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THE COMPANIES ACT 2006  
PRIVATE COMPANY LIMITED BY SHARES  
ARTICLES OF ASSOCIATION  
OF  
PMC GLOBAL HOLDINGS LIMITED

(Adopted by special resolution passed on 16 March 2023)

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Company number 13183987

THE COMPANIES ACT 2006  
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ARTICLES OF ASSOCIATION  
OF  
PMC GLOBAL HOLDINGS LIMITED

(Adopted by special resolution passed on 16 March 2023)

INTRODUCTION

1 INTERPRETATION

1.1 The following definitions and rules of interpretation apply in these Articles:

A Ordinary Shares: the A ordinary shares of £1.00 each in the capital of the Company.

A Preferred Shares: the A Preference Shares of £1.00 each in the capital of the Company.

Act: the Companies Act 2006.

acting in concert: has the meaning given to it in the City Code on Takeovers and Mergers published by the Panel on Takeovers and Mergers (as amended).

Adjustment Event: means any issue of shares or other securities of the Company by way of capitalisation of profits or reserves, or any consolidation or sub-division of shares, in each case, which takes place after the Adoption Date.

Adoption Date: the date of adoption of these Articles.

Articles: the Company's articles of association for the time being in force.

Available Profits: profits available for distribution within the meaning of part 23 of the Act.

B Ordinary Shares: the B ordinary shares of £1.00 each in the capital of the Company.

B Preferred Shares: the B preference shares of £1.00 each in the capital of the Company.

B Preferred Leaver: has the meaning set out in article 22.7

Bad Leaver: a B Preferred Leaver who ceases to be an Employee as a consequence of that person's dismissal as an Employee for cause, where "cause" shall mean the lawful termination of that person's contract of employment or consultancy without notice or payment in lieu of notice as a consequence of that person's serious or persistent misconduct or material deterioration in a B Preferred Leaver's performance over a period of two successive quarters as measured against objectives agreed with the Board on a quarterly basis.

**Business Day:** a day other than a Saturday, Sunday or public holiday in England when banks in London are open for business.

**C Ordinary Shares:** the C ordinary shares of £0.01 each in the capital of the Company.

**Chairman:** has the meaning given to it in article 6.4.

**Company:** means PMC Global Holdings Limited (Company number 13183987).

**Company's Lien:** has the meaning given to it in article 28.1.

**connected:** has the meaning given in section 252 of the Act.

**Controlling Interest:** an interest in Shares conferring on the holder or holders control of the Company within the meaning of section 1124 of the Corporation Tax Act 2010.

**D Ordinary Shares:** the D ordinary shares of £0.99 each in the capital of the Company.

**Deemed Transfer Notice:** a Transfer Notice which is deemed to have been served by any of the provisions of these Articles.

**Departing Employee:** an Employee who ceases to be a director or employee of, or consultant to, any Group Company and who does not continue in any position as, or become, either a director or employee of, or consultant to, any Group Company.

**Directors:** the directors of the Company from time to time.

**Disposal:** the disposal by the Company of all, or a substantial part of, its business and assets.

**Eligible Director:** means a Director who would be entitled to vote on the matter at a meeting of Directors (but excluding any Director whose vote is not to be counted in respect of the particular matter).

**Employee:** an individual who is, or has been, a director and/or an employee of, or who does provide or has provided consultancy services to, any Group Company, provided that Paul Mason and Iris Mason will not be Employees for the purposes of these Articles.

**Exit:** a Share Sale or a Disposal.

**Fair Value:** has the meaning given in article 21.2.

**Family Trust:** as regards any particular Shareholder who is an individual (or deceased or former Shareholder who is an individual) any trust (whether arising under a settlement, declaration of trust or other instrument by whomsoever or wheresoever made, or under a testamentary disposition or on an intestacy) under which no immediate beneficial interest in any of the Shares in question is for the time being vested in any person other than the particular Shareholder and/or any of the Privileged Relations of that Shareholder (and so that for this purpose a person shall be considered to be beneficially interested in a Share if such Share or the income thereof is liable to be transferred or paid or applied or appointed to or for the benefit of any such person or any voting or other rights attaching thereto are exercisable by or as

directed by any such person pursuant to the terms of the relevant trusts or in consequence of an exercise of a power or discretion conferred thereby on any person or persons).

Financial Year: an accounting reference period (as defined in section 391 of the Act) of the Company.

Group: the Company, any subsidiary or any holding company from time to time of the Company, and any subsidiary from time to time of a holding company of the Company from time to time and Group Company: shall be construed accordingly.

holding company: has the meaning given in article 1.11.

Independent Expert: the auditors for the time being of the Company or, if they decline the instruction, an independent firm of accountants jointly appointed by the Company and the Seller or, in the absence of agreement between the Company and the Seller on the identity of the expert within 10 Business Days of the expiry of the 10 Business Day period referred to in article 21.1, an independent firm of accountants appointed by the President, for the time being, of the Institute of Chartered Accountants of England and Wales (in each case acting as an expert and not as an arbitrator).

Initial Shareholders: Richard Lowe, Simon Curtis, Paul Mason and Iris Mason. Initial Shareholder Director: has the meaning given in article 6.1.

Initial Shareholder Director: has the meaning given in article 6.1.

Issue Price: in respect of any Share, the subscription price paid (or agreed to be paid) in respect of that Share, including any share premium.

Lien Enforcement Notice: means a notice in writing which complies with the requirements of article 29.2.

Loan Notes: means the fixed rate unsecured loan notes issued by the Company and constituted by a loan note instrument of the Company dated 26 February 2021 (the "Loan Note Instrument").

Member of the Same Group: as regards any company, a company which is from time to time a holding company or a subsidiary of that company or a subsidiary of any such holding company.

Model Articles: the model articles for private companies limited by shares contained in Schedule 1 to The Companies (Model Articles) Regulations 2008 (SI 2008/3229), as amended prior to the Adoption Date.

Ordinary Shares: the A Ordinary Shares, the B Ordinary Shares and the D Ordinary Shares.

Original Shareholder: has the meaning given in article 19.1.

Permitted Transfer: a transfer of Shares made in accordance with article 19.

Permitted Transferee: in relation to a Shareholder who is an individual, any of his Privileged Relations or the trustee(s) of a Family Trust.

Preferred Shares: the A Preferred Shares and the B Preferred Shares.

Privileged Relation: in relation to a Shareholder who is an individual (or a deceased or former Shareholder who is an individual) means a spouse, civil partner (as defined in the Civil Partnerships Act 2004), child or grandchild (including step or adopted or illegitimate child and their issue).

Relevant Securities: any Shares or other securities convertible into, or carrying the right to subscribe for Shares, issued by the Company after the Adoption Date, other than:

- a) the grant of any options under a Share Option Scheme (and the issue of Shares on the exercise of any such options); and
- b) any Shares or other securities issued in consideration of the acquisition by the Company of any company or business which has been approved by Shareholder Consent.

Relevant Shares: in relation to an Employee means all Ordinary Shares held by:

- a) the Employee in question; and
- b) any Permitted Transferee of that Employee (other than those Ordinary Shares held by those persons that the Directors declare themselves satisfied were not acquired directly or indirectly from the Employee or by reason of his/her relationship with the Employee),
- c) and including any Ordinary Shares acquired by any such person after the date the relevant Transfer Notice is deemed given but before completion of the transfer of Ordinary Shares pursuant to the relevant Transfer Notice.

Restricted Shares: has the meaning given in article 22.12.

Sale Proceeds: means the consideration payable (including any deferred and/or contingent consideration) whether in cash or otherwise to those Shareholders selling Shares under a Share Sale.

Sale Shares: has the meaning given in article 20.2a).

Seller: has the meaning given in article 20.2.

Shareholder: a holder for the time being of any Share or Shares but excluding any member holding Shares in treasury.

Shareholder Consent: the prior written consent of Paul Mason for so long as he holds Shares or Loan Notes.

Share Option Scheme: any share option scheme of the Company which the Directors identify in writing as being a Share Option Scheme for the purposes of these Articles.

Shares: shares (of any class) in the capital of the Company and Share: shall be construed accordingly.

Share Sale: the sale of (or the grant of a right to acquire or to dispose of) any Shares (in one transaction or as a series of transactions) which would, if completed, result in the buyer of those Shares (or grantee of that right) and persons acting in concert with him together acquiring a Controlling Interest, except where the identities of the shareholders in the buyer and the proportion of shares of the buyer held by each of them following completion of the sale are the same as the identities of the Shareholders and their respective shareholdings in the Company immediately before the sale.

subsidiary: has the meaning given in article 1.11.

Threshold Hurdle: means £9,000,000 provided that the Threshold Hurdle may be adjusted from time to time by the Board (acting with Shareholder Consent) in such manner as it may determine, acting fairly and reasonably, in order to take into account any Adjustment Event, acquisition, disposal, distribution or sale (or any other event or circumstance which relates to or affects the Shares or the value thereof) in each case, which occurs after the Adoption Date. The adjustment of the Threshold Hurdle by the Board shall not constitute a variation, abrogation or modification of the rights attached to the C Ordinary Shares and, for the avoidance of doubt, the Board shall be entitled to vary the Threshold Hurdle without obtaining the approval of the shareholders of the Company or any class of shareholders of the Company (save for obtaining Shareholder Consent).

Termination Date:

- a) where employment ceases by virtue of notice given by the employer to the employee, the date on which notice of termination was served;
- b) where a contract of employment is terminated by the employer and a payment is made in lieu of notice, the date on which notice of termination was served;
- c) where an Employee dies, the date of his death;
- d) where the Employee concerned is a director but not an employee, the date on which his service agreement (or other terms of appointment) with the relevant Group Company is terminated; or
- e) in any other case, the date on which the employment or holding of office is terminated.

Transfer Notice: has the meaning given in article 20.2.

Transfer Price: has the meaning given in article 21.

writing or written: the representation or reproduction of words, symbols or other information in a visible form by any method or combination of methods, whether sent or supplied in electronic form or otherwise.

1.2 Headings in these Articles shall not affect the interpretation of these Articles.

1.3 Unless the context otherwise requires, words in the singular shall include the plural and the plural shall include the singular.



- 1.4 Unless the context otherwise requires, a reference to one gender shall include a reference to the other genders.
- 1.5 Save as otherwise specifically provided in these Articles, words and expressions which have particular meanings in the Model Articles shall have the same meanings in these Articles, subject to which and unless the context otherwise requires, words and expressions which have particular meanings in the Act shall have the same meanings in these Articles (but excluding any statutory modification of them not in force on the Adoption Date).
- 1.6 A reference in these Articles to:
- a) an Article is a reference to the relevant numbered article of these Articles; and
  - b) a model article is a reference to the relevant article,
- unless expressly provided otherwise.
- 1.7 A reference to a statute or statutory provision is a reference to it as amended, extended or re-enacted from time to time. A reference to a statute or statutory provision shall include all subordinate legislation made from time to time under that statute or statutory provision.
- 1.8 Any words following the terms including, include, in particular, for example or any similar expression shall be construed as illustrative and shall not limit the sense of the words, description, definition, phrase or term preceding those terms.
- 1.9 Where the context permits, other and otherwise are illustrative and shall not limit the sense of the words preceding them.
- 1.10 A reference in these Articles to a holder, or the holder(s), of Shares or any class of Shares as the case may be shall, in each case, be deemed to exclude any member holding Shares in treasury.
- 1.11 A reference to a holding company or a subsidiary means a holding company or a subsidiary (as the case may be) as defined in section 1159 of the Act.

## 2 ADOPTION OF MODEL ARTICLES

- 2.1 The Model Articles shall apply to the Company, except in so far as they are modified or excluded by these Articles or are inconsistent with these Articles, and, subject to any such modifications, exclusions or inconsistencies, shall together with these Articles constitute the articles of association of the Company to the exclusion of any other articles or regulations set out in any statute or in any statutory instrument or other subordinate legislation.
- 2.2 Model articles 7, 8, 9(1) and (3), 11(2) and (3), 12, 13, 14(1) to (4) (inclusive), 16, 18(e), 22, 26(5), 38, 39, 44(2), 49, 50 and 51 to 53 (inclusive) shall not apply to the Company.
- 2.3 Model article 20 shall be amended by the insertion of the words "and the secretary" before the words "properly incur".
- 2.4 In model article 25(2)(c), the words "evidence, indemnity and the payment of a reasonable fee" shall be deleted and replaced with the words "evidence and indemnity".

- 2.5 Model article 29 shall be amended by the insertion of the words ", or the name of any person(s) named as the transferee(s) in an instrument of transfer executed under article 28(2)," after the words "the transmittee's name".

## DIRECTORS

### 3 NUMBER OF DIRECTORS

Unless otherwise determined by Shareholder Consent, the number of Directors shall not be less than two.

### 4 PROCEEDINGS OF DIRECTORS

- 4.1 Any decision of the Directors must be taken at a meeting of Directors in accordance with these Articles or must be a decision taken in accordance with article 4.2 (subject to article 4.3 and article 4.4). All decisions made at any meeting of the Directors (or any committee of the Directors) shall be made only by resolution and resolutions at any meeting of the Directors (or committee of the Directors) shall be decided by a majority of votes.
- 4.2 A unanimous decision of the Directors is taken when all Eligible Directors indicate to each other by any means that they share a common view on a matter.
- 4.3 A decision taken in accordance with article 4.2 may take the form of a resolution in writing, where each Eligible Director has signed one or more copies of it, or to which each Eligible Director has otherwise indicated agreement in writing.
- 4.4 A decision may not be taken in accordance with article 4.2 if the Eligible Directors would not have formed a quorum at a Directors' meeting to vote on the matter in accordance with article 4.7 and article 4.8.
- 4.5 Model articles 5(1) to (3) (inclusive) and 6(2) shall be modified by the insertion of the words "(acting with Shareholder Consent)" following each reference to "the directors" in such model articles.
- 4.6 Meetings of the Directors shall take place at least four times in each year. Any Director may call a meeting of the Directors, or authorise the company secretary (if any) to give such notice. At least five Business Days' advance notice in writing of each such meeting shall be given to each Director (except with the prior consent all Directors, when meetings of the Directors may take place less frequently or on shorter notice).
- 4.7 The quorum for any meeting (or, where specified below, part of a meeting) of the Directors shall be two Eligible Directors at least one of which shall be Paul Mason, appointed in accordance with article 6.1, unless:
- a) Paul Mason is not in office for the time being; or
  - b) Paul Mason has, in respect of any particular meeting (or part of a meeting), otherwise agreed in writing ahead of such meeting that his attendance is not required to form a quorum; or

- c) Paul Mason is not, in respect of any particular meeting (or part of a meeting), an Eligible Director

in which case, subject to article 4.8, the quorum for such meeting (or part of the meeting, as the case may be) shall be any two Eligible Directors. If the necessary quorum is not present within 30 minutes from the time appointed for the meeting, or if, during a meeting, such quorum ceases to be present, the meeting shall stand adjourned to such time and place as the Directors determine.

- 4.8 For the purposes of any meeting (or part of a meeting) held pursuant to article 8 to authorise a Conflict (as defined in article 8.1), if there is only one Eligible Director in office other than the conflicted Director(s), the quorum for such meeting (or part of a meeting) shall be one Eligible Director.
- 4.9 If the number of Directors in office for the time being is less than two, the Director in office must not take any decision other than a decision to:
  - a) appoint further Directors; or
  - b) call a general meeting so as to enable the Shareholders to appoint further Directors.
- 4.10 Questions arising at any meeting of the Directors shall be decided by a majority of votes. If there is an equality of votes, the Chairman (or other chairman of the meeting) shall have a second or casting vote unless, in respect of a particular meeting (or part of a meeting), in accordance with the Articles, the Chairman (or other chairman of the meeting) is not an Eligible Director for the purposes of that meeting (or part of a meeting).
- 4.11 Where decisions of the Directors are taken by electronic means, such decisions shall be recorded by the Directors in permanent form, so that they may be read with the naked eye.
- 5 APPOINTMENT AND REMOVAL OF DIRECTORS
  - 5.1 Model article 18 shall be modified by the addition of the following events upon the occurrence of which a person shall cease to be a Director:
    - a) he is convicted of a criminal offence (other than a minor motoring offence) and a majority of the other Directors resolve that he cease to be a Director; and
    - b) in the case of an executive Director only, he shall cease to be employed by the Company or other Group Company (as appropriate) and does not continue as an employee of any other Group Company.
- 6 INITIAL SHAREHOLDER DIRECTOR AND CHAIRMAN
  - 6.1 Each Initial Shareholder, provided they are not a Departing Employee, shall have the right, for so long as they, together with their Permitted Transferees, hold at least 10% in nominal value of the Ordinary Shares in issue from time to time (excluding any Shares for the time being held in treasury) to appoint, by notice in writing addressed to the Company, and to maintain in office, themselves as a Director (each an Initial Shareholder Director).

- 6.2 Any appointment or removal of an Initial Shareholder Director made in accordance with article 6.1 shall take immediate effect upon receipt (or deemed receipt) by the Company of such notice in writing, or the production of such notice at a meeting of the Directors or, if later, the date (if any) specified in such notice.
- 6.3 An Initial Shareholder Director shall be entitled to be appointed to any committee of the Directors established from time to time. On the receipt of the request in writing of the relevant Initial Shareholder, the Company shall procure that an Initial Shareholder Director shall be appointed as a director of any other Group Company, to the extent specified in such request (but such Initial Shareholder Director shall not be entitled to any additional fee).
- 6.4 For so long as he is a director, the chairman of the Board (Chairman) shall be Paul Mason unless otherwise decided in writing by those Shareholders holding at least 75% of the Ordinary Shares (who may then appoint any person as Chairman and remove and replace any such person). If there is no Chairman in office for the time being, or the Chairman is unable to attend any meeting of the Directors, the Directors present at the meeting must appoint another Director present at the meeting to chair the meeting and the appointment of the chairman of the meeting must be the first business of the meeting.

## 7 TRANSACTIONS OR OTHER ARRANGEMENTS WITH THE COMPANY

Subject to sections 177(5) and 177(6) and sections 182(5) and 182(6) of the Act and provided he has declared the nature and extent of his interest in accordance with the requirements of the Act, a Director who is in any way, whether directly or indirectly, interested in an existing or proposed transaction or arrangement with the Company:

- a) may be a party to, or otherwise interested in, any transaction or arrangement with the Company or in which the Company is otherwise (directly or indirectly) interested;
- b) shall be an Eligible Director for the purposes of any proposed decision of the Directors (or committee of the Directors) in respect of such existing or proposed transaction or arrangement in which he is interested;
- c) shall be entitled to vote at a meeting of Directors (or of a committee of the Directors) or participate in any unanimous decision, in respect of such existing or proposed transaction or arrangement in which he is interested;
- d) may act by himself or his firm in a professional capacity for the Company (otherwise than as auditor) and he or his firm shall be entitled to remuneration for professional services as if he were not a Director;
- e) may be a Director or other officer of, or employed by, or a party to a transaction or arrangement with, or otherwise interested in, any body corporate in which the Company is otherwise (directly or indirectly) interested; and
- f) shall not, save as he may otherwise agree, be accountable to the Company for any benefit which he (or a person connected with him) derives from any such transaction or arrangement or from any such office or employment or from any interest in any such body corporate and no such transaction or arrangement shall be liable to be avoided on the grounds of any such interest or benefit nor

shall the receipt of any such remuneration or other benefit constitute a breach of his duty under section 176 of the Act.

## **8 DIRECTORS' CONFLICTS**

8.1 The Directors may, in accordance with the requirements set out in this article 8, authorise any matter or situation proposed to them by any Director which would, if not authorised, involve a Director (an Interested Director) breaching his duty under section 175 of the Act to avoid conflicts of interest (Conflict).

8.2 Any authorisation under this article 8 will be effective only if:

- a) the matter in question shall have been proposed by any Director for consideration in the same way that any other matter may be proposed to the Directors under the provisions of these Articles;
- b) any requirement as to the quorum for consideration of the relevant matter is met without counting the Interested Director; and
- c) the matter was agreed to without the Interested Director voting or would have been agreed to if the Interested Director's vote had not been counted.

8.3 Any authorisation of a Conflict under this article 8 may (whether at the time of giving the authorisation or subsequently):

- a) extend to any actual or potential conflict of interest which may reasonably be expected to arise out of the matter or situation so authorised;
- b) provide that the Interested Director be excluded from the receipt of documents and information and the participation in discussions (whether at meetings of the Directors or otherwise) related to the Conflict;
- c) subject to Shareholder Consent, provide that the Interested Director shall or shall not be an Eligible Director in respect of any future decision of the Directors in relation to any resolution related to the Conflict;
- d) impose upon the Interested Director such other terms for the purposes of dealing with the Conflict as the Directors think fit;
- e) provide that, where the Interested Director obtains, or has obtained (through his involvement in the Conflict and otherwise than through his position as a Director of the Company) information that is confidential to a third party, he will not be obliged to disclose that information to the Company, or to use it in relation to the Company's affairs where to do so would amount to a breach of that confidence; and
- f) permit the Interested Director to absent himself from the discussion of matters relating to the Conflict at any meeting of the Directors and be excused from reviewing papers prepared by, or for, the Directors to the extent they relate to such matters.

- 8.4 Where the Directors authorise a Conflict, the Interested Director will be obliged to conduct himself in accordance with any terms and conditions imposed by the Directors in relation to the Conflict.
- 8.5 The Directors may revoke or vary such authorisation at any time, but this will not affect anything done by the Interested Director, prior to such revocation or variation, in accordance with the terms of such authorisation.
- 8.6 A Director is not required, by reason of being a Director (or because of the fiduciary relationship established by reason of being a Director), to account to the Company for any remuneration, profit or other benefit which he derives from or in connection with a relationship involving a Conflict which has been authorised by the Directors in accordance with these Articles or by the Company in general meeting (subject in each case to any terms and conditions attaching to that authorisation) and no contract shall be liable to be avoided on such grounds.

## 9 SECRETARY

The Directors may appoint any person who is willing to act as the secretary for such term, at such remuneration and upon such conditions as they may think fit and from time to time remove such person and, if the Directors so decide, appoint a replacement, in each case by a decision of the Directors.

## SHARES AND DISTRIBUTIONS

### 10 SHARE CAPITAL

The share capital of the Company as at the Adoption Date is divided into the following separate classes of Shares: A Ordinary Shares, A Preferred Shares, B Ordinary Shares, B Preferred Shares, C Ordinary Shares and D Ordinary Shares.

### 11 DIVIDENDS

- 11.1 In respect of any Financial Year, the Available Profits of the Company shall be used to pay dividends as set out in this article 11.
- 11.2 The Company shall not declare or pay any dividend unless and until the Company obtains Shareholder Consent to any such dividend.
- 11.3 Subject to article 11.2 and article 11.6, any Available Profits which the Company may determine to distribute in respect of any Financial Year will be distributed among the holders of the Ordinary Shares pro rata to their respective holdings of Ordinary Shares.
- 11.4 Subject to the Act, the Directors may pay interim dividends provided that:
- a) the Available Profits of the Company justify the payment; and
  - b) the Company obtains Shareholder Consent to any such interim dividend.
- 11.5 Each dividend shall be distributed to the appropriate Shareholders pro rata according to the number of Ordinary Shares held by them respectively and shall accrue daily (assuming a 365

day year) as well after as before the commencement of a winding up. All dividends are expressed net and shall be paid in cash.

11.6 Notwithstanding any other provision of this article 11:

11.6.1 no dividend may be paid to the Company in respect of any Shares held in treasury; and

11.6.2 the C Ordinary Shares shall not confer any right on the holders of them to receive dividends or other distributions out of the revenue or any other profits of the Company

12 LIQUIDATION PREFERENCE

12.1 On a distribution of assets on a liquidation or a return of capital (other than conversion, redemption or purchase of Shares) the surplus assets of the Company remaining after payment of its liabilities (including in particular payment of all outstanding interest and capital due in respect of the Loan Notes) (the "Exit Proceeds") shall be applied (to the extent that the Company is lawfully permitted to do so) amongst the holders of Shares in the following manner:

12.1.1 first, in paying to the holders of the Preferred Shares in respect of each Preferred Share held, the Issue Price of that Preferred Share and, if there is a shortfall of assets remaining to satisfy such payments in full, the proceeds shall be distributed to the holders of the Preferred Shares pro rata to the aggregate amounts due under this article 12.1.1 to each such Preferred Share held, as if they all constituted shares of the same class; and

12.1.2 thereafter, the balance of the Exit Proceeds (if any) shall be distributed as follows:

- a) where the Exit Proceeds is less than the Threshold Hurdle, among the holders of the Ordinary Shares pro rata to the number of Ordinary Shares held, as if they all constituted shares of the same class; and:
- b) where the Exit Proceeds is equal to or exceeds the Threshold Hurdle (if any), as follows:
  - i first, in paying the balance of the Exit Proceeds (after payment to the holders of the Preferred Shares in accordance with Article 12.1.1) up to the Threshold Hurdle to the holders of the Ordinary Shares, pro rata to the number of Ordinary Shares is if they all constituted shares of the same class; and
  - ii thereafter, in paying to the holders of the A Ordinary Shares, B Ordinary Shares and C Ordinary Shares the amount of the Exit Proceeds which exceeds the Threshold Hurdle, pro rata to the number of A Ordinary Shares, B Ordinary Shares and C Ordinary Shares held, as if they all constituted shares of the same class.

13 EXIT PROVISIONS

13.1 On a Share Sale, the Sale Proceeds shall be distributed in the order of priority set out in article 12 and all references to 'Exit Proceeds' in article 12 shall instead refer to 'Sale Proceeds'. The Directors shall not register any transfer of Shares if the Sale Proceeds are not distributed in

that manner (save in respect of any Shares not sold in connection with that Share Sale) provided that, if the Sale Proceeds are not settled in their entirety upon completion of the Share Sale:

- a) the Directors may register the transfer of the relevant Shares, provided that the Sale Proceeds due on the date of completion of the Share Sale have been distributed in the order of priority set out in article 12; and
- b) each Shareholder shall take any reasonable action (to the extent lawful and within its control) required by the Directors to ensure that the balance of the Sale Proceeds are distributed in the order of priority set out in article 12.

13.2 In the event that the Sale Proceeds are distributed on more than one occasion (for any deferred or contingent consideration or otherwise, the consideration so distributed on any further occasion shall be paid by continuing the distribution from the previous distribution of consideration in the order of priority set out in article 12.

13.3 On a Disposal, the surplus assets of the Company remaining after payment of its liabilities shall be distributed (to the extent that the Company is lawfully permitted to do so) in the order of priority set out in article 12, provided always that, if it is not lawful for the Company to distribute its surplus assets in accordance with the provisions of these Articles, each Shareholder shall (to the extent lawful and within its control) take any reasonable action required by the Directors (including, but without prejudice to the generality of this article 13.3, such action as may be necessary to put the Company into voluntary liquidation so that article 12 applies).

13.4 In the event of an Exit approved by the Directors (acting with Shareholder Consent) (Proposed Exit), all Shareholders shall consent to, vote for, raise no objections to and waive any applicable rights in connection with the Proposed Exit. The Shareholders shall be required to take all lawful actions with respect to the Proposed Exit as are reasonably required by the Directors to facilitate the Proposed Exit. If any Shareholder fails to comply with the provisions of this article 13.4:

- a) the Company shall be constituted the agent of each defaulting Shareholder for taking such actions as are necessary to effect the Proposed Exit;
- b) the Directors may authorise an officer of the Company or a Shareholder to execute and deliver on behalf of such defaulting Shareholder all or any necessary documents; and
- c) the Company may receive any purchase money due to the defaulting Shareholder in trust for each of the defaulting Shareholders (without any obligation to pay interest).

#### 14 VOTES IN GENERAL MEETING AND WRITTEN RESOLUTIONS

14.1 Subject to any other provisions in these Articles concerning voting rights, each A Ordinary Share in the Company shall carry the right to receive notice of and to attend, speak and vote at all general meetings of the Company and to receive and vote on, and otherwise constitute an eligible member in relation to its holder for the purposes of, proposed written resolutions of the Company.



- 14.2 The B Ordinary Shares shall not entitle the holders of them to receive notice of, to attend, to speak or to vote at any general meeting of the Company nor to receive or vote on, or otherwise constitute an eligible member for the purposes of, proposed written resolutions of the Company.
- 14.3 The C Ordinary Shares shall not entitle holders of them to receive notice of, to attend, to speak or to vote at any general meeting of the Company nor to receive or vote on, or otherwise constitute an eligible member for the purposes of, proposed written resolutions of the Company.
- 14.4 The D Ordinary Shares shall confer on each holder of D Ordinary Shares the right to receive notice of and to attend, speak and vote at all general meetings of the Company and to receive and vote on proposed written resolutions of the Company.
- 14.5 The Preferred Shares shall not entitle the holders of them to receive notice of, to attend, to speak or to vote at any general meeting of the Company nor to receive or vote on, or otherwise constitute an eligible member for the purposes of, proposed written resolutions of the Company.
- 14.6 Where Shares confer a right to vote, on a show of hands each holder of such shares who (being an individual) is present in person or by proxy or (being a corporation) is present by a duly authorised representative or by proxy shall have one vote and on a poll each such holder so present shall have one vote for each Share held by him.

## 15 CONSOLIDATION OF SHARES

- 15.1 Whenever as a result of a consolidation of Shares any Shareholders would become entitled to fractions of a Share, the Directors may, on behalf of those Shareholders, sell the Shares representing the fractions for the best price reasonably obtainable to any person (including, subject to the provisions of the Act, the Company) and distribute the net proceeds of sale in due proportion among those Shareholders, and the Directors may authorise any person to execute an instrument of transfer of the Shares to, or in accordance with the directions of, the purchaser. The transferee shall not be bound to see to the application of the purchase money nor shall his title to the Shares be affected by any irregularity in or invalidity of the proceedings in reference to the sale.
- 15.2 When the Company sub-divides or consolidates all or any of its Shares, the Company may, subject to the Act and to these Articles, by ordinary resolution determine that, as between the Shares resulting from the sub-division or consolidation, any of them may have any preference or advantage or be subject to any restriction as compared with the others.

## 16 VARIATION OF CLASS RIGHTS

- 16.1 Whenever the share capital of the Company is divided into different classes of Shares, the special rights attached to any such class may only be varied or abrogated (either whilst the Company is a going concern or during or in contemplation of a winding up) with the consent in writing of the holders of at least 75% in nominal value of the issued Shares of that class (excluding any holder(s) of Restricted Shares).
- 16.2 The creation of a new class of Shares which has preferential rights to one or more existing classes of Shares shall not constitute a variation of the rights of those existing classes of Shares.

## 17 PRE-EMPTION RIGHTS ON THE ISSUE OF FURTHER SHARES

- 17.1 Save to the extent authorised by these Articles, or authorised from time to time by Shareholder Consent, the Directors shall not exercise any power to allot Shares or to grant rights to subscribe for, or to convert any security into, any Shares
- 17.2 In accordance with section 567(1) of the Act, sections 561 and 562 of the Act shall not apply to an allotment of equity securities (as defined in section 560(1) of the Act) made by the Company.
- 17.3 Save with Shareholder Consent, if the Company proposes to allot any Relevant Securities, those Relevant Securities shall not be allotted to any person unless the Company has first offered them to the holders (on the date of the offer) of the Ordinary Shares (each an Offeree) on a pari passu basis and in the respective proportions that the number of Ordinary Shares held by each such holder bears to the total number of Ordinary Shares held by all such holders (as nearly as possible without involving fractions) and on the same terms, and at the same price, as those Relevant Securities are being, or are to be, offered to any other person.
- 17.4 An offer made under article 17.3 shall:
- a) be in writing and give details of the number, class and subscription price (including any share premium) of the Relevant Securities being offered;
  - b) remain open for a period of at least 10 Business Days from the date of service of the offer; and
  - c) stipulate that any Offeree who wishes to subscribe for a number of Relevant Securities in excess of the number to which he is entitled under article 17.3 shall, in his acceptance, state the number of excess Relevant Securities (Excess Securities) for which he wishes to subscribe.
- 17.5 If, on the expiry of an offer made in accordance with article 17.3, the total number of Relevant Securities applied for is less than the total number of Relevant Securities so offered, the Directors shall allot the Relevant Securities to the Offerees in accordance with their applications, subject to a maximum of each Offeree's proportionate entitlement.
- 17.6 Any Relevant Securities not accepted by Offerees pursuant to an offer made in accordance with article 17.3 shall be used to satisfy any requests for Excess Securities made pursuant to article 17.4c). If there are insufficient Excess Securities to satisfy such requests, the Excess Securities shall be allotted to the applicants in the respective proportions that the number of Ordinary Shares held by each such applicant bears to the total number of such Ordinary Shares held by all applicants (as nearly as possible without involving fractions or increasing the number of Excess Securities allotted to any Shareholder beyond that applied for by him). After those allotments, any Excess Securities shall, subject to article 17.7, be offered to any other person(s) as the Directors may, with Shareholder Consent, determine, at the same price and on the same terms as the offer to the Shareholders.
- 17.7 No Shares shall be allotted to any current or prospective employee or director or any Group Company unless such person shall first have entered into a joint election with the relevant Group Company under section 431 of the Income Tax (Earnings and Pensions) Act 2003.

## 18 TRANSFERS OF SHARES: GENERAL

- 18.1 In these Articles, reference to the transfer of a Share includes the transfer, assignment or other disposal of a beneficial or other interest in that Share, or the creation of a trust or encumbrance over that Share, and reference to a Share includes a beneficial or other interest in a Share.
- 18.2 No Preferred Share may be transferred without Shareholder Consent, save as set out in articles 22, 23 and 24.
- 18.3 Save with Shareholder Consent and except where the C Ordinary Shares are held by the Initial Shareholders or transferred to the Company pursuant to section 659(1) of the Act (and for the avoidance of doubt, any transfer of the C Ordinary Shares by the Initial Shareholders or the subsequent transfer by the Company shall not be subject to the pre-emption procedure set out in article 20), no Employee or person holding the C Ordinary Shares shall be entitled to transfer any C Ordinary Shares held by them.
- 18.4 An Employee who holds Ordinary Shares or any person holding B Ordinary Shares (whether or not an Employee) may offer some or all of such Ordinary Shares or B Ordinary Shares to the Company at the Issue Price of such Ordinary Shares or B Ordinary Shares as the case may be, and the Company shall be entitled but not obliged to purchase such Ordinary Shares or B Ordinary Shares at the Issue Price (subject always to the provisions of the Act), and provided always that Shareholder Consent shall have been obtained to such purchase by the Company. Save as set out in this article 18.4 and articles 19, 22, 23 and 24, no Employee shall be entitled to transfer any Ordinary Shares held by them and no person holding B Ordinary Shares (whether or not an Employee) shall be entitled to transfer any B Ordinary Shares held by them.
- 18.5 No Share shall be transferred, and the Directors shall refuse to register a transfer of any Share, unless it is made in accordance with these Articles. Subject to article 18.8, the Directors shall register any duly stamped transfer made in accordance with these Articles, unless they suspect that the proposed transfer may be fraudulent.
- 18.6 If a Shareholder transfers (or purports to transfer) a Share other than in accordance with these Articles, he shall, save with Shareholder Consent to the contrary, be deemed to have immediately served a Transfer Notice in respect of all Shares held by him.
- 18.7 Any transfer of a Share by way of sale which is required to be made under article 22, article 23 or article 24 shall be deemed to include a warranty that the transferor sells the Share with full title guarantee.
- 18.8 The Directors may as a condition to the registration of any transfer of Shares, require the transferee to execute and deliver to the Company a deed, in favour of the Company agreeing to be bound by the terms of any shareholders' agreement (or similar document) in force between any of the Shareholders and the Company, in such form as the Directors (acting with Shareholder Consent) may reasonably require (but not so as to oblige the transferee to have any obligations or liabilities greater than those of the proposed transferor). If any condition is imposed in accordance with this article 18.8, the transfer may not be registered unless and until that deed has been executed and delivered to the Company's registered office by the transferee.
- 18.9 To enable the Directors to determine whether or not there has been any transfer (or purported transfer) of Shares the Directors may require:

- a) any holder (or the legal representatives of a deceased holder); or
- b) any person named as a transferee in a transfer lodged for registration; or
- c) such other person as the Directors may reasonably believe to have information relevant to that purpose,

to provide the Company with any information and evidence that the Directors think fit regarding any matter which they deem relevant to that purpose.

18.10 If any such information or evidence referred to in article 18.9 is not provided to enable the Directors to determine to their reasonable satisfaction that no breach has occurred, or that as a result of the information and evidence provided the Directors are reasonably satisfied that a breach has occurred, the Directors shall immediately notify the holder of such Shares of that fact in writing and, if the holder fails to remedy that situation to the reasonable satisfaction of the Directors within 10 Business Days of receipt of such written notice, then:

- a) the relevant Shares shall cease to confer on the holder of them any rights:
  - i. to vote (whether on a show of hands, on a poll or otherwise and whether in person, by proxy or otherwise), including in respect of any resolution of any class of Shares;
  - ii. to receive dividends or other distributions (other than the amount to which they may be entitled pursuant to the application of article 11.2) otherwise attaching to those Shares; or
  - iii. to participate in any future issue of Shares issued in respect of those Shares; and
- b) the Directors may, by notice in writing to the relevant holder and acting with Shareholder Consent, determine that a Transfer Notice shall be deemed to have been given in respect of some or all of his Shares with effect from the date of service of the notice (or such later date as may be specified in such notice).

The Directors may (with Shareholder Consent) reinstate the rights referred to in article 18.10a) at any time and, in any event, such rights shall be reinstated on completion of a transfer made pursuant to article 18.10b).

18.11 Unless expressly provided otherwise in these Articles, if a Transfer Notice is deemed to have been given under these Articles, the Deemed Transfer Notice shall be treated as having specified that:

- a) it does not contain a Minimum Transfer Condition; and
- b) the Seller wishes to transfer all the Shares held by him (including any Shares acquired after the date the relevant Transfer Notice is deemed given but before completion of the transfer of Shares pursuant to the relevant Transfer Notice).

18.12 Any Transfer Notice (but not an Offer Notice (as defined in article 23) or a Drag Along Notice (as defined in article 24)) served in respect of the transfer of any Share which has not completed before the date of service of a Deemed Transfer Notice shall (save with Shareholder Consent to the contrary) automatically be revoked by the service of a Deemed Transfer Notice.

## 19 PERMITTED TRANSFERS OF SHARES

19.1 A Shareholder (the Original Shareholder) may transfer all or any of his or its Ordinary Shares to a Permitted Transferee.

19.2 Where Ordinary Shares are held by the trustee(s) of a Family Trust, the trustee(s) may transfer Ordinary Shares to:

- a) the Original Shareholder;
- b) any Privileged Relation(s) of the Original Shareholder;
- c) subject to article 19.3, the trustee(s) of another Family Trust of which the Original Shareholder is the Settlor; or
- d) subject to article 19.3, to the new (or remaining) trustee(s) upon a change of trustee(s) of a Family Trust,

without any price or other restriction.

19.3 A transfer of Ordinary Shares may only be made to the trustee(s) of a Family Trust if the Directors are satisfied:

- a) with the terms of the trust instrument and, in particular, with the powers of the trustee(s);
- b) with the identity of the proposed trustee(s);
- c) will not result in 50% or more of the aggregate of the Company's equity share capital being held by trustees of that and any other trusts; and
- d) that no costs incurred in connection with the setting up or administration of that Family Trust are to be paid by the Company.

19.4 If the Original Shareholder is an individual and a Permitted Transfer has been made to a Privileged Relation of the Original Shareholder, the Permitted Transferee (or the transmittee(s) of any such person), shall within 5 Business Days of ceasing to be a Privileged Relation of the Original Shareholder (whether by reason of death, divorce or otherwise) either:

- a) execute and deliver to the Company a transfer of the Ordinary Shares held by him to the Original Shareholder (or to any Permitted Transferee of the Original Shareholder) for such consideration as may be agreed between them; or
- b) give a Transfer Notice to the Company in accordance with article 20,

failing which a Transfer Notice shall be deemed to have been given in respect of such Ordinary Shares on the expiry of the period set out in this article 19.4. This article 16.4

shall not apply to a transmittee of a Permitted Transferee if that transmittee is also a Permitted Transferee of the Original Shareholder, to the extent that such transmittee is legally or beneficially entitled to those Ordinary Shares.

19.5 Notwithstanding any other provision of this article 19, a transfer of any Ordinary Shares approved by the Directors (acting with Shareholder Consent) may be made without any price or other restriction and any such transfer shall be registered by the Directors.

## 20 PRE-EMPTION RIGHTS ON THE TRANSFER OF ORDINARY SHARES

20.1 Subject to article 18.4 and except where the provisions of article 19, article 23 or article 24 apply, any transfer of Ordinary Shares by a Shareholder shall be subject to the pre-emption rights in this article 20.

20.2 A Shareholder who wishes to transfer Ordinary Shares (a Seller) shall, before transferring or agreeing to transfer any Ordinary Shares, give notice in writing (a Transfer Notice) to the Company specifying:

- a) subject to article 18.11b), the number and class of Ordinary Shares he wishes to transfer (Sale Shares);
- b) the name of the proposed transferee, if any;
- c) subject to article 21.1, the price per Sale Share (in cash), if any, at which he wishes to transfer the Sale Shares (the Proposed Sale Price); and
- d) subject to article 18.11a), whether the Transfer Notice is conditional on all or a specific number of the Sale Shares being sold (a Minimum Transfer Condition).

20.3 Except in the case of a Deemed Transfer Notice (which may not be withdrawn), where the Transfer Price of the Sale Shares comprised within a Transfer Notice is to be the Fair Value and such Fair Value is less than the Proposed Sale Price the Seller may, within 5 Business Days of receipt of notification of the Fair Value, withdraw the Transfer Notice. Otherwise, a Transfer Notice may only be withdrawn with Shareholder Consent.

20.4 A Transfer Notice (or Deemed Transfer Notice) constitutes the Company the agent of the Seller for the sale of the Sale Shares at the Transfer Price.

20.5 As soon as practicable following the later of:

- a) receipt of a Transfer Notice (or in the case of a Deemed Transfer Notice, the date such notice is deemed to be served); and
- b) the determination of the Transfer Price,

the Directors shall (unless the Transfer Notice is withdrawn in accordance with article 20.3) offer the Sale Shares for sale in the manner set out in the remaining provisions of this article 20 at the Transfer Price. Each offer shall be in writing and shall give details of the number and Transfer Price of the Sale Shares offered.

- 20.6 The Company shall, subject to article 22, offer the Sale Shares to the holders of Ordinary Shares on the basis set out in article 20.8 to article 20.14 (inclusive).
- 20.7 An offer of Sale Shares made in accordance with article 20.8 shall remain open for acceptance for a period from the date of the offer to the date 10 Business Days after the offer (both dates inclusive). Any Sale Shares not allocated within that period shall be dealt with in accordance with article 20.8 and article 20.9.
- 20.8 Subject to article 20.7, the Directors shall offer the Sale Shares to the holders of Ordinary Shares (other than the Seller), inviting them to apply in writing within the period from the date of the offer to the date 10 Business Days after the offer (both dates inclusive) (the First Offer Period) for the maximum number of Sale Shares they wish to buy.
- 20.9 If:
- a) at the end of the First Offer Period, the number of Sale Shares applied for is equal to or exceeds the number of Sale Shares, the Directors shall allocate the Sale Shares to each holder of Ordinary Shares who has applied for Sale Shares in the proportion which his existing holding of Shares bears to the total number of Shares of the class being offered held by all holders of Ordinary Shares (other than the Seller). Fractional entitlements shall be rounded down to the nearest whole number (save where such rounding would result in not all Sale Shares being allocated, in which case, the allocation of any such fractional entitlements shall be determined by the Directors (acting with Shareholder Consent)). No allocation shall be made to a Shareholder of more than the maximum number of Sale Shares which he has stated he is willing to buy;
  - b) not all Sale Shares are allocated following allocations in accordance with article 20.9a), but there are applications for Sale Shares that have not been satisfied, the Directors shall allocate the remaining Sale Shares to such procedure set out in article 20.9a). The procedure set out in this article 20.9b) shall apply on any number of consecutive occasions until either all Sale Shares have been allocated or all applications for Sale Shares have been satisfied; and
  - c) at the end of the First Offer Period, the total number of Sale Shares applied for is less than the number of Sale Shares, the Directors shall allocate the Sale Shares to the holders of Ordinary Shares in accordance with their applications. The balance (the Initial Surplus Shares) shall, subject to article 20.10, be offered to any other person in accordance with article 20.14.
- 20.10 Where the Transfer Notice contains a Minimum Transfer Condition:
- a) any allocation made under article 20.7 to article 20.9 (inclusive) shall be conditional on the fulfilment of the Minimum Transfer Condition; and
  - b) if the total number of Sale Shares applied for under article 20.7 to article 20.9 (inclusive) is less than the number of Sale Shares, the Directors shall notify the Seller and all those Shareholders to whom Sale Shares have been conditionally allocated stating that the condition has not been met and that the relevant Transfer Notice has lapsed with immediate effect.

20.11 Where either:

- a) the Transfer Notice does not contain a Minimum Transfer Condition; or
- b) allocations have been made in respect of all the Sale Shares,

the Directors shall, when no further offers or allocations are required to be made under article 20.7 to article 20.9 (inclusive), give notice in writing of the allocations of Sale Shares (an Allocation Notice) to the Seller and each Shareholder to whom Sale Shares have been allocated (each an Applicant). The Allocation Notice shall specify the number of Sale Shares allocated to each Applicant and the place and time for completion of the transfer of the Sale Shares (which shall be at least 5 Business Days, but not more than 10 Business Days, after the date of the Allocation Notice).

20.12 On the date specified for completion in the Allocation Notice, the Seller shall, against payment from an Applicant, transfer the Sale Shares allocated to such Applicant, in accordance with any requirements specified in the Allocation Notice.

20.13 If the Seller fails to comply with article 20.12:

- a) the Chairman (or, failing him, any other Director or some other person nominated by a resolution of the Directors) may, as agent on behalf of the Seller:
  - i. complete, execute and deliver in his name all documents necessary to give effect to the transfer of the relevant Sale Shares to the Applicants;
  - ii. receive the Transfer Price and give a good discharge for it (and no Applicant shall be obliged to see to the distribution of the Transfer Price); and
  - iii. (iii) (subject to the transfer being duly stamped) enter the Applicants in the register of Shareholders as the holders of the Shares purchased by them; and
- b) the Company shall pay the Transfer Price into a separate bank account in the Company's name on trust (but without interest) for the Seller until he has delivered his certificate(s) for the relevant Shares (or an indemnity, in a form reasonably satisfactory to the Directors, in respect of any lost certificate, together with such other evidence (if any) as the Directors may reasonably require to prove good title to those Shares) to the Company.

20.14 Where a Transfer Notice lapses pursuant to article 20.10b) or an Allocation Notice does not relate to all the Sale Shares, then, subject to article 20.15, the Seller may, at any time during the 20 Business Days following the date of lapse of the Transfer Notice, or the date of service of the Allocation Notice as the case may be, transfer the Sale Shares (in the case of a lapsed offer) or the Initial Surplus Shares (as the case may be) to any person at a price at least equal to the Transfer Price. The sale of the Sale Shares (following the lapse of a Transfer Notice) in accordance with this article 20.14 shall continue to be subject to any Minimum Transfer Condition.



20.15 The Seller's right to transfer Shares under article 20.14 does not apply if the Directors reasonably consider that:

- a) the transferee is a person (or a nominee for a person) whom the Directors determine to be a competitor (or a Member of the Same Group as a competitor) of the business of any Group Company;
- b) the sale of the Sale Shares is not bona fide or the price is subject to a deduction, rebate or allowance to the transferee; or
- c) the Seller has failed or refused to promptly provide information available to him and reasonably requested to enable it to form the opinion referred to in article 20.15b).

## 21 VALUATION

21.1 The Transfer Price for each Sale Share the subject of a Transfer Notice (or Deemed Transfer Notice) shall, save where expressly provided otherwise in these Articles, be the price per Sale Share (in cash) agreed between the Directors (any Director with whom the Seller is connected not voting), acting with Shareholder Consent, and the Seller or, in default of agreement within 10 Business Days of the date of service of the Transfer Notice (or, in the case of a Deemed Transfer Notice, the date on which the board of Directors first has actual knowledge of the facts giving rise to such deemed service), the Fair Value of each Sale Share.

21.2 The Fair Value shall be the price per Sale Share determined by the Independent Expert on the following bases and assumptions:

- a) valuing the Sale Shares as on an arm's-length sale between a willing seller and a willing buyer as at the date the Transfer Notice was served (or deemed served);
- b) if the Company is then carrying on business as a going concern, on the assumption that it will continue to do so;
- c) that the Sale Shares are capable of being transferred without restriction;
- d) valuing the Sale Shares as a rateable proportion of the total value of all the issued Shares without any premium or discount being attributable to the percentage of the issued share capital of the Company which they represent; and
- e) reflecting any other factors which the Independent Expert reasonably believes should be taken into account.

21.3 If any difficulty arises in applying any of these assumptions or bases then the Independent Expert shall resolve that difficulty in whatever manner it shall in its absolute discretion think fit.

21.4 The Directors will give the Independent Expert access to all accounting records or other relevant documents of the Group, subject to it agreeing such confidentiality provisions as the Directors may reasonably impose.

- 21.5 The Independent Expert shall act as expert and not as arbitrator and its determination shall be final and binding on the parties (in the absence of fraud or manifest error).
- 21.6 The Independent Expert shall be requested to determine the Fair Value within 20 Business Days of its appointment and to deliver its certificate to the Company. Forthwith upon receipt, the Company shall deliver a copy of the certificate to the Seller.
- 21.7 The cost of obtaining the Independent Expert's certificate shall be borne by the parties equally or in such other proportions as the Independent Expert directs unless:
- a) the Seller withdraws the relevant Transfer Notice in accordance with article 20.3; or
  - b) in respect of a Deemed Transfer Notice, the Fair Value is less than the price per Sale Share offered to the Seller by the Directors before the appointment of the Independent Expert,
- in which case the Seller shall bear the cost.

## 22 COMPULSORY TRANSFERS

- 22.1 A person entitled to a Share in consequence of the bankruptcy of a Shareholder (or equivalent procedure in any jurisdiction outside England and Wales) or entitled to Ordinary Shares or C Ordinary Shares on the death of a Shareholder shall be deemed to have given a Transfer Notice in respect of that Share, Ordinary Share or C Ordinary Share at such time as the Directors (acting with Shareholder Consent) may determine.
- 22.2 If an Employee becomes a Departing Employee a Transfer Notice shall, unless the Directors (with Shareholder Consent) otherwise direct in writing in respect of any particular Relevant Shares prior to or within 90 Business Days after the relevant Termination Date, be deemed to have been served on the relevant Termination Date in respect of all Relevant Shares (a Compulsory Employee Transfer).
- 22.3 Notwithstanding any other provision of these Articles, the Ordinary Shares which are the subject of a deemed Transfer Notice under article 22.11 and the Relevant Shares which are the subject of the Compulsory Employee Transfer under article 22.2 shall be offered to the Company at the Issue Price of such Ordinary Shares or Relevant Shares as the case may be, and the Company shall be entitled but not obliged to purchase any or all of such Ordinary Shares or Relevant Shares at the Issue Price (subject always to the provisions of the Act), and provided always that Shareholder Consent shall have been obtained to such purchase by the Company. If the Company does not purchase all of such Ordinary Shares or Relevant Shares, the Transfer Notice shall be deemed to have lapsed in respect of the Ordinary Shares or Relevant Shares which the Company has not purchased, and the person entitled under article 22.1 or the Employee under article 22.2 shall be entitled to retain such Ordinary Shares or Relevant Shares.
- 22.4 Notwithstanding the provisions of article 22.3, the Directors (with Shareholder Consent) may, by notice in writing served on the Company and the relevant Employee, direct that some higher (but not lower) Transfer Price shall apply to any or all Relevant Shares which would otherwise be subject to article 22.3.

- 22.5 If a holder of C Ordinary Shares becomes a Departing Employee a Transfer Notice shall, unless the Directors (with Shareholder Consent) otherwise direct in writing in respect of any C Ordinary Shares prior to or within 90 Business Days after the relevant Termination Date, be deemed to have been served on the relevant Termination Date in respect of all Relevant Shares (the "C Compulsory Transfer"). Notwithstanding any other provisions of these Articles, the C Ordinary Shares which are the subject of the C Compulsory Transfer shall be offered to the Company, or any person nominated by the Company (the "Nominated Transferee"), at the lower of nominal value and the Fair Value of the C Ordinary Shares as at the Termination Date, and the Company or the Nominated Transferee (as relevant) shall be entitled but not obliged to purchase any or all of the C Ordinary Shares at such price (subject always to the provisions of the Act), and provided always that Shareholder Consent shall have been obtained to such purchase by the Company or the Nominated Transferee. If the Company or the Nominated Transferee, as relevant, does not purchase all of such C Ordinary Shares, the Transfer Notice shall be deemed to have lapsed in respect of any C Ordinary Shares which the Company or the Nominated Transferee has not purchased, and the Departing Employee will be entitled to retain such C Ordinary Shares.
- 22.6 The following provisions (articles 22.7 to 22.11 (inclusive)) will apply in respect of the B Preferred Shares.
- 22.7 If a holder of B Preferred Shares becomes a Departing Employee (a "B Preferred Leaver") during the periods set out below after the Adoption Date, a Transfer Notice shall, unless the Directors (with Shareholder Consent) otherwise direct within 90 Business Days after the relevant Termination Date, be deemed to have been served on the relevant Termination Date in respect of all B Preferred Shares of the B Preferred Leaver (a B Preferred Compulsory Transfer). Notwithstanding any other provisions of these Articles, the B Preferred Shares which are the subject of the B Preferred Compulsory Transfer shall be offered to the Company at the relevant price set out below applicable to the relevant period, and the Company shall be entitled but not obliged to purchase any or all of the B Preferred Shares at such price (subject always to the provisions of the Act), and provided always that Shareholder Consent shall have been obtained to such purchase by the Company. If the Company does not purchase all of such B Preferred Shares, the Transfer Notice shall be deemed to have lapsed in respect of any B Preferred Shares which the Company has not purchased, and the B Preferred Leaver will be entitled to retain such B Preferred Shares.

(1) Period after Adoption Date	(2) Price payable for B Preferred Shares
0-2 years	Nil
2-3 years	15% of Issue Price
3-4 years	25% of Issue Price
4+ years	35% of Issue Price

- 22.8 If a B Preferred Leaver is a Bad Leaver the price payable in column (2) of article 22.7 in respect of the B Preferred Shares which are the subject of the relevant B Preferred Compulsory Transfer will be reduced by 50 per cent.

- 22.9 If a B Preferred Leaver becomes a Departing Employee by reason of gross misconduct or the commission of a criminal offence (other than a minor motoring offence) in connection with the Company or if he commences employment with or is engaged by a competitor of the Company in breach of any restrictive covenant in favour of the Company, the price payable in column (2) of article 22.7 in respect of the B Preferred Shares which are the subject of the relevant B Preferred Compulsory Transfer will in every case be nil, irrespective of the Termination Date.
- 22.10 If an Exit occurs within 24 months of the Termination Date of the B Preferred Leaver at an enterprise value in the amounts set below, then, following completion of such Exit, the B Preferred Leaver shall be entitled to receive the price set out below in column (2) opposite the relevant enterprise value in respect of the B Preferred Shares which are the subject of the B Preferred Compulsory Transfer, and the Company shall pay to the B Preferred Shareholder such additional amounts to any already paid pursuant to article 22.7 as may be required to procure that the aggregate amount paid by the Company for the purchase of the B Preferred Shares shall be as set out below in column (2) (inclusive of the amounts previously paid under article 22.7). Such additional payments shall be made on or as soon as practicable after the Exit.

(1) Enterprise Value	(2) Total payable for B Preferred Shares
£14m to £16m	60% of Issue Price
£16m +	100% of Issue Price

- 22.11 The figures set out in column (2) of article 22.10 will be reduced from 60% to 30% and from 100% to 50% respectively of the Issue Price in the event that article 22.8 applies, and, for the avoidance of doubt, no further sums will be payable under article 22.10 if the enterprise value on an Exit is less than £14,000,000 or if article 22.9 applies.
- 22.12 Forthwith upon a Transfer Notice being deemed to be served under this article 22 the Shares subject to the relevant Deemed Transfer Notice (the "Restricted Shares") shall cease to confer on the holder of them any rights:
- a) to vote (whether on a show of hands, on a poll or otherwise and whether in person, by proxy or otherwise), including in respect of any resolution of any class of Shares;
  - b) to receive dividends or other distributions otherwise attaching to those Shares; or
  - c) to participate in any future issue of Shares issued in respect of those Restricted Shares.
- 22.13 The Directors may (with Shareholder Consent) reinstate the rights referred to in article 22.12 at any time and, in any event, such rights shall be reinstated in respect of any Restricted Shares transferred pursuant to this article 22 on completion of such transfer.

## 23 MANDATORY OFFER ON CHANGE OF CONTROL

- 23.1 In the event that a proposed transfer of Shares (other than a transfer of Shares made pursuant to article 19, article 22 or article 27.2, but after the operation of the pre-emption procedure set out in article 20 if applicable), whether made as one or as a series of transactions (a Proposed Transfer) would, if completed, result in any person (the Buyer), together with any person acting in concert with the Buyer, acquiring a Controlling Interest, the remaining provisions of this article 23 shall apply.
- 23.2 The Company shall procure that, prior to the completion of the Proposed Transfer, the Buyer shall make an offer (the Offer) to each Shareholder and, in respect of all Shares held in treasury, the Company (each an Offeree) on the date of the Offer other than any holder(s) of Restricted Shares, to buy all of the Shares held by such Offerees on the date of the Offer for a consideration in cash per Share (the Offer Price) which is equal to the highest price per Share offered, paid or to be paid by the Buyer, or any person acting in concert with the Buyer, for any Shares of the same class in connection with the Proposed Transfer.
- 23.3 The Offer shall be made by notice in writing (an Offer Notice) addressed to each Offeree on the date of the Offer at least 20 Business Days (the Offer Period) before the date fixed for completion of the Proposed Transfer (the Sale Date). The Offer Notice shall specify:
- a) the identity of the Buyer (and any person(s) acting in concert with the Buyer);
  - b) the Offer Price and any other terms and conditions of the Offer;
  - c) the Sale Date; and
  - d) the number of Shares which would be held by the Buyer (and persons acting in concert with the Buyer) on completion of the Proposed Transfer.
- 23.4 The completion of the Proposed Transfer shall be conditional in all respects on:
- a) the making of an Offer in accordance with this article 23; and
  - b) the completion of the transfer of any Shares by any Offeree (each an Accepting Offeree) who accepts the Offer within the Offer Period,
- and the Directors shall refuse to register any Proposed Transfer made in breach of this article 23.4.

- 23.5 The Proposed Transfer is, but the purchase of Shares from Accepting Offerees pursuant to an Offer made under this article 20 shall not be, subject to the pre-emption provisions of article 20.

## 24 DRAG ALONG

- 24.1 If Paul Mason and Iris Mason (the Selling Shareholders) wish to transfer all of their interest in Shares (Sellers' Shares) to a bona fide purchaser on arm's-length terms (Proposed Buyer), the Selling Shareholders shall have the option (Drag Along Option) to require all the other holders of Shares on the date of the request, including the Company in respect of Shares held in treasury, if any (Called Shareholders) to sell and transfer all their interest in Shares with full

title guarantee to the Proposed Buyer (or as the Proposed Buyer may direct) in accordance with the provisions of this article 24.

- 24.2 The Selling Shareholders may exercise the Drag Along Option by giving notice in writing to that effect (a Drag Along Notice), at any time before the completion of the transfer of the Sellers' Shares, to the Proposed Buyer and each Called Shareholder. A Drag Along Notice shall specify:
- a) that the Called Shareholders are required to transfer all their Shares (Called Shares) pursuant to this article 24;
  - b) the identity of the Proposed Buyer (and, if relevant, the transferee(s) nominated by the Proposed Buyer);
  - c) the consideration payable for each class of the Called Shares calculated in accordance with article 24.4;
  - d) the proposed date of completion of transfer of the Called Shares.
- 24.3 Once given, a Drag Along Notice may not be revoked save with the prior consent of the Directors, acting with Shareholder Consent. However, a Drag Along Notice shall lapse if, for any reason, the Selling Shareholders have not completed the transfer of all the Sellers' Shares to the Proposed Buyer (or as the Proposed Buyer may direct) within 90 Business Days of serving the Drag Along Notice. The Selling Shareholders may serve further Drag Along Notices following the lapse of any particular Drag Along Notice.
- 24.4 The consideration (in cash or otherwise) for which the Called Shareholders shall be obliged to sell each class of the Called Shares shall be that to which they would be entitled if the total consideration proposed to be paid by the Proposed Buyer were distributed to the holders of the Called Shares and the Sellers' Shares in accordance with the provisions of article 12.
- 24.5 No Drag Along Notice shall require a Called Shareholder to agree to any terms except those specifically set out in this article 24 and shall, unless the Called Shareholders agree otherwise in writing, be acquired on equivalent, or no less favourable, terms and conditions for which the Selling Shareholders are selling their Shares, including in respect of the form of any consideration for the Called Shares.
- 24.6 Completion of the sale and purchase of the Called Shares shall take place on the same date as, and conditional upon the completion of, the sale and purchase of the Sellers' Shares unless:
- a) all of the Called Shareholders and the Selling Shareholders otherwise agree; or
  - b) that date is less than 5 Business Days after the date of service of the Drag Along Notice, in which case completion of the sale and purchase of the Called Shares shall take place 5 Business Days after the date of service of the Drag Along Notice.
- 24.7 Within 10 Business Days of the Selling Shareholders serving a Drag Along Notice on the Called Shareholders, the Called Shareholders shall deliver stock transfer forms for their Shares in favour of the Proposed Buyer (or as the Proposed Buyer may direct), together with the share

certificate(s) in respect of those Shares (or a suitable indemnity in respect thereof) to the Company. On the expiration of that 10 Business Day period the Company shall pay the Called Shareholders, on behalf of the Proposed Buyer, the amounts they are respectively due pursuant to article 24.4 to the extent the Proposed Buyer has put the Company in the requisite funds. The Company's receipt for the amounts due pursuant to article 24.4 shall be a good discharge to the Proposed Buyer. The Company shall hold the amounts due to the Called Shareholders pursuant to article 24.4 in trust for the Called Shareholders without any obligation to pay interest.

- 24.8 To the extent that the Proposed Buyer has not, on the expiration of the 10 Business Day period, put the Company in funds to pay the amounts due pursuant to article 24.4, the Called Shareholders shall be entitled to the return of the stock transfer forms and share certificate(s) (or suitable indemnity) for the relevant Shares and the Called Shareholders shall have no further rights or obligations under this article 24 in respect of their Shares.
- 24.9 If any Called Shareholder fails to deliver to the Company a duly executed stock transfer form (or forms) in respect of the Called Shares held by him (together with the share certificate(s) in respect of those Called Shares (or a suitable indemnity in respect thereof)) the defaulting Called Shareholder shall be deemed to have appointed any person nominated for the purpose by the Selling Shareholders to be his agent to execute and deliver all necessary transfers on his behalf, against receipt by the Company (on trust for such holder) of the consideration payable for the Called Shares. After the Proposed Buyer (or person(s) nominated by the Proposed Buyer) has been registered as the holder of any such Called Shares, the validity of such proceedings shall not be questioned by any person. Failure to produce a share certificate shall not impede the registration of any transfer of Shares under this article 24.
- 24.10 Upon any person, following the issue of a Drag Along Notice, becoming a Shareholder (or increasing an existing shareholding) including, without limitation, pursuant to the exercise of any option, warrant or other right to acquire or subscribe for, or to convert any security into, Shares, whether or not pursuant to a Share Option Scheme (a New Shareholder), a Drag Along Notice shall be deemed to have been served upon the New Shareholder, on the same terms as the previous Drag Along Notice, who shall then be bound to sell and transfer all such Shares acquired by him to the Proposed Buyer (or as the Proposed Buyer may direct) and the provisions of this article 24 shall apply mutatis mutandis to the New Shareholder, save that completion of the sale of such Shares shall take place forthwith upon the later of the Drag Along Notice being deemed served on the New Shareholder and the date of completion of the sale of the Called Shares. References in this Article 24.10 to a person becoming a Shareholder (or increasing an existing shareholding) shall include the Company, in respect of the acquisition of any of its own Shares.
- 24.11 A transfer of Called Shares to a Proposed Buyer (or as the Proposed Buyer may direct) pursuant to a sale in respect of which a Drag Along Notice has been duly served shall not be subject to the pre-emption provisions of article 20.
- 24.12 Any Transfer Notice or Deemed Transfer Notice served in respect of the transfer of any Share which has not completed before the date of service of a Drag Along Notice shall automatically be revoked by the service of a Drag Along Notice.

#### DECISION-MAKING BY SHAREHOLDERS

## 25 GENERAL MEETINGS

- 25.1 No business other than, subject to article 25.2, the appointment of the chairman of the meeting is to be transacted at a general meeting unless a quorum is present at the commencement of the meeting and also when that business is voted on.
- 25.2 The Chairman shall chair general meetings. If there is no Chairman in office for the time being, or the Chairman is unable to attend any general meeting, the Directors present (or, if no Directors are present, the meeting) must appoint another Director present at the meeting (or, if no Directors are present, a Shareholder) to chair the meeting and the appointment of the chairman of the meeting must be the first business of the meeting.

## 26 VOTING

- 26.1 The provisions of article 26.2 shall apply if at any time:
- a) any Shareholder is in material breach (which is not remedied (if capable of remedy) within ten days of such breach being notified to the Shareholders) of the provisions of these Articles and/or the terms of any shareholders' agreement (or similar document) in force between any of the Shareholders and the Company;
  - b) any Group Company is entitled to terminate any service agreement by reason of a repudiatory breach thereof by a Shareholder; or
  - c) any person becomes a Departing Employee.
- 26.2 If the provisions of article 26.1 apply:
- a) the Shares which such person holds or to which he is entitled; and
  - b) any Shares formerly held by such person which have been transferred either in breach of the provisions of these Articles or in accordance with article 16,
- shall immediately cease to entitle the holders thereof to attend and vote (whether on a show of hands or on a poll) at any general meeting or at any separate class meeting of the Company and to receive or vote on, or otherwise constitute an eligible member for the purposes of, proposed written resolutions of the Company.
- 26.3 The provisions of article 26.2 shall continue either for so long as such breach subsists or until such time as such person ceases to be a Shareholder.
- 26.4 A poll may be demanded at any general meeting by any qualifying person (as defined in section 318 of the Act) present and entitled to vote at the meeting.
- 26.5 Model article 44(3) shall be amended by the insertion of the words "A demand so withdrawn shall not invalidate the result of a show of hands declared before the demand was made" as a new paragraph at the end of that model article.
- 26.6 Model article 45(1) shall be amended by:



- a) the deletion of model article 45(1)(d) and its replacement with the words "is delivered to the company in accordance with the Articles not less than 48 hours before the time appointed for holding the meeting or adjourned meeting at which the right to vote is to be exercised and in accordance with any instructions contained in the notice of the general meeting (or adjourned meeting) to which they relate"; and
- b) the insertion of the words "and a proxy notice which is not delivered in such manner shall be invalid, unless the Directors, in their discretion, accept the notice at any time before the meeting" as a new paragraph at the end of that model article.

## 27 PURCHASE OF OWN SHARES

27.1 Subject to the Act but without prejudice to any other provision of these Articles, the Company may purchase its own shares in accordance with Chapter 4 of Part 18 of the Act, including (without limitation) out of capital up to any amount in a financial year not exceeding the lower of:

- a) £15,000; and
- b) the nominal value of 5% of the Company's fully paid share capital at the beginning of each Financial Year.

27.2 Subject to the remaining provisions of this article 27, on a purchase of Shares in accordance with Chapter 4 of Part 18 of the Act, the Company may:

- a) hold the Shares (or any of them) in treasury;
- b) deal with any of the Shares, at any time, in accordance with section 727; or
- c) cancel any of the Shares, at any time, in accordance with section 729 of the Act.

27.3 The provisions of articles 20.4 to 20.11(inclusive) shall apply to a sale or transfer of Shares held in treasury pursuant to article 27.2b) save that, for the purposes of this article 27.3:

- a) reference in article 19 to an allotment shall include the sale or transfer of Shares; and
- b) reference in the definition of "Relevant Securities" to Shares "issued after the Adoption Date" shall include Shares to be sold or transferred by the Company,

that immediately before the sale or transfer were, in each case, held by the Company as treasury shares

## 28 COMPANY'S LIEN OVER SHARES

28.1 The Company has a lien (the Company's Lien) over every Share which is registered in the name of a person indebted or under any liability to the Company, whether he is the sole registered holder of the Share or one of several joint holders, for all monies payable by him

(either alone or jointly with any other person) to the Company, whether payable immediately or at some time in the future.

28.2 The Company's Lien over a share:

- a) takes priority over any third party's interest in that Share; and
- b) extends to any dividend or other money payable by the Company in respect of that Share and (if the lien is enforced and the Share is sold by the Company) the proceeds of sale of that Share.

28.3 The Directors may at any time decide that a Share which is or would otherwise be subject to the Company's Lien shall not be subject to it, either wholly or in part.

29 ENFORCEMENT OF THE COMPANY'S LIEN

29.1 Subject to the provisions of this article 29, if:

- a) a Lien Enforcement Notice has been given in respect of a Share; and
- b) the person to whom the notice was given has failed to comply with it, the Company may sell that Share in such manner as the Directors decide.

29.2 A Lien Enforcement Notice:

- a) may only be given in respect of a Share which is subject to the Company's Lien and in respect of a sum payable to the Company for which the due date for payment has passed;
- b) must specify the Share concerned;
- c) must require payment of the sum within 14 clear days of the notice (that is, excluding the date on which the notice is given and the date on which that 14 day period expires);
- d) must be addressed either to the holder of the Share or to a transmittee of that holder; and
- e) must state the Company's intention to sell the Share if the notice is not complied with.

29.3 Where Shares are sold under this article 29:

- a) the Directors may authorise any person to execute an instrument of transfer of the Shares to the purchaser or to a person nominated by the purchaser; and
- b) the transferee is not bound to see to the application of the consideration, and the transferee's title is not affected by any irregularity in or invalidity of the process leading to the sale.

29.4 The net proceeds of any such sale (after payment of the costs of sale and any other costs of enforcing the Company's Lien) must be applied:

- a) first, in payment of so much of the sum for which the lien exists as was payable at the date of the Lien Enforcement Notice; and
- b) second, to the person entitled to the Shares at the date of the sale, but only after the certificate for the Shares sold has been surrendered to the Company for cancellation, or an indemnity in a form reasonably satisfactory to the Directors has been given for any lost certificates, and subject to a lien equivalent to the Company's Lien over the Shares before the sale for any money payable by that person (or his estate or any joint holder of the shares) after the date of the Lien Enforcement Notice.

29.5 A statutory declaration by a Director or the company secretary that the declarant is a Director or the company secretary and that a Share has been sold to satisfy the Company's Lien on a specified date:

- a) is conclusive evidence of the facts stated in it as against all persons claiming to be entitled to the Share; and
- b) subject to compliance with any other formalities of transfer required by the Articles or by law, constitutes a good title to the Share.

#### ADMINISTRATIVE ARRANGEMENTS

#### 30 MEANS OF COMMUNICATION TO BE USED

30.1 Subject to article 30.3, any notice, document or other information shall be deemed served on, or delivered to, the intended recipient:

- a) if delivered by hand, on signature of a delivery receipt or at the time the notice, document or other information is left at the address; or
- b) if sent by fax, at the time of transmission; or
- c) if sent by pre-paid first class post, recorded delivery or special delivery to an address in the United Kingdom, at 9.00 am on the second Business Day after posting; or
- d) if sent by pre-paid airmail to an address outside the country from which it is sent, at 9.00 am on the fifth Business Day after posting; or
- e) if sent by reputable international overnight courier to an address outside the country from which it is sent, on signature of a delivery receipt or at the time the notice, document or other information is left at the address; or
- f) if sent or supplied by email, one hour after the notice, document or information was sent or supplied; or
- g) if sent or supplied by means of a website, when the material is first made available on the website or (if later) when the recipient receives (or is deemed to have received) notice of the fact that the material is available on the website; and

- h) if deemed receipt under the previous paragraphs of this article 30.1 would occur outside business hours (meaning 9.00 am to 5.30 pm Monday to Friday on a day that is not a public holiday in the place of deemed receipt), at 9.00 on the day when business next starts in the place of deemed receipt. For the purposes of this article, all references to time are to local time in the place of deemed receipt.

30.2 To prove service, it is sufficient to prove that:

- a) if delivered by hand or by reputable international overnight courier, the notice was delivered to the correct address; or
- b) if sent by fax, a transmission report was received confirming that the notice was successfully transmitted to the correct fax number; or
- c) if sent by post or by airmail, the envelope containing the notice was properly addressed, paid for and posted; or
- d) if sent by email, the notice was properly addressed and sent to the email address of the recipient.

30.3 In proving that any notice, document or information was properly addressed, it will suffice to show that the notice, document or information was addressed to an address permitted for the purpose by the Act.

## 31 INDEMNITY AND INSURANCE

31.1 Subject to article 31.2, but without prejudice to any indemnity to which a Relevant Officer is otherwise entitled:

- a) each Relevant Officer shall be indemnified out of the Company's assets against all costs, charges, losses, expenses and liabilities incurred by him as a Relevant Officer in the actual or purported execution and/or discharge of his duties, or in relation thereto including any liability incurred by him in defending any civil or criminal proceedings, in which judgment is given in his favour or in which he is acquitted, or the proceedings are otherwise disposed of without any finding or admission of any material breach of duty on his part, or in connection with any application in which the court grants him, in his capacity as a Relevant Officer, relief from liability for negligence, default, breach of duty or breach of trust in relation to the Company's (or other Group Company's) affairs; and
- b) (b) the Company may provide any Relevant Officer with funds to meet expenditure incurred or to be incurred by him in connection with any proceedings or application referred to in article 31.1 and otherwise may take any action to enable such Relevant Officer to avoid incurring such expenditure.

31.2 This article 31 does not authorise any indemnity which would be prohibited or rendered void by any provision of the Act or by any other provision of law.

31.3 The Directors may decide to purchase and maintain insurance, at the expense of the Company, for the benefit of any Relevant Officer in respect of any Relevant Loss.

31.4 In this article 31:

- a) Relevant Loss means any loss or liability which has been or may be incurred by a Relevant Officer in connection with that Relevant Officer's duties or powers in relation to the Company (or other Group Company); and
- b) Relevant Officer means any director or other officer of any Group Company.