

Company No: 14223185

COMPANY LIMITED BY SHARES
WRITTEN RESOLUTIONS
OF
ENNISMORE HOLDINGS LIMITED
(the “Company”)

Pursuant to Chapter 2 of Part 13 of the Companies Act 2006, the directors of the Company (the “Directors”) propose that the following resolutions are passed as ordinary and special resolutions as set out below.

RESOLUTIONS

As ordinary resolutions:

1. THAT the:

- (a) 800,000 A ordinary shares of £0.01 each;
- (b) 400,000 B ordinary shares of £0.01 each;
- (c) 10,000 C1 ordinary shares of £0.01 each;
- (d) 10,000 C2 ordinary shares of £0.01 each; and
- (e) 10,000 D ordinary shares of £0.01 each,

in the capital of the Company be and are hereby redesignated as 1,230,000 ordinary shares of £0.01 each in the capital of the Company.

2. THAT a new class of ordinary shares of £0.01 each in the capital of the Company be created the rights and be subject to the restrictions set out in the new Articles of Association of the Company to be adopted pursuant to resolution 3 below.

As a special resolution:


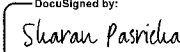
3. THAT the Articles of Association annexed to this written resolution be and are hereby approved and adopted as the Articles of Association of the Company in substitution for, and to the exclusion of, the existing Articles of Association of the Company.

Dated: 10 August 2022

AGREEMENT

Please read the notes at the end of this document before signifying your agreement to the resolutions.

We, the undersigned, being persons entitled to vote on the above resolution, irrevocably agree to such resolutions:

Name of Shareholder	Signature	Date of Signature
Accor S.A.	<div>DocuSigned by:  D7B0A05DE3F0496</div>	10 August 2022
ESRA Hotels Limited	<div>DocuSigned by:  0914092502BC4#5</div>	10 August 2022

Attachments: Articles of Association

Copy: Auditors