

What we do

Ferret Trading Limited is the parent company of nearly 330 subsidiaries (together the 'Group'). The Group

operates in a number of sectors, including energy, property and housebuilding, which includes retirement living. Over the past 13 years we have built a carefully

well-positioned portfolio to deliver long-term value and predictable growth for our shareholders.

1. Energy division

We generate power primarily from sustainable sources and sell the energy produced either directly to industrial consumers or to large networks. Many of our renewable energy sites qualify for government

incentives, a secure and linked source of income. We have also used our expertise in renewable energy to construct facilities for sale or ongoing operation. At year end the Group had fourteen sites under construction.

2. Lending division

We lend on a short- and medium-term, secured basis to a large number of property professionals, to improve residential and commercial properties.

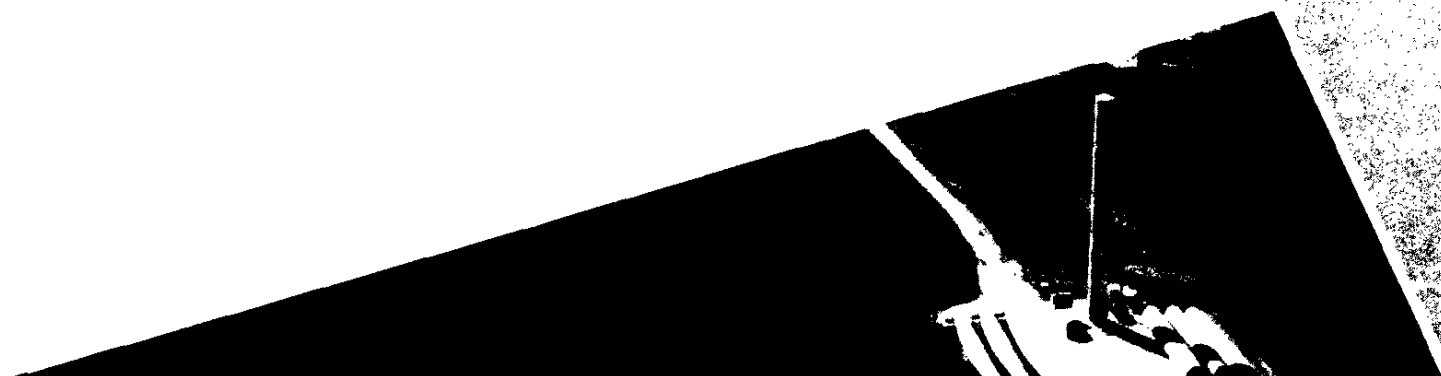
3. Fibre division

We build and operate fibre optic networks across various areas of the UK. We build the networks and connect them to homes and businesses to improve their connectivity.

4. Housebuilding division

Our residential housebuilding operation develops new housing schemes to ensure the delivery of quality workmanship.

Our retirement villages provide high quality contemporary living spaces with a friendly community at the heart of our villages.



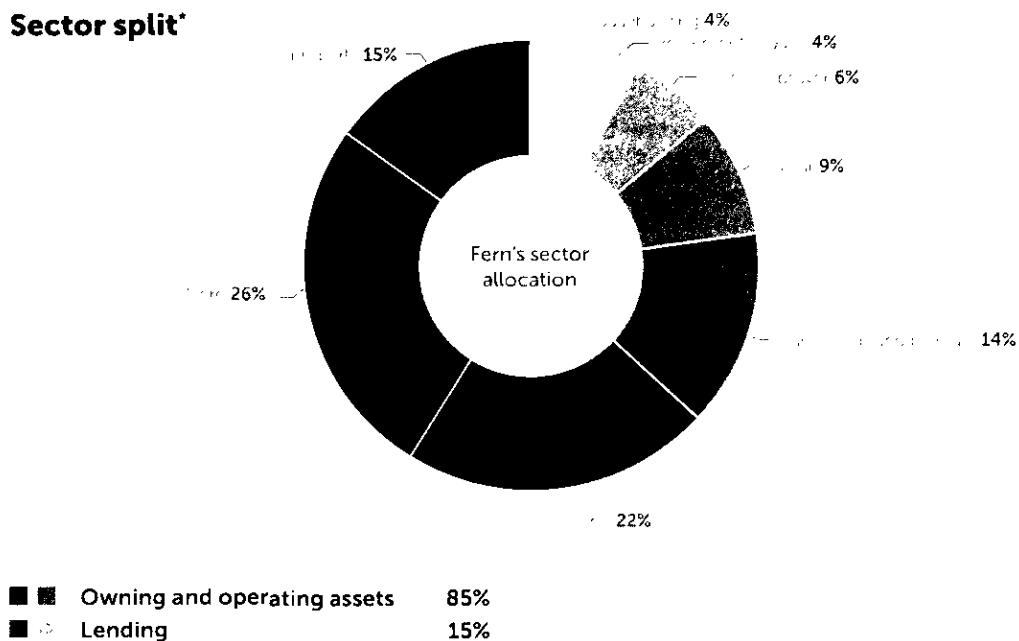
2 | STRATEGIC REPORT

Our business at a glance

The strength of the Group's strategy is in both its focus on the sectors in which we operate and the nature of these businesses. Our lending business provides a significant source of cash flow, which we can reinvest in our other businesses. Our other businesses are all established operations with a proven track record of performance over the longer term.

The scale of our business is a key strength, enabling us to acquire large-scale established operations, as well as the opportunity to enter new sectors with minimal risk to the whole Group by selecting businesses with comprehensive business plans and strong management teams. This enables us to continue to diversify our business without compromising the quality of our operations.

Sector split*



*Sector split is given by value, as represented on the company balance sheet of Fern Trading Limited.



2 | STRATEGIC REPORT

Our business at a glance

Where we operate

We are proud that the businesses within our Group make a positive contribution to society, from generating clean energy to the creation of homes and the provision of quality retirement infrastructure.



As we've grown our expertise in these sectors in the UK, we've been able to use our industry knowledge to take our expertise to exciting opportunities overseas, including constructing solar and wind farms in Australia, France, Ireland and Poland.



2 | STRATEGIC REPORT

Our business at a glance

Managing our business

We are proud to operate a Group that makes a positive contribution to society across the UK, generating renewable energy, providing quality retirement living and new homes, and delivering high speed broadband to underserved areas of the country. This is aligned to our environmental, social, and governance (ESG) policy, which is drafted and approved by the Board of Directors.

Energy

We own 229 operational energy sites, producing 3,069GWh a year. That's enough energy to power over a million homes.

Our combination of technologies across solar, wind, and battery storage, all working together, helps each other well, helping the UK to meet its energy targets, irrespective of the weather.

The Fern Community Fund is a social enterprise run by the Group, which works to distribute community funds generated from our wind farms. This year, the Fern Community Fund has committed £1.4m to local community groups, supported 22 local university students through our Student Scholarship Fund, and provided a winter fuel subsidy to 740 residents who are local to the Group's sites.

Lending

The 191 new loans we advanced during the year have helped to fund the construction of much needed residential properties, as well as commercial property creating valuable new employment.

Fibre

Our Fibre division is a leading provider of high speed connectivity to hundreds of thousands of properties in small towns and villages that do not currently have access to high speed broadband, helping to enable access for modern ways of working and communicating.

In Vorboss, we are building a dedicated high speed network to support the needs of the city, creating the digital infrastructure that the city needs, and removing bandwidth constraints to ensure the economy remains competitive.

Housebuilding

Our housebuilding division sources over 74% of the timber utilised for frames in a sustainable way and installs solar panels or air source heat pumps in all properties, leading the way in this sector and helping reduce carbon emissions.

Our retirement villages provide high quality contemporary living spaces, with close to 500 homes currently in place. We have nearly 400 further units in various stages of development, and our new units are being built at a rate of 100 units per year.

Our retirement villages are designed to be sustainable, with green spaces and facilities that encourage social activity, which is why our developments provide central facilities and a hub of social activity for our residents.



2 | STRATEGIC REPORT

Our strategy in focus

Our businesses

Energy

Through our energy division, the Group owns and operates energy sites which supply gas and electricity into the network, as well as constructing renewable energy sites for future sale. Of the 229 energy sites that we own and operate, 203 provide renewable energy, contributing to the Group's position as one of the largest producers of renewable energy from commercial scale solar sites in the UK. Renewable energy sites are typically expected to generate stable

owning and operating these businesses is attractive to the Group because of their potential to deliver

Renewable energy sites generate power from sustainable sources and sell energy produced either directly to large industrial consumers or to the network. Many of our renewable energy sites also qualify for government incentives, which means a

qualifying site is operational and accreditation has been granted. This has reduced some of the impact of the volatility in long term energy price forecasts. As new sites built in the UK do not qualify for the same historic government incentives, we are seeing more interest in the market for sites like the ones we own and operate.

Owning and operating energy sites is a core part of our strategy and currently makes up approximately 50% of the Group's net assets. This part of the Group

has generated high returns this year due to market conditions but crucially it has the potential to provide stable returns over the long term. This combination is key to our strategy to balance risk and return across the range of Group activities to generate target predictable returns for shareholders.

"Our energy sites generated 3,069 GWh of power."

Due to the high quality energy sites that we own, we can secure financing from mainstream banks at competitive rates to enhance our returns, which helps us to deliver the level of returns our shareholders expect.

While our renewable energy business started its life in the solar energy sector, the Group has built expertise across other adjacent technologies

supported by reserve power plants which provide backup power to the National Grid. The Group

part of its business since weaker conditions for energy production from one technology often result in stronger production elsewhere. The Group also

as our business is spread across 229 sites, vastly

Did you know?

If laid end to end, our solar panels would stretch from London to Mexico City.



2 | STRATEGIC REPORT

Our strategy in focus

In addition to our UK sites, the Group is developing sites overseas, in jurisdictions that we understand well. These present an attractive opportunity as they build on our sector expertise in countries at an earlier stage of renewable development. Currently we operate wind farms in Ireland and France and solar sites in France, in addition to a wind farm under construction in Poland.

During the year we acquired the rights to multiple commercial rooftop sites through our commercial rooftop solar developer, Zested, on which we will build solar panels to generate electricity for the tenants of the building. Our sites under construction in Australia came to fruition this year, with Darlington Point, a large scale solar site sold at the start of the year, and Dulacca Wind Farm achieving commercial operation shortly after year end and being subsequently sold in October 2023.

Lending

Lending continues to be a core part of our business and has been a significant contributor to our cash generative sector over the past 13 years. This well-established part of the Group mainly consists of property lending, which provides short-term loans to property developers, and a growing business in providing loans to let landlords seeking bridging finance to cover the period between the sale of their existing property and the completion of a new property.

A key element of the business model of this business that we have built up in this sector is our ability to mitigate risk through having a large number of loans spread across relatively small projects to individual borrowers. We proactively manage counterparty risks through undertaking careful borrower due diligence, taking security over assets and ensuring that we have a high level of collateral.

We maintain conservative loan to value ratios. Not all loans will perform as expected and these measures help to minimise the impact of performance issues on an individual loan. This is further mitigated through the value that we lend to individual borrowers, relative to our total loan book, which is spread on average across 224 loans.

Fibre

Through our FTTP business, we are building new fibre optic networks in rural areas of the UK, as well as providing fibre optic services to existing networks and mobile.

Through our FTTP business, we are building new fibre optic networks in rural areas of the UK, as well as providing fibre optic services to existing networks and mobile. We are also expanding our FTTP business into underserved parts of Devon, Somerset, Dorset, Wiltshire, Hampshire, Worcestershire, Yorkshire and the Home Counties, spanning hundreds of thousands of properties.

Lending continues to be an important part of our business and has provided

significant contributions to our cash generative sector

and cash generative sector over the past thirteen years.



2 | STRATEGIC REPORT

Our strategy in focus

Building a new network involves connecting large data centres and telephone exchanges in the UK

20th century. To date, Eutelsat, Swisscom and Gigaset have operated a vertically integrated model, where

relationship as the internet service provider ("ISP"). Following the merger of our FTTP division, FTTL will follow the wholesale strategy of A-Points Fibre,

multiple ISPs. We will continue to develop our own ISP service and brand (Cuckoo), which will sell connectivity on our consolidated network to end customers alongside other ISPs. In an increasingly competitive market, a wholesale strategy increases the opportunity to generate revenue from the network as multiple counterparties can sell access to it, rather than just one ("ISP" for the vertically integrated model).

The merger of the FTTP companies took place in

focused on bringing the operations of the four

economies of scale. Separately, the companies achieved a great deal, each building local networks, onboarding customers and delivering outstanding

across their networks will create greater opportunity for the business and potential customers in future.

The UK remains behind other European nations

our FTTP business is now well positioned to be a key player in bringing ultrafast connectivity to communities around the UK.

Through Vordoss, we are building an enterprise network in London to supply business-to-business ("B2B") enterprise connectivity to business customers. Vordoss has installed over 500km of

spent the last year launching its products to large businesses, including market leading 10Gbps and 100Gbps products.

building the orchestration systems that the next

will be able to manage the network.

both supporting our own FTTP business in achieving its strategic goals and also enabling external customers to eliminate legacy constraints with

management services.

Mobile is our newest area of strategic development.

mobile network market, becoming a Mobile Virtual Network Aggregator ("MVNA"). This will enable us to launch an innovative mobile platform to business and consumer-facing companies to operate their own Mobile Virtual Network Operations in the UK.



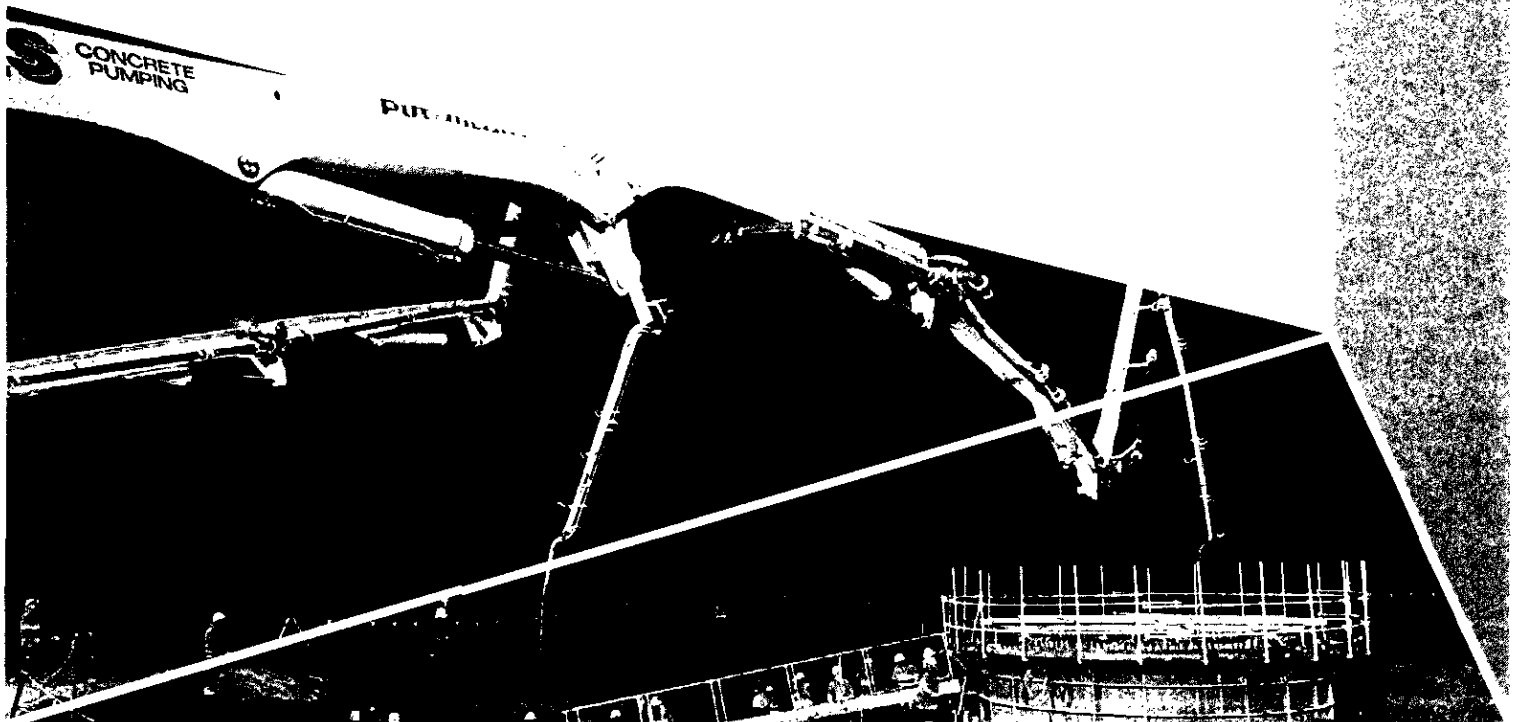
2 | STRATEGIC REPORT

Our strategy in focus

Housebuilding

Our residential building business, Livia, is a full service housebuilder, which acquires land and develops it into a residential community. To ensure the delivery of quality workmanship, Livia strives to deliver high quality and designed aspirational homes, comprising a mix of open-plan living spaces. Livia has several sites under construction. Livia is headquartered near London and operates in the regions of Buckinghamshire, Berkshire, Hampshire, Surrey and West Sussex. In January 2023, we acquired Milwood Designer Homes which has allowed expansion into the adjacent regions of Kent and East Sussex, complementing Livia's existing locations.

As part of our housebuilding division, the Group operates in the retirement living sector. Our retirement living business, Rangeford, owns and operates three retirement villages in Wiltshire, North Yorkshire and Gloucestershire. It is currently constructing two sites for future operations, and has exchanged on two further sites, spread across the country, with the intention of developing these in the future.



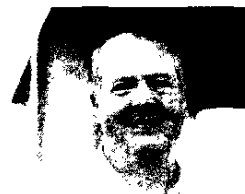
2 | STRATEGIC REPORT

Directors

The experienced Board of Directors for the Fern Group are responsible for determining the strategy of the business and for accounting for the Company's business activities to shareholders. They have a set of complementary commercial, energy sector related and strategic skills.

Paul Latham

Paul was previously the Chief Executive of Fern. He has had various general management and internal consulting roles across a number of sectors and brings with him a wealth of industry and business experience, including building key elements of the infrastructure for Capital One Bank (Europe) as it grew from a start-up business to a company with 2,000 employees. Paul has worked at Octopus Investments since 2005.



Keith Willey



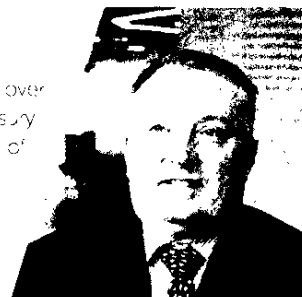
Keith is an associate professor of strategy and entrepreneurship at London Business School. He also holds various non-executive directorships and advisory roles at high-growth and more mature companies. In his role as non-executive

director, as its governance, he brings to the Fern business independent commercial experience gained from his time in academia, private equity investment, consulting and various hands-on operational roles.

Peter Barlow

Peter has over 30 years' experience.

As a senior executive for International Power, Peter was responsible for arranging over \$1.2bn of project and corporate funding, as well as banking relationships and treasury activities. He has spent over 20 years working internationally for HSBC Bank of



experience over numerous energy sub-sectors and his all-round knowledge of a

Board as well as its strategy formation and deployment.

Sarah Grant



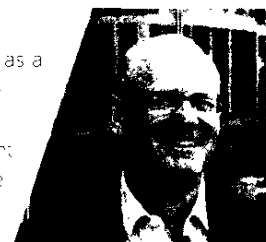
Sarah has worked at Octopus Investments since 2013; she has a particular focus on debt raising and relationships with banks and other lenders, which she coordinates across the Octopus group. She also chairs the Octopus Investments Investment Committee and is a director of Octopus AI Management Ltd. Octopus Investments is a key supplier of resource and expertise to Fern. Sarah's dual role ensures that the relationship between Octopus and Fern works well and always operates in the best interests of Fern's shareholders. She has over 25 years' experience and previously held roles at Société Générale and Robinson

Tim Arthur

Tim is a chartered accountant with more than 25 years' international experience as a

of Lightsource Renewable Energy Ltd, a global leader in the funding, development and long-term operation of solar photovoltaic projects. Tim brings extensive

of dynamic technology businesses gained from his executive positions



2 | STRATEGIC REPORT

Principal risks and uncertainties

Principal risks

Management identify, assess and manage risks associated with the Group's business objectives and strategy. Risks arise from external sources, those which are inherent commercial risks in the market, and from operational risks contained within the systems and processes employed within the business. Overall risk exposure is managed across the Group, taking into account the nature of the business, both by sector and geography.

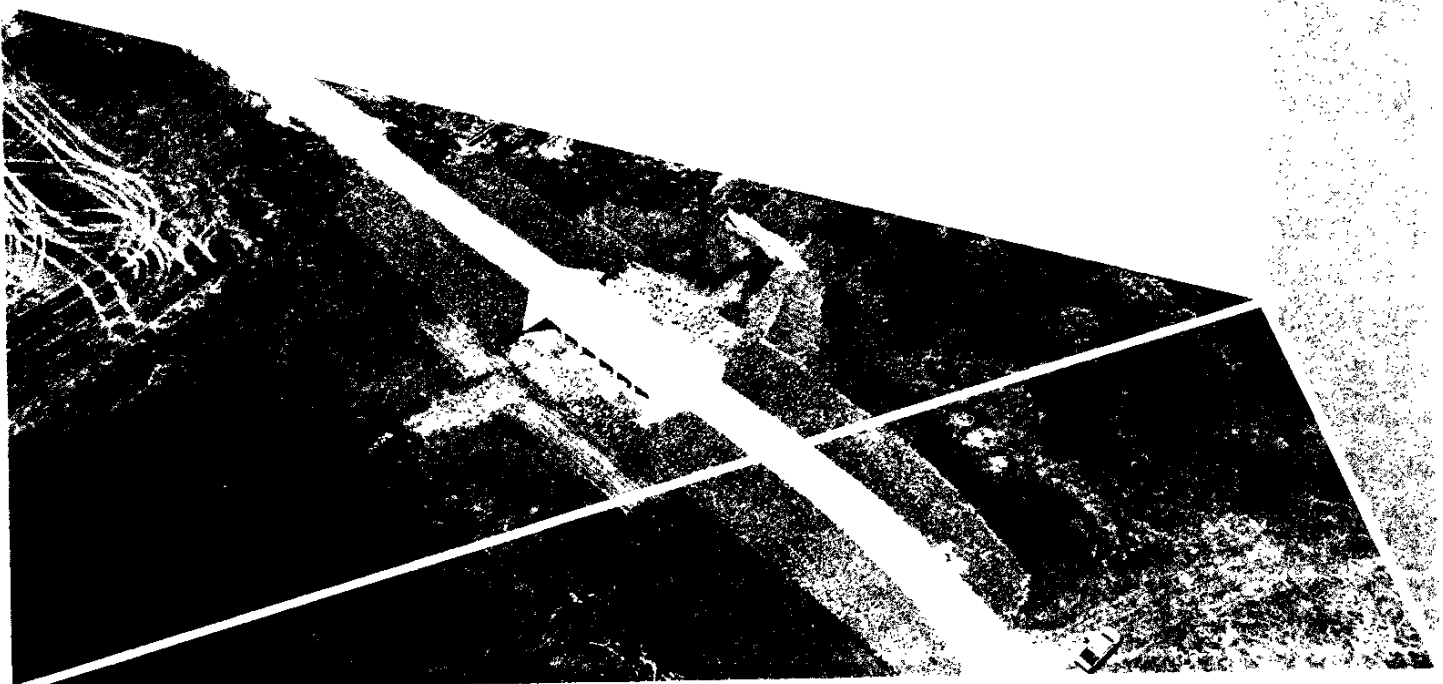
The principal risks that the Group are exposed to are described below, along with the mitigating actions we take to reduce the potential impact of the risk. We also include our assessment of whether the likelihood of the risk has increased, decreased or remained the same.

Energy Division		
Risk	Mitigations	Change
Market risk: The energy sector is experiencing a risk that forecast levels of income are not achieved due to changes in contracts or government subsidies. Due to this turbulent environment, the potential for increased intervention by the regulator is also a risk. Changes in Government policy may result in reduced income streams within the group due to additional levies.	• Continued diversification of the proportion of the energy generated by our sites • Continued engagement with the (ROC) scheme. 29% of our energy income was generated from ROC revenue • Working with the Electricity Markets (O-GEM) to contribute to an industry voice with policy makers who set future regulatory requirements	= No change
Operational risk: Levels of energy produced may be lower than anticipated due to sub-optimal weather conditions or performance issues with equipment, which may result in reduced income streams.	• Unpredictability of the weather is mitigated through diversification of our sites • Regular servicing of assets is undertaken to ensure assets are kept in good condition and minimise the risk that assets are unavailable for a longer period	= No change
Financial risk: Revenues (from energy generation) or sale proceeds (from the sale of sites) generated from overseas sites are lower than expected due to currency fluctuations and interest rates.	• Management ensures only a small portion of the Group's assets and revenues are expected to be derived from overseas sites	= No change
Construction risk: Construction of the sites takes longer or is more costly than anticipated due to resource availability or increased cost of raw materials.	• Regular engagement with suppliers where appropriate to reduce exposure to increasing costs	= No change

2 | STRATEGIC REPORT

Principal risks and uncertainties

Fibre Division		
Risk	Mitigations	Change
Market risk: Expected sales from customers are lower than anticipated due to increased competition from other providers. A change in policy by the regulators in favour of larger operators could impact our ability to deliver planned development. gained from a larger presence in a particular area.	- Management regularly reviews the competitive landscape. - Following the merger with other businesses, we are pursuing a wholesale network strategy, increasing the network commercialisation opportunity in a more competitive market. - Management engages with the Communications and the Government ("Ofcom") to ensure its interests are appropriately represented. - We are an active participant in relevant industry bodies, particularly those representing alternative network operators.	No change
Construction risk: Construction of the network takes longer or is more costly than anticipated due to resource availability or increased cost of raw materials.	- Suppliers to reduce the exposure to any one individual entity. Selection of outsourced partners is managed through a detailed procurement process with long-term contracts. - People resources accordingly. - Where supply chain problems are expected for critical items and other materials on hand, and advance order technical equipment with long lead times.	No change
Operational risk: Network service is interrupted or unreliable, leading to potential loss of customers and reputational damage.	Our networks are built in a resilient way with diverse route options should a failure occur in one route. This combined with an ability to identify and resolve connectivity issues quickly, minimises downtime of the networks.	No change



2 | STRATEGIC REPORT

Principal risks and uncertainties

Lending Division		
Risk	Mitigations	Change
Market risk: An increase in interest rates could lead to a market-wide drop in property values across all sectors of real estate. This may impact our ability to recover a loan in full.	- The teams proactively manage our position in the marketplace and are prepared to enforce where needed if a loan moves into default. - Our loans are made at conservative loan-to-value (LTV) ratios with a maximum LTV of 70%.	Increased (due to fall in property prices)
Counterparty risk: Loans may be made to unsuitable counterparties, impacting our ability to recover the loan balance in full.	- Loans are secured against physical underlying security, such as a charge over the property or other assets of the borrower, to ensure maximum chance of recovery should enforcement action be needed. - Thorough due diligence is performed prior to writing loans, including property or land valuations and credit checks done on borrowers. - Where loans are written for assets under construction, milestones and covenants are put in place to ensure stages are complete prior to releasing further drawdowns.	No change
Housebuilding Division		
Risk	Mitigations	Change
Market risk: A fall in house prices could impact our ability to generate expected revenue from the sale of apartments in our retirement villages and housing developments built by L1V.	- Planning consents on undeveloped land are optimised to maximise revenues and reduce the risk of losses on sale. - During the underwriting process for each site, the proposed pricing is reviewed against current sales in the area. Minimal profit is used and price movement/sales speed sensitivities are included and reviewed.	No change
An increase in interest rates could lead to delays in the purchase process, resulting into completion and revenue not being realised as planned.		
Construction risk: Construction taxes longer or is more costly than anticipated due to resource availability or increased cost of raw materials. Inability to engage with suitable contractors in the current environment.	- to reduce exposure to increasing material costs. - The Group only works with reputable third parties with a strong track record of delivering similar projects. - The assessment of all potential projects include conservative building cost assumptions with material contingency levels against other comparable projects.	Increased (due materials and labour)

2 | STRATEGIC REPORT

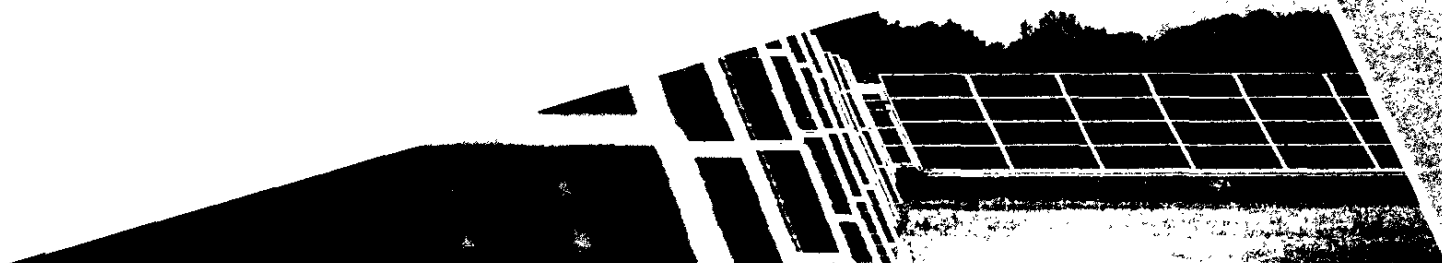
Principal risks and uncertainties

Group		
Risk	Mitigations	Change
Market risk: An increase in base rates may increase costs on debt facilities impacting the Group's ability to service debt as it falls due.	We (together with an underlying benchmark rate) the Group typically makes payments throughout the term of the facility, reflecting statements.	= No change
Liquidity risk: Poor management of cash within the Group could impact the Group's ability to meet obligations as they fall due.	- A good cash flow management on a monthly basis, incorporating cash availability and cash requirements across the Group. On at least a quarterly basis this is shared with the Board. - The Group monitors bank covenants on an ongoing basis to ensure continued adherence to covenants. Where covenants can't be met, forecasts are updated for the lower cash available as a result of the restriction. - The Group has a contingency plan in place to ensure it can meet its obligations on at short notice to meet immediate business needs.	= No change
Health and Safety risk: The safety of our employees and those employed through contractors are of paramount importance. There is a risk that accidents in the workplace could result in serious injury or death.	We have developed robust health and safety policies in compliance with ISO45001 across the Group to ensure the safety of our employees and those employed through contractors on a regular basis.	= No change
Cyber Security risk: An attack on our IT systems and data could lead to disruption of our operations and loss of customer data. Loss or misuse of data may result in reputational damage, regulatory action under GDPR and other data protection legislation.	- We have a dedicated Cyber Security team who is responsible for data security across the Group and reports quarterly to the Board. - The CISO works closely with our businesses to ensure adequate standards of security and information management are met. - Each of our businesses that hold customer data has their own dedicated resource for data security.	= No change

The strategic report was approved by the Board of Directors on 20 December 2023 and signed on its behalf by



PS Latham
 Director
 20 December 2023



3 | GOVERNANCE

Corporate governance

Section 172 (1) statement

The Board consider that they have adhered to the requirements of section 172 of the Companies Act 2006 (the 'Act'), and have, in good faith, acted in a way that would be most likely to promote the success of the Group.

as a whole (having regard to all stakeholders and matters set out in section 172(1)(a-f) of the Act) in the decisions taken during the year ended 30 June 2023.

In the performance of its duty to promote the success of the Group, the Board has regard to a number of matters, including the likely consequence of any decisions in the long term, and listens to the views of the Group's key stakeholders to build trust and ensure it fully understands the potential impacts of its decisions.

The Board discharges its duties partly by delegation to committees and the Boards of subsidiary undertakings, who operate within a corporate governance framework across the Group.

At every Board meeting a review of health and safety

performance, as well as legal and regulatory compliance, is undertaken. The Board also reviews

including the Group's business strategy, key risks, stakeholder related matters, diversity and inclusivity, environmental matters, corporate responsibility, and governance, compliance and legal matters.

Principal decisions

those decisions that are of a strategic nature and that have a significant impact on the Group.

The Board consider that the following are examples of principal decisions it made in the year ended 30 June 2023:

- Evaluating and deciding to create a new strategic area of development by expanding into the mobile network market and becoming a Mobile

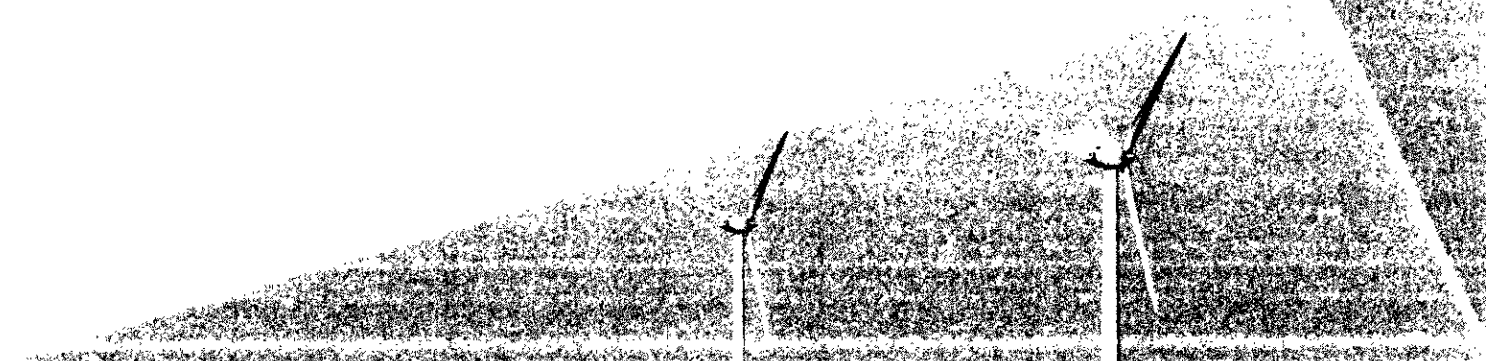
Virtual Network Aggregator ("MVNA"). The Board considered this opportunity as well aligned and complementary to our existing business and operations, which would help to deliver long-term value.

- The Group decided to further expand its footprint in the housebuilding sector, by acquiring Midwood Designer Homes, a company with values similar of those of Livia and the Group. Midwood is considered an award winning regional homebuilder based in Kent which built around 100 homes a year. This follows the decision made in May 2022 to diversify the Group's asset base and entering into this new sector has been well thought out with long-term growth in mind. The Board considered the opportunity and how it aligned with our objectives to make a positive contribution to the community and environment, by building new homes to address the UK's shortage of properties.

- The Board decided to commence a group reorganisation which involved merging the four FTTP business into one new business, Fern Fibre Trading Limited (F-TL) will focus on two separate strategies, while working closely together: (1)

and onboarding multiple SPs in AllPoints Fibre Networks and (2) developing our own SP service and brand, through Cuckoo Limited. The Board evaluated the possible impact on stakeholders including shareholders and observed that the new structure would not change how the Board and Group engage with shareholders or their view of

improved governance and oversight of the sector as well as enhancing the future prospects.



3 | GOVERNANCE

Corporate governance

Business strategy

Our business strategy is set out on pages 12 to 15 of the Strategic Report. Management prepares a detailed Group budget which is approved by the Board on an annual basis and forms the basis for the Group's resource planning and deployment decisions. In making decisions concerning the Group's future, the Board has regard not only to the Group's performance, but also to other matters such as the interests of its various stakeholders and the long-term impact of its actions on the Group's future and reputation.

Shareholders

Shareholder relations and generating shareholder value is a key consideration when the Board is making strategic decisions. The prime medium by which the Group communicates with shareholders is the Annual General Meeting.

Our aim is to provide shareholders with a full understanding of the Group's activities and its results. This information is published on our website at www.ferntrading.com.

Employees

The Group's employees are fundamental to the Group's success. The Board has a duty to employees by entrusting oversight to subsidiary Boards.

The directors of the subsidiary undertakings manage the day-to-day decision-making, engagement and communications with employees and ensure that people are treated fairly and are valued with respect.

Our employees wish to be informed and consulted.

We have a policy of good communication at all levels and we aim to establish a climate which constantly encourages the free flow of information.

Our aim is to ensure the publication of monthly key

performance indicators covering output, operating costs, and health and safety.

The health and safety of our employees in the workplace is a continual focus for the Group, given its broad operational business. The Directors review health and safety reporting at each board meeting to ensure appropriate policies and procedures are in place to protect the health and safety of our employees and contractors. Where there are issues, these are dealt with promptly and resolved on a timely basis, with the Board having oversight of the actions taken.

The Group outsources activities and management of certain operational activities to external suppliers. Where activities are outsourced the Board ensures that they are managed by reputable suppliers who meet all the relevant industry and regulatory commitments as well as treating employees fairly. Expected standards are documented in all service contracts and adherence to these are continually monitored by Board through the service agreement with Octopus Investments Limited.

Suppliers and customers

The Group acts in a fair manner with all suppliers and customers and seeks to maintain strong business relationships with them. This is achieved by a contracts being negotiated through a fair and transparent tender process which includes assessing the impact on the long-term objectives of the Group. We review our payment processing times against contracts every six months to ensure suppliers are paid promptly and this information for the company is available on the www.gov.uk website.

The Group ensures it acts fairly and in a transparent manner to all customers across all divisions and services and actively engages to resolve any disputes or defaults. The Board closely monitors customer metrics and engages with the management team to understand the issues. If business performance does not meet customers' expectations.



3 | GOVERNANCE

Corporate governance

The Board considers Octopus Investments Limited to be a key business partner and supplier with responsibility for the provision of operational support services, including legal, financial and secretarial services.

Community and environment

The provision and operation of sustainable infrastructure is at the centre of the Group's strategic goals. Through its business activities the Group seeks to make a positive contribution to the community, environment and economy. Our renewable energy business is helping the UK meet its net-zero target by 2050, and we are working to

give people in rural communities access to high-speed broadband, and our retirement villages create communities of people in their later years, reducing the strain on our healthcare services. We are also building new homes to address the UK's shortage of properties.

Business conduct

As Directors our intention is to behave responsibly, ensuring management operate the business with integrity and in accordance with the high standards of conduct and governance expected of a business such as ours. Our intention through our business strategy (outlined on pages 12 to 15) is to operate in sectors and work with other businesses that share our values.

Business ethics and governance

The Board is responsible for ensuring that the activities of the Group and its various businesses are conducted in compliance with the law and applicable governance and regulatory regimes, and in accordance with prevailing best practice for the relevant industry. This includes reviewing internal controls, ensuring that there is an appropriate balance of skills and experience represented on the Board, and ensuring that the Group's activities are in line with its values and principles.

Further detail can be found in the statement of directors responsibilities on page 58. In the year to 30 June 2023 no areas of concern have been identified.

Employee, human rights, social and community issues, environment policy and anti-corruption and bribery matters

The Board's policy on employee, human rights, social and community issues, environment policy and anti-corruption and bribery matters is discussed in the Directors' Report on page 38. The Board actively promotes a corporate culture that is based on ethical values and behaviours.



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Task force on Climate-related Financial Disclosures ("TCFD")

In December 2015, the TCFD was established by the Financial Stability Board ("FSB") to develop recommendations and encourage companies to take account of how they identify and manage climate-related issues. The TCFD requires companies to produce climate-related disclosures across four key pillars: Governance, Strategy, Risk Management and Metrics & Targets. The TCFD has noted eleven key recommendations across these pillars that enable companies to provide information to shareholders and other stakeholders.

The Group's operations play an important role in the UK's long-term transition to a net zero economy, as renewable energy and the development of lower carbon alternatives are critical to a move away from fossil fuels. Capital deployment in renewable energy assets, such as our 80 ground-mounted solar sites, enables our business and shareholders to generate returns from this transition, whilst having an inherently positive impact on climate change and the environment.

Of the Group's divisions, the Board considers the energy division to be most at risk to climate change and conversely most able to take advantage of the opportunities presented by a transition to a lower carbon economy. Whilst the Board considers the impact of climate-related issues across all our

retirement living divisions, the disclosures set out below are mainly with reference to the Group's energy subsidiaries.

Statement of Compliance

TCFD's aims and objectives and has included four key pillars and eleven recommendations. In sustainability risks, we apply Sustainability Accounting

Standards Board ("SASB") guidance on materiality, assessing whether, and to what extent, sustainability issues (including climate risks) could impact performance.

Governance

Disclose the organisation's governance around climate-related risks and opportunities

- a) Describe the board's oversight of climate-related risks and opportunities

Climate-related risks and opportunities form part of the Board's strategy. A key aspect of the Group's business model, determined by the Board, and adhered to by divisional management teams, is to deploy capital in renewable energy

lower carbon economy.

The Board is responsible for monitoring climate-related government policy and physical climate changes to inform the deployment strategy and the materiality of risks faced by the Group's subsidiary companies. The Group Board monitors

performance, and any adverse or positive impacts on revenues or costs that could result from climate-related risks and opportunities.

On an annual basis, the Group Board review and approve an ESG Policy document that

latest version approved in April 2023. The Board therefore ensures that each new opportunity, and existing divisions, on an on-going basis, adheres to the Group's ESG policy.

- b) Describe management's role in assessing and managing climate-related risks and opportunities

At a company level, transition and physical risks and opportunities are considered throughout



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Task force on Climate-related Financial Disclosures ("TCFD")

the acquisition, construction and due diligence process right through to the on-going management. The Board have reviewed and approved the Group's climate-related business that are considered by commercial and management teams, including those operating in the energy and housebuilding divisions. The Group's approach to day-to-day management and assessment of climate-related risks and opportunities is therefore undertaken by divisional management teams and reported to the Board where necessary.

All of the above ensures the Board's oversight and management of climate-related risks and opportunities includes functions established to provide good governance over the Group's divisions. This enables the Board and subsidiary companies to all be aligned on approach to climate-related risks and opportunities.

Strategy

Disclose the actual and potential impacts of climate-related risks and opportunities on the organisation's businesses, strategy and financial planning where such information is material

- a) Describe the climate-related risks and opportunities the organisation faces and how the organisation assesses the impacts of climate change, both the short, medium and long term

Given the Group's long-term experience in its operating sectors and strong links to its suppliers, particularly in the energy and housebuilding sectors, the Group is well-positioned to overcome risks and take advantage of opportunities arising from climate change. Climate-related risks and opportunities are also at the core of the Group's strategy and are discussed right the way through the business, from Board level to the individual subsidiary companies within the Group. Climate plays a part in shaping the Group's long-term business strategy and the way we operate.

For the energy division, the Group's approach to climate change is set out in its Energy Strategy.

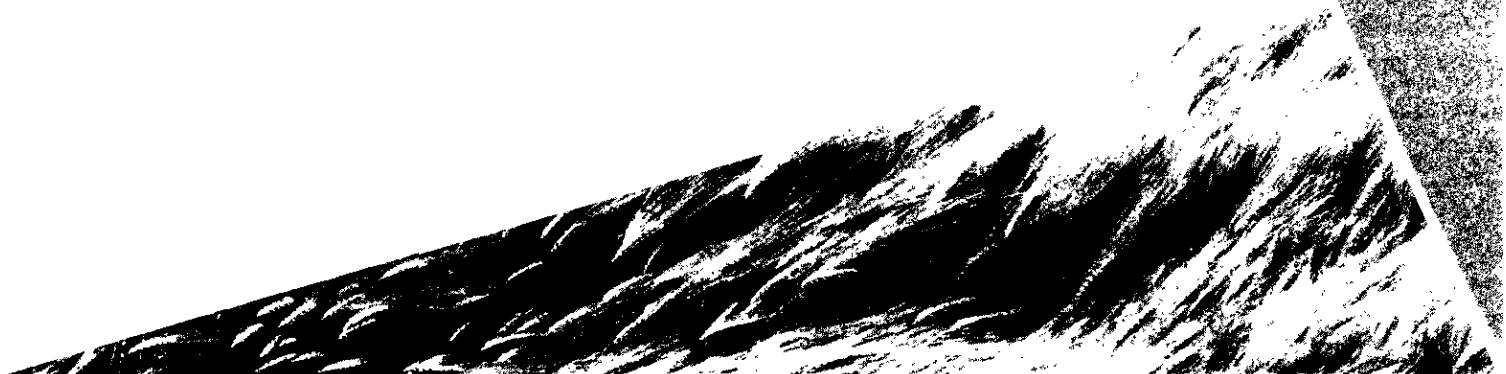
Management teams consider how to manage emissions and risks while achieving this rapid growth. Flore has a positive long-term impact on the environment as once the infrastructure is in place and operating, it is seen as a low carbon technology. A well-constructed and operated infrastructure can significantly reduce carbon emissions in the long-term due to the potential for home working and smart cities.

In the Group's housebuilding division, one major risk is ensuring short- and long-term construction processes are managed in line with potential exposure to climate risks, such as flooding, drought, and extreme weather. As all developments within the housebuilding sector (including retirement living) have technical specifications that must be met, the Group has purchased

The Group is also subject to regulatory risk as all homes and developments must satisfy environmental planning conditions, which may change as regulations are introduced to support the UK's transition to net zero. This presents the Group with the opportunity to go above and beyond applicable regulatory requirements and become a leader in this regard.

As the Group's housebuilding division develops new homes and becomes a leader in this regard, it is important for the housebuilding division to satisfy all environmental planning conditions and exceed regulatory standards.

The Group looks to develop strategies around progressive adoption of Modern Methods of Construction ("MMC") including timber frames, solar panels, air source heat pumps and electric vehicle charging points where appropriate. Where possible, the Group moves operational assets onto renewable energy



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Task force on Climate-related Financial Disclosures ("TCFD")

the impact of climate-related risks.

Within the energy division, the Group is in a strong position to take advantage of opportunities and mitigate risks that arise from the transition to a net-zero economy. The main short-term risk arises from competition as competitors could identify gaps as they seek to deploy more capital into renewable energies. The Group's successful track record helps it seize opportunities derived from the need to tackle climate change and continue to acquire and build new large-scale impact projects, such as our Waste-to-Energy or the expansion into commercial solar rooftops.

The Group also faces risks from increased variability in weather patterns and potentially

performance. The Group constantly assesses the risks and opportunities presented by variable weather as part of ongoing due diligence and performance management.

Over the longer term, regulatory changes could impact the Group and could lead to changes in government incentives for constructing and operating renewable energy assets. The Group could be more exposed to volatile power prices as renewable energy becomes an increasingly sizable proportion of total energy produced by the UK market. To mitigate this risk, the Group enters into short and long-term contracts which

generated by a stable long-term government-backed agreements are also in place, such as

scheme. This aligns with the Group's strategy of continuing to develop predictable long-term revenue streams, providing resilience against volatile pricing changes in the UK energy market.

As new technologies at renewable energy or housebuilding sites are developed and become more reliable, opportunities may arise for the Group to integrate these as the technologies mature and become cheaper. However, there is a risk that deployment into newer technologies could underperform compared to the business cases. Whilst representing a risk, it is expected that the negative impact would be immaterial to

- or: Describe the impact of climate-related risks and opportunities on the organisation's business,

financial projections, including those that are included in the business plan, and included for budget preparations,

such as company valuations or business plans,

key inputs such as power price curves, operating and maintenance costs or future revenues which are all impacted by transitioning to a lower-carbon economy. The most material impact on the valuation of renewable energy assets is usually wholesale energy prices and operational performance. The Octopus Investments Valuation Committee is responsible for reviewing these assumptions and the sensitivities associated and is therefore considered as part of the valuation process.

positively if the shift towards renewable energy and sustainable homes is successful or negatively if the transition is slow. Extreme weather such as

at the Group's wind and solar farms and housebuilding sites, impacting any operating and

and longer-term budgets. Constructing our



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Task force on Climate-related Financial Disclosures ("TCFD")

assets to the highest quality standard and going above and beyond the relevant regulatory standards by adopting MMCs will impact the Group's operating and maintenance costs further. The Group's cost projections are captured at point of acquisition, and models are used to estimate the future costs of the assets.

The Group has appropriate levels of insurance obtained from leading insurers.

The Group's supply chain of feedstocks and strategic stores to ensure the continuity of supply.

In the event of supply from extreme weather conditions, there is contractual recourse obligations between the site and suppliers for protection against loss of revenues.

Climate-related risks also have an impact on accounting estimates and judgements within the Group's financial statements.

The Group includes a decommissioning provision relating to the future obligation to return land on which there are operational biomass, wind and solar farms to their original condition. This accounting provision is based on the estimated costs of the future dismantling and restoration costs, as well as the timing of the dismantlement, all of which will be impacted by physical climate risks and raw materials required for restoration. The Group engages with a third party to perform the assessment of costs to be incurred, including an assessment of future climate risks.

- c) Describe the resilience of the organisations' business model and strategy against climate scenarios, including a 2°C or lower scenario.

The Group's business model and strategy are resilient against climate scenarios, including a 2°C or lower scenario.

The Group's business model and strategy are resilient against climate scenarios, including a 2°C or lower scenario, such as in a 2°C climate pathway (i.e. limiting global temperature increase to well below 2°C) whilst taking the steps to

ensure we remain resilient to the risks associated with climate change.

Under a 1.5°C scenario, the world will experience significant changes in the way we live and work.

The Group's business model and strategy are resilient against climate scenarios, including a 2°C or lower scenario, as countries and businesses alike implement strong decarbonisation plans to reach net zero. Delivery

of the Group's business model and strategy is resilient to the risks associated with climate change, including the pace of capital deployment into renewable energy, all of which leads to a growth in the Group's acquisition opportunities.

The Group's business model and strategy are resilient against climate scenarios, including a 2°C or lower scenario.

The Group's business model and strategy are resilient against climate scenarios, including a 2°C or lower scenario, as renewable energies is from competition and the potential for price cannibalisation. The Group's strategy is resilient to this as they focus on the development of new technologies.

The Group's business model and strategy are resilient against climate scenarios, including a 2°C or lower scenario, as they focus on the development of new technologies, and the Group's business model and strategy are resilient against climate scenarios, including a 2°C or lower scenario.

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Task force on Climate-related Financial Disclosures ("TCFD")

is further resilient as the unpredictability of

technologies and location of sites. The Group's

housebuilding sectors is just one of the methods the Group is using to mitigate possible impacts of relying on a poorly supported renewable energy sector and lower-carbon transition that would occur in a 4°C scenario.

When comparing the two scenarios, the Group

a 4°C scenario pathway. The Board believes

either scenario enabling the Group to continue to provide returns whilst contributing to the transition to a lower carbon economy.

Risk Management

Disclose how the organisation identifies, assesses and manages climate-related risks.

- a) Describe the organisation's process for identifying and assessing climate-related risks.

Climate-related risks are considered by management teams at both a Group and entity

employment process.

The Group takes responsibility for understanding and assessing each of its group companies against a consistent framework which includes climate-related risks. In our energy sector, to identify climate-related risks, in a subsidiary management teams use SASB tools as part of ongoing due diligence, such as Trench-hazard and/or Climate Scale tools. Relevant climate

or capital deployment for new opportunities.

- b) Describe the organisation's process for managing climate-related risks.

At a divisional level, transition and physical risks are considered throughout the acquisition process. Climate-related risks are managed by incorporating questions into an ESG matrix to prompt additional due diligence on assets, requiring the review of natural hazards in the region the asset is located and any mitigation strategies can then be determined.

- c) Describe how processes for identifying, assessing and managing climate-related risks are integrated into the organisation's overall risk management.

W Group implements an appropriate strategy to address the ones highlighted by the above

the Group's operations in terms of assets and geography, appropriate levels of insurance and

chains.



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Task force on Climate-related Financial Disclosures ("TCFD")

Metrics & Targets

Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material.

- a) Disclose the metrics used by the organisation to assess climate-related risks and opportunities in line with its strategy and risk management process

As mentioned under the Risk Management pillar, management teams assess the relevant climate-related risks and opportunities of potential acquisitions in relation to set criteria. The ESG Risk Matrix used for our energy assets has a total score of 1b, with a score of 9 or more required to indicate compliance with ESG policy requirements.

- b) Disclose scope 1, scope 2 and, if appropriate, scope 3 greenhouse gas (GHG) emissions and the related risks

The Group's location based scope 1, 2 and 3 emissions are disclosed in the table below in accordance with SFDR. The Group's scope 3 emissions include only those relating to business travel.

Throughout the year, we have continued to invest in new power generation capacity, resulting in an increase in emissions as this is a function of growth and headcount increase. This is highlighted by the Group's Scope 2 emissions rising by 5% in FY23, caused by increased energy consumption, despite the overall emissions

reduction. As the majority of our power generation companies are focused on the end goal of building a network, the journey along the way is just as important.

The increase in emissions from our fibre division is primarily a function of increased capacity from our reserve power sites, which account for 90% of reported emissions. Our 26 reserve power sites provide vital back-up power to the National Grid in times of peak demand, and emissions are a function of the frequency of use. As a result of the energy generation required to balance the grid and supplement baseload power, we have thus seen a 5.2% reduction in emissions from the prior year in our reserve power sites alone, a function of the sites being called upon with less frequency.

The other primary driver of the Group's emissions are our biomass plants, which account for a further 9% of the remaining emissions. Our biomass plants use a mix of straw, waste wood chips and other fuels of natural origins, which also have the capacity to regenerate, to produce electricity.

The Group has therefore seen a headline reduction in tonnes of CO₂ emitted in FY23 compared to FY22 of 5.8% primarily driven by the lower use of fuel in the reserve power and biomass sites that the Group owns and operates, as well as the lower use of fuel in the fibre division, which has resulted in a 17% reduction in fibre emissions.

Emissions (Location Based)	FY23 (tCO ₂ e)	FY22 (tCO ₂ e)	% Change
Scope 1	221,002	257,123	17%
Scope 2	5,123	4,811	5%
Scope 3	2,024	332	509%
Total	228,699	242,932	(6%)



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Task force on Climate-related Financial Disclosures ("TCFD")

Aggregated Metrics	FY23	FY22	% Change
Total emissions data (tCO ₂ e)	228,699	242,932	(6%)
Energy Consumption (MWh)	6,782,733	7,986,030	(15%)
Emission intensity (tCO ₂ e/Total Energy Consumption)	0.0337	0.0304	11%

Quality of data provided

The Group appointed Minimum, who are carbon accounting experts, to independently calculate its Greenhouse Gas ("GHG") emissions in accordance with the UK Government's Environmental Reporting Guidelines including Streamlined Energy and Carbon Reporting Guidance. The GHG emissions have been assessed following the ISO 14064:2018 standard and have used the 2022 emission conversion factors published by the Department for Business, Energy & Industrial Strategy ("BEIS").

The emissions were categorised into location-based Scope 1, 2 and 3 emissions, in alignment with the World Resources Institute's Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard, guidelines with the below:

- **Scope 1:** All direct GHG emissions by the Group from sources under their control (e.g. burning fuel).
- **Scope 2:** Indirect GHG emissions from where the energy the Group purchases and uses is produced (e.g. when generating electricity used in the buildings).
- **Scope 3:** All indirect emissions not covered by scope 2 that occur up and down the value chain (e.g. from business travel, employee commuting, use of sold products, distribution).

Minimum used a survey-based approach to collect data, allowing subsidiary companies to provide data for their own operations.

Primary data was collected, be it kWhs of electricity consumed, m³ of natural gas burnt, etc.

Scope 3 emissions: We are pleased to report that 100% of the data collected for the TCFD and SCCR was verified by an external auditor.

100% of the data submitted by the subsidiary companies.

- Describe the targets used by the organisation to manage climate-related risks and opportunities and performance against targets.

The Group, through the development and operation of primary renewable energy assets, inherently contributes to the UK achieving its net zero target and helps drive the transition away from fossil fuels. Although the majority of the Group's energy generating assets, such as wind and solar, are low carbon by nature, other Group divisions are more carbon intensive and drive higher emissions – for instance the operation of the Group's reserve power plants, or the operation of the Group's fleet of vehicles.

Where possible, the Group moves

seeks to partner with suppliers and contractors that are like-minded in their climate ambitions.



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Group finance review

Statement of operational performance

The purpose of this report is to provide additional information to the shareholders of the Group, which is not required by the Listing Rules.

The figures that we use include those that have been derived from our reported results in order to eliminate factors that distort year-on-year comparisons. These are

described in the notes to the financial statements. The figures are not audited and should not be used to make any comparison with the audited financial statements.

statements

we expect to derive from these businesses. For that reason, we do not expect to be able to provide a full market value of assets or businesses owned by the Group.

There were various changes to the operational assets during the year, including the sale of Darlington Point, a large solar site in Australia, and Fuvia expanding their south-eastern footprint with the acquisition of Millwood Designer Homes. In March, our F&EP businesses were successfully consolidated into one new business focusing on who's a strategy and our own ISP brand. Subsequent to year end, Duacca, a large wind farm in Western Australia, became operational following a two year construction period.

2023

To support continued expansion, we built up cash reserves at year end of £157m, which serve to fund the operational needs of our divisions.

	2023 £'000	(restated) 2022 £'000	Movement	
			£'000	%
Revenue	800,351	711,830	88,521	12
EBITDA	82,017	194,917	(112,900)	(58)
Loss before tax	(148,767)	55,888	(204,655)	(366)
Lending book (net of provisions)	439,535	360,901	78,634	22
Cash	156,919	256,415	(99,496)	(39)
Net debt	1,001,265	793,169	208,096	26
Net assets	2,366,052	2,220,920	145,132	7

Financial performance

The Group has reported a loss before tax of £149m for the year ended 30 June 2022, which is a fall from £56m in 2021.

continue to grow our assets and operational base, as detailed further in this report. Similarly, overall EBITDA decreased by 58% to £82m (2022: £195m), which is mainly due to operational growth in our newer

businesses. Additionally, there are two instances of extraordinary items which are not expected to reoccur: (1) restructuring costs of £12m, and (2) impairment costs of £22m, associated with trading assets which were sold subsequent to year end.

Earnings before interest, tax, depreciation and amortisation



3 | GOVERNANCE

Group finance review

Revenue increased by £88m to £800m (2022: £712m) which was driven by a steady increase across all our sectors. Following the acquisition of Eliva Homes in May 2022, revenue from homebuilding was included

and contributed £50m of the £88m increase. The second most impactful increase, at £16m, was in our energy division, as power generation from our operating assets remained steady and energy prices stabilised in the second part of the year.

Retirement living saw a £9m increase (45%) in revenue, as we saw our sites reaching completion and buyers taking residence. Additionally, revenue from our lending division saw an increase of 15% to £49m (2022: £42m) due to an increase in the loan book value to an average of £454m over the year.

Operating expenses for the year were in line with our expectations, with the increase primarily driven by reserve power, due to gas procurement costs

base, and the associated costs resulting from the addition of Eliva brought an associated increase in

increased by £35m.

A prior year restatement, due to hedge accounting

between Other Comprehensive Income and Retained Earnings, this resulted in an accumulated

in the restated accounts. However, interest costs increased in the year, as Eliva's external debt facility was included in the Group results for the full year.

Financial position

Continued shareholder interest and investment has seen net assets grow to £2,366m (2022: £2,221m restated). In the year ended 30 June 2023, we issued 147m shares (2022: 150m) for a total consideration of £231m (2022: £205m).

Fixed assets increased by £113m as deployment of

energy assets decreased by a net £108m due to a combination of deployment in construction projects,

2022

Net current assets of £815m (2022: £807m restated)

in stock in the homebuilding division, which in turn

accelerated cash deployment. Our loan book, gross of provisions, has increased by 27% to £474m (2022: £375m), and at 30 June 2023 represented 15% of net assets (2022: 13%).

Cash and cash equivalents as at 30 June 2023 were £157m (2022: £256m). Cash generated from operating activities remained strong at £205m (2022: £346m), which has been utilised alongside external

issues to grow the business. We have invested

which will reduce further capital expenditure over

across sectors. Of the cash held at year end, £134m

subsidiaries, where there are a number of construction and infrastructure projects under way, requiring cash to be readily available for stage payments due in the months after year end.

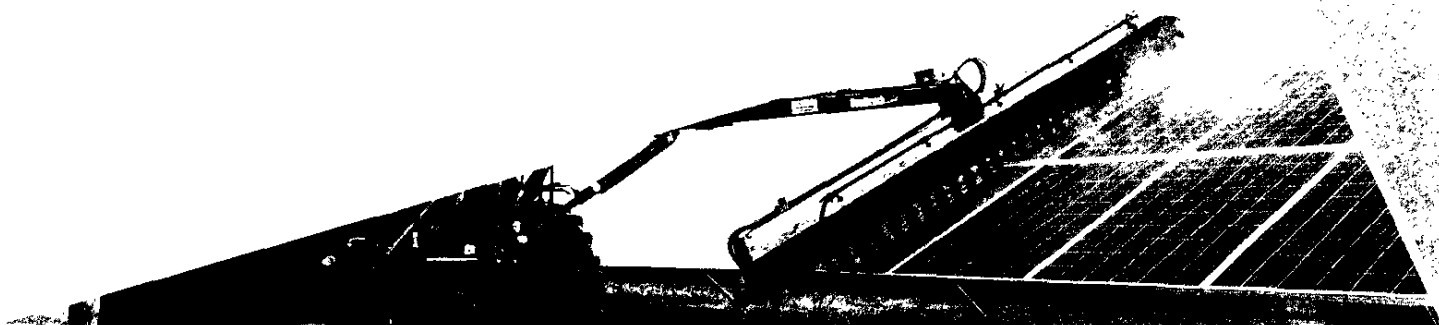
Goodwill at £514m (2022: £541m), continues to be

on the acquisition of some businesses. Acquired businesses, for example renewable energy sites, often have a market value in excess of the company's

streams. Put simply, the market value of our

tangible assets such as solar panels or wind turbines. We pay market value for the sites we acquire, which

the solar panels and so generates goodwill, which essentially represents the value of the expected future income streams. Goodwill recognition is tested for impairment annually and will gradually be expected returns are realised.



3 | GOVERNANCE

Group finance review

Sector performance

Energy

As economic activity and global demand continued to remain high throughout the year, so too did wholesale energy prices, driven by movements in commodity prices. This resulted in the Group maintaining strong revenues from energy generation at a level similar to 2022 across our energy sites, with revenue of £606m (2022: £590m).

Our generation capacity remained consistent year on year, as there were no substantial changes to our energy generating assets. However, production was marginally reduced due to Snetterton, one of our gas generating assets, experiencing a period of operational downtime following a gearbox fault.

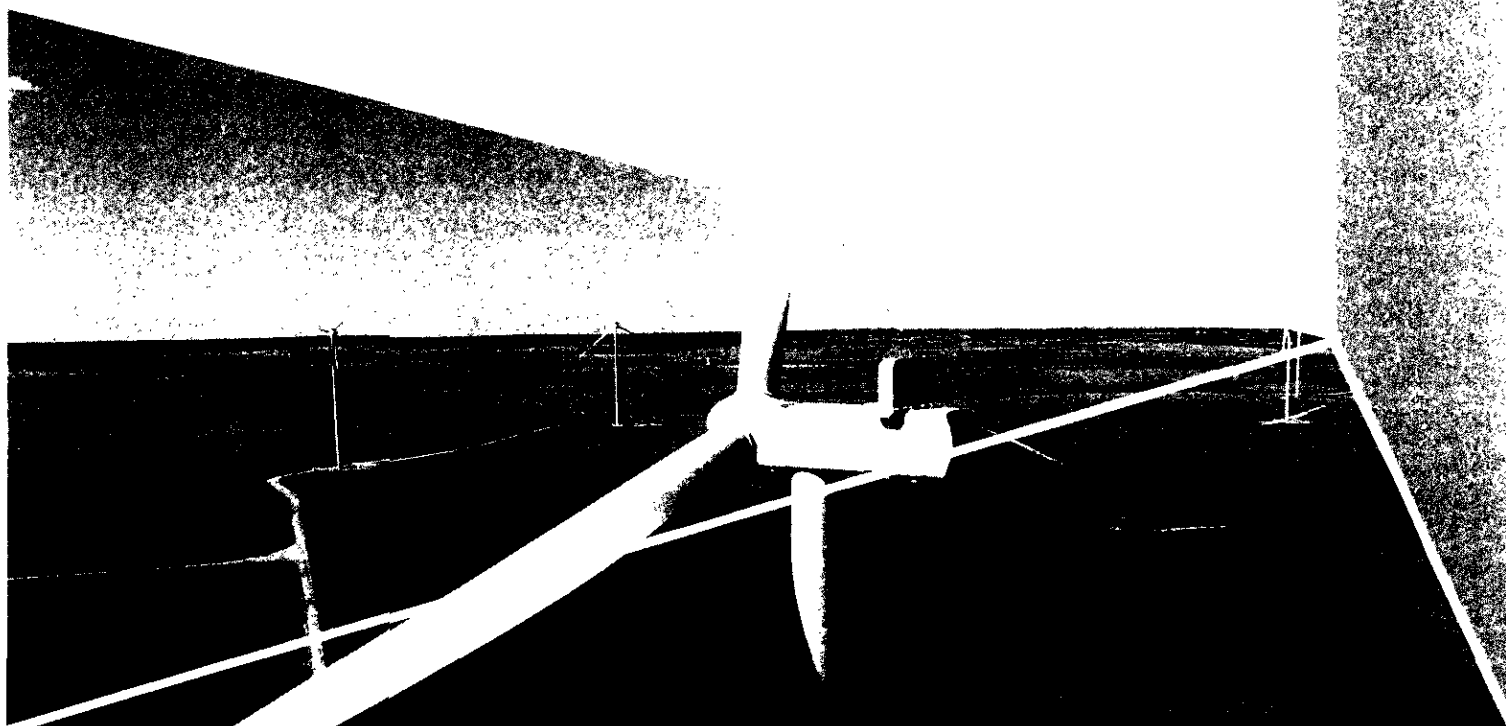
The associated insurance claim for replacement parts and loss of revenue was settled in full.

Our average selling price per unit for the division as a whole, as it increased to £1077/MWh from £975/MWh in the prior year, a movement of 10%.

While total operating costs remained mostly consistent year on year at £377m (2022: £377m), the Group recorded a £30m increase in gas procurement costs.

Our operating expenses for the year were £232m (2022: £232m). EBITDA also decreased by 13% to £232m (2022: £258m).

	FY2023 Production (MWh)	FY2022 Production (MWh)	FY2023 External Availability	FY2022 External Availability
Biomass	991,873	1,050,038	83.5%	84.6%
	225,680	240,226	96.2%	97.9%
Reserve Power	405,802	403,355	94.6%	94.2%
Solar	569,063	554,858	94.8%	97.7%
Wind	876,374	851,214	92.6%	90.5%
Total	3,068,792	3,099,690		



3 | GOVERNANCE

Group finance review

The French government has announced it would revoke the measure introduced in November 2020 to retroactively modify PPA contracts, which reduces uncertainty in our French solar portfolios. However, this earlier ruling resulted in an £8m French solar Goodwill impairment in the prior year, which due to accounting convention cannot be reversed once recognised.

In November 2022, the UK government announced the introduction of an Electricity Generator Levy (EGL), a temporary measure to charge exceptional receipts on high revenues for Groups generating

until 31 March 2028 and impacts a 45% windfall levy on wholesale energy market revenues in excess of

renewable biomass, and energy from waste sources. The Group was not required to pay EGL in the period, however we do expect to pay this in the next

had already anticipated the impact on the returns generated from our energy portfolio over the next

Lending

Revenue from lending increased by £7m to £49m (15%), primarily due to a larger loan book for 2023, as property deployment accelerated in the year. At year end, the book had increased both in value (£444m, 2022: £375m) and in numbers of loans (219 loans, 2022: 176 loans). However, the UK's ongoing background was not without impact and throughout the year we recorded a provision of £50m against one commercial loan. This has highlighted the

ending accounts for £440m on the total division, spread across 198 loans at year end. As a result, EBITDA for the lending division improved slightly to £8m loss from £13m loss in the prior year. Within this movement are provisions of £43m recognised against property loans during the year (2022: £39m).

Fibre

the division has continued to build out its networks

the build phase and are starting to add customers to their networks. By 30 June 2023, the division was serving around 50,000 customers and building in over 100 locations in the UK. We are on track to be

properties in those towns and villages.

Overall, the division has almost doubled its revenue year on year, from £9m in 2022 to £16m in the

capital intensive and leads to a physical asset on balance sheet. The division also incurs large operating expenses as the businesses scale their operations and develop market presence. This resulted in a reported EBITDA loss of £120m (2022: £56m loss),

development stage of the division. This includes extraordinary costs of £13m associated with the restructure.

As we build out these networks, the assets will be recognised on the balance sheet at cost which cannot include future value which is expected to be generated as the assets have been internally generated.

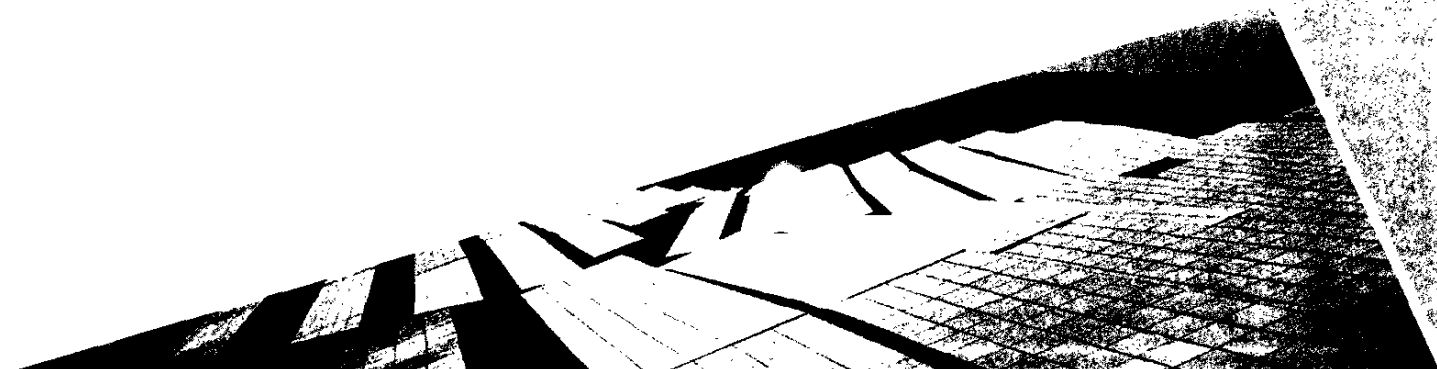
Housebuilding

We have rebranded our healthcare division to

Whereas it incorporates primarily Fivola and Rangerford, this division continues to include the results of One Healthcare (two private hospitals, for

and facilities were sold subsequent to year end.

Extraordinary costs of £22m associated with these assets are recognised in the accounts and are not expected to recur in future periods.



3 | GOVERNANCE

Group finance review

Housebuilding operations contributed £130m (2022: £120m) to the Group's operating profit, reflecting the impact of increased revenue in Rangeford, as well as a full year of Elva operations. Elva sold 132 units in the year, and is performing in line with budget, while Rangeford increased its revenue by 45% to £29m and sold 47 units.

A change in accounting policy resulted in the cost of Rangeford communal areas being capitalised as part of the cost of the land and buildings, and amortised over the life of the site. Previously, these costs were immediately recognised to Cost of Sales in the P&L. The treatment has been agreed with our auditors and has not resulted in a prior year restatement. The change has resulted in operating profit increased by £15m in the current year as a result.

Funding and liquidity

Our strategy within our renewable energy businesses is to ensure that we have sufficient liquidity to support our levels from mainstream banks to enhance returns. At year end we had drawn £1,160m of external debt in this part of the Group, with a further £175m available to be drawn.

This approach enables us to acquire businesses that have stable characteristics such as predictable cost base, revenue streams, government incentives or proven technology and as such have lower returns to capital.

Our strategy is to ensure that we have sufficient liquidity to support our levels from mainstream banks to enhance returns.

that failing to adopt this strategy would have a negative impact on business return and shareholder value over the long term. 80% of our interest payable

is exposed to current interest rate volatility. The Group applies hedge accounting for interest rate swaps

which means any changes in the fair value of the swaps are recognised in the P&L. The market value of the swaps is recognised on the balance sheet as an asset or a liability, depending on whether the swap is favourable compared to current rates.

Our strategy is to ensure that we have sufficient liquidity to support our levels from mainstream banks to enhance returns. To ensure cash is available to support our operations, we have a Revolving Credit Facility of £290m, which is interlinked to the net assets of our Group.

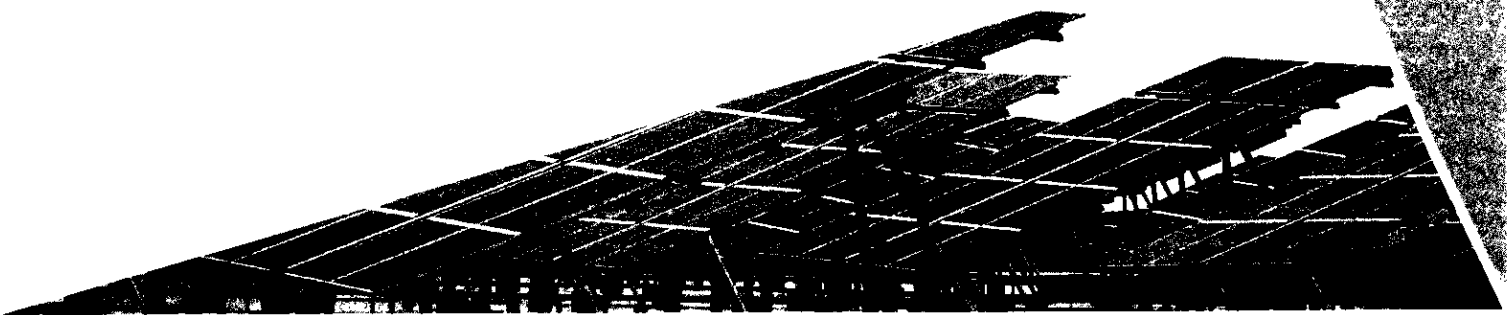
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Looking ahead

We believe that the business is positioned well to take advantage of future growth opportunities across its core business areas. Energy and lending operations are well established in the market and continue to make excellent progress with robust performances.

Loans during the year in our lending sector have ring-fenced challenges which are not indicative of further problems across other loans in the sector.

Our strategy is to ensure that we have sufficient liquidity to support our levels from mainstream banks to enhance returns. We are growing our revenue and operational base. Sales activity in our housebuilding division remain strong against a challenging market.



3 | GOVERNANCE

Group finance review

We expect to generate strong operating returns from our established divisions for the coming years.

construction phase assets, while at the same time

maturity



PS Latham

Director

20 December 2023



3 | GOVERNANCE

Directors' report for the year ended 30 June 2023

The directors present the strategic report and the audited financial statements of the Group for the year ended 30 June 2023.

The directors' report is set out on pages 37 to 50. For a summary of the Group's results, refer to the Strategic Report on page 8.

The directors have not recommended payment of a dividend (2022: £N/A).

The directors' report is signed by the directors on behalf of the Board during the year and up to the date of signing the financial statements.

PS Ratham

KJ Wiley

PC Barlow

T Arthur

SM Grant (appointed 1 January 2023)

The directors' report is signed by the directors on behalf of the Board during the year and up to the date of signing the financial statements.

Refer to the Strategic Report on page 8.

Refer to the Strategic Report on page 12.

Refer to the section 172 statement on page 21.

The Group's principal risks are set out in the strategic report on page 17. The Group's principal risks are set out in the strategic report on page 17.

As permitted by section 414c (1) of the Companies Act 2006, the directors have elected to disclose information required to be in the directors' report by Schedule 7 of the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, in the strategic report.

The Board recognises that a corporate culture based on sound ethical values and behaviours is an asset. The Group endeavours to conduct its business with integrity, in an ethical, professional and responsible manner, treating our employees, customers, suppliers and partners with courtesy and respect.

Applications for employment by disabled persons are given full and fair consideration for all vacancies, having regard to their particular aptitudes and abilities. Should a person become disabled while in employment, the Group will endeavour to retain them in employment, giving alternative training as necessary.



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Directors' report for the year ended 30 June 2023

We fully realise that our employees wish to be involved in the business and to have a say in their own areas of interest and responsibility.

communication at all levels and we aim to establish a climate which constantly encourages the open

publication of monthly key performance indicators covering output, operating costs and health and safety.

The Group has in place an agreement with Octopus Investments Limited to provide services to the Group covering operational, oversight, administration, company secretarial and company accounting.

The Board adopted an updated environmental, social and corporate governance (ESG) policy in April 2023. The Group recognises the need to conduct its business, in a manner that is responsible to the environment, wherever possible.

aims and objectives of the Task Force on Climate-related Financial Disclosures (TCFD) and has

page 24, in line with the four key pillars and eleven recommendations.

The Group has an Anti-Bribery Policy which introduced robust procedures to ensure full compliance with the Bribery Act 2010 and to ensure that the highest standards of professional ethical conduct are maintained.

In accordance with the recommendations of The UK Corporate Governance Code, the Board has considered the arrangements in place to encourage

arrangements are in place to allow an independent investigation, and follow-on action where necessary, to take place within the organisation.

We are committed to acting ethically and with integrity in all our business dealings and relationships

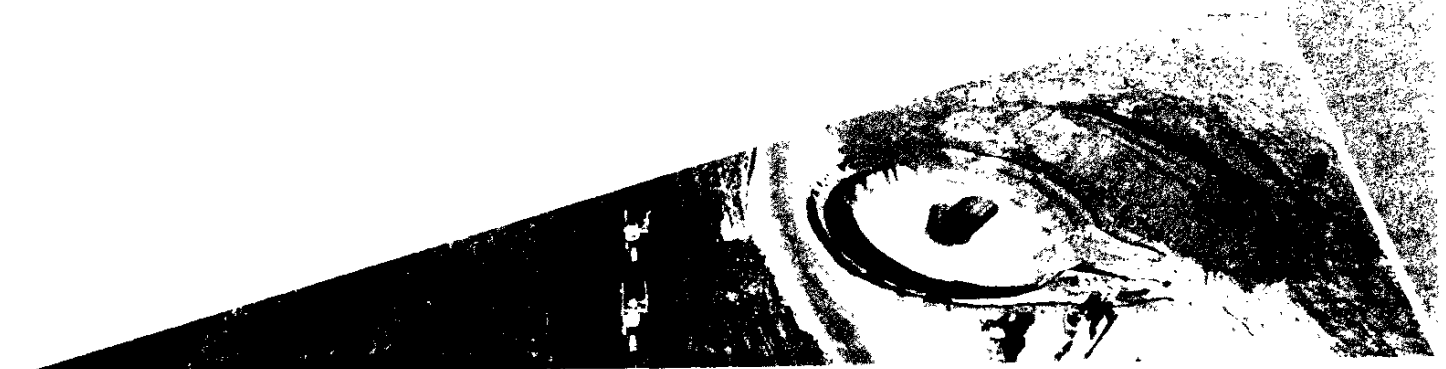
and controls to ensure modern slavery is not taking place anywhere in our own business or in any of our supply chains, consistent with our obligations under the Modern Slavery Act 2015. We expect the same high standards from all of our contractors, suppliers and other business partners. As part of our contracting processes, we expect our suppliers to comply with the Modern Slavery Act 2015.

The directors are responsible for preparing the accounts in accordance with applicable law and regulation.

Company law requires the directors to prepare

that law the directors have prepared the Group and

United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 (The Financial Reporting Standard applicable in the UK and Republic of Ireland) and applicable law, under company law the



3 | GOVERNANCE

Directors' report for the year ended 30 June 2023

The directors are responsible for the preparation of the Directors' report and the financial statements. The directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102, have been followed, subject to any material departures explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare financial statements on a going concern basis unless it is inappropriate to presume that the Group and Company will continue in business.

The directors are also responsible for safeguarding the assets of the Group and Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that:

- enable them to explain the Group and Company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and Company;

and to comply with the Companies Act 2006.

The directors are responsible for the maintenance and integrity of the Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The directors confirm that:

As permitted by the Articles of Association, the financial statements have been prepared in accordance with the accounting standards applicable by section 234 of the Companies Act 2006. The financial statements are for the year ended 30 June 2023 and are currently in force.

The Directors' Report is approved.

- so far as the director is aware, there is no relevant audit information of which the Group and Company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the Group and Company's auditors are aware of that information.

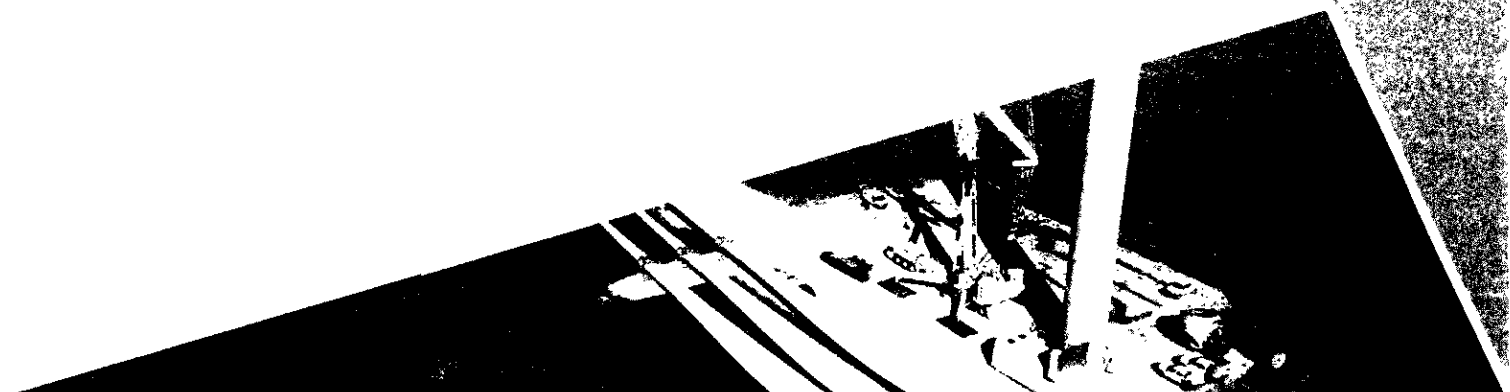
The directors confirm that the financial statements are in accordance with the provisions of section 418 of the Companies Act 2006.

Trist & Young LLP having been appointed in 2022, have indicated their willingness to be reappointed for another term and will be proposed for re-appointment in accordance with section 485 of the Companies Act 2006.

The Directors' report was approved by the Board of Directors on 20 December 2023 and signed on its behalf by



PS Latham
Director
20 December 2023



3 | GOVERNANCE

Independent auditors' report to the members of Fern Trading Limited

Opinion

We have audited the financial statements of Fern Trading Limited (the 'Parent Company') and its subsidiaries (the 'Group') for the year ended 30 June 2023, which comprise the Group Statement of Comprehensive Income, the Group and Parent Company Balance Sheet, the Group Statement of Cash Flows, the Group and Parent Statement of Changes in Equity and the related notes 1 to 29.

The financial statements have been prepared in accordance with applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

- give a true and fair view of the Group's and of the Parent Company's financial position as at the end of the financial year, of the Group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' report.

We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements.

We have fulfilled our ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient to support our opinion.

Conclusions relating to going concern

The directors have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's ability to continue as a going concern for the period covered by our audit.

Our responsibility is to report on whether the directors' use of the going concern basis of accounting for the financial statements is appropriate. Our responsibility does not extend to any future events or conditions that may affect the Group's ability to continue as a going concern.

Our responsibilities, and the responsibilities of the directors with respect to going concern, are described in the relevant sections of this report. However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the Group's ability to continue as a going concern.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditors' report thereon. The directors are responsible for the other information contained within the annual report.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our auditors' report, or otherwise appears to be materially misstated. If we identify such material inconsistencies or misstatements, we are required to report on them in our auditors' report.

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Independent auditors' report to the members of Fern Trading Limited

Inconsistencies or apparent material misstatements, we are required to determine whether this gives rise

themselves. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and Directors' report is consistent with the accounting records and returns;
- the Strategic report and Directors' report have been prepared in accordance with applicable legal requirements;

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Group and the Parent Company and its environment obtained in the course of the audit, we

Strategic report or Directors' report:

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounting records or returns do not agree with the accounting records and returns; or
- certain disclosures of Directors' remuneration and other specified transactions have not been made.

- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement set out on pages 38 and 39 the Directors are responsible for the preparation

that they give a true and fair view, and for such internal control as the Directors determine is

statements that are free from material misstatement, whether due to fraud or error.

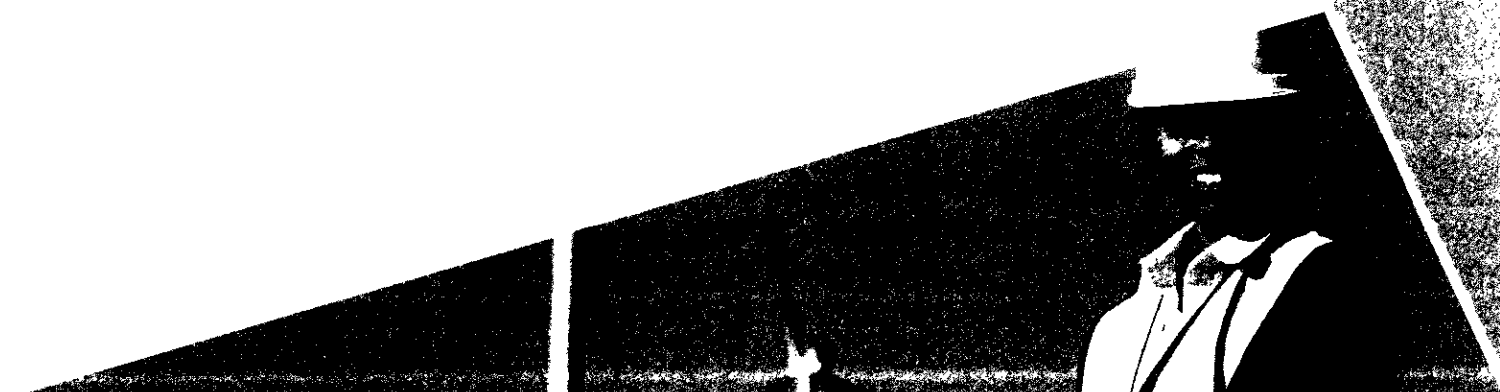
The Directors are responsible for assessing the Group and the Parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Parent Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit

Our objectives are to obtain reasonable assurance

are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate,

economic decisions of users taken on the basis of



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Independent auditors' report to the members of Fern Trading Limited

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect irregularities, including fraud. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion. The extent to which our procedures are capable of detecting irregularities, including fraud, is outlined below. However, the primary responsibility for the prevention and detection of fraud rests with both those charged with governance of the entity and management.

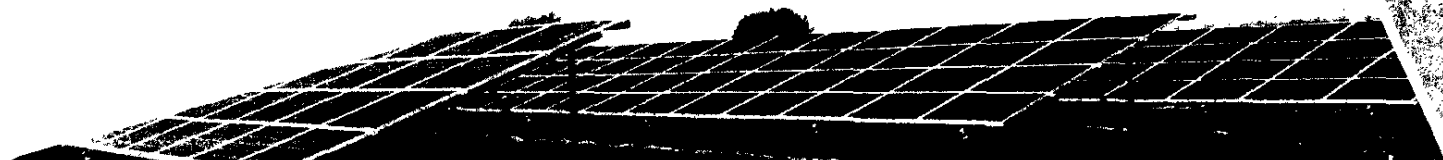
Our approach was as follows:

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the entity. These frameworks include, but are not limited to, those that relate to reporting framework (FRS 102 and the Companies Act 2006).
- We understood how Fern Trading Limited is complying with those frameworks by making enquiries of management, those charged with governance and those responsible for legal and compliance procedures as to any fraud risk framework within the entity, including whether a formal fraud risk assessment is conducted. We corroborated our enquiries through review of the following documentation or performance of the following procedures:
 - obtaining an understanding of entity-level control environment

- obtaining an understanding of policies and procedures in place regarding compliance with laws and regulations, including how compliance with such policies is monitored and enforced; obtaining an understanding of management's process for identifying and responding to fraud risks, including programs and controls

otherwise prevent, detect and correct fraud, and how senior management monitors those programs and controls.

- review of board meeting minutes in the period and up to date of signing
- We assessed the susceptibility of the Groups including how fraud might occur by holding a discussion with the audit team which included:
 - understanding the Groups business, the control environment and assessing the inherent risk for fraud at the entity level, including discussions with management to gain an understanding of those areas of the Group which are most susceptible to fraud
 - considered the controls that the Group has in place to prevent, detect and correct fraud, including entity or that otherwise seek to prevent, detect or correct fraud, including gaining an understanding of the entity-level controls and policies that the Group applies
- based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures involved testing of journal entries through journal analytics tools with focus on manual



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Independent auditors' report to the members of Fern Trading Limited

journals, large or unusual transactions, or journals meeting our defined risk criteria based on our understanding of the business, tested accounting estimates for evidence of management bias, enquiring of members of senior management and those charged with governance regarding their knowledge of any non-compliance or potential non-compliance with laws and regulations that could affect the financial statements, and inspecting correspondence (if any) with the relevant licensing or regulatory authorities.

A further description of our responsibilities for the audit of the financial statements is located on the

Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

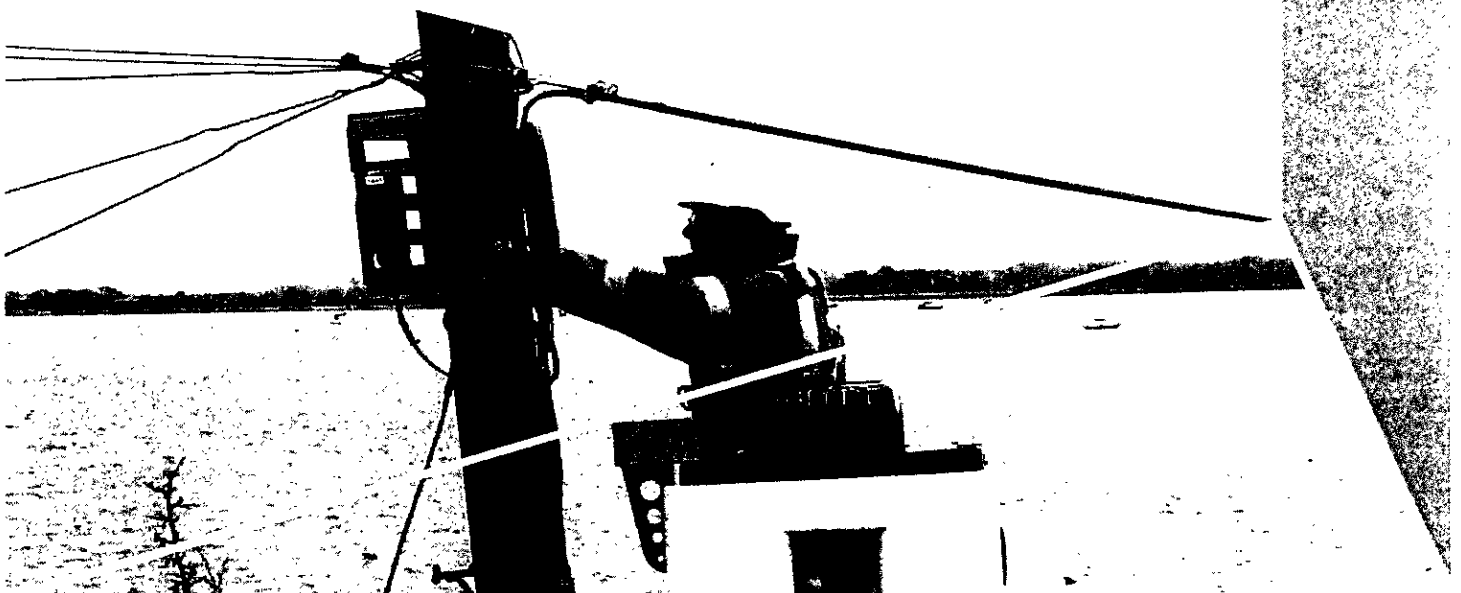
Use of this report

This report is made solely to the Company's members as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are

required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Ernst & Young LLP

Michael Kidd (Senior statutory auditor)
for and on behalf of Ernst & Young LLP, Statutory Auditor
Belfast
20 December 2023



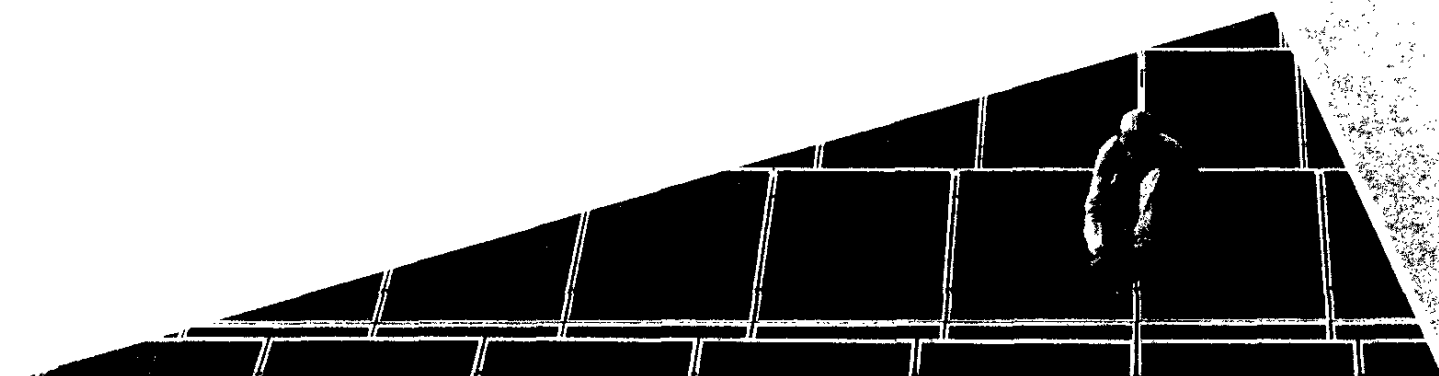
4 | FINANCIAL STATEMENTS 30 JUNE 2023

		2023	(restated) 2022
	Note	£'000	£'000
Turnover	1	800,351	711,830
Cost of sales		(526,367)	(586,008)
Gross profit		273,984	325,822
Administrative expenses		(379,077)	(283,126)
Operating profit/(loss)	2	(105,093)	42,696
Other income	1	4,968	5,550
		955	5,249
	8	(1,045)	29,533
Other interest receivable and similar income	6	713	150
Interest payable and similar charges	6	(49,265)	(25,270)
Profit/(loss) before taxation		(148,767)	55,888
		17,208	(17,868)
Profit/(loss) for the financial year		(131,559)	38,020
Attributable to Fern		(132,896)	44,642
Minority interest		1,337	(6,622)
		(131,559)	38,020

All results relate to continuing activities. Note 26 details the prior period adjustments.

Group statement of comprehensive income for the year ended 30 June 2023

	2023	(restated) 2022
	£'000	£'000
Profit/(loss) for the financial year	(131,559)	38,020
Other comprehensive income		
	39,599	71,401
Other exchange gain/(loss) on revaluation of subsidiaries	(9,093)	18,562
Other comprehensive income for the year	30,506	89,963
Total comprehensive income for the year	(101,053)	127,983
Attributable to		
• Owners of the parent	(102,390)	134,605
• Non-controlling interests	1,337	(6,622)
	(101,053)	127,983



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Group balance sheet as at 30 June 2023

	Note	2023 £'000	(restated) 2022 £'000
Fixed assets			
Intangible assets	8	528,874	557,708
Tangible assets	9	2,035,554	1,893,430
Investments	10	13,742	35,452
		2,578,170	2,486,590
Current assets			
Stocks	12	263,616	184,479
Debtors (including £161m (2022: £138m) due after more than one year)	13	825,068	623,876
Cash at bank and in hand	11	156,919	256,415
		1,245,603	1,064,770
Creditors: amounts falling due within one year	14	(430,891)	(258,264)
Net current assets		814,712	806,506
Total assets less current liabilities		3,392,882	3,293,096
Creditors: amounts falling due after more than one year	15	(949,946)	(993,325)
Provisions for liabilities	17	(76,884)	(78,851)
Net assets		2,366,052	2,220,920
Capital and reserves			
Called up share capital	18	175,876	161,662
Share premium account		608,085	364,882
Merger reserve		1,613,899	1,635,569
		91,516	51,917
		(110,530)	9,791
Total shareholders' funds		2,378,846	2,223,821
Non controlling interests		(12,794)	(2,901)
Capital employed		2,366,052	2,220,920

Note 26 details the prior period adjustments

20 December 2023 and are signed on their behalf by



PS Latham

Director

Registered number 12601636

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Company balance sheet as at 30 June 2023

	Note	2023 £'000	2022 £'000
Fixed assets			
Investments	10	2,991,990	2,539,978
		2,991,990	2,539,978
Current assets			
Debtors	13	26,543	39,888
Cash at bank and in hand	11	17,478	6,422
		44,021	46,310
Creditors: amounts falling due within one year	14	(700)	(149)
Net current assets		43,321	45,861
Total assets less current liabilities		3,035,311	2,585,839
Net assets		3,035,311	2,585,839
Capital and reserves			
Called up share capital	18	175,876	161,662
Share premium account		608,085	564,882
Merger reserve		1,986,457	1,986,457
		264,893	172,838
Total shareholders' funds		3,035,311	2,585,839

The Company has elected to take the exemption under section 408 of the Companies Act 2006 not to audit the financial statements of the Company was £192,055,220 (2022: £236,742,000).

and are signed on the iContra file by



PS Latham
Director
Registered number 12601636



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Group statement of changes in equity for the year ended 30 June 2023

	Called up share capital	Share premium account	Merger reserve	Cash flow hedge reserve (restated)	Profit and loss account (restated)	Total share- holders' funds (restated)	Non- controlling interest	Capital employed (restated)
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Share capital July 2022 (restated)	149,676	173,118	1,440,257	(14,979)	136,049	1,884,121	3,721	1,887,842
Prior period adjustments (note 26)				(4,505)	5,849	1,344		
Balance as at 1 July 2022 (restated)	149,676	173,118	1,440,257	(19,484)	141,898	1,885,465	3,721	1,889,186
year (restated)	–	–	–	–	44,642	44,642	(6,622)	38,020
Changes in market hedges	–	–	–	71,401	–	71,401	–	71,401
Foreign exchange loss on retranslation of subsidiaries	–	–	–	–	18,561	18,561	–	18,561
Other comprehensive income/(expense) for the year	–	–	–	71,401	18,561	89,962	–	89,962
Total comprehensive income/(expense) for the year	–	–	–	71,401	63,203	134,604	(6,622)	127,982
Utilisation of merger reserve	–	–	(195,512)	–	(195,512)	–	–	–
Shares issued during the year	11,986	191,764	–	–	–	203,750	–	203,750
Balance as at 30 June 2022 (restated)	161,662	364,882	1,635,569	51,917	9,791	2,223,821	(2,901)	2,220,920
Balance as at 1 July 2022 (restated)	161,662	364,882	1,635,569	51,917	9,791	2,222,821	(2,901)	2,220,920
Profit for the financial year	–	–	–	–	(132,896)	(111,226)	1,337	(109,889)
Changes in market value of cash flow hedges	–	–	–	39,599	–	39,599	–	39,599
Foreign exchange loss on retranslation of subsidiaries	–	–	–	–	(9,093)	(9,093)	–	(9,093)
Other comprehensive income/(expense) for the year	–	–	–	39,599	(9,093)	30,506	–	30,506
Total comprehensive income/(expense) for the year	–	–	–	39,599	(141,989)	(102,390)	1,337	(101,053)

4 | FINANCIAL STATEMENTS 30 JUNE 2023

	Called up share capital	Share premium account	Merger reserve	Cash flow hedge reserve (restated)	Profit and loss account (restated)	Total share- holders' funds (restated)	Non- controlling interest	Capital employed (restated)
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Non-controlling interest arising on business combination	-	-	-	-	-	-	(11,230)	(11,230)
Utilisation of merger reserve	-	-	(21,670)	-	21,670	-	-	-
Shares issued during the year	14,214	243,203	-	-	-	257,417	-	257,417
Balance as at 30 June 2023	175,876	608,085	1,613,899	91,516	(110,530)	2,378,847	(12,794)	2,366,052

Note 26 details the prior period adjustments

Company statement of changes in equity for the year ended 30 June 2023

	Called up share capital	Share premium account	Merger reserves	Profit and loss account	Total shareholders' funds
	£'000	£'000	£'000	£'000	£'000
Balance as at 30 June 2021	143,676	173,118	1,791,145	31,400	2,145,348
	-	-	-	236,741	236,741
Utilisation of merger reserve	-	-	(195,317)	(195,317)	-
Total comprehensive income	-	-	(195,317)	41,429	236,741
Shares issued during the year	11,986	191,764	-	-	203,750
Shares cancelled during the year	-	-	-	-	-
Balance as at 30 June 2022	161,662	364,882	1,986,457	72,838	2,585,839
Profit for the financial year	-	-	-	192,055	192,055
Utilisation of merger reserve	-	-	-	-	-
Total comprehensive income	-	-	-	192,055	192,055
Shares issued during the year	14,214	243,203	-	-	257,417
Shares cancelled during the year	-	-	-	-	-
Balance as at 30 June 2023	175,876	608,085	1,986,457	264,893	3,035,311



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Statement of cash flows for the year ended 30 June 2023

	Note	2023 £'000	(restated) 2022 £'000
Cash flows from operating activities			
		(132,896)	44,643
Adjustments for:			
	7	(17,208)	17,868
Interest receivable and similar income	6	(713)	(130)
Interest payable and other similar charges	6	49,264	25,270
Loss on disposal of subsidiaries	8	1,045	(29,532)
		(955)	(5,249)
Depreciation and amortisation	8	43,991	45,762
Share of profit/loss of associates	9	103,754	101,802
		21,670	
		3,961	3,040
Movements on derivatives and foreign exchange		(19,149)	(18,044)
Increase in stocks		(48,283)	(19,829)
(Increase)/decrease in debtors		(160,903)	31,022
Increase/(decrease) in creditors		105,863	(173,957)
Non-controlling interests	19	1,337	(6,622)
Tax received/(paid)		8,528	25,853
Net cash generated from operating activities		(40,694)	41,897
Cash flows from investing activities			
Purchase of subsidiary undertakings (net of cash acquired)		(19,176)	(52,377)
Sale of subsidiary undertakings and joint venture		120,521	101,778
Purchase of tangible assets		(490,656)	(322,446)
Sale of intangible assets		90	(7,222)
Purchase of unlisted investments		(65,335)	(124,203)
Sale of unlisted investments	10	88,000	105,000
Interest received	6	713	130
Net cash used in investing activities		(365,843)	(299,340)
Cash flows from financing activities			
		284,617	201,719
Interest paid		(186,453)	(32,319)
		(49,264)	(32,013)
Proceeds from share issue	18	257,417	203,750
Net cash generated from financing activities		306,317	341,137
Net (decrease)/increase in cash and cash equivalents		(99,496)	83,694
Cash and cash equivalents at the beginning of the year	11	256,415	172,478
Exchange gains on cash and cash equivalents		724	243
Cash and cash equivalents at the end of the year	11	156,919	256,415

Note 26 details the prior period adjustments

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Statement of accounting policies

Company information

Fern Trading Limited (the Company) is a private company limited by shares and incorporated on 14 May 2020. The company is domiciled in England, the United Kingdom and registered under company number 11400000.

Statement of compliance

The Company's financial statements are prepared in accordance with the United Kingdom Accounting Standards, including Financial Reporting Standard 102, 'The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland (FRS 102)' and the Companies Act 2006.

The Company has prepared its financial statements in accordance with the Companies Act 2006 and applicable accounting standards in the United Kingdom. The principal accounting policies, which have been applied consistently throughout the year, are set out below.

In note 29, have taken the exemption from an audit for the year ended 30 June 2023 permitted by section 479A of Companies Act 2006. In order to allow these subsidiaries to take the audit exemption, the parent company has given a statutory guarantee, in line with section 479C of Companies Act 2006, of all the outstanding liabilities as at 30 June 2023.

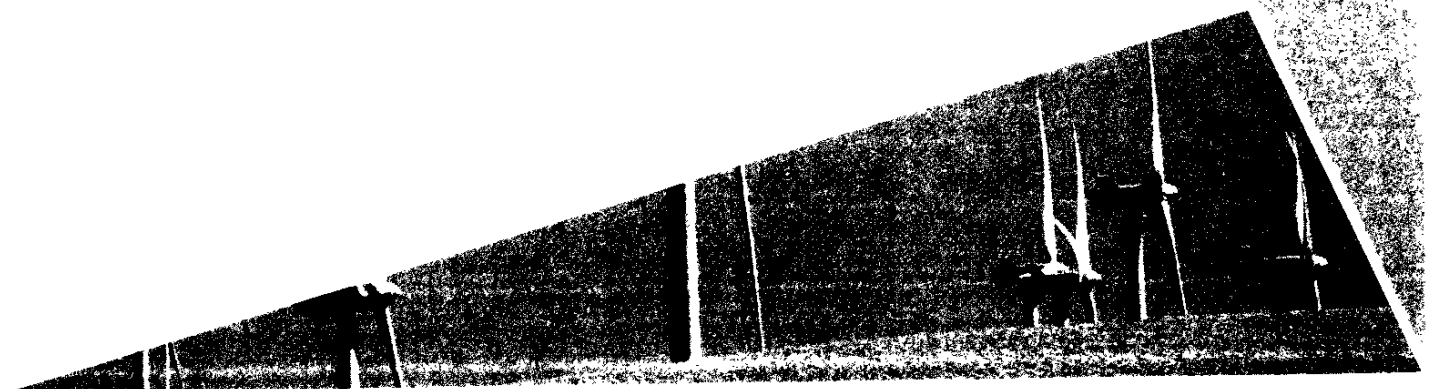
Going concern

The review on pages 31 to 36. The principal risks of the Group are set out on pages 17 to 20.

been signed

Due to the challenging market conditions management have performed an assessment to determine whether the Group is a going concern.

Management believe that the Group is well placed to manage its business risks successfully despite the current uncertain economic outlook.



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Statement of accounting policies

Basis of consolidation

undertakings made up to the same accounting date. All intra-group balances, transactions, income and expenses are eliminated in full on consolidation. The results of subsidiary undertakings acquired or disposed of are included in the consolidated financial statements from the date of acquisition or disposal.

Any subsidiary undertakings or associates sold or acquired during the year are included up to, or from, the date of disposal or acquisition.

Where the Group has written a put option over shares held by a non-controlling interest, the Group derecognises the non-controlling interest and instead recognises contingent deferred consideration liability with other payables for the estimated amount likely to be paid to the non-controlling interest on exercise of the option. The non-controlling interest's share of net assets, is recognised as goodwill. Movements in the estimated liability after initial recognition are recognised as goodwill.

Foreign currency

i. Functional and presentation currency

The Company's functional and presentation currency is pound sterling and rounded to thousands.

ii. Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions. At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined. Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period end exchange rates of monetary assets and liabilities denominated in foreign

expenses

iii. Translation

The trading results of Group undertakings are translated into pounds sterling at the average exchange rates for the year. The assets and liabilities of overseas undertakings, including goodwill and fair value adjustments arising on acquisition, are translated at the exchange rates ruling at the year end. Exchange adjustments

at average rates are recognised in Other comprehensive income and allocated to non-controlling interest as appropriate.

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Statement of accounting policies

Turnover

The Group operates a number of classes of business. Revenue is derived by the following:

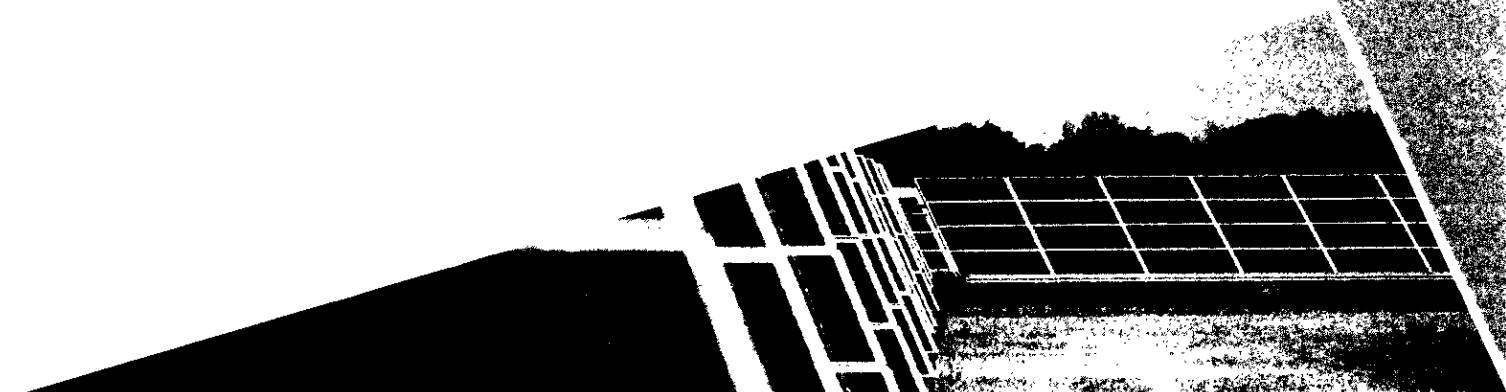
- **Energy**
Turnover from the sale of electricity generated by solar farms, wind generating assets, reserve power plants and other generating assets is recognised on the basis of the agreed contract terms. Turnover from the sale of gas is recognised on the basis of the agreed contract terms. Turnover from the sale of heat is recognised on the basis of the agreed contract terms. Turnover from the sale of other energy products is recognised on the basis of the agreed contract terms.
- **Lending**
Turnover represents arrangement fees and interest on loans provided to customers, net of any value added tax. Loan interest is recognised on an accrual basis in line with contractual terms of the loan agreement. Arrangement fees are spread over the life of the loan to which they relate.
- **fibre**
Turnover is recognised at the fair value of the consideration received for internet connectivity and related IT services provided in the normal course of business, and is shown net of VAT. Turnover is recognised based on the date the service is provided.
- **House building**
Turnover is recognised on legal completion of the sale of property, land and commercial spaces. Turnover from housing association contracts is recognised by reference to the value of work completed as a percentage of the total contract value. Turnover from the sale of retirement properties is recognised when the legal completion of the sale has taken place and the rewards of ownership of retirement properties have passed to the buyer (on legal completion), the legal completion date is the date when the property is transferred to the buyer. Turnover from the sale of other properties is recognised when the legal completion of the sale has taken place. Turnover from the sale of other properties is recognised when the legal completion of the sale has taken place.

i. Short-term benefits

Short-term benefits are recognised as an expense in the period in which the service is received.

ii. Defined contribution pension plan

The Group operates a defined contribution pension plan. Contributions are paid by the Group to the pension plan. Once the contributions have been paid the Group has no further payment obligations. The contributions are recognised as an expense when they are due. Amounts not paid are shown in accruals in the balance sheet. The assets of the plan are held separately from the Group in independently administered funds.



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Statement of accounting policies

iii. Share-based payments

Cash settled share-based payments are measured at fair value at the balance sheet date. The Group recognises a liability at the balance sheet date based on these fair values, taking into account the estimated number of units that will actually vest and the current proportion of the vesting period. Changes in the value of this liability are recognised in the income statement.

The Group has no equity settled arrangements.

Finance costs

The Group uses the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a deduction from the liability and then recognised as an expense over the term of the debt.

Current and deferred tax

Tax is recognised in the statement of income and retained earnings, except that a change attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax is recognised at the balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered.
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Business combinations and goodwill

Business combinations are accounted for by applying the purchase method.

The cost of a business combination is the fair value of the consideration given, liabilities incurred or assumed and the equity instruments issued plus the costs directly attributable to the business combination. Where control is achieved in stages the cost is the consideration at the date of each transaction.

Contingent liabilities are recognised as liabilities unless the fair value cannot be measured reliably, in which case the value is incorporated as goodwill. Where the fair value of contingent liabilities cannot be reliably measured they are disclosed on the same basis as other contingent liabilities.



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Statement of accounting policies

Goodwill recognised represents the excess of the fair value and directly attributable costs of the purchase of the business over the fair value of the identifiable intangible assets and the fair value of the liabilities acquired.

Goodwill is recognised as an intangible asset and is not amortised, but is tested for impairment at the end of each reporting period.

Goodwill is amortised over its expected useful life which is determined based on the estimated lifespan of the assets acquired. Where the Group is unable to make a reliable estimate of useful life, goodwill is amortised over a period not exceeding ten years. Goodwill is reviewed and assessed for impairment indicators on an annual basis.

Depreciation

Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets.

Depreciation commences from the date an asset is brought into service, and assets in the course of construction are not depreciated. Tangible assets are depreciated over the estimated useful lives, as follows:

Land and buildings	2% to 4% straight line
Power stations	3% to 5% straight line
Plant and machinery	4% to 33% straight line
Network assets	4% to 6% straight line

Assets in the course of construction are stated at cost. These assets are not depreciated until they are available for use.

Where factors, such as technological advancement or changes in market price, indicate that residual value or useful life have changed, the residual value, useful life or depreciation rate are amended prospectively to the carrying amount.

carrying amount may be impaired.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the profit or loss.

Intangible assets

Intangible assets are stated at cost less accumulated amortisation and accumulated impairment losses. Amortisation is calculated, using the straight-line method, to allocate the depreciable amount of the assets to their residual values over their estimated useful lives, as follows:

Development rights	25 and 30 years
Software	2 to 10 years

Amortisation expenses are included in administrative expenses. Development rights relate to planning consent to build a solar farm and a wind farm acquired on acquisition.

Where factors, such as changes in market price, indicate that residual value or useful life have changed, the residual value, useful life or amortisation rate are amended prospectively to the carrying amount.

The assets are reviewed for impairment if the above factors indicate that the carrying amount may be impaired.

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Statement of accounting policies

Leases

At inception the Group assesses agreements that transfer the right to use assets. The assessment considers whether the arrangement is, or contains, a lease based on the substance of the arrangement and whether the

asset and depreciated over the shorter of the lease term and the estimated useful life of the asset. Assets are assessed for impairment at each reporting date.

the lease

Investments

The Company holds investments in a subsidiary at cost less accumulated impairment losses. If an impairment loss is subsequently reversed, the carrying amount of the investment is increased to the revised estimate of its recoverable amount, but only to the extent that the revised carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised in prior periods. A reversal

Cash

Cash includes cash in hand and deposits repayable on demand. Restricted cash represents cash for which the Group does not have immediate and direct access or for which regulatory or legal requirements restrict the use of the cash.

Stocks

Raw materials, spare parts and consumables are valued at the lower of cost and net realisable value. Where

Fuel stocks (MBM and stork) are valued on an average cost basis over one to two months and provision for

Fuel stock of straw has been valued at the historical cost per tonne of straw. A provision for unusable straw is based on age of straw.

Stocks of asphalt, Fibrochips are valued at the lower of cost and net realisable value to the Group.

Stocks of property development work in progress (WIP) are stated at the lower of cost and net realisable value. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present locations and condition.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss

account.

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Statement of accounting policies

Accrued income

Accrued income on loans is calculated at the rate of interest set out in the loan contracts. Energy income is accrued over the period in which it has been generated.

Deferred income

Deferred income is recognised in accordance with the terms set out in the contract. Deferred income is recognised as income over the period in which the related services are provided.

Financial instruments

Financial instruments are recognised when the company becomes a party to the contractual provisions of the instrument. Financial instruments are measured at fair value at initial recognition.

Financial assets

Financial assets are recognised when the company becomes a party to the contractual provisions of the instrument. Financial assets are measured at fair value at initial recognition. Financial assets are classified as loans and receivables, held-to-maturity investments, available-for-sale investments, or financial assets at fair value through profit or loss.

Loans and receivables are measured at amortised cost, less impairment. Held-to-maturity investments are measured at amortised cost. Available-for-sale investments are measured at fair value, with changes in fair value recognised in other comprehensive income. Financial assets at fair value through profit or loss are measured at fair value, with changes in fair value recognised in profit or loss.

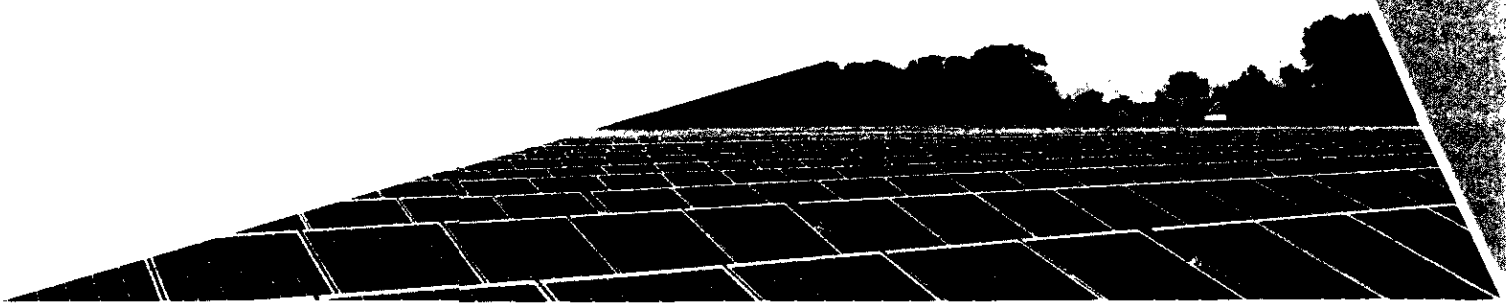
Financial assets are derecognised when the company transfers the financial asset and the transfer qualifies for derecognition. Financial assets are transferred when the company transfers the financial asset and the transfer qualifies for derecognition.

Financial assets are classified as loans and receivables, held-to-maturity investments, available-for-sale investments, or financial assets at fair value through profit or loss. Financial assets are measured at fair value at initial recognition. Financial assets are classified as loans and receivables, held-to-maturity investments, available-for-sale investments, or financial assets at fair value through profit or loss.

Financial assets are derecognised when the company transfers the financial asset and the transfer qualifies for derecognition. Financial assets are transferred when the company transfers the financial asset and the transfer qualifies for derecognition. Financial assets are derecognised when the company transfers the financial asset and the transfer qualifies for derecognition.

Financial liabilities

Financial liabilities are recognised when the company becomes a party to the contractual provisions of the instrument. Financial liabilities are measured at fair value at initial recognition. Financial liabilities are classified as financial liabilities at fair value through profit or loss, or financial liabilities at amortised cost. Financial liabilities are measured at fair value at initial recognition.



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Statement of accounting policies

Origination fees and commissions paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Obligations are recognised when the goods or services have been received and are measured at the amount payable. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price, which is their fair value.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

Provisions

Provisions are made where an event has taken place that gives the Group a legal or constructive obligation to transfer economic benefits. Provisions are recognised when the Group has a present obligation as a result of a past event, the amount of the obligation can be reliably estimated and it is probable that an outflow of resources will be required to settle the obligation.

Provisions of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

Hedging

The Group uses cash flow hedges to manage the interest rate exposures and are designated as cash flow hedges. The Group uses cash flow hedges to manage the interest rate exposures and are designated as cash flow hedges.

The Group uses cash flow hedges to manage the interest rate exposures and are designated as cash flow hedges. The Group uses cash flow hedges to manage the interest rate exposures and are designated as cash flow hedges.

The Group uses cash flow hedges to manage the interest rate exposures and are designated as cash flow hedges. The Group uses cash flow hedges to manage the interest rate exposures and are designated as cash flow hedges.

Share capital

Ordinary shares issued by the Group are recognised in equity at the value of the proceeds received, with the excess over nominal value being credited to share premium.

Non-controlling interests

Non-controlling interests are recognised in equity at the date of acquisition.



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Statement of accounting policies

Key accounting judgements and estimates

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses. The estimates and assumptions are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Management continually evaluates the accounting estimates. It also requires management to exercise judgement in applying the Company's accounting policies. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

i. Recoverability of loans and advances to customers (estimate)

Loans and advances to customers, including associated accrued income balances, are reviewed for impairment on a biannual basis. In considering the need for a provision, management determine their best estimate of the recoverable value of the loans and advances to customers. In determining the recoverable value of the loans and advances to customers, management consider the creditworthiness of the customers and the ability of the customers to service the loans and advances to customers. In addition, management consider the carrying value and capital due in future periods, this gives rise to judgement as to whether there is a shortfall between the carrying value and the fair value of the debtor balance.

Management note that provisions against loans and advances is a critical estimate and have therefore performed sensitivity analysis on the provision. The results of the sensitivity analysis conclude that a change of +/- one per cent in the amount provided against the estimated balance at risk would have resulted in £3.6m less/more expenditure being charged to the income statement during the period. See note 13 for the carrying amount of the debtors and provisions at 30 June 2023.

ii. Value of property development work in progress ('WIP') (estimate)

Property development WIP is reviewed for impairment on a periodic basis. In considering the need for a provision, management determine their best estimate of the recoverable value. Management engage an external valuer to assist in the determination of the recoverable value of the property development WIP, including property valuations, rate of sales and development costs.

These estimates give rise to judgement as to whether there is a shortfall between the carrying value and the fair value of the balance as at the 30 June 2023. Post year end, management have reviewed the assumptions used to determine the value of property development WIP and have observed no changes in performance that would impact the valuation as at the 30 June 2023. See note 12 for the carrying amount of the property development WIP.

iii. Purchase price agreement (Australian entities) (judgement)

The Group owns one energy generating subsidiary in Australia which has entered into purchase price agreement with the Australian energy market. The purchase price agreement is a contract that requires the Group to sell a fixed amount of electricity to the Australian energy market at a fixed price. The purchase price agreement is a contract that requires the Group to sell a fixed amount of electricity to the Australian energy market at a fixed price and the actual price for electricity sold to the Australian energy market. The directors believe the contract is a revenue contract with variable consideration, rather than revaluing the entire contract to fair value. Such arrangements. Therefore, it is being accounted for under IAS 102 section 23 as a revenue contract with variable consideration, rather than revaluing the entire contract to fair value.

iv. Business combinations (estimate)

The cost of a business combination is the fair value of the consideration given, liabilities incurred plus the costs directly attributable to the business combination. Fair value of these combinations is a key estimate and more details are provided on pages 54 to 55.



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Statement of accounting policies

v. Decommissioning provision (estimate)

The provision for decommissioning costs is measured at management's best estimate of the present value of the expenditure required to settle the future obligation to return land on which there are operational wind and solar farms to the original condition, including the cost of future dismantling and restoration costs, as well as the timing of dismantlement.

Wind Farms (estimate):

Management note that decommissioning provisions is a critical estimate and have therefore performed sensitivity analysis. The results of the sensitivity analysis conclude that a change of +/- one per cent in the discount rate would have resulted in £2.2m increase/decrease in the provision. See note 18 for the provision recognised at 30 June 2023. Management utilise external expertise to provide an estimated cost to dismantle and restore the land to its original condition.

UK Solar (estimate):

Management note that decommissioning provisions is a critical estimate and have therefore performed sensitivity analysis. The results of the sensitivity analysis conclude that a change of +/- one per cent in the discount rate would have resulted in £3.0m increase/decrease in the provision. See note 18 for the provision recognised at 30 June 2023. Management utilise external expertise to provide an estimated cost to dismantle and restore the land to its original condition.

French Solar (judgment):

Management believe that given the nature of these particular assets, the lessor may wish to either take title of the assets for either continued use or to realise value through selling the assets and as such do not believe that the assets are impaired at each balance sheet date.

vi. Impairment of goodwill and investments (estimate)

The value of goodwill held by the Group and investments in subsidiary undertakings held by the Company is reviewed annually for impairment. The recoverability of these balances is considered with reference to the forward forecast business performance together with assumptions surrounding the expected life of the asset, externally prepared forecasts and valuations, and any adjustments required to the discount rate to take into account the risk of non-completion of the project, and the discount rate and growth rate used in the calculation, all of which require management's judgement. Testing of the carrying value has been performed during the year, which has involved several scenarios being modelled. Based on this testing and the resulting impairment recognised on investments, management believes there is no impairment of goodwill and investments.

Management note that impairment of goodwill and investments is a critical estimate and have therefore performed sensitivity analysis on the provision. The results of the sensitivity analysis conclude that a change of +/- one per cent in the amount provided against the estimated balance at risk would have resulted in £5.14m less/more expenditure being charged to the income statement during the period. See note 8 for the carrying amount of the goodwill and investments at 30 June 2023.

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

1 Turnover

Analysis of turnover by category

	2023	2022
	£'000	£'000
Lending activities	48,613	42,404
Energy operations – solar, reserve power and wind	393,562	365,958
Other energy operations	212,158	223,526
Healthcare operations ¹	54,849	45,978
Home building	74,932	25,034
Other operations	16,237	8,930
	800,351	711,830

¹ Included in income from healthcare operations is £29.1m (2022: £17.4m) relating to the sale of retirement village units and £25.8m (2022: £28.6m) in relation to services rendered.

Analysis of turnover by geography

	2023	2022
	£'000	£'000
UK and Ireland	669,180	603,911
Europe	127,287	84,433
Rest of world	3,884	23,486
	800,351	711,830

Other income

	2023	2022
	£'000	£'000
Outdated damages and insurance proceeds	4,968	3,550

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

2

This is stated after charging/(crediting)

	2023	2022
	£'000	£'000
Amortisation of intangible assets (note 8)	43,055	37,849
Impairment of intangible assets (note 8)	936	7,913
Depreciation of tangible assets (note 9)	103,754	102,802
	21,670	
Auditors' remuneration – Company and the Group's consolidated	53	45
Auditors' remuneration – audit of Company's subsidiaries	1,129	819
Auditors' remuneration – non-audit services	564	246
Auditors' remuneration – tax compliance services	507	482
	650	1,172
Operating lease rentals	12,677	15,783

3

	2023	2022
	£'000	£'000
Wages and salaries	94,557	85,432
Social security costs	10,168	7,041
Other pension costs	3,304	5,233
	108,029	97,706

The monthly average number of persons employed by the Group during the year was:

	2023	2022
	Number	Number
Production	1,067	1,032
Administration	851	630
Directors	5	3
	1,923	1,665

The Company had one other employee other than Directors during the period ended 30 June 2023 (2022: 1).



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

4 Pension contributions

	2023	2022
	£'000	£'000
Employment	293	176

During the year no pension contributions were made in respect of the directors (2022: none).

The Group has no other key management (2022: none).

5 Share-based payments

A number of subsidiaries of the Group operate a cash settled LTIP to qualifying employees, whereby employees render services in exchange for cash, the amount of which is determined by reference to the valuation of the underlying subsidiary. The fair value of the liability for the awards made is measured at each reporting date and at the settlement date. The fair value is recognised over the vesting period. The amount of expense recognised takes into account the best available estimate of the number of units expected to vest under the service and performance conditions underlying each award granted.

Cash-settled share-based payment transactions with employees

	2023	2022
	Number of awards	Number of awards
Opening outstanding balance	3,678,314	1,914,751
Movement during the year	(122,417)	1,763,563
Closing outstanding balance	3,557,897	3,678,314

The total charge for the year was £3,961,000 (2022: £3,133,000) and at the 30 June 2023 there was a liability of £5,464,000 included within creditors greater than one year (2022: £2,407,000).

6 Interest

Interest receivable and similar income	2023	2022
	£'000	£'000
Interest on bank balances	713	130

Interest payable and similar expenses	2023	2022
	£'000	(restated) £'000
Interest on bank borrowings	46,322	23,907
Amortisation of issue costs on bank borrowings	2,943	2,598
Interest on financial guarantees	0	(1,235)
Total	49,265	25,270

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

7

a) Analysis of charge in year

	2023 £'000	(restated) 2022 £'000
Current tax:		
Current tax	(99)	(297)
Adjustments in respect of prior periods	623	4,770
	2,089	5,641
Total current tax charge/(credit)	2,613	10,114
Deferred tax:		
Deferred tax	(25,748)	6,227
Adjustments in respect of prior periods	7,285	(3,741)
	(1,358)	5,268
Total deferred tax	(19,821)	7,754
Tax charge on profit/(loss) on ordinary activities	(17,208)	17,868

b) Factors affecting tax charge for the year

The tax assessed for the year is lower (2022: higher) than the standard rate of corporation tax in the UK of 20% (2022: 19%).

	2023 £'000	(restated) 2022 £'000
Profit/(loss) before tax	(148,767)	55,888
Corporation tax in the UK of 21% (2022: 19%)	(30,497)	10,619
Effect of other tax credits	12,874	(1,723)
Effect of other tax adjustments	(5,407)	(868)
Effect of other tax adjustments	(892)	(8,024)
Adjustments in respect of prior periods	7,896	(545)
	(1,182)	5,041
Total tax charge for the year	(17,208)	17,868

c) Factors that may affect future tax charge

The Finance Act 2021, enacted on 10 June 2021, increased the main rate of UK corporation tax from 19% to 25% from 1 April 2023.

which represents the future corporation tax rate that was enacted at the balance sheet date.

Note 26 details the prior period adjustments.

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

8 Intangible assets

	Software	Goodwill (restated)	Development rights	Total
Group	£'000	£'000	£'000	£'000
Cost				
At 1 July 2022	3,089	743,456	15,314	761,859
Accrued through business combinations (note 2/)	6,612	6,565	–	11,810
Additions	2,047	14,105	–	17,519
Disposals	–	(3,439)	(10,216)	(13,655)
Gain on translation	–	–	–	–
At 30 June 2023	11,748	760,687	5,098	777,533
Accumulated amortisation				
At 1 July 2022	119	202,475	1,557	204,151
Disposals	(22)	–	(1,442)	(1,464)
Loss on translation	–	1,981	–	1,981
Impairment	–	936	–	936
Charge for the year	1,657	41,263	135	43,055
At 30 June 2023	1,754	246,655	250	248,659
Net book value				
At 30 June 2023	9,994	514,032	4,848	528,874
At 30 June 2022	2,970	540,981	13,757	557,708

The gain on translation of foreign currency denominated goodwill is recognised in other comprehensive income. Amortisation of goodwill is charged to administration costs.

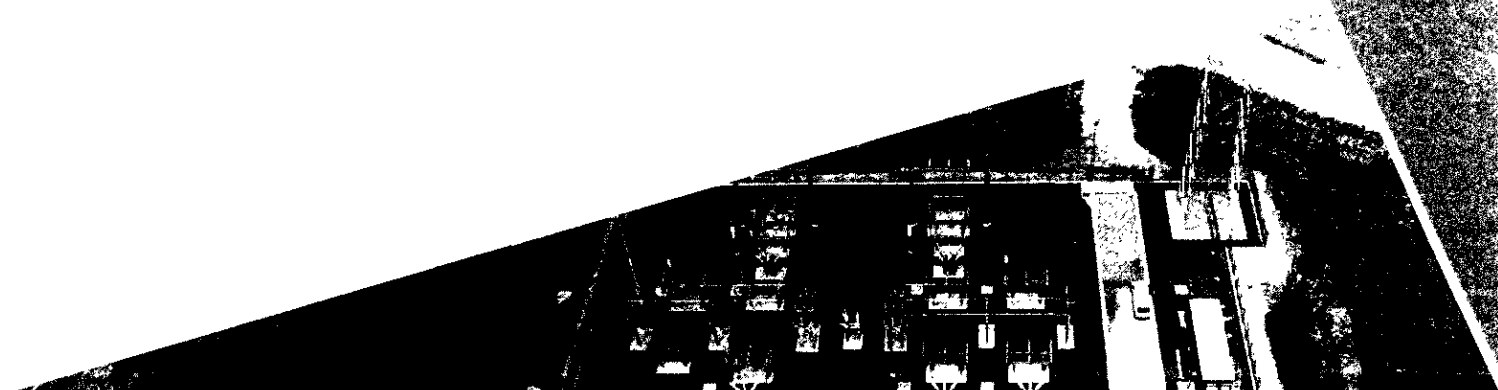
Details of the subsidiaries accrued during the year ended 30 June 2023 can be found in note 2/.

During the year the Group disposed of a solar farm in Australia. Development rights relating to this sale were £10.2m with accumulated amortisation of £1.4m.

Impairment of £0.9m has been recognised on goodwill (2022: £79m).

No assets have been pledged as security for liabilities at year end (2022: none).

The Company had no intangible assets at 30 June 2023 (2022: none).



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

9

Group	Land and buildings £'000	Power stations £'000	Plant and machinery £'000	Network assets	Assets under construction £'000	Total £'000
Cost						
At 1 July 2022	10,533	319,071	1,745,911	118,686	310,170	2,504,371
Additions	8,458	1,783	48,388	138,061	352,053	548,743
Acquired through business combinations (note 12)	–	–	469	–	–	469
Transfer value movement	–	–	(3,294)	–	–	(3,294)
Transfers	–	133	(39,357)	20,331	(73,296)	(92,189)
Disposals	–	–	(243,366)	(1,749)	(103)	(245,218)
At 30 June 2023	18,991	320,987	1,508,751	275,329	588,824	2,712,882
Accumulated depreciation						
At 1 July 2022	4,593	107,189	494,743	4,417	–	610,941
Charge for the year	1,883	15,604	72,130	14,137	–	103,754
Disposals	–	18	(15,950)	–	–	(15,932)
Transfers	(25,827)	–	(15,750)	44	–	(41,130)
Impairment	21,020	–	–	–	–	21,020
Transfer value movement	–	–	1,325	–	–	(1,325)
At 30 June 2023	1,669	122,811	533,847	19,001	–	677,328
Net book value						
At 30 June 2023	17,322	198,176	974,904	256,328	588,824	2,035,554
At 30 June 2022	5,940	211,882	1,251,169	114,269	310,170	1,893,430

is £nil (2022: £51,785,000). Included in network assets is a provision of £2,070,000 (2022: £1,023,000) for obsolete equipment and development.

The Company had no tangible assets at 30 June 2023 (2022: none).



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

10 Investments

Group	Unlisted investments £'000	Total £'000
Cost and net book value		
At 1 July 2022	35,452	35,452
Additions	66,290	66,290
Disposals	(88,000)	(88,000)
At 30 June 2023	13,742	13,742
At 30 June 2022	35,452	35,452

Company	Subsidiary undertakings £'000	Total £'000
Cost		
At 30 June 2022	2,539,978	2,539,978
Additions	452,012	452,012
Disposals	–	–
At 30 June 2023	2,991,990	2,991,990
Accumulated impairments		
At 30 June 2022	–	–
Reversal of impairments	–	–
Impairments	–	–
At 30 June 2023	–	–
Net book value		
At 30 June 2023	2,991,990	2,991,990
At 30 June 2022	2,539,978	2,539,978

Details of related undertakings are shown in note 29.

Unlisted investments comprise the Group's holding of the members' capital of Terico LLP, a lending business, and its shareholding in Bracken Trading Limited. Fernico founded Terico LLP in October 2012 with the intention of conducting a proportion of its future trade through the partnership. Additions and disposals of unlisted investments relate to investments and divestments in Terico LLP in line with Fern's cash requirements and to utilise surplus funds. Fern has a small shareholding in Bracken Trading Limited from time to time. Fern's investment in Bracken Trading Limited at 30 June 2023 was £Nil (30 June 2022: £Nil). The directors do not consider Terico LLP or Bracken Trading Limited to be subsidiary undertakings of Fern Trading Limited.

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

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Cash includes cash in hand and deposits repayable on demand.

Restricted cash represents cash for which the Group does not have immediate and direct access or for which regulatory or legal requirements restrict the use of the cash.

	Group	
	2023	2022
	£'000	£'000
Cash at bank and in hand	104,744	195,823
Restricted cash	52,175	60,992
Cash at bank and in hand	156,919	256,815

Restricted cash is comprised of £N held in escrow and £52,175 (2022: £60,992) of cash held in subsidiaries with bi-annual distribution windows.

The Company had a cash balance of £17,478,000 as at 30 June 2023, none of which was restricted (2022: £6,422,000).

12

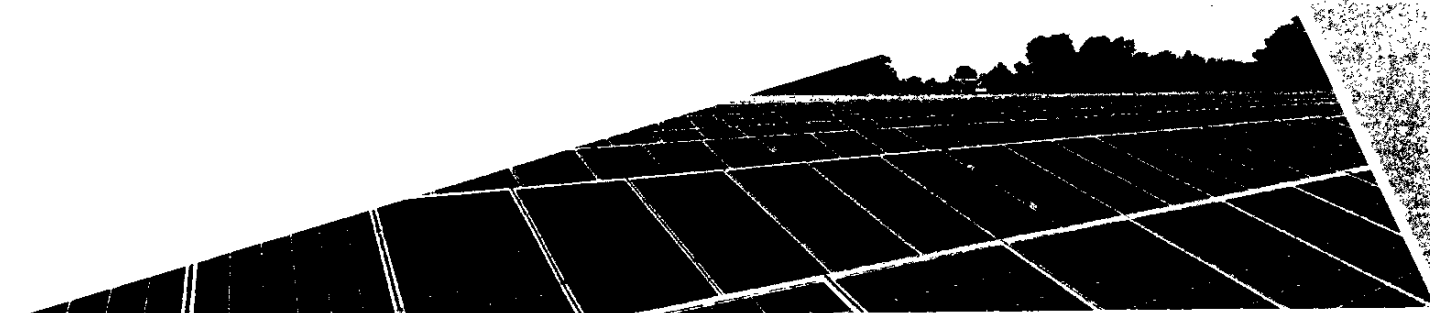
	Group	
	2023	2022
	£'000	£'000
Stocks	1,978	1,558
Fuel, spare parts and consumables	27,132	26,023
Property development, WIP	234,506	156,918
	263,616	184,499

The amount of stocks recognised as an expense during the year was £157,827 (2022: £120,413,000).

Included in the fuel, spare parts and consumables stock value is a provision of £378,000 for unusable fuel stock (2022: £390,000). Included in property development, WIP is a provision of £591,000 (2022: £928,000).

There has been no impairment recognised during the year on stock (2022: none). No inventory has been pledged as security for liabilities (2022: none).

The Company had no stocks at 30 June 2023 (2022: none).



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

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	Group		Company	
	2023	2022 (restated)	2023	2022
	£'000	£'000	£'000	£'000
Amounts falling due after one year				
Loans and advances to customers	141,927	137,662	—	—
Prepayments	18,714	—	—	—
Amounts falling due within one year				
Loans and advances to customers	297,609	223,239	—	—
Trade debtors	26,075	42,050	14	392
Amounts owed by related parties (note 24)	—	—	21,227	32,950
Other debtors	21,338	20,197	494	3,843
Corporation tax	3,475	—	4,624	2,527
Prepayments and accrued income	108,164	55,126	—	—
Prepayments and accrued income	189,146	145,602	184	176
Assets held for resale	18,620	—	—	—
	825,068	623,876	26,543	39,888

Loans and advances to customers are stated net of provisions of £34,942,000 (2022: £13,874,000).
Prepayments and accrued income are stated net of provisions of £20,427,000 (2022: £7,739,000).

current assets as at 30 June 2023

No interest is charged on amounts owed by group undertakings, as the outstanding balances are unsecured and repayable on demand (2022: none).

Note 26 details the prior period adjustments.



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

14 Financial liabilities – current liabilities

	Group		Company	
	2023	2022 (restated)	2023	2022
	£'000	£'000	£'000	£'000
Bank loans and overdrafts (note 16)	217,142	87,732	–	–
Trade payables	50,183	58,004	1	76
Other taxation and social security	–	10,273	–	–
Other creditors	52,303	24,362	–	–
Finance leases (note 16)	29,844	2,428	–	–
Accruals and deferred income	81,419	75,465	699	573
	430,891	258,264	700	449

15 Financial assets – non-current assets

	Group	
	2023	2022
	£'000	£'000
Amounts falling due between one and five years		
Trade receivables (note 15)	700,520	583,070
Finance receivables (note 16)	2,052	5,899
Other creditors	2,274	6,264
	704,846	595,233

	Group	
	2023	2022
	£'000	£'000
Amounts falling due after more than five years		
Trade receivables (note 15)	240,522	573,426
Finance leases (note 16)	4,578	24,676
	245,100	598,092
Trade receivables due after more than five years	949,946	993,325

The Company has no creditors due in greater than one year.

Amounts owed to related parties are unsecured, non-interest bearing and repayable on demand.

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

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Group	Decommissioning provision £'000	Deferred tax £'000	Total £'000
At 1 July 2022 (restated)	41,023	37,828	78,851
Provision for decommissioning costs	319	(27,106)	(26,787)
Amounts written back to profit or loss (see note 11)	-	21,363	21,363
Provision for decommissioning costs	(4,612)	-	(4,612)
Provision for decommissioning costs	-	7,358	7,358
Provision for decommissioning costs	730	-	730
Provision for decommissioning costs	(19)	-	(19)
At 30 June 2023	37,441	39,443	76,884

The decommissioning provision is held to cover future obligations to return land on which there are operational wind, biomass and solar farms, to their original condition. The amounts are not expected to be utilised for in excess of 25 years.

The Company had no provisions at 30 June 2023.

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The Group and Company have the following share capital:

Group	2023 £'000	2022 £'000
Allotted, called-up and fully paid		
142,135,908 (2022: 119,866,764) ordinary shares of £0.10 each	175,876	161,662
Company		
Allotted, called-up and fully paid		
142,135,908 (2022: 119,866,764) ordinary shares of £0.10 each	175,876	161,662

During the year the Group issued 142,135,908 (2022: 119,866,764) ordinary shares of £0.10 each for an aggregate nominal value of £14,214,000 (2022: £11,987,000). Of the shares issued during the year, total consideration of £25,747,000 (2022: £203,760,000) was paid for the shares, giving rise to a premium of £243,203,000 (2022: £191,763,000). During the year the Group purchased nil (2022: nil) of its own ordinary shares of £0.10 each with an aggregate nominal value of £nil (2022: £nil). Total consideration of £nil (2022: £nil) was paid for the shares, giving rise to a premium of £nil (2022: £nil).

The Group has adopted predecessor accounting principles as it was formed as part of a group reconstruction, therefore the share capital and share premium accounts are created as if they had always existed. Movements

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

Ordinary share capital arising both before and after the restructure are reported as movements in the Group share capital.

During the year the Company issued 142,135,908 (2022: 119,866,754) ordinary shares of £0.10 each for an aggregate nominal value of £14,214,000 (2022: £11,987,000). Of the shares issued during the year, total consideration of £257,417,000 (2022: £203,750,000) was paid for the shares, giving rise to a premium of £243,203,000 (2022: £191,764,000). During the year the Group purchased nil (2022: nil) of its own ordinary shares of £0.10 each with an aggregate nominal value of £nil (2022: £nil). Total consideration of £nil (2022: £nil) was paid for the shares, giving rise to a premium of £nil (2022: £nil).

There is a single class of ordinary shares. There are no restrictions on the distribution of dividends and the repayment of capital.

Cash flow hedge reserve

The cash flow hedge reserve represents the cumulative gains and losses on cash flow hedging arrangements.

Merger reserve

The merger reserve represents the cumulative gains and losses on the acquisition of subsidiaries acquired.

19. Non-controlling interests

The movement in non-controlling interests was as follows:

Group	Note	Group	
		2023 £'000	2022 £'000
At 1 July 2022		(2,901)	3,721
Subsidiaries acquired during the year and loss on disposal of subsidiaries	27	(11,231)	–
Share-based payments and loss on disposal of subsidiaries		1,337	(6,622)
At 30 June 2023		(12,795)	(2,901)

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

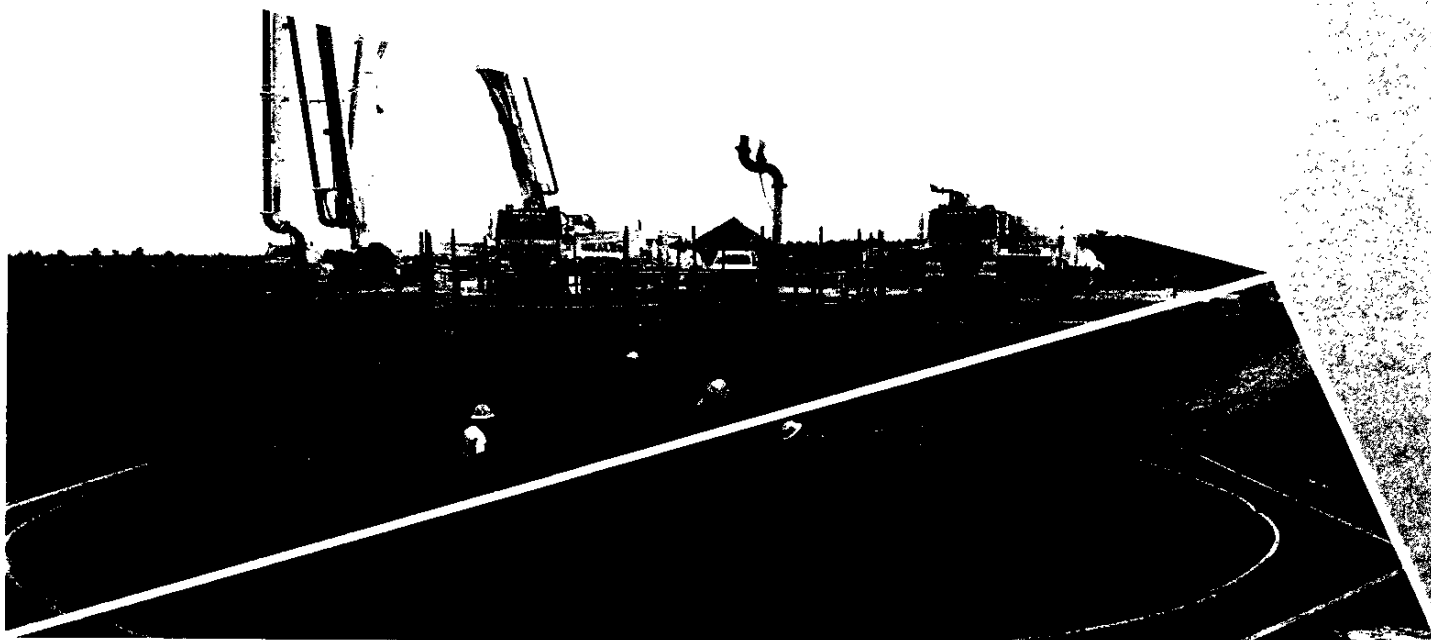
20

As at 30 June 2023 there were no contingencies across the Group or Company

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	Group		Company	
	2023	2022	2023	2022
	£'000	£'000	£'000	£'000
Group				
Carrying amount of financial assets				
Trade receivables	508,042	423,150	509	4,235
Prepaid expenses	105,691	54,409	–	–
Carrying amount of financial liabilities				
Trade payables	1,265,555	1,126,163	1	76

Note 26 details the prior period adjustments



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

Derivative financial instruments

The Group uses derivative financial instruments to manage its foreign exchange risk. The Group's policy is to use derivative financial instruments to hedge its foreign exchange risk.

a) Market risk

Energy market risk

The Group is exposed to energy market risk through its operations. The Group's policy is to manage its energy market risk through its operations.

in Government policy, or regulator intervention may result in reduced income streams within the group due to additional levies

Currency risk

The Group is exposed to currency risk through its operations. The Group's policy is to manage its currency risk through its operations. The Group is exposed to foreign exchange risk through its operations. Consequently, the Group is exposed to foreign exchange risk through its operations. The translation of earning and net assets of its non-sterling operations

Transactional exposures

Transactional exposures arise from administrative and other expense in currencies other than the Group's presentational currency (Sterling). The Group enters in to forward foreign exchange contracts and foreign exchange swaps to mitigate the exchange rate risk for certain foreign currency payables and receivables. The forward currency contracts and swaps are measured at fair value, which is determined using valuation techniques that utilise observable inputs. The key inputs used in valuing the derivatives are the forward exchange rates for GBP AUD and GBP EUR. On 30 June 2023 the fair value of the foreign currency contracts was an asset of £nil (2022: £nil) and a liability of £nil (2022: £nil)

Translational exposures

Balance sheet translational exposures arise on consolidation on the retranslation of the balance sheet of non-sterling operations into sterling, the Group's presentational currency. The level of exposure is reviewed by management and the potential foreign exchange movements within an acceptable level of risk and therefore, typically, the Group's policy is not to actively hedge these exposures

Interest rate risk

The Group is exposed to interest rate risk through its operations. The Group's policy is to manage its interest rate risk through its operations.

on a case by case basis. Management can elect whether to hedge accounts for these arrangements on an individual transaction basis and have elected to apply hedge accounting for interest rate swaps. The swaps are based on a principal amount of the loan facility and mature on the same date. On 30 June 2023 the fair value of the interest rate swaps was an asset of £105,691,000 (2022: liability of £54,409,000)

Price risk

The Group is a short- to medium-term lender to the residential property market. To the extent that there is a change in the value of the property, there is a risk that the Group may not recoup its full exposure. This is mitigated by the short-term nature of the loans and the conservative level of loan to value that the Group is prepared to lend at



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

b) Credit risk

Customer credit risk is mitigated through the Group's credit control policies, which are in place to ensure that our customers have an appropriate credit history and are monitored on an ongoing basis.

c) Liquidity risk

Liquidity risk arises on bank loans in place across the Group and is managed through careful monitoring of covenants and sensible levels of debt. Borrowing is on a long-term basis, whereas our revenue is received

due

22

At the year end the Group had capital commitments as follows:

Group	2023 £'000	2022 £'000
Capital commitments	118,859	34,254
Capital commitments payable	197,320	173,600

At 30 June the Group had total future minimum lease payments under non-cancellable operating leases as follows:

	2023		2022	
	Land and buildings £'000	Other £'000	Land and buildings £'000	Other £'000
Operating lease commitments	10,350	781	8,707	661
Operating lease commitments payable	34,358	709	31,627	726
	98,367	—	95,664	—
	143,075	1,490	135,938	1,387

Under sections 394A and 479A of the Companies Act, 2006, the parent company Ferr Trading Limited has guaranteed all outstanding liabilities on those companies taking the exemption to which the subsidiaries are

£915m. Such guarantees are enforceable against Ferr Trading Limited by any person to whom any such liability is due.

The Company had no capital or other commitments at 30 June 2023.

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Notes to the financial statements for the year ended 30 June 2023

23 Acquisition of subsidiary companies

On 24 October 2023, Fern Trading Development Limited ("FTD"), a subsidiary of the Group successfully sold 100% of its subsidiary, Fern Trading Development Limited ("FTD") to a third party. The sale was completed on 24 October 2023.

The sale was completed on 24 October 2023. The sale was completed on 24 October 2023. The sale was completed on 24 October 2023.

24 Related party transactions

under IFRS 102.33.1A disclosures need not be given of transactions entered into between two or more members of a Group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member.

During the year, fees of £90,490,000 (2022: £77,934,000) were charged to the Group by Octopus Investments Limited ("Octopus Investments") for the provision of services. The Group has also recharged legal and professional fees totalling £75,000 (2022: £10,155) by the Group. At the year end, an amount of £N/A (2022: £5,500) was outstanding which is included in trade creditors.

The Group has also recharged legal and professional fees totalling £75,000 (2022: £10,155) by the Group. At the year end, an amount of £N/A (2022: £5,500) was outstanding which is included in trade creditors.

During the year, the Group has recognised by the Group. At the year end, the Group has an interest in the members capital of £13,742,000 (2022: £35,452,000) and accrued income due of £2,812,000 (2022: £5,276,000).

The Group engages in lending activities which include balances provided to related parties. Regarding entities with key management personnel in common, loans of £65,070,000 (2022: £63,490,000), accrued income of £28,896,000 (2022: £19,789,000) and deferred income of £N/A (2022: £N/A) were outstanding at year end. During the year, interest income of £9,162,000 (2022: £7,160,000) and fees of £214,000 (2022: £394,000) were recognised in relation to these loans.

As at 30 June 2023 £N/A (2022: £N/A) was owed to the Company by Bracken Trading Limited, a related party by key management personnel in common.

Other than the transactions disclosed above, the Company's other related party transactions were with its wholly owned subsidiary members of the Group.

25 Ultimate controlling party or parent company

In the opinion of the directors, there is no ultimate controlling party or parent company.



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

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a) Derivative adjustment

We have conducted a review of prior years' accounting treatment of other comprehensive income, in relation to the derivative adjustment, as a result of the exercise undertaken in 2017, and the Group has received professional advice in relation to the accounting

cumulative impact was a £15.5m reduction in historical interest cost, and an equal and opposite reduction in other comprehensive income. A summary of the impact of the correction is provided below, which includes the associated tax adjustments.

Group	Year ended 30 June 2021 (as stated) £'000	Accumulated adjustments £'000	Year ended 30 June 2021 (restated) £'000
Cash flow hedge	14,979	4,505	19,484
Derivative Fair Value	6,469	1,209	7,678
Deferred tax (liability/Asset)	(58,145)	1,575	(56,570)
Retained Earnings	(156,049)	(5,849)	(161,898)
Corporation tax Receivable/Payable	6,603	(1,459)	5,164

Group	Year ended 30 June 2022 (as stated) £'000	Accumulated adjustments £'000	Year ended 30 June 2022 (restated) £'000
Cash flow hedge	(63,005)	11,088	(51,917)
Interest payable and similar expenses	32,192	(8,285)	23,907
Derivative Fair Value	54,410	716	55,126
Corporation tax Receivable/Payable	(8,161)	(3,013)	(11,174)
Deferred tax (liability/Asset)	(41,597)	3,769	(37,828)
Retained Earnings	2,770	(12,560)	(9,790)
Corporation tax Charge	16,294	1,574	17,868

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

27 Business combinations 2023

a) Millwood Designed Homes acquisition

On 25 January 2023, the Group acquired MDH (Group) Limited and its subsidiaries through the purchase of 100% of the share capital for consideration of £24,161,000.

The following tables summarise the consideration paid by the Group, the fair value of the assets acquired, and the liabilities assumed at the acquisition date.

Consideration	£'000
Cash	21,441
Directly attributable costs	720
Deferred consideration	2,000
Total consideration	24,161

Details of the fair value of the net assets acquired and goodwill arising are as follows:

	Book value £000	Adjustments £000	Fair value £000
Identifiable intangible assets	469	–	469
Intangible assets	331	–	331
Stock	31,651	(797)	30,854
Trade and other receivables	1,363	–	1,363
Cash and cash equivalents	6,771	–	6,771
Trade and other creditors	(3,332)	–	(3,332)
Loans	(18,860)	–	(18,860)
Net assets acquired	18,393	(797)	17,596
Goodwill	–	–	6,565
Total consideration	–	–	24,161

Goodwill resulting from the business combination was £6,565,000 and has an estimated useful life of 10 years.

The consolidated statement of comprehensive income for the year includes £12,604,000 revenue and a loss before tax of £469,000 in respect of this acquisition.



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

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Our reported results are prepared in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, as detailed in the Financial Statements starting on page 44 of the Annual Report. Where necessary, we have made adjustments to our reported results to ensure comparability of results derived from our reported results in order to eliminate factors that distort year-on-year comparisons. These adjustments are detailed below.

Net debt

We provide net debt in addition to cash and gross debt as a way of assessing our overall cash position and it is computed as follows:

		2023	2022
	Note	£'000	£'000
Bank loans and overdrafts	16	1,033,184	1,044,218
Other loans	14, 15	125,000	5,364
Gross debt		1,158,184	1,049,582
Cash at bank and in hand	17	(156,919)	(256,415)
Net debt		1,001,265	793,167



4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

EBITDA

EBITDA is calculated as profit/(loss) for the financial year, adjusted for interest, tax, depreciation and amortisation, in addition to income and expenses that do not relate to operating activities. EBITDA is not a measure of profit/(loss) and is not intended to be used as a measure of performance.

The following table details the adjustments made to the reported results:

		2023 £'000	(restated) 2022 £'000
	Note		
Profit/(loss) for the financial year		(131,559)	38,020
Add:			
Amortisation of intangible assets	2	45,055	37,849
Impairment of intangible assets	8	936	7,915
Depreciation of tangible assets	2	103,754	101,802
Impairments	9	21,670	
Interest payable and similar expenses	6	49,265	25,270
Exceptional items		12,674	1,105
Tax	7	(17,208)	17,868
Less:			
Interest receivable and similar income		(955)	(5,249)
		1,045	(29,532)
Interest receivable and similar income	6	(713)	(130)
EBITDA		81,963	194,917

Note 26 details the prior period adjustments.

e 2023

Principal activity
Energy generation
Energy generation
Energy generation
Energy generation
Holding company
Energy generation
Energy generation
Energy generation
Energy generation
Holding company
Energy generation
Energy generation
Holding company
Energy generation
Holding company
Energy generation
Dormant company
Energy generation
Energy generation
Dormant company
Energy generation
Dormant company
Dormant company
Holding company
Holding company
Holding company
Holding company
Holding company
Energy generation
Energy generation
Energy generation
Energy generation
Energy generation

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023[illegible]

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

Name	Country of incorporation	Class of shares	Holding	Principal activity
Elecsoil France 24 S.A.S.	France	Ordinary	100%	Energy generation
Elecsoil France 25 S.A.S.	France	Ordinary	100%	Energy generation
Elecsoil France 28 S.A.S.	France	Ordinary	100%	Energy generation
Elecsoil France 32 S.A.S.	France	Ordinary	100%	Energy generation
Elecsoil France 33 S.A.S.	France	Ordinary	100%	Energy generation
Elecsoil France 35 S.A.S.	France	Ordinary	100%	Energy generation
Elecsoil France 36 S.A.S.	France	Ordinary	100%	Holding company
Elecsoil France 37 S.A.S.	France	Ordinary	100%	Holding company
Elecsoil France 38 S.A.S.	France	Ordinary	100%	Holding company
Elecsoil France 39 S.A.S.	France	Ordinary	100%	Holding company
Elecsoil France 40 S.A.S.	France	Ordinary	100%	Holding company
Elecsoil France 41 S.A.S.	France	Ordinary	100%	Holding company
Elecsoil France 42 S.A.S.	France	Ordinary	100%	Holding company
Elecsoil France 43 S.A.S.	France	Ordinary	100%	Holding company
Elecsoil France 44 S.A.S.	France	Ordinary	100%	Construction of domestic buildings
Elecsoil France 45 S.A.S.	France	Ordinary, Deferred, Preference	100%	Financial services holding companies
Elecsoil France 46 S.A.S.	France	Ordinary	100%	Construction of domestic buildings
Elecsoil France 47 S.A.S.	France	Ordinary	100%	Construction of domestic buildings
Elecsoil France 48 S.A.S.	France	Ordinary	100%	Construction of domestic buildings
Elecsoil France 49 S.A.S.	France	Ordinary	100%	Development of building projects
Elecsoil France 50 S.A.S.	France	Ordinary	100%	Construction of domestic buildings
Elecsoil France 51 S.A.S.	France	Ordinary	100%	Construction of domestic buildings
Elecsoil France 52 S.A.S.	France	Ordinary	100%	Development of building projects
Elecsoil France 53 S.A.S.	France	Ordinary	100%	Development of building projects
Elecsoil France 54 S.A.S.	France	Ordinary	100%	Construction of domestic buildings
Elecsoil France 55 S.A.S.	France	Ordinary	100%	Buying and selling of own real estate
Elecsoil France 56 S.A.S.	France	Ordinary	100%	Construction of domestic buildings
Elecsoil France 57 S.A.S.	France	Ordinary	100%	Construction of domestic buildings
Elecsoil France 58 S.A.S.	France	Ordinary	100%	Buying and selling of own real estate

June 2023

Principal activity
Energy generation
Dormant company
Fibre network production
Fibre network production
Energy generation
Energy generation
Energy generation
Energy generation
Holding company
Energy generation
Holding company
Energy generation
Holding company
Holding company
Energy generation
Energy generation
Energy generation
Energy generation
Energy generation
Energy generation
Energy generation
Holding company
Fibre network production
Energy generation
Energy generation
Energy generation
Energy generation
Energy generation
Fibre network production

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

Name	Country of incorporation	Class of shares	Holding	Principal activity
Energy Generation (UK) Limited	United Kingdom	Ordinary	100%	Energy generation
Energy Generation (Ireland) Limited	Ireland	Ordinary	100%	Energy generation
Energy Generation (Netherlands) Limited	Netherlands	Ordinary	100%	Holding company
Energy Generation (France) Limited	France	Ordinary	100%	Energy generation
Energy Generation (Spain) Limited	Spain	Ordinary	100%	Holding company
Energy Generation (Italy) Limited	Italy	Ordinary	100%	Provision of healthcare services
Energy Generation (Germany) Limited	Germany	Ordinary	100%	Provision of healthcare services
Energy Generation (Austria) Limited	Austria	Ordinary	100%	Holding company
Energy Generation (Belgium) Limited	Belgium	Ordinary	100%	Holding company
Energy Generation (Luxembourg) Limited	Luxembourg	Ordinary	100%	Energy generation
Energy Generation (Portugal) Limited	Portugal	Ordinary	100%	Energy generation
Energy Generation (Greece) Limited	Greece	Ordinary	100%	Holding company
Energy Generation (Turkey) Limited	Turkey	Ordinary	100%	Energy generation
Energy Generation (Russia) Limited	Russia	Ordinary	100%	Energy generation
Energy Generation (China) Limited	China	Ordinary	100%	Energy generation
Energy Generation (India) Limited	India	Ordinary	100%	Energy generation
Energy Generation (Japan) Limited	Japan	Ordinary	100%	Energy generation
Energy Generation (South Korea) Limited	South Korea	Ordinary	100%	Energy generation
Energy Generation (Australia) Limited	Australia	Ordinary	100%	Energy generation
Energy Generation (New Zealand) Limited	New Zealand	Ordinary	100%	Energy generation
Energy Generation (Canada) Limited	Canada	Ordinary	100%	Energy generation
Energy Generation (USA) Limited	USA	Ordinary	100%	Energy generation
Energy Generation (Brazil) Limited	Brazil	Ordinary	100%	Energy generation
Energy Generation (Argentina) Limited	Argentina	Ordinary	100%	Energy generation
Energy Generation (Colombia) Limited	Colombia	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
Energy Generation (Mexico) Limited	Mexico	Ordinary	100%	Energy generation
Energy Generation (Peru) Limited	Peru	Ordinary	100%	Energy generation
Energy Generation (Chile) Limited	Chile	Ordinary	100%	Energy generation
Energy Generation (Ecuador) Limited	Ecuador	Ordinary	100%	Energy generation
Energy Generation (Bolivia) Limited	Bolivia	Ordinary	100%	Energy generation
Energy Generation (Paraguay) Limited	Paraguay	Ordinary	100%	Energy generation
Energy Generation (Uruguay) Limited	Uruguay	Ordinary	100%	Energy generation
Energy Generation (Costa Rica) Limited	Costa Rica	Ordinary	100%	Energy generation
Energy Generation (Panama) Limited	Panama	Ordinary	100%	Energy generation
Energy Generation (Nicaragua) Limited	Nicaragua	Ordinary	100%	Energy generation
Energy Generation (Honduras) Limited	Honduras	Ordinary	100%	Energy generation
Energy Generation (Guatemala) Limited	Guatemala	Ordinary	100%	Energy generation
Energy Generation (El Salvador) Limited	El Salvador	Ordinary	100%	Energy generation
Energy Generation (Haiti) Limited	Haiti	Ordinary	100%	Energy generation
Energy Generation (Dominican Republic) Limited	Dominican Republic	Ordinary	100%	Energy generation
Energy Generation (Jamaica) Limited	Jamaica	Ordinary	100%	Energy generation
Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
Energy Generation (Suriname) Limited	Suriname	Ordinary	100%	Energy generation
Energy Generation (Guyana) Limited	Guyana	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
Energy Generation (Cuba) Limited	Cuba	Ordinary	100%	Energy generation
Energy Generation (Puerto Rico) Limited	Puerto Rico	Ordinary	100%	Energy generation
Energy Generation (Virgin Islands) Limited	Virgin Islands	Ordinary	100%	Energy generation
Energy Generation (Cayman Islands) Limited	Cayman Islands	Ordinary	100%	Energy generation
Energy Generation (Belize) Limited	Belize	Ordinary	100%	Energy generation
Energy Generation (Jamaica) Limited	Jamaica	Ordinary	100%	Energy generation
Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
Energy Generation (Suriname) Limited	Suriname	Ordinary	100%	Energy generation
Energy Generation (Guyana) Limited	Guyana	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
Energy Generation (Cuba) Limited	Cuba	Ordinary	100%	Energy generation
Energy Generation (Puerto Rico) Limited	Puerto Rico	Ordinary	100%	Energy generation
Energy Generation (Virgin Islands) Limited	Virgin Islands	Ordinary	100%	Energy generation
Energy Generation (Cayman Islands) Limited	Cayman Islands	Ordinary	100%	Energy generation
Energy Generation (Belize) Limited	Belize	Ordinary	100%	Energy generation
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Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
Energy Generation (Suriname) Limited	Suriname	Ordinary	100%	Energy generation
Energy Generation (Guyana) Limited	Guyana	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
Energy Generation (Cuba) Limited	Cuba	Ordinary	100%	Energy generation
Energy Generation (Puerto Rico) Limited	Puerto Rico	Ordinary	100%	Energy generation
Energy Generation (Virgin Islands) Limited	Virgin Islands	Ordinary	100%	Energy generation
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Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
Energy Generation (Suriname) Limited	Suriname	Ordinary	100%	Energy generation
Energy Generation (Guyana) Limited	Guyana	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
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Energy Generation (Puerto Rico) Limited	Puerto Rico	Ordinary	100%	Energy generation
Energy Generation (Virgin Islands) Limited	Virgin Islands	Ordinary	100%	Energy generation
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Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
Energy Generation (Suriname) Limited	Suriname	Ordinary	100%	Energy generation
Energy Generation (Guyana) Limited	Guyana	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
Energy Generation (Cuba) Limited	Cuba	Ordinary	100%	Energy generation
Energy Generation (Puerto Rico) Limited	Puerto Rico	Ordinary	100%	Energy generation
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Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
Energy Generation (Suriname) Limited	Suriname	Ordinary	100%	Energy generation
Energy Generation (Guyana) Limited	Guyana	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
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Energy Generation (Virgin Islands) Limited	Virgin Islands	Ordinary	100%	Energy generation
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Energy Generation (Guyana) Limited	Guyana	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
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Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
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Energy Generation (Guyana) Limited	Guyana	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
Energy Generation (Cuba) Limited	Cuba	Ordinary	100%	Energy generation
Energy Generation (Puerto Rico) Limited	Puerto Rico	Ordinary	100%	Energy generation
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Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
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Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
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Energy Generation (Belize) Limited	Belize	Ordinary	100%	Energy generation
Energy Generation (Jamaica) Limited	Jamaica	Ordinary	100%	Energy generation
Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
Energy Generation (Suriname) Limited	Suriname	Ordinary	100%	Energy generation
Energy Generation (Guyana) Limited	Guyana	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
Energy Generation (Cuba) Limited	Cuba	Ordinary	100%	Energy generation
Energy Generation (Puerto Rico) Limited	Puerto Rico	Ordinary	100%	Energy generation
Energy Generation (Virgin Islands) Limited	Virgin Islands	Ordinary	100%	Energy generation
Energy Generation (Cayman Islands) Limited	Cayman Islands	Ordinary	100%	Energy generation
Energy Generation (Belize) Limited	Belize	Ordinary	100%	Energy generation
Energy Generation (Jamaica) Limited	Jamaica	Ordinary	100%	Energy generation
Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
Energy Generation (Suriname) Limited	Suriname	Ordinary	100%	Energy generation
Energy Generation (Guyana) Limited	Guyana	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
Energy Generation (Cuba) Limited	Cuba	Ordinary	100%	Energy generation
Energy Generation (Puerto Rico) Limited	Puerto Rico	Ordinary	100%	Energy generation
Energy Generation (Virgin Islands) Limited	Virgin Islands	Ordinary	100%	Energy generation
Energy Generation (Cayman Islands) Limited	Cayman Islands	Ordinary	100%	Energy generation
Energy Generation (Belize) Limited	Belize	Ordinary	100%	Energy generation
Energy Generation (Jamaica) Limited	Jamaica	Ordinary	100%	Energy generation
Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
Energy Generation (Suriname) Limited	Suriname	Ordinary	100%	Energy generation
Energy Generation (Guyana) Limited	Guyana	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
Energy Generation (Cuba) Limited	Cuba	Ordinary	100%	Energy generation
Energy Generation (Puerto Rico) Limited	Puerto Rico	Ordinary	100%	Energy generation
Energy Generation (Virgin Islands) Limited	Virgin Islands	Ordinary	100%	Energy generation
Energy Generation (Cayman Islands) Limited	Cayman Islands	Ordinary	100%	Energy generation
Energy Generation (Belize) Limited	Belize	Ordinary	100%	Energy generation
Energy Generation (Jamaica) Limited	Jamaica	Ordinary	100%	Energy generation
Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
Energy Generation (Suriname) Limited	Suriname	Ordinary	100%	Energy generation
Energy Generation (Guyana) Limited	Guyana	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
Energy Generation (Cuba) Limited	Cuba	Ordinary	100%	Energy generation
Energy Generation (Puerto Rico) Limited	Puerto Rico	Ordinary	100%	Energy generation
Energy Generation (Virgin Islands) Limited	Virgin Islands	Ordinary	100%	Energy generation
Energy Generation (Cayman Islands) Limited	Cayman Islands	Ordinary	100%	Energy generation
Energy Generation (Belize) Limited	Belize	Ordinary	100%	Energy generation
Energy Generation (Jamaica) Limited	Jamaica	Ordinary	100%	Energy generation
Energy Generation (Trinidad and Tobago) Limited	Trinidad and Tobago	Ordinary	100%	Energy generation
Energy Generation (Suriname) Limited	Suriname	Ordinary	100%	Energy generation
Energy Generation (Guyana) Limited	Guyana	Ordinary	100%	Energy generation
Energy Generation (Venezuela) Limited	Venezuela	Ordinary	100%	Energy generation
Energy Generation (Cuba) Limited	Cuba	Ordinary	100%	Energy generation
Energy Generation (Puerto Rico) Limited	Puerto Rico	Ordinary	100%	Energy generation
Energy Generation (Virgin Islands) Limited	Virgin Islands	Ordinary	100%	Energy generation
Energy Generation (Cayman Islands) Limited				

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Notes to the financial statements for the year ended 30 June 2023

Name	Country of incorporation	Class of shares	Holding	Principal activity
Compagnie Industrielle de l'Est	France	Ordinary	100%	Holding company
Compagnie Industrielle de l'Ouest	France	Ordinary	100%	Retirement village development
Compagnie Industrielle du Centre	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Sud	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Nord	France	Ordinary	100%	Energy generation
Compagnie Industrielle de l'Est	France	Ordinary	100%	Energy generation
Compagnie Industrielle de l'Ouest	France	Ordinary	100%	Construction of domestic buildings
Compagnie Industrielle du Centre	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Sud	France	Ordinary	100%	Fire network production
Compagnie Industrielle du Nord	France	Ordinary	100%	Holding company
Compagnie Industrielle de l'Est	France	Ordinary	100%	Energy generation
Compagnie Industrielle de l'Ouest	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Centre	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Sud	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Nord	France	Ordinary	100%	Energy generation
Compagnie Industrielle de l'Est	France	Ordinary	100%	Supply of biomass fuel
Compagnie Industrielle de l'Ouest	France	Ordinary	100%	Holding company
Compagnie Industrielle du Centre	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Sud	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Nord	France	Ordinary	100%	Energy generation
Compagnie Industrielle de l'Est	France	Ordinary	100%	Energy generation
Compagnie Industrielle de l'Ouest	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Centre	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Sud	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Nord	France	Ordinary	100%	Energy generation
Compagnie Industrielle de l'Est	France	Ordinary	100%	Energy generation
Compagnie Industrielle de l'Ouest	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Centre	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Sud	France	Ordinary	100%	Energy generation
Compagnie Industrielle du Nord	France	Ordinary	100%	Energy generation
Compagnie Industrielle de l'Est	France	Ordinary	100%	Dormant company
Compagnie Industrielle de l'Ouest	France	Ordinary	100%	Holding company

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023[illegible]

4 | FINANCIAL STATEMENTS 30 JUNE 2023

Notes to the financial statements for the year ended 30 June 2023

Dissolved or sold during the year and up until signing	Date
Dx Odna Energy Recovery Limited	13/09/2022
Comm21 Ltd	15/09/2022
Darlington Point Holdco Pty Limited	08/07/2022
Darlington Point Solar Farming Limited	08/07/2022
Darlington Point Substation Pty Limited	08/07/2022
Duadca WE Holdco Pty Ltd	24/10/2023
Duadca Energy Project Holdco Pty Ltd	24/10/2023
Duadca Energy Project OpCo Pty Ltd	24/10/2023
Duadca Energy Project FinCo Pty Ltd	24/10/2023

The directors believe that the carrying value of the investments is supported by their underlying net assets, except for those set out below:

- ul. Grzybowska 2/29, 00-131, Warsaw, Poland
- Present Masons LLP, Capital Square, 58 Morrison Street, Edinburgh, Scotland, EH3 8BP
- 1 West Regent Street, Glasgow, G2 1AP
- 22 rue Armand de Neuville, 75017 Paris, France
- 6th Floor, 2 Grand Canal Square, Dublin 2, D02 A342, Ireland
- The Carriage House, Station Works, Station Road, Claverdon, Warwickshire, United Kingdom, CV35 8PE
- Zone Industrielle de Courne 115 Rue Du Mourelet 84000 Avignon, France
- 13 Salisbury Place, London, England, W1H 1EL
- The Corporation Trust Company, Corporation Trust Center, 1209 Orange Street, Wilmington 19801, United States
- 4th Floor Salfre Court, 20 Castle Terrace, Edinburgh, Scotland, EH1 2FN
- Apollo House, Mercury Park Wycombe Lane, Wooburn Green, High Wycombe, England, HP10 0HH
- Level 33, 101 Collins Street, Melbourne, Victoria, 3000, Australia
- Beaufort Court, Egg Farm Lane, Kings Langley, Hertfordshire, WD4 8LR
- Broadwalk House, 5 Apollo Street, London, United Kingdom, E C2A 2AG

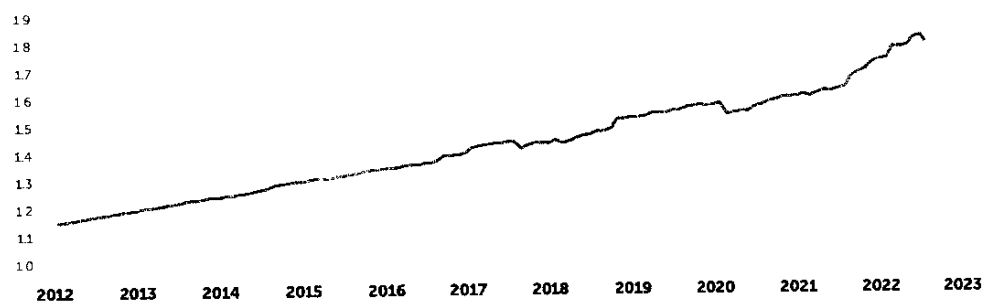
The directors believe that the carrying value of the investments is supported by their underlying net assets

5 |

Fern's share price has performed in line with targets

Fern Trading Limited is an unlisted company. Every month, our Board of Directors agrees a price at which it will be willing to issue new shares. The share price is unaudited.

Share price growth since inception: Fern Trading Limited



Performance is calculated based on the sale price for Fern's shares at 2 June each year. The share price is not subject to audit by Ernst & Young LLP.

Annual discrete performance

Financial Year	Discrete share price performance
June 2022-23	3.10%
June 2021-22	9.91%
June 2020-21	4.87%
June 2019-20	0.33%
June 2018-19	6.23%
June 2017-18	1.05%
June 2016-17	5.54%
June 2015-16	3.83%
June 2014-15	3.98%
June 2013-14	3.72%
June 2012-13	3.97%
June 2011-12	1.02%

Source: Ochsow Investments Limited 2 June 2022

6 | COMPANY INFORMATION

Directors and advisers

Directors

PS Latham
 KU Wiley
 PG Barlow
 T Arthur

SM Grant (appointed 1 January 2023)

Company secretary

Octopus Company Secretarial Services Limited

Company number

12601636

Engineroo Limited

6th Floor, 33 Holborn,
 London, England EC1N 2HT

Independent auditors

Ernst & Young LLP
 Bedford House,
 16 Bedford Street,
 Belfast BT2 7DT

Forward-looking statements

This Annual Report contains certain forward-looking statements related to the Company's future business performance, financial position, and other matters. These statements are based on the current knowledge and expectations of management and are subject to assumptions, risks and uncertainties, some of which are related to factors that are beyond the control of the Company. Accordingly, no assurance can be given that any particular expectation will be met and forward-looking statements regarding past trends or activities should not be taken as a representation that such trends or activities will continue in the future. Past performance cannot be relied on as a guide to future performance. Nothing in this Annual Report should be

