FILE COPY



CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

Company Number 13376172

The Registrar of Companies for England and Wales, hereby certifies that

RYDER UK MIDCO LIMITED

is this day incorporated under the Companies Act 2006 as a private company, that the company is limited by shares, and the situation of its registered office is in England and Wales

Given at Companies House, Cardiff, on 5th May 2021



N13376172H





The above information was communicated by electronic means and authenticated by the Registrar of Companies under section 1115 of the Companies Act 2006





Application to register a company

Received for filing in Electronic Format on the: 04/05/2021



XA3RWXRE

Company Name in full:	RYDER UK MIDCO LIMITED
Company Type:	Private company limited by shares
Situation of Registered Office:	England and Wales
Proposed Registered Office Address:	C/O ALTER DOMUS (UK) LIMITED 18 ST SWITHIN'S LANE LONDON UNITED KINGDOM EC4N 8AD
Sic Codes:	64209

I wish to entirely adopt the following model articles:

Private (Ltd by Shares)

Company Secretary 1

Type:	Corporate
Name:	ALTER DOMUS (UK) LIMITED
Principal / Business Address:	C/O ALTER DOMUS (UK) LIMITED 18 ST SWITHIN'S LANE LONDON UNITED KINGDOM EC4N 8AD

UK Limited Company

Registration Number:

07562881

The subscribers confirm that the corporate body named has consented to act as a secretary.

Company Director 1

Type:	Person
Full Forename(s):	ROMAIN
Surname:	DUTARTRE
Service Address:	C/O ALTER DOMUS (UK) LIMITED 18 ST SWITHIN'S LANE LONDON UNITED KINGDOM EC4N 8AD
Country/State Usually Resident:	UNITED KINGDOM

Date of Birth:	**/12/1980	Nationality:	FRENCH
Occupation:	INVESTMENT PRO	FESSIONAL	

The subscribers confirm that the person named has consented to act as a director.

Company Director 2

Туре:		Person		
Full Forename(s	5):	MR CHRISTIAN PIERRE		
Surname:		ROCHAT		
Service Address.	:	C/O ALTER DOMUS (UK) LIMITED 18 ST SWITHIN'S LA LONDON UNITED KINGDOM EC4N 8AD		
Country/State Usually Resident:		UNITED KINGDOM		
Date of Birth: Occupation:	**/06/196 DIRECT(Nationality: SWISS R		

The subscribers confirm that the person named has consented to act as a director.

Class of Shares: ORDINARY Currency: GBP Prescribed particulars Number allotted1Aggregate nominal value:1

THE SHARES HAVE ATTACHED TO THEM FULL VOTING, DIVIDEND AND CAPITAL DISTRIBUTION (INCLUDING ON WINDING UP) RIGHTS; THEY DO NOT CONFER ANY RIGHTS OF REDEMPTION.

Statement of Capital (Totals)

Currency:

GBP

Total number of shares:1Total aggregate nominal value:1Total aggregate unpaid:1

Name: CD&R INVESTMENT ASSOCIATES XI, LTD

	$\mathbf{A} \mathbf{B} \mathbf{S} \mathbf{O} \mathbf{C} \mathbf{I} \mathbf{A} \mathbf{I} \mathbf{E} \mathbf{S} \mathbf{A} \mathbf{I}, \mathbf{E} \mathbf{I} \mathbf{D}$		
		Class of Shares:	ORDINARY
Address	MAPLES CORPORATE		
	SERVICES LIMITED PO BOX	Number of shares:	1
	309 UGLAND HOUSE	Currency:	GBP
	GRAND CAYMAN	Nominal value of each	1
	CAYMAN ISLANDS	share:	
	KY1-11-4	Amount unpaid:	1
		Amount paid:	0

Statement of no PSC

The company knows or has reason to believe that there will be no registerable Person with Significant Control or Relevant Legal Entity (RLE) in relation to the company

I confirm the requirements of the Companies Act 2006 as to registration have been complied with.

Name: Authenticated CD&R INVESTMENT ASSOCIATES XI, LTD YES

Authorisation

Authoriser Designation:

subscriber

Authenticated YES

COMPANY HAVING A SHARE CAPITAL

MEMORANDUM OF ASSOCIATION OF

Ryder UK Midco Limited

Each subscriber to this memorandum of association wishes to form a company under the Companies Act 2006 and agrees to become a member of the company and to take at least one share each.

Name of each subscriber

Authentication by each subscriber

CD&R Investment Associates XI, Ltd

Dated: 4 May 2021