# Company Registration Number: 12889239 (England and Wales)

Unaudited statutory accounts for the year ended 31 December 2022

Period of accounts

Start date: 1 January 2022

End date: 31 December 2022

### **Contents of the Financial Statements**

for the Period Ended 31 December 2022

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#### Directors' report period ended 31 December 2022

The directors present their report with the financial statements of the company for the period ended 31 December 2022

#### Principal activities of the company

The principal activity of Oxford Street Boulevard Limited (the "Company" and the "Group") is that of aholding company for its subsidiary undertakings. On 30 September 2020, the Company's subsidiary, Grafton Street Boulevard DAC acquired Erbium Limited and its subsidiaries. The Company has an indirectholding in its principal subsidiary — AA Ireland Limited ("the AA").

#### Political and charitable donations

The Group did not make any political or material charitable contributions during the financial year (2021: €Nil).

#### **Directors**

The director shown below has held office during the whole of the period from 1 January 2022 to 31 December 2022

Gareth Brady

The above report has been prepared in accordance with the special provisions in part 15 of the Companies Act 2006

This report was approved by the board of directors on 29 May 2023

And signed on behalf of the board by:

Name: Gareth Brady Status: Director

## **Profit And Loss Account**

### for the Period Ended 31 December 2022

	2022	15 months to 31 December 2021
	£	£
Turnover:	71,559	81,646
Cost of sales:	0	0
Gross profit(or loss):	71,559	81,646
Distribution costs:	0	0
Administrative expenses:	( 75,871 )	(88,366)
Operating profit(or loss):	(4,312)	(6,720)
Interest receivable and similar income:	0	0
Interest payable and similar charges:	(19,977)	(23,881)
Profit(or loss) before tax:	(24,289)	(30,601)
Tax:	2,284	1,648
Profit(or loss) for the financial year:	(22,005)	(28,953)

### **Balance sheet**

### As at 31 December 2022

	Notes	2022	15 months to 31 December 2021
		£	£
Called up share capital not paid:		0	0
Fixed assets			
Intangible assets:	3	212,937	236,575
Tangible assets:	4	4,242	2,592
Total fixed assets:	_	217,179	239,167
Current assets			
Stocks:	5	34	34
Debtors:	6	30,940	30,158
Cash at bank and in hand:		19,486	17,739
Investments:		0	0
Total current assets:	_	50,460	47,931
Prepayments and accrued income:		0	0
Creditors: amounts falling due within one year:	7	( 22,127 )	(23,538)
Net current assets (liabilities):	_	28,333	24,393
Total assets less current liabilities:	_	245,512	263,560
Creditors: amounts falling due after more than one year:	8	(261,317)	( 256,412 )
Provision for liabilities:		0	0
Accruals and deferred income:		(27,438)	( 30,492 )
Total net assets (liabilities):	_	(43,243)	(23,344)
Capital and reserves			
Called up share capital:		4,681	4,681
Share premium account:		0	0
Other reserves:		(3,587)	(2,267)
Profit and loss account:		(44,337)	(25,758)
Total Shareholders' funds:	_	( 43,243 )	(23,344)

The notes form part of these financial statements

#### **Balance sheet statements**

For the year ending 31 December 2022 the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies regime.

This report was approved by the board of directors on 29 May 2023 and signed on behalf of the board by:

Name: Gareth Brady Status: Director

The notes form part of these financial statements

#### Notes to the Financial Statements

#### for the Period Ended 31 December 2022

#### 1. Accounting policies

#### Basis of measurement and preparation

These financial statements have been prepared in accordance with the provisions of Section 1A (Small Entities) of Financial Reporting Standard 102

#### Turnover policy

Turnover is measured at the fair value of the consideration receivable less any discounts and excluding valueadded tax and insurance premium tax. Roadside membership subscriptions are apportioned on a time basis over the period where the Group is liablefor risk cover. The unrecognised element of subscriptions and premiums receivable, relating to future periods, is held within creditors as deferred income. Credit is taken for commission receivable on products serviced by third party companies, at the point that the Group has substantially completed its contractual obligations and, therefore, obtained the right to the commission. Where customers choose to pay by instalments, the Group charges interest based on the principal outstanding and disclosed interest rate and recognises this income over the course of the instalment plan. For all other revenue, income is recognised at point of delivery of goods or on provision of service. This includes work which has not yet been fully invoiced, provided that it is considered to be fully recoverable.

#### Tangible fixed assets depreciation policy

Tangible fixed assets are stated at cost less depreciation. Depreciation on tangible fixed assets is calculated to write off their cost over their estimated useful lives. Theannual depreciation rates used for this purpose are as follows: Leasehold properties 10% Office equipment 20% - 33% Motor vehicles 20% - 25% Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are recognised in the profit and loss account. Tangible fixed assets that have not been completed at the balance sheet date are recognised as work in progresstangible assets, and capitalised in the following financial year, or at completion date.

#### Intangible fixed assets amortisation policy

Goodwill Goodwill arising on the acquisition of a business, representing an excess of the fair value of consideration given over the fair value of the identifiable assets and liabilities acquired, is included in the balance sheet accost, less any provision for amortisation and impairment. Goodwill will be amortised over its estimated usefullife of 20 years. The goodwill represents the expected profitability of the acquired business, the expertise of the acquired workforce and the realisation of the potential cost savings within the business.Other intangible assetsSoftware maintenance costs are written off as incurred, except for purchases from third parties in respect ofmajor systems. In such cases, the costs are written off over a maximum of five years from the date ofimplementation. Internally generated intangible assets arising from the Group's software development is recognised only if allof the following conditions are met:an asset is created that can be identified;it is probable that the asset created will generate future economic benefits; and the development cost of the asset can be measured reliably. Internally generated intangible assets are amortised on a straight-line basis over their useful lives. Where nointernally generated intangible asset can be recognised, development expenditure is recognised as an expense n the period in which it is incurred. Amortisation of intangible assets is calculated to write off their costs over their estimated useful lives. The annual amortisation rates used for this purpose are as follows:Brand 6-7%Customer lists 9%Goodwill 5%Software 33-50%The carrying value of intangible assets is reviewed for impairment if events or changes in circumstancesindicate the carrying value may not be recoverable. If there are indicators that the residual value or useful lifeof an intangible asset has changed since the most recent annual reporting period, previous estimates shall bereviewed and, if current expectations differ the residual value, amortisation method or useful life shall beamended. Changes in the expected useful life or the expected pattern of consumption of benefit shall beaccounted for as a change in accounting estimate. Intangible assets that have not been completed at the balance sheet date are recognised as work in progressintangible assets, and capitalised in the following financial year, or at completion date.

#### Other accounting policies

Foreign currenciesForeign currency transactions are translated into euro at the rate of exchange ruling on the dates of thetransactions. Monetary assets and liabilities denominated in foreign currencies are translated into euro at therates of exchange ruling at the balance sheet date and exchange differences arising are dealt with through the profit and loss account. Interest payable Interest payable and similar expenses includes interest payable on liabilities, unwinding of the discount onprovisions, amortisation of cash flow hedges relating to liabilities, and net foreign exchange losses on financialinstruments measured at amortised cost. Taxation Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the profit and loss account except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case it is recognised directly in equity or other comprehensive income, with the exception of the tax expense effects of distributions to owners which are presented in profit or loss. Current tax is the expected tax payable or receivable on the taxable income or loss for the period, using taxrates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous periods. Deferred taxationDeferred tax is recognised in respect of all timing differences that have originated but not reversed at thebalance sheet date where transactions or events that result in an obligation to pay more tax in the future or aright to pay less tax in the future have occurred at the balance sheet date. Timing differences are temporary differences between profits as computed for taxation purposes and profits as stated in the financial statements which arise because certain items of income and expenditure in thefinancial statements are dealt with in different periods for taxation purposes. A net deferred tax asset is regarded as recoverable and therefore recognised only when, on the basis of allavailable evidence, it can be regarded as more likely than not that there will be suitable taxable profits

from which the future reversal of the underlying timing differences can be deducted. Exceptional items Exceptional items are those that are separately disclosed by virtue of their nature or amount in order to highlight such items within the profit and loss account for the period. Examples of such items may include butare not limited to, significant re-organisation programmes (including redundancy, recruitment, consultancyand transition costs), profit or loss on termination of operations, significant impairment of assets, transactionand integration costs related to acquisition activity, transaction costs related to disposal activity and litigation costs and settlements. Management exercises judgement in assessing each particular item which, by virtue ofits scale or nature, should be highlighted and disclosed in the profit and loss account and notes to the financial statements as exceptional items. Employee benefitsDefined contribution plansA defined contribution plan is a post-employment benefit plan under which the Group pays fixed contributions into a separate entity and has no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an expense in the profitand loss account in the periods during which services are rendered by employees. Termination benefits Termination benefits are recognised as an expense when the Group is demonstrably committed, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before thenormal retirement date, or to provide termination benefits as a result of an offer made to encouragevoluntary redundancy. Termination benefits for voluntary redundancies are recognised as an expense if the Group has made an offer of voluntary redundancy, it is probable that the offer will be accepted, and thenumber of acceptances can be estimated reliably. If benefits are payable more than 12 months after thereporting date, then they are discounted to their present value. Trade debtors Trade debtors are stated at amounts invoiced less provision for doubtful debts. Debtors known to beirrecoverable are written off. A provision for doubtful debts is established when there is objective evidencethat the Group will not be able to collect all amounts due according to the original terms of the invoices issued. The amount of the provision is the difference between the asset's carrying amount and net realisable value. The amount of the provision is recognised in the profit and loss account. Insurance intermediary assets and liabilitiesThe Group acts as an agent in the insurance of clients' risks and is not generally liable as a principal forpremiums due to insurance companies or for claims payable to clients. Notwithstanding the Group's legalrelationship with clients and insurance companies and in view of the fact that, in practice, premiums and claimsmonies are usually accounted for by insurance intermediaries, the Group has followed generally accepted accounting practice by showing cash, debtors and creditors relating to the insurance business as assets and liabilities of the Group itself. Stock Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost is basedon the first-in first-out/weighted average principle and includes expenditure incurred in acquiring the stocks production or conversion costs and other costs incurred in bringing them to their existing location and condition. In the case of manufactured stocks and work in progress, cost includes an appropriate share of overheads based on normal operating capacity. Cash and cash equivalents Cash and cash equivalents comprise cash balances and call deposits. Trade and other creditorsTrade and other creditors are recognised initially at transaction price less attributable transaction costs.ProvisionsProvisions are measured at the best estimate (including risks and uncertainties) of the expenditure required to ettle the present obligation and reflects the present value of expenditures required to settle the obligationwhere the time value of money is material. Financial instrumentsAs permitted by FRS 102, the Group has elected to apply the recognition and measurement provisions ofSection 11 and 12. Financial assets and liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument.(i) Financial investments Financial investments in the balance sheet comprise of funds which are recognised initially at transaction priceand with subsequent recognition in the balance sheet at the current fair value. Fair value is established by thefund's current value on the open market. Movements in fair value are recognised in the profit and loss account. Investment in subsidiary undertaking is included in the balance sheet at cost, less any permanent provisions for impairment. (ii) Loans Loans made within the Group are recognised initially at the transaction price. Loans are repayable on demandand subsequent measurement is at the undiscounted amount of cash expected on repayment.(iii) Short term debtors and creditors Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded attransaction price.(iv) Cash at bankCash at bank in the balance sheet comprises current eash balances not held on deposit. These balances are recognised initially at the transaction price and subsequently recognised on an undiscounted basis. See note 24 for further details of financial instruments. Changes in the fair value of derivative financial instruments that are designated as highly effective hedges offuture cashflows are recognised in other comprehensive income. Any ineffective portion of the hedge isrecognised immediately in the profit and loss account. Amounts recognised in other comprehensive income are reclassified from equity to profit and loss (within finance costs) in the period when the hedged item affectsprofit or loss. When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria forhedge accounting, any cumulative gain or loss recognised in the other comprehensive income at that timeremains in equity and is reclassified when the hedged transaction is ultimately recognised in the profit and lossaccount. In order to qualify for hedge accounting, the Group is required to document from inception therelationship between the item being hedged and the hedging instrument and demonstrate that the hedge willbe highly effective on an on-going basis. This effectiveness testing is performed annually.

#### **Notes to the Financial Statements**

### for the Period Ended 31 December 2022

### 2. Employees

2022 15 months to 31 December 2021

0

Average number of employees during the period

0

The accounts presented are the Group Consolidated results for the year. The functional currency is  $\in$  not  $\pounds$  and the form did not allow me to include that these figures are stated in  $\in$ 000s as there is a max number of digits allowed which would be exceeded if I put in the full number. There are no employees in the OSB company.

### Notes to the Financial Statements

### for the Period Ended 31 December 2022

## 3. Intangible assets

	Goodwill	Other	Total
Cost	£	£	£
At 1 January 2022	136,133	129,582	265,715
Additions		3,410	3,410
Disposals		( 5,377 )	(5,377)
Revaluations			
Transfers			
At 31 December 2022	136,133	127,615	263,748
Amortisation			
At 1 January 2022	8,188	20,952	29,140
Charge for year	6,807	20,241	27,048
On disposals		(5,377)	(5,377)
Other adjustments			
At 31 December 2022	14,995	35,816	50,811
Net book value			
At 31 December 2022	121,138	91,799	212,937
At 31 December 2021	127,945	108,630	236,575

## **Notes to the Financial Statements**

### for the Period Ended 31 December 2022

## 4. Tangible assets

	Land & buildings	Plant & machinery	Fixtures & fittings	Office equipment	Motor vehicles	Total
Cost	£	£	£	£	£	£
At 1 January 2022	966			1,063	2,529	4,558
Additions				696	2,324	3,020
Disposals	(144)				(59)	(203)
Revaluations						
Transfers						
At 31 December 2022	822			1,759	4,794	7,375
Depreciation						
At 1 January 2022	378			307	1,281	1,966
Charge for year	245			367	680	1,292
On disposals	(86)				(39)	(125)
Other adjustments						
At 31 December 2022	537			674	1,922	3,133
Net book value						
At 31 December 2022	285			1,085	2,872	4,242
At 31 December 2021	588			756	1,248	2,592

## **Notes to the Financial Statements**

### for the Period Ended 31 December 2022

### 5. Stocks

	2022	15 months to 31 December 2021
	£	£
Stocks	34	34
Total	34	34

## **Notes to the Financial Statements**

### for the Period Ended 31 December 2022

### 6. Debtors

	2022	15 months to 31 December 2021
	£	£
Trade debtors	25,457	26,148
Prepayments and accrued income	3,059	3,201
Other debtors	2,424	809
Total	30,940	30,158

## **Notes to the Financial Statements**

### for the Period Ended 31 December 2022

## 7. Creditors: amounts falling due within one year note

	2022	15 months to 31 December 2021
	£	£
Bank loans and overdrafts	6,049	4,846
Trade creditors	15,003	17,662
Taxation and social security	1,075	875
Other creditors		155
Total	22,127	23,538

## **Notes to the Financial Statements**

### for the Period Ended 31 December 2022

## 8. Creditors: amounts falling due after more than one year note

	2022 15 months to December 20	
	£	£
Bank loans and overdrafts	110,389	79,677
Other creditors	150,928	176,735
Total	261,317	256,412

#### **Notes to the Financial Statements**

for the Period Ended 31 December 2022

#### 9. Financial Commitments

At the end of the year, capital expenditure relating to the purchase of tangible fixed assets totalling  $\in 1.4m(2021: \in 2.7m)$  was contracted for but not yet incurred. There are no significant contingent liabilities pertaining to the Group at the end of the financial year.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.