

REGISTERED NUMBER 12474659 (ENGLAND AND WALES)

**ANNUAL REPORT AND FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 NOVEMBER 2021  
FOR  
ECLIPSE (BIDCO) LIMITED**

FRIDAY



\*ABB8X3GQ\*

A05

26/08/2022

#266

COMPANIES HOUSE

**ECLIPSE (BIDCO) LIMITED (REGISTERED NUMBER: 12474659)**

**COMPANY INFORMATION**

**FOR THE YEAR ENDED 30 NOVEMBER 2021**

**DIRECTORS:**

R N H Bailey  
J J E Fletcher  
R Gilbert  
C D Goodman  
V Rishbeth  
C J Wild  
S R Delaney  
T Shelford  
B A Taylor

**SECRETARY:**

C D Goodman

**REGISTERED OFFICE:**

Focus House  
Ham Road  
Shoreham-by-sea  
West Sussex  
BN43 6PA

**REGISTERED NUMBER:**

12474659 (England and Wales)

**INDEPENDENT AUDITORS:**

PricewaterhouseCoopers LLP  
7 More London Riverside  
London  
SE1 2RT

**STRATEGIC REPORT  
FOR THE YEAR ENDED 30 NOVEMBER 2021**

The Directors present their strategic report for the Group for the year ended 30 November 2021.

**REVIEW OF BUSINESS**

The results contained within these financial statements are for the year ended 30 November 2021. The comparative period presented represents a 9 month period end 30 November 2020.

The reported loss is after charging £26.0m amortisation of goodwill following the purchase of Focus 4 U Ltd on 6th March 2020 (subsequent to investment from Bowmark Capital), and further acquisitions made in the course of 2020 and 2021. EBITDA for the year is £18.5m.

**REVIEW OF GROUP TRADING**

The principal activities of the Group comprise the provision of Telecoms, IT, Data and Energy solutions to businesses throughout the UK.

In order to enhance comparability of trading performance, the directors have, set out the underlying comparative consolidated trading position for all group companies for a 12 month period.

The performance of the group for the year to 30 November 2021 is as follows.

|  | <b>2021</b> | <b>2020</b> | <b>2019</b> | <b>2018</b> |
|--|-------------|-------------|-------------|-------------|
| Turnover                                 | £115.7m     | £79.4m      | £69.9m      | £59.1m      |
| Gross Margin                             | £46.0m      | £31.8m      | £26.5m      | £19.9m      |
| Reported EBITDA                          | £18.5m      | £13.5m      | £13.1m      | £7.6m       |
| Pro Forma EBITDA (Per banking documents) | £24.4m      | £18m        | £15.7m      | £8.9m       |

EBITDA refers to profit before interest, tax, depreciation and amortisation.

Pro forma EBITDA excludes exceptional costs, which are one off non-recurring costs as defined in the company's funding agreement and includes the full year EBITDA of acquisitions after anticipated cost savings.

On an annualised basis, revenue grew by 47% to £115.7m (November 2020: £79.4m) and gross margin grew by 45% to £46.0m (November 2020: £31.8m). Annualised reported EBITDA grew by 36% which reflects the investment made in staffing, systems and operating platforms capability in readiness for further growth.

The various lockdowns as a result of the pandemic impacted one-off project gross profit ("GP") which was 11% less than prior year, however significant increases in the sales of recurring IT services and cloud-based products have led to contracted GP increasing by 19% against prior year. Customer churn was sub 5%, which is below target levels.

**Acquisitions**

On 9 February 2021 the Group acquired the majority of the share capital of South West Communications Group Holdings Limited.

On 30th April 2021 the Group acquired the majority of the share capital of Highland Network Limited.

On 31 July the Group acquired the majority of the share capital of Taurus Clearer Communication Ltd.

On 30 September the Group acquired the majority of the share capital of GB Technologies Holdings Limited.

**STRATEGIC REPORT - continued  
FOR THE YEAR ENDED 30 NOVEMBER 2021**

**REVIEW OF GROUP TRADING - continued**

**Acquisitions - continued**

Further detail on the acquisitions can be found in note 14.

Subsequent to the period end the Group has acquired Ethos Group Holdings Limited, funded by bank debt.

**Future developments**

The group will continue to invest in people, platforms and technologies to continue its trajectory of organic growth. It will continue to make acquisitions within the Unified Communications sector when there is a strategic benefit in doing so.

**PRINCIPLE RISKS AND UNCERTAINTIES**

The Group's exposure to the impact of wider economic changes is limited by the essential nature of the services it supplies. Customer risk is diversified, with no single customer accounting for more than 3% of group turnover. 80% of GP is recurring.

Whilst the advent of hosted telephony has represented a risk to traditional call revenue a corresponding increase in hosted telephony and data and ICT connectivity has allowed the Group to increase product penetration and attract new customers from providers of traditional call only services. The transition has led to an expansion in margins, improved customer retention and an increase in average contract length.

The group continuously reviews and monitors its product portfolio in the context of wider technological and commercial developments in the telecoms, ICT and data markets and considers both threats and opportunities.

**FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES**

The Group's principle financial instruments comprise bank loans, bank balances, trade debtors and trade creditors. These instruments provide working capital and acquisition finance for the business and allow it to continue its growth and the acquisition of strategically complementary businesses.

The Group regularly monitors its financial covenants for its debt and remains within its covenants. The term of the facility is fixed until 2027.

**Credit risk**

The credit risk is attributable to trade debtors; the amounts shown in the financial statements are after bad and doubtful debt provisions. The group has implemented policies to manage the credit risk and require credit checks on potential customers and the use of credit insurance where available. The amount of exposure to any one customer is subject to credit limits which are regularly reviewed by management.

**Liquidity risk**

The Group maintains a mixture of long and short term debt finance that is designed to ensure that the business has sufficient available funds for its operations. The levels of available funds is measured and monitored on a regular basis through the use of detailed cash flow forecasts and comparison of forecast to actuals.

**Interest rate risk**

The group is exposed to interest rate risk on its banking credit facility. The Group regularly monitors interest rates and considers hedging as part of its ongoing treasury management.

**STRATEGIC REPORT - continued  
FOR THE YEAR ENDED 30 NOVEMBER 2021**

**KEY FINANCIAL PERFORMANCE INDICATORS**

The Group continues to monitor unit economics and profitability with both Customer Churn, Customer Upsell and DownSell and Customers Acquisition. The group monitors average Revenue per Customer (ARPU) and Average Margin Per Customer (AMPU). The Group monitors customer satisfaction / CSAT score continuously and Employee Satisfaction.

Financial key performance indicators including, revenue, gross profit and EBITDA are detailed within the business review.

**ON BEHALF OF THE BOARD**



.....  
J J E Fletcher - Director

19 May 2022  
Date:.....

**REPORT OF THE DIRECTORS  
FOR THE YEAR ENDED 30 NOVEMBER 2021**

The directors present their report with the audited financial statements of the company and the group for the year ended 30 November 2021. The comparative period presented represents a 9 month period ended 30 November 2020.

**DIVIDENDS**

No dividends were paid in the year ended 30 November 2021 (2020: £nil).

The Directors do not recommend a final dividend.

**DIRECTORS**

The directors who served during the year and up to the date of signing of the financial statements, unless otherwise stated, were:

R Gilbert  
C D Goodman  
V Rishbeth  
R N H Bailey  
J J E Fletcher  
C J Wild  
S R Delaney  
T Shelford  
B A Taylor - appointed 16 November 2021

**DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the group and the company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law). Under company law, directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company and of the profit or loss of the group for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are also responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are responsible for the maintenance and integrity of the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

**BUSINESS REVIEW, FUTURE DEVELOPMENTS AND FINANCIAL RISK MANAGEMENT**

The group's results, future developments and details of the group's financial risk management are discussed in the strategic report.

**QUALIFYING THIRD-PARTY AND PENSION SCHEME INDEMNITY PROVISIONS**

The directors have the benefit of an indemnity which is a qualifying third party indemnity provision as defined by section 234 of the Companies Act 2006. The indemnity was in force throughout the year and up to the date of the approval of these financial statements. Directors' and officers' liability insurance has been purchased by Focus 4 U Ltd. The insurance does not provide cover in the event that the director is proved to have acted fraudulently. Indemnity insurance is maintained for the Company's directors and officers against liability in respect of proceedings brought by third parties, subject to the terms and conditions of the Companies Act 2006.

**RESEARCH AND DEVELOPMENT**

The group undertakes research and development activities being that of custom software for use in the operations of the business.

**EMPLOYEES**

It is company policy to employ individuals with the necessary qualifications and experience without regard to age, disability, gender reassignment, race, religion or beliefs, sex, sexual orientation, marriage or civil partnership, and pregnancy or maternity. Full and fair consideration is given to applications for employment made by disabled persons, having regard to their particular aptitudes and abilities. Appropriate arrangements are made for the continued employment and training, career development and promotion should a person become disabled whilst employed by the Group.

**EMPLOYEE ENGAGEMENT STATEMENT**

Employee engagement and communication has remained a priority and activity to continuously improve satisfaction has continued at all levels, with the aim of ensuring that employees views are taken in to account when decisions are made that are likely to affect their interest and that all employees are aware of the financial performance of the business and the company as a whole.

The directors are committed to maintaining and developing communication and consultation processes with employees, who in turn are encouraged to develop an awareness of the issues affecting the group.

A number of initiatives were launched for employees including; Holiday trading where employees can purchase extra holiday through salary deductions; Hybrid working to encourage work life balance, wellbeing and to save commuter miles; STAR Rewards which encourages peer to peer recognition for a financial reward; We launched our first cohort of our Talent Management Programme for high performers; Focus Fund which is an employee share scheme was launched; Subsidised food in the onsite restaurant; Focus Netball and Run club have been set up and they meet weekly and The Wire [internal blog] was started to enhance internal communications.

In September 2021, the 'Be Community' groups initiative was launched (Be Giving, Be Well, Be Inclusive and Be Sustainable) and these formed some key pillars of our people strategy. These groups are formed entirely of employees who have volunteered to champion each cause. Be Giving focuses on how we can make a real difference in our communities and support local charities; Be Well work on improving the Health and Wellbeing offering for our people; Be Inclusive are dedicated to all things inclusivity and diversity and in turn, are focused on making our people feel like they can bring their 'whole self' to work and Be Sustainable are invested in finding innovative ways that we can become more responsible and do things that are good for the planet. All groups meet once a month and aim to enhance the employee experience and engagement levels.

**EMPLOYEE ENGAGEMENT STATEMENT - continued**

In November 2021, we launched our second b-beard survey which is run by Best Companies. B-beard are an independent workplace engagement specialist that work with organisations to measure, improve and recognise levels of workplace engagement. The company received a 1-star accreditation which signifies 'very good' levels of workplace engagement and we also ranked 2nd in Telecom's Best Companies to Work for. The results will be analysed and compared to the previous survey to create an action plan for the next 12 months.

**STATEMENT OF ENGAGEMENT WITH OTHER STAKEHOLDERS (S172)**

During the year the company engaged with its suppliers, customers, and other stakeholders, and has had regard to their interests, in the following key ways:

**Customers**

The company aims to treat customers' fairly and do business with them in a sustainable way. It consistently strives to exceed its expectations and monitors customer satisfaction and feedback.

Understanding our customers needs and behaviours allows us to deliver relevant products and services, retain customers and also attract new ones. This also helps to identify opportunities for growth. Management engage regularly with customers, and larger customers are provided with senior account managers who strengthen our relationships and ensure we stay agile and react to the customer needs.

Extensive engagement has been made with customers to ensure we can maintain full service in a way that supports the customers and the company, such measures taken were providing opportunities for payment plans during the global pandemic.

**Suppliers**

The company aims to treat its suppliers fairly and do business with them in a sustainable way. We depend on the high standards of our key suppliers in order for us to deliver market-leading products and service and as such we have had extensive engagement with key suppliers to support the company through the global pandemic.

**Other**

The company believes in adding value to the community in which it operates, we aim to contribute time, skills and money either directly or through organisations. The company has a Volunteering policy to allow staff to also be able to support our local community.

The company has an Environmental committee which aims to engage all stakeholders to discuss how we can move towards a more sustainable business

**STREAMLINED ENERGY AND CARBON REPORTING**

The data included below was prepared by the Group.

Our SECR disclosure presents our carbon footprint across Scopes 1, 2 and 3, together with an appropriate intensity metric, our total energy use of electricity and gas, and our fuel consumption.

|  | <b>2021</b> | <b>2020</b> |
|--|-------------|-------------|
| Total Scope 1 emissions (kgCO <sub>2</sub> e)    | 227,220     | 148,535     |
| Total Scope 2 emissions (kgCO <sub>2</sub> e)    | 462,410     | 61,539      |
| Total Scope 3 emissions (kgCO <sub>2</sub> e)    | -           | -           |
| Carbon intensity ratio (kgCO <sub>2</sub> e/FTE) | 1,223       | 524         |
| Total energy use (kWh of electricity and gas)    | 2,006,645   | 253,122     |
| Total fuel (litres)                              | 92,016      | 59,688      |



**STREAMLINED ENERGY AND CARBON REPORTING - continued**

We have used <https://www.gov.uk/government/publications/greenhouse-gas-reporting-conversion-factors-2021> for our factor source.

The intensity ratio picked was the number of staff working in the business as this is the main driver of emissions.

The Group did not take any direct action in the year to improve energy efficiency however, the group has a flexible working location policy which has reduced travel to the office, the group also has an electric car policy available to all staff.

The companies that the group acquired in the year include a solar farm and we now have 2 office locations with solar panels.

The increase to the groups carbon intensity ratio is due to the operational running of a data centre, which was acquired with South West Communications Group in 2021, this energy consumption is recharged in full. The intensity ratio was also lower in 2020 due to reduced office attendance and travel during the pandemic.

**STATEMENT AS TO DISCLOSURE OF INFORMATION TO INDEPENDENT AUDITORS**

In the case of each director in office at the date the directors report is approved:

- So far as the directors are aware, there is no relevant audit information of which the group's independent auditors are unaware, and;
- Each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the group's independent auditors are aware of that information.

**INDEPENDENT AUDITORS**

The independent auditors, PricewaterhouseCoopers LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

**ON BEHALF OF THE BOARD:**



J J E Fletcher - Director

Date: 19 May 2022

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ECLIPSE (BIDCO) LIMITED  
REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS**

**Opinion**

In our opinion, Eclipse (Bidco) Limited's group financial statements and company financial statements (the "financial statements"):

- give a true and fair view of the state of the group's and of the company's affairs as at 30 November 2021 and of the group's loss and the group's cash flows for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report, which comprise: the consolidated and company balance sheets as at 30 November 2021; the consolidated income statement, consolidated statement of comprehensive income, consolidated cash flow statement and consolidated and company statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Independence**

We remained independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

**Conclusions relating to going concern**

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the group's and the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

**Reporting on other information**

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ECLIPSE (BIDCO) LIMITED  
REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS**

**Reporting on other information - continued**

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and the Report of the Directors,, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

**Strategic report and the Report of the Directors**

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and the Report of the Directors, for the year ended 30 November 2021 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the group and company and their environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and the Report of the Directors.

**Responsibilities for the financial statements and the audit**

**Responsibilities of the directors for the financial statements**

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the company or to cease operations, or have no realistic alternative but to do so.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ECLIPSE (BIDCO) LIMITED  
REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS**

**Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the group and industry, we identified that the principal risks of non-compliance with laws and regulations related to data protection regulations and ofcom regulations, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as the Companies Act 2006 and UK tax legislation. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to increase reported revenue or reduce reported expenditure, and application of management bias in accounting estimates.. Audit procedures performed by the engagement team included:

- Enquiries of the Directors and management to identify any instances of non-compliance with laws and regulations, including consideration of known or suspected instances of fraud;
- Evaluation of management's controls designed to prevent and detect irregularities;
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness and evaluating the business rationale of significant transactions outside the normal course of business. In particular any journal entries posted with unusual account combinations or unusual words;
- Challenging and testing assumptions and judgements made by management in respect of their significant accounting estimates (because of the risk of management bias) and obtaining appropriate audit evidence;
- Reviewing minutes of meetings of those charged with governance;and
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditors' report.

**ECLIPSE (BIDCO) LIMITED (REGISTERED NUMBER: 12474659)**

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ECLIPSE (BIDCO) LIMITED  
REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS**

**Use of this report**

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

**Other required reporting**

**Companies Act 2006 exception reporting**

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the company financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.



Ian Dudley (Senior Statutory Auditor)  
for and on behalf of PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
London

20 May 2022

**ECLIPSE (BIDCO) LIMITED (REGISTERED NUMBER: 12474659)****CONSOLIDATED INCOME STATEMENT  
FOR THE YEAR ENDED 30 NOVEMBER 2021**

|  |       |              | 9 month period<br>ended 30 November |
|--|-------|--------------|-------------------------------------|
|  | Notes | 2021<br>£    | 2020<br>£                           |
| <b>TURNOVER</b>                        | 5     | 115,679,576  | 59,668,564                          |
| Cost of sales                          |       | (69,647,837) | (35,498,873)                        |
| <b>GROSS PROFIT</b>                    |       | 46,031,739   | 24,169,691                          |
| Administrative expenses                |       | (57,039,546) | (32,855,546)                        |
|  |       | (11,007,807) | (8,685,855)                         |
| Other operating income                 |       | 831,370      | 909,156                             |
| <b>OPERATING LOSS</b>                  | 6     | (10,176,437) | (7,776,699)                         |
| Interest receivable and similar income |       | 513          | 2,937                               |
| Interest payable and similar expenses  | 9     | (7,379,886)  | (3,880,366)                         |
| <b>LOSS BEFORE TAX</b>                 |       | (17,555,810) | (11,654,128)                        |
| Tax on loss                            | 10    | (742,356)    | (985,587)                           |
| <b>LOSS FOR THE FINANCIAL YEAR</b>     |       | (18,298,166) | (12,639,715)                        |
| Loss attributable to:                  |       |              |                                     |
| Owners of the parent                   |       | (18,564,690) | (12,639,715)                        |
| Non-controlling interests              |       | 266,524      | -                                   |

**CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 30 NOVEMBER 2021**

|   | 2021<br>£    | 2020<br>£    |
|---|--------------|--------------|
| <b>LOSS FOR THE FINANCIAL YEAR</b>              | (18,298,166) | (12,639,715) |
| <b>OTHER COMPREHENSIVE INCOME</b>               | -            | -            |
| <b>TOTAL COMPREHENSIVE EXPENSE FOR THE YEAR</b> | (18,298,166) | (12,639,715) |
| Total comprehensive expense attributable to:    |              |              |
| Owners of the parent                            | (18,564,690) | (12,639,715) |
| Non-controlling interests                       | 266,524      | -            |

**ECLIPSE (BIDCO) LIMITED (REGISTERED NUMBER: 12474659)**

**CONSOLIDATED BALANCE SHEET  
AS AT 30 NOVEMBER 2021**

|  | Notes | 2021<br>£            | 2020<br>£            |
|--|-------|----------------------|----------------------|
| <b>FIXED ASSETS</b>                          |       |                      |                      |
| Intangible assets                            | 11    | 237,451,368          | 213,671,533          |
| Tangible assets                              | 12    | 3,085,600            | 1,552,192            |
| Investments                                  | 13    | 2,874,811            | 2,579,377            |
|  |       | <u>243,411,779</u>   | <u>217,803,102</u>   |
| <b>CURRENT ASSETS</b>                        |       |                      |                      |
| Stocks                                       | 15    | 958,255              | 306,536              |
| Debtors                                      | 16    | 26,269,869           | 14,871,891           |
| Cash at bank and in hand                     | 2     | 7,668,083            | 7,740,521            |
|  |       | <u>34,896,207</u>    | <u>22,918,948</u>    |
| <b>CREDITORS:</b>                            |       |                      |                      |
| Amounts falling due within one year          | 17    | (192,513,135)        | (184,505,168)        |
| <b>NET CURRENT LIABILITIES</b>               |       | <u>(157,616,928)</u> | <u>(161,586,220)</u> |
| <b>TOTAL ASSETS LESS CURRENT LIABILITIES</b> |       | 85,794,851           | 56,216,882           |
| <b>CREDITORS:</b>                            |       |                      |                      |
| Amounts falling due after more than one year | 18    | (115,867,131)        | (68,856,596)         |
| <b>NET LIABILITIES</b>                       |       | <u>(30,072,280)</u>  | <u>(12,639,714)</u>  |
| <b>CAPITAL AND RESERVES</b>                  |       |                      |                      |
| Called up share capital                      | 24    | 1                    | 1                    |
| Accumulated losses                           | 25    | (30,072,281)         | (12,639,715)         |
| <b>TOTAL SHAREHOLDERS' DEFICIT</b>           |       | <u>(30,072,280)</u>  | <u>(12,639,714)</u>  |

The notes on pages 20 to 42 are an integral part to these financial statements.

The financial statements on pages 14 to 42 were approved by the Board of Directors on ..... and were signed on its behalf by:



JJE Fletcher - Director

**ECLIPSE (BIDCO) LIMITED (REGISTERED NUMBER: 12474659)****COMPANY BALANCE SHEET  
AS AT 30 NOVEMBER 2021**

|  | Notes | 2021<br>£            | 2020<br>£            |
|--|-------|----------------------|----------------------|
| <b>FIXED ASSETS</b>                          |       |                      |                      |
| Investments                                  | 13    | 224,666,206          | 224,244,724          |
|  |       | <u>224,666,206</u>   | <u>224,244,724</u>   |
| <b>CURRENT ASSETS</b>                        |       |                      |                      |
| Debtors                                      | 16    | 47,187,825           | 8,209,074            |
|  |       | <u>47,187,825</u>    | <u>8,209,074</u>     |
| <b>CREDITORS:</b>                            |       |                      |                      |
| Amounts falling due within one year          | 17    | (167,209,416)        | (167,399,123)        |
| <b>NET CURRENT LIABILITIES</b>               |       | <u>(120,021,591)</u> | <u>(159,190,049)</u> |
| <b>TOTAL ASSETS LESS CURRENT LIABILITIES</b> |       | 104,644,615          | 65,054,675           |
| <b>CREDITORS:</b>                            |       |                      |                      |
| Amounts falling due after more than one year | 18    | (115,657,937)        | (68,856,596)         |
| <b>NET LIABILITIES</b>                       |       | <u>(11,013,322)</u>  | <u>(3,801,921)</u>   |
| <b>CAPITAL AND RESERVES</b>                  |       |                      |                      |
| Called up share capital                      | 24    | 1                    | 1                    |
| Accumulated losses                           | 25    | (11,013,323)         | (3,801,922)          |
| <b>TOTAL SHAREHOLDERS' DEFICIT</b>           |       | <u>(11,013,322)</u>  | <u>(3,801,921)</u>   |

As permitted by s408 Companies Act 2006, the company has not presented its own income statement and related notes. The company's loss for the year was £7,211,401.

The notes on pages 20 to 42 are an integral part to these financial statements.

The financial statements on pages 14 to 42 were approved by the Board of Directors on .....  
and were signed on its behalf by:



.....  
JJE Fletcher - Director



**ECLIPSE (BIDCO) LIMITED (REGISTERED NUMBER: 12474659)**

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30 NOVEMBER 2021**

|   | Called up<br>share<br>capital<br>£ | Accumulted<br>losses<br>£ | Accumulated<br>profit for non<br>controlling<br>interests<br>£ | Total<br>equity<br>£ |
|---|------------------------------------|---------------------------|--|----------------------|
| <b>Balance at 20 February 2020</b>                      | 1                                  | -                         | -  | 1                    |
| <b>Changes in equity</b>                                |                                    |                           |  |                      |
| Total comprehensive expense                             | -                                  | (12,639,715)              | -  | (12,639,715)         |
| <b>Balance at 30 November 2020</b>                      | <u>1</u>                           | <u>(12,639,715)</u>       | <u>-</u>   | <u>(12,639,714)</u>  |
| <b>Balance at 1 December 2020</b>                       | 1                                  | (12,639,715)              | -  | (12,639,714)         |
| <b>Changes in equity</b>                                |                                    |                           |  |                      |
| Acquisition of non-controlling interest                 | -                                  | -                         | 445,600  | 445,600              |
| Total comprehensive (expense)/income                    | -                                  | (18,564,690)              | 266,524  | (18,298,166)         |
| Shares issued to non-controlling interest in subsidiary | -                                  | -                         | 420,000  | 420,000              |
| <b>Balance at 30 November 2021</b>                      | <u>1</u>                           | <u>(31,204,405)</u>       | <u>1,132,124</u>   | <u>(30,072,280)</u>  |

**ECLIPSE (BIDCO) LIMITED (REGISTERED NUMBER: 12474659)****COMPANY STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30 NOVEMBER 2021**

|                                    | Called up<br>share<br>capital<br>£ | Accumulated<br>losses<br>£ | Total<br>equity<br>£ |
|------------------------------------|------------------------------------|----------------------------|----------------------|
| <b>Balance at 20 February 2020</b> | 1                                  | -                          | 1                    |
| <b>Changes in equity</b>           |                                    |                            |                      |
| Total comprehensive expense        | -                                  | (3,801,922)                | (3,801,922)          |
| <b>Balance at 30 November 2020</b> | <u>1</u>                           | <u>(3,801,922)</u>         | <u>(3,801,921)</u>   |
| <b>Balance at 1 December 2020</b>  | 1                                  | (3,801,922)                | (3,801,921)          |
| <b>Changes in equity</b>           |                                    |                            |                      |
| Issue of share capital             | -                                  | -                          | -                    |
| Total comprehensive expense        | -                                  | (7,211,401)                | (7,211,401)          |
| <b>Balance at 30 November 2021</b> | <u>1</u>                           | <u>(11,013,323)</u>        | <u>(11,013,322)</u>  |

**ECLIPSE (BIDCO) LIMITED (REGISTERED NUMBER: 12474659)**

**CONSOLIDATED CASH FLOW STATEMENT  
FOR THE YEAR ENDED 30 NOVEMBER 2021**

|   | Notes | 2021<br>£           | 2020<br>£            |
|---|-------|---------------------|----------------------|
| <b>Cash flows from operating activities</b>             |       |                     |                      |
| Cash generated from operations                          | 1     | 15,788,702          | 184,634,060          |
| Interest paid   |       | (7,209,941)         | (3,880,366)          |
| Tax (paid)/received                                     |       | (1,930,835)         | 27,380               |
| Net cash generated from operating activities            |       | <u>6,647,926</u>    | <u>180,781,074</u>   |
| <b>Cash flows from investing activities</b>             |       |                     |                      |
| Purchase of Subsidiaries net of cash                    | 14    | (49,906,893)        | (229,137,744)        |
| Purchase of intangible fixed assets                     |       | (2,926,609)         | (3,989,573)          |
| Purchase of tangible fixed assets                       |       | (592,489)           | (804,522)            |
| Proceeds from disposals of tangible assets              |       | 3,817               | -                    |
| Purchase of investments                                 |       | -                   | (2,579,377)          |
| Interest received                                       |       | 513                 | 2,937                |
| Net cash used in investing activities                   |       | <u>(53,421,661)</u> | <u>(236,508,279)</u> |
| <b>Cash flows from financing activities</b>             |       |                     |                      |
| New loans in year                                       |       | 52,414,186          | 68,856,596           |
| Loan repayments in year                                 |       | (6,132,889)         | (14,378,000)         |
| Directors' loan account                                 |       | -                   | 8,989,130            |
| Share issued to non-controlling interest                |       | 420,000             | -                    |
| Net cash generated from financing activities            |       | <u>46,701,297</u>   | <u>63,467,726</u>    |
| <b>(Decrease)/Increase in cash and cash equivalents</b> |       | <u>(72,438)</u>     | <u>7,740,521</u>     |
| <b>Cash and cash equivalents at beginning of year</b>   | 2     | 7,740,521           | -                    |
| <b>Cash and cash equivalents at end of year</b>         | 2     | <u>7,668,083</u>    | <u>7,740,521</u>     |

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 NOVEMBER 2021**1 RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS**

|  | 2021              | 2020               |
|--|-------------------|--------------------|
|  | £                 | £                  |
| Loss before taxation                             | (17,555,810)      | (11,654,128)       |
| Depreciation and amortisation charges            | 28,767,520        | 22,101,307         |
| Loss on disposal of fixed assets                 | 154,974           | 1,400              |
| Interest payable and similar expenses            | 7,379,886         | 3,880,366          |
| Interest receivable and similar income           | (513)             | (2,937)            |
|  | <hr/>             | <hr/>              |
|  | 18,746,057        | 14,326,008         |
| Decrease in stocks                               | 121,727           | 60,935             |
| (Increase)/Decrease in trade and other debtors   | (8,827,977)       | 645,632            |
| (Decrease)/Increase in trade and other creditors | 5,748,894         | 169,601,485        |
|  | <hr/>             | <hr/>              |
| <b>Cash generated from operations</b>            | <b>15,788,702</b> | <b>184,634,060</b> |

**2 CASH AT BANK AND IN HAND**

The amounts disclosed on the cash flow statement in respect of cash and cash equivalents are in respect of the following Balance Sheet amounts:

|                           | 30.11.21  | 30.11.20  |
|---------------------------|-----------|-----------|
|                           | £         | £         |
| Cash and cash equivalents | 7,668,083 | 7,740,521 |
|                           | <hr/>     | <hr/>     |

**ECLIPSE (BIDCO) LIMITED (REGISTERED NUMBER: 12474659)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 30 NOVEMBER 2021**

**3 STATUTORY INFORMATION**

Eclipse (BidCo) Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office can be found on the Company Information page.

The presentational currency of the financial statements is in Pound Sterling (£).

**4 ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

These consolidated and separate financial statements have been prepared in accordance with United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland (March 2018)" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The results of subsidiaries acquired during the year are included in the consolidated financial statements from the date of acquisition. Where necessary, adjustments are made to the financial statements of subsidiaries to bring accounting policies used into line with those used by the group. All intra-group transactions, balances, income and expenses are eliminated on consolidation.

For the year ending 30 November 2021 the subsidiaries of Eclipse (BidCo) Limited were entitled to exemption from audit under section 479A of the companies act 2006 relating to subsidiary companies.

Rainbow Telecom Ltd (04371499), Focus Integration Solutions Limited (08304735), System Finance Limited (09104560), Calibre Telecoms Limited (04136847), Calibre Networks Limited (04628107), IT First Limited (03222864), Crowthorne Associates Limited (03128187), Cerrig Solutions Limited (11059376), Longpath Limited (06538435), Sprint Limited (03416118), CityTalk Communications Limited (06231416), SIPP Telecoms Limited (09443189), Welcome Telecom Limited (03676479), Infosec Cloud Limited (06035236), NonStop IT Limited (02965872), GLG Telecom Limited (SC466621), Resource Utility Solutions Ltd (SC497133), Resource Network Solutions Ltd (SC353204), Resource Mobile Solutions (SC360575), Resource Telecom Ltd (SC191363), Resource Telecoms Group Ltd (SC433930), Resource Business Solutions Ltd (SC439596), Resource ICT Solutions Ltd (SC481317) H N T BidCo Limited (13207430), H N T Holdings Limited (13203040), Highland Network Limited (SC154414), GB Technologies Holdings Limited (SC565091), GB Technologies Limited (SC194770), Chief BidCo Limited (13148419), South West Communications Group Holdings Limited (05638837), South west Communications Group Limited (01863384), SWC Cloud Services Limited (02561250), SWComms - Energy Limited (11470344), and Taurus Clearer Communications Ltd (01894365) have claimed the above audit exemption.

The members have not required the company to obtain an audit of the subsidiary's financial statements for the year in question in accordance with section 476. The directors acknowledge their responsibility for complying with the requirements of the act with respect to accounting records and the preparation of financial statements.

The Company has taken advantage of the following exemptions in its individual financial statements:

- from preparing a statement of cash flows, on the basis that it is a qualifying entity and the consolidated statement of cash flows, included in these financial statements, includes the Company's cash flows;
- from disclosing the Company key management personnel compensation, as required by FRS 102 paragraph 33.7.

As permitted by Section 408 of the Companies Act 2006, the Income Statement of the parent company is not presented as part of these financial statements.

**4 ACCOUNTING POLICIES - continued**

**Going concern**

Given the net current liabilities position the Directors have obtained a letter of support from its intermediate parent company Eclipse Midco 1 Limited. In order to assess the ability and intent of the company to provide the necessary support, the directors have considered relevant Group wide information, including cash position, annual budgets, and forecast future cash flow for a period of at least 12 months from the date of signing. Having reviewed this information, the Directors have also considered reasonable but plausible downsides and made suitable inquiries of the Group directors and shareholders. As a result of these procedures the directors believe it is appropriate to support the going concern basis.

**Critical judgements and estimation uncertainty**

In the determination and application of the Group's accounting policies, management are required to make judgements and make use of estimates and assumptions. The use of estimates within these financial statements means that, by definition, certain financial line items seldom equal the related actual results.

The critical judgements made by management and the significant sources of estimation uncertainty are addressed below.

**Acquisition accounting**

During the period, the group has affected a number of business combinations. When a business combination occurs management is required make judgements surrounding the date of control, to make judgements and estimates associated with consideration transferred, and to determine the fair value of net assets acquired. Management have calculated the fair value of any assets and liabilities that are not recognised in the books, arising on acquisition. Management have determined the fair value of consideration where it is contingent on future outcomes or has been made by means other than cash, which requires significant estimation and judgement.

In some cases, consideration for the business combinations affected include amounts that are contingent on future events. Management have made assumptions and estimates over future performance of the acquisitions in order to estimate the fair value of total consideration payable. Further details have been provided in note 14.

In determining the fair value of assets acquired in each business combination, management have identified fair value adjustments. Note 14 provides further details of assets acquired and the fair value adjustments identified.

Lowmoor Road Limited is accounted for using the equity method. The group does not have significant influence over the company, the group does not manage nor share personnel, the group does not actively participate in policy making for the company, and there are no material transactions between the entities. On this basis the the group is considered to not have significant control over the company and this method was deemed appropriate.

**Policies**

Below is a summary of significant accounting policies. These policies have been consistently applied to all the years/ periods presented, unless otherwise stated.

**Turnover**

The group recognises revenue when (a) the significant risks and rewards of ownership have been transferred to the buyer; (b) the group retains no continuing involvement or control over the goods or services; (c) the amount of revenue can be measured reliably; (d) it is probable that future economic benefits will flow to the entity. Specific criteria relating to each of the group's sales channels are described below.

**4 ACCOUNTING POLICIES - continued**

**Turnover - continued**

**Services**

The group generates revenue from the provision of services such a line rental, maintenance and call charges. Revenue is recognised as the service is delivered at the point the customer receives the benefits and the company is entitled to consideration. Turnover represents gross sale value of goods and services net of VAT.

**Equipment and installation**

The group generates revenue from the provision telephony equipment and installation services. Revenue is recognised on delivery of the goods and completion of the installation. Turnover represents gross sale value of goods and services net of VAT.

**Commission**

The Group acts as an agent for the provision of some mobile and energy deals. Revenue is the commission due and is recognised at the point the company has no ongoing obligation.

**Rebates**

Rebates from suppliers are deducted from cost of sales and are recognised in accordance with the terms of the contracts for the individual suppliers. They are included in the year in which the initial supplier purchase is made to the extent that legal entitlement to the rebate has been established and a reliable estimate can be made. Where no reliable estimate can be made the rebates are accounted for on a cash basis.

**Business combinations and goodwill**

Business combinations are accounted for by applying the purchase method.

The cost of a business combination is the fair value of the purchase consideration given, liabilities incurred or assumed and of equity instruments issued plus the costs directly attributable to the business combination.

Contingent consideration is initially recognised at estimated amount where the consideration is probable and can be measured reliably. Where (i) the contingent consideration is not considered probable or cannot be reliably measured but subsequently becomes probable and measurable or (ii) contingent consideration previously measured is adjusted, the amounts are recognised as an adjustment to the cost of the business combination

Goodwill is being amortised evenly over its estimated useful life of 10 years. Goodwill is assessed for impairment when there are indicators of impairment and any impairment is charged to the Income Statement. Reversals of impairment are recognised when the reasons for impairment no longer apply.

**Intangible assets**

**Horizon licences**

Horizon cloud-based telephony licences are initially measured at cost. After initial recognition, these intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Horizon licences are being amortised over their estimated useful life of 5 years.

**Other intangibles**

Other intangibles are initially measured at cost. After initial recognition, these intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses. Other intangibles include customer bases and software development.

**4 ACCOUNTING POLICIES - continued**

**Intangible assets - continued**

Software development costs are capitalised when they are directly attributable to the design and testing of identifiable and unique software products controlled by the group and recognised as intangible assets when the following criteria are met:

- it is technically feasible to complete the software so that it will be available for use;
- management intends to complete the software and use or sell it;
- there is an ability to use or sell the software;
- it can be demonstrated how the software will generate probable future economic benefits;
- adequate technical, financial and other resources to complete the development and to use or sell the software are available; and
- the expenditure attributable to the software during its development can be reliably measured.

The estimated useful lives range as follows:

|                      |                                     |
|----------------------|-------------------------------------|
| Goodwill             | - over 10 years                     |
| Customer database    | - over 10 years                     |
| Horizon licences     | - over 5 years                      |
| Software development | - Not amortised until ready for use |

**Research and development**

Research expenditure is written off against profits in the year in which it is incurred. Identifiable development expenditure is capitalised to the extent that the technical, commercial and financial feasibility can be demonstrated.

**Tangible fixed assets**

Tangible assets are stated at cost less accumulated depreciation and accumulated impairment losses.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is shorter.

|                       |  |
|-----------------------|--|
| Long leasehold        | - over term of lease                         |
| Plant and machinery   | - 25% reducing balance                       |
| Fixtures and fittings | - 25% reducing balance                       |
| Motor vehicles        | - 25% reducing balance                       |
| Computer equipment    | - 25% reducing balance and 25% straight line |

**Impairment of non financial assets**

At each balance sheet date non-financial assets not carried at fair value are assessed to determine whether there is an indication that the asset (or asset's cash generating unit) may be impaired. If there is such an indication the recoverable amount of the asset (or asset's cash generating unit) is compared to the carrying amount of the asset (or asset's cash generating unit). If the recoverable amount of the asset (or asset's cash generating unit) is estimated to be lower than the carrying amount, the carrying amount is reduced to its recoverable amount. An impairment loss is recognised in the consolidated income statement.

**Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow-moving items.

**Taxation**

Taxation for the year comprises current and deferred tax. Tax is recognised in the Consolidated Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.



**4 ACCOUNTING POLICIES - continued**

**Taxation - continued**

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the rates and laws that have been enacted or subsequently enacted by the balance sheet date

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in the tax assessments in periods different to those in which they are recognised in the financial statements. Deferred tax is measured using tax rates and laws that have been enacted or subsequently enacted by the year end and that are expected to apply to the reversal of timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

**Provisions**

Provisions are recognised when the company has a present legal or constructive obligation as a result of a past event, it is probable that the company will be required to settle an obligation, and a reliable estimate can be made of the amount of the obligation.

**Hire purchase and leasing commitments**

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to the Income Statement over the relevant period. The present value of the future payments is treated as a liability.

**Pension costs and other post-retirement benefits**

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to the Income Statement in the period to which they relate.

**Operating leases**

Rentals paid under operating leases are charged to the Income Statement on a straight line basis over the period of the lease.

**Investments**

Investment in a subsidiary company is held at cost less accumulated impairment losses.

**Cash and cash equivalents**

Cash and cash equivalents include cash in hand, and deposits. Bank overdrafts, when applicable, are shown within borrowings in current liabilities.

**4 ACCOUNTING POLICIES - continued**

**Share based payments**

Where share options are awarded to employees, the fair value of the options at the date of grant is charged to profit or loss over the vesting period. Non-market vesting conditions are taken into account by adjusting the number of equity instruments expected to vest at each balance sheet date so that, ultimately, the cumulative amount recognised over the vesting period is based on the number of options that eventually vest. Market vesting conditions are factored into the fair value of the options granted.

The fair value of the award also takes into account non-vesting conditions. These are either factors beyond the control of either party (such as a target based on an index) or factors which are within the control of one or other of the parties (such as the company keeping the scheme open or the employee maintaining any contributions required by the scheme).

Where the terms and conditions of options are modified before they vest, the increase in the fair value of the options, measured immediately before and after the modification, is also charged to profit or loss over the remaining vesting period.

**Interest payable and receivable**

Interest payable is charged to profit or loss over the term of the debt using the effective interest rate method so that the amount charged is at a constant rate on the carrying amount.

Interest received is recognised on a cash basis and is credited to the profit and loss.

**Financial instruments**

The group has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments.

The company only enters in to basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivables and payable, loans from banks and other third parties, and loans to related parties.

Debt instruments that are payable or receivable within one year, are measured, initially and subsequently, at the undiscounted amount of cash or other consideration expected to be paid or received; other debt instruments are initially measured at present value of the future payments and subsequently at amortised cost using the effective interest method.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment is recognised in the Income Statement.

Financial assets and liabilities are offset and the net amount reported in the balance sheet only when there is enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

**Other operating income**

Other operating income relates to recharged overheads and other sundry income recognised in the period to which they relate.

Government grants and other assistance is recognised on an accruals basis. Grants received relate only to revenue and expenditure items therefore have been recognised in line with the related costs. Grants include the Job Retention Scheme grants which have been recognised within other operating income.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 30 NOVEMBER 2021**

**5 TURNOVER**

|                               | 2021               | 2020              |
|-------------------------------|--------------------|-------------------|
|                               | £                  | £                 |
| By geography and destination: |                    |                   |
| United Kingdom                | 115,679,576        | 59,668,564        |
|                               | <u>115,679,576</u> | <u>59,668,564</u> |

**6 OPERATING LOSS**

|  | 2021       | 2020       |
|--|------------|------------|
|  | £          | £          |
| Operating loss is stated after charging: |            |            |
| Operating lease charges                  | 639,945    | 541,177    |
| Depreciation of owned assets             | 664,636    | 828,401    |
| Profit on disposal of fixed assets       | (154,974)  | (1,400)    |
| Goodwill amortisation                    | 25,972,258 | 17,371,158 |
| Customer database amortisation           | 282,721    | 515,971    |
| Horizon licences amortisation            | 1,679,778  | 3,385,778  |
| Other intangible amortisation            | 168,127    | -          |
| Independent auditors' remuneration       |            |            |
| - Audit fees                             | 27,500     | 27,500     |
| - Audit fees for subsidiaries            | 82,500     | 70,940     |
| - Non-audit fees                         | 328,984    | 225,403    |

Non audit fees of £12,875 were charged in connection with tax compliance work, £37,000 were charge charged in connection with Tax advisory and £279,109 in connection with Other services, which include acquisition related due diligence.

**7 EMPLOYEES AND DIRECTORS**

|                       | 2021              | 2020              |
|-----------------------|-------------------|-------------------|
|                       | £                 | £                 |
| <b>Group</b>          |                   |                   |
| Wages and salaries    | 24,589,288        | 9,441,579         |
| Social security costs | 2,518,298         | 1,232,069         |
| Other pension costs   | 427,382           | 158,640           |
|                       | <u>27,534,968</u> | <u>10,832,288</u> |

During the year the group claimed furlough of £69,201 (2020: £584,421) this is included in other operating income.

The average number of employees during the year, calculated on a full time equivalent basis, was as follows:

|                     | 2021       | 2020       |
|---------------------|------------|------------|
|                     | No.        | No.        |
| Sales               | 168        | 104        |
| Service and Support | 241        | 130        |
| Engineers           | 69         | 94         |
| Other               | 86         | 74         |
|                     | <u>564</u> | <u>402</u> |

|                      | 2021     | 2020     |
|----------------------|----------|----------|
|                      | £        | £        |
| <b>Company</b>       |          |          |
| Wages and salaries   | -        | -        |
| Social security cost | -        | -        |
| Other pension costs  | -        | -        |
|                      | <u>-</u> | <u>-</u> |

**7 EMPLOYEES AND DIRECTORS (continued)**

The average number of employees during the year, calculated on a full time equivalent basis, was as follows:

| 2021 | 2020 |
|------|------|
| No.  | No.  |
| 9    | 8    |

The number of directors at the year end amounted to 9 (2020: 8).

Directors of the Company are employed and paid by Focus 4 U Ltd. Their remuneration for services to the Group is borne by Focus 4 U Ltd and no recharge is made to the company. It is not possible to apportion these costs across individual entities in the Group.

The directors are also key management personnel.

|  | 2021    | 2020    |
|--|---------|---------|
|  | £       | £       |
| Directors' remuneration                                    | 538,651 | 393,703 |
| Directors' pension contributions to money purchase schemes | 9,055   | 6,166   |

Post employment benefits are accruing to 4 (2020: 3) directors under a defined contribution scheme.

Information regarding the highest paid director for the year ended (2020: period ended) 30 November is as follows:

|                         | 2021    | 2020    |
|-------------------------|---------|---------|
|                         | £       | £       |
| Directors' remuneration | 202,640 | 137,867 |

**8 SHARE BASED PAYMENTS****CSOP Scheme**

Certain employees participate in the Key-employee share option scheme which provides additional incentive for those employees who are key to the operations of the group. The options are granted with an exercise price equalling the nominal value of the shares, are exercisable three years after the date of grant and expire ten years after the date of grant. Employees are not entitled to dividends.

Vesting of the options is subject to CSOP scheme leaver provisions.

|                                 | 2021   | 2021                            | 2020 | 2020                            |
|---------------------------------|--------|---------------------------------|------|---------------------------------|
|                                 | No.    | Weighted average exercise price | No.  | Weighted average exercise price |
|                                 |        | £                               |      | £                               |
| Outstanding at 1 December 2020  | -      | -                               | -    | -                               |
| Share options granted           | 31,634 | 1.00                            | -    | -                               |
| Share options forfeited         | -      | -                               | -    | -                               |
| Outstanding at 30 November 2021 | 31,634 | 1                               | -    | -                               |

**8 SHARE BASED PAYMENTS - continued**

The group is unable to directly measure the fair value of employee services received. Instead the fair value of the share options granted during the year is determined using the Monte-Carlo simulation model. The model is internationally recognised as being appropriate to value employee share schemes similar to the All-employee and

**SAYE Scheme**

Employees across the Group were offered the opportunity to invest in a 3-year Save As You Earn equity scheme. The options are granted with an exercise price of £42, are exercisable three years after the date of grant and expire six months after the date of grant. Employees are not entitled to dividends.

Vesting of the options is subject to SAYE scheme leaver provisions.

|                                 | 2021    | 2021<br>Weighted<br>average<br>exercise<br>price | 2020 | 2020<br>Weighted<br>average<br>exercise price |
|---------------------------------|---------|--|------|---|
|                                 | No.     | £  | No.  | £   |
| Outstanding at 1 December 2020  | -       | -  | -    | -   |
| Share options granted           | 24,669  | 42.00  | -    | -   |
| Share options forfeited         | (1,200) | 42.00  | -    | -   |
| Outstanding at 30 November 2021 | 23,469  | 42.00  | -    | -   |

**9 INTEREST PAYABLE AND SIMILAR EXPENSES**

|                    | 2021<br>£        | 2020<br>£        |
|--------------------|------------------|------------------|
| Bank loan interest | 7,379,886        | 3,880,366        |
|                    | <u>7,379,886</u> | <u>3,880,366</u> |

**10 TAX ON LOSS****Analysis of the tax charge**

The tax charge for the profit for the year was as follows:

|                                     | 2021<br>£        | 2020<br>£      |
|-------------------------------------|------------------|----------------|
| Current tax:                        |                  |                |
| UK corporation tax                  | 1,895,000        | 210,553        |
| Adjustment in respect of prior year | (549,529)        | -              |
|                                     | <u>1,345,471</u> | <u>210,553</u> |
| Deferred tax as a result of;        |                  |                |
| Timing differences                  | (46,294)         | 806,650        |
| Changes in tax rates                | (175,929)        | (31,616)       |
| Losses carried forward              | (380,892)        | -              |
|                                     | <u>(603,115)</u> | <u>775,034</u> |
| Tax on loss                         | <u>742,356</u>   | <u>985,587</u> |

The tax charge for the year is lower than the standard rate of corporation tax in the UK of 19%

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 30 NOVEMBER 2021

## 10 TAX ON LOSS - continued

|  | 2021<br>£    | 2020<br>£    |
|--|--------------|--------------|
| Loss before taxation   | (17,555,810) | (11,654,128) |
| Expected tax based on standard rate of corporation tax in the UK (19%) | (3,335,604)  | (2,214,284)  |
| Expenses not deductible in determining taxable profits                 | 4,803,418    | 3,231,487    |
| Tax rate changes   | (175,929)    | (31,616)     |
| Adjustment from previous periods                                       | (549,529)    | -            |
| Tax for the year   | 742,356      | 985,587      |

The directors have considered the deferred tax assets and liabilities and conclude that it is not possible to state the estimated assets and liabilities which will reverse within the next 12 month. This is due to the level of reversal being dependant on events which are not yet known.

In the Spring Budget 2021, the UK Government announced that from 1 April 2023 the corporation tax rate would increase to 25% (rather than remaining at 19%, as previously enacted). This new law was substantively enacted on 24 May 2021. An estimate of the immediate financial impact cannot readily be made due to uncertainty over the timing of the reversal of temporary differences; it is however likely that the overall effect of the change will be to increase the group's future tax charge. The company has no unrecognised deferred tax assets.

**11 INTANGIBLE ASSETS****Group**

|                                   | Goodwill<br>£ | Customer<br>database<br>£ | Horizon<br>licences<br>£ | Other<br>intangibles<br>£ | Totals<br>£ |
|-----------------------------------|---------------|---------------------------|--------------------------|---------------------------|-------------|
| <b>COST</b>                       |               |                           |                          |                           |             |
| At 1 December 2020                | 224,740,425   | 2,641,742                 | 6,319,562                | 1,242,624                 | 234,944,353 |
| Acquired in business combinations | -             | -                         | 1,343,601                | -                         | 1,343,601   |
| Additions                         | 47,612,595    | 44,919                    | 2,248,004                | 633,686                   | 50,539,204  |
| At 30 November 2021               | 272,353,020   | 2,686,661                 | 9,911,167                | 1,876,310                 | 286,827,158 |
| <b>ACCUMULATED AMORTISATION</b>   |               |                           |                          |                           |             |
| At 1 December 2020                | 17,371,158    | 515,971                   | 3,385,778                | -                         | 21,272,907  |
| Charge for year                   | 25,972,258    | 282,721                   | 1,679,778                | 168,127                   | 28,102,884  |
| At 30 November 2021               | 43,343,416    | 798,692                   | 5,065,556                | 168,127                   | 49,375,791  |
| <b>NET BOOK VALUE</b>             |               |                           |                          |                           |             |
| At 30 November 2021               | 229,009,604   | 1,887,969                 | 4,845,611                | 1,708,183                 | 237,451,368 |
| At 1 December 2020                | 207,369,267   | 2,125,771                 | 2,933,784                | 1,242,624                 | 213,671,446 |

Amortisation is recognised within administrative expenses in the income statement.

The company has no intangibles assets.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 30 NOVEMBER 2021

**12 TANGIBLE ASSETS**

| Group                                | Long<br>leasehold<br>£ | Plant and<br>machinery<br>£ | Fixtures<br>and<br>fittings<br>£ | Motor<br>vehicles<br>£ | Computer<br>equipment<br>£ | Totals<br>£ |
|--------------------------------------|------------------------|-----------------------------|----------------------------------|------------------------|----------------------------|-------------|
| <b>COST</b>                          |                        |                             |                                  |                        |                            |             |
| At 1 December 2020                   | 1,124,612              | 109,540                     | 226,788                          | 90,353                 | 764,691                    | 2,315,984   |
| Acquired in<br>business combinations | 37,250                 | 117,370                     | 247,911                          | 573,425                | 793,010                    | 1,768,966   |
| Additions                            | 5,041                  | 41,404                      | 104,376                          | 212,956                | 224,092                    | 587,869     |
| Disposals                            | -                      | -                           | -                                | (183,240)              | (82,519)                   | (265,759)   |
| At 30 November 2021                  | 1,166,903              | 268,314                     | 579,075                          | 693,494                | 1,699,274                  | 4,407,060   |
| <b>ACCUMULATED DEPRECIATION</b>      |                        |                             |                                  |                        |                            |             |
| At 1 December 2020                   | 64,459                 | 82,099                      | 132,957                          | 70,199                 | 414,078                    | 763,792     |
| Charge for year                      | 59,170                 | 50,474                      | 92,522                           | 162,006                | 300,464                    | 664,636     |
| Eliminated on disposal               | -                      | -                           | -                                | (24,449)               | (82,519)                   | (106,968)   |
| At 30 November 2021                  | 123,629                | 132,573                     | 225,479                          | 207,756                | 632,023                    | 1,321,460   |
| <b>NET BOOK VALUE</b>                |                        |                             |                                  |                        |                            |             |
| At 30 November 2021                  | 1,043,274              | 135,741                     | 353,596                          | 485,738                | 1,067,251                  | 3,085,600   |
| At 1 December 2020                   | 1,060,153              | 27,441                      | 93,831                           | 20,154                 | 350,613                    | 1,552,192   |

Depreciation is recognised within administration expenses in the income statement

The company has no tangibles assets.



**ECLIPSE (BIDCO) LIMITED (REGISTERED NUMBER: 12474659)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 30 NOVEMBER 2021**

**13 INVESTMENTS**

| <b>Group</b>          | <b>Shares in group undertakings<br/>£</b> |
|-----------------------|---|
| <b>COST</b>           |   |
| At 1 December 2020    | 2,579,377                                 |
| Additions             | 295,434                                   |
| Impairment            | -   |
| At 30 November 2021   | 2,874,811                                 |
| <b>NET BOOK VALUE</b> |   |
| At 30 November 2021   | 2,874,811                                 |
| At 1 December 2020    | 2,579,377                                 |

Further details of acquisitions made in the period are disclosed in note 14

| <b>Company</b>        | <b>Shares in group undertakings<br/>£</b> |
|-----------------------|---|
| <b>COST</b>           |   |
| At 1 December 2020    | 224,244,724                               |
| Additions             | 421,482                                   |
| Impairment            | -   |
| At 30 November 2021   | 224,666,206                               |
| <b>NET BOOK VALUE</b> |   |
| At 30 November 2021   | 224,666,206                               |
| At 1 December 2020    | 224,244,724                               |

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following subsidiaries:

| <b>Name of undertaking</b>          | <b>Registered office</b> | <b>Nature of business</b>    | <b>Class of shares held</b> | <b>% Held</b> |                 |
|-------------------------------------|--------------------------|------------------------------|-----------------------------|---------------|-----------------|
|                                     |                          |                              |                             | <b>Direct</b> | <b>Indirect</b> |
| Focus 4 U Ltd                       | Note (a)                 | Telecommunications           | Ordinary                    | 100           | -               |
| Rainbow Telecom Ltd                 | Note (a)                 | Telecommunications           | Ordinary                    | -             | 100             |
| Focus Integration Solutions Limited | Note (a)                 | Other information technology | Ordinary                    | -             | 100             |
| System Finance Limited              | Note (a)                 | Other telecommunications     | Ordinary                    | -             | 100             |
| Calibre Telecoms Limited            | Note (a)                 | Other telecommunications     | Ordinary                    | -             | 100             |
| Calibre Networks Limited            | Note (a)                 | Other telecommunications     | Ordinary                    | -             | 100             |
| IT First Limited                    | Note (a)                 | Other information service    | Ordinary                    | -             | 100             |
| Crowthorne Associates Limited       | Note (a)                 | Telecommunications           | Ordinary                    | -             | 100             |
| Cerrig Solutions Limited            | Note (b)                 | Telecommunications           | Ordinary                    | -             | 100             |
| Longpath Limited                    | Note (a)                 | Telecommunications           | Ordinary                    | -             | 100             |
| Sprint Limited                      | Note (a)                 | Telecommunications           | Ordinary                    | -             | 100             |
| CityTalk Communications Limited     | Note (a)                 | Telecommunications           | Ordinary                    | -             | 100             |
| SIPP Telecoms Limited               | Note (a)                 | Telecommunications           | Ordinary                    | -             | 100             |
| InfoSec Cloud Limited               | Note (a)                 | Telecommunications           | Ordinary                    | -             | 100             |
| NonStop IT Limited                  | Note (a)                 | Telecommunications           | Ordinary                    | -             | 100             |
| Welcome Telecom Limited             | Note (a)                 | Telecommunications           | Ordinary                    | -             | 100             |
| GLG Telecom Limited                 | Note (c)                 | Telecommunications           | Ordinary                    | -             | 100             |
| Resource Utility Solutions Ltd      | Note (c)                 | Other information technology | Ordinary                    | -             | 100             |
| Resource Network Solutions Ltd      | Note (c)                 | Telecommunications           | Ordinary                    | -             | 100             |
| Resouce Mobile Solutions Ltd        | Note (c)                 | Telecommunications           | Ordinary                    | -             | 100             |

**13 INVESTMENTS - continued**

|  |          |                              |          |   |     |
|--|----------|------------------------------|----------|---|-----|
| Resource Telecom Ltd                               | Note (c) | Telecommunications           | Ordinary | - | 100 |
| Resource Telecom Group Ltd                         | Note (c) | Telecommunications           | Ordinary | - | 100 |
| Resource Business Solutions Ltd                    | Note (c) | Other information technology | Ordinary | - | 100 |
| Resource ICT Solutions Ltd                         | Note (c) | Other information technology | Ordinary | - | 100 |
| Lowmoor Road Limited                               | Note (d) | Telecommunications           | Ordinary | - | 50  |
| * H N T BidCo Limited                              | Note (a) | Other telecommunications     | Ordinary | - | 71  |
| * H N T Holdings Limited                           | Note (a) | Other telecommunications     | Ordinary | - | 71  |
| * Highland Network Limited                         | Note (e) | Telecommunications           | Ordinary | - | 71  |
| * GB Technologies Holdings Limited                 | Note (a) | Other telecommunications     | Ordinary | - | 100 |
| * GB Technologies Limited                          | Note (a) | Telecommunications           | Ordinary | - | 100 |
| * Chief BidCo Limited                              | Note (a) | Other telecommunications     | Ordinary | - | 94  |
| * South West Communications Group Holdings Limited |          |                              |          |   |     |
|  | Note (a) | Telecommunications           | Ordinary | - | 94  |
| * South West Communications Group Limited          |          |                              |          |   |     |
|  | Note (a) | Telecommunications           | Ordinary | - | 94  |
| * SWC Cloud Services Limited                       | Note (a) | Other telecommunications     | Ordinary | - | 94  |
| * SWComms - Energy Limited                         | Note (a) | Environmental consulting     | Ordinary | - | 94  |
| * Taurus Clearer Communications Ltd                | Note (a) | Telecommunications           | Ordinary | - | 94  |

Those subsidiaries marked with an \* represent the subsidiaries acquired during the period. Consideration is disclosed in note 13.

## Note (a)

Focus House, Ham Road, Shoreham-by-sea, West Sussex, BN43 6PA

## Note (b)

30/34 North Street, Hailsham, England, BN27 1DW

## Note (c)

Atlantic House, 1a Cadogan Street, Glasgow, G2 6QE

## Note (d)

Westmoor House Westmoor Road, Kingstown Industrial Estate, Carlisle, England, CA3 0HD

## Note (e)

Oykel House, Cradlehall Business Park, Inverness, IV2 5GH

The directors believe the carrying value of its investment is supported by either future cash flows or underlying net assets.

**14 BUSINESS COMBINATIONS**

During the period the group acquired eleven entities and recognised goodwill of £46,380,926. A further £1,651,544 of goodwill was recognised in respect of acquisitions made in prior periods. The value of goodwill reflects amounts in relation to the expected benefit of the ability to generate new streams of revenue, and expected synergies of combining the operations of the acquired businesses and the Group.

On 31 March 2021, the group acquired 71% of the ordinary share capital of H N T group for total consideration of £5,342,163 and direct costs of £178,340.

The incremental revenue and profit generated from the acquisition, before intra group trading was eliminated, was £7,847,439 and £570,558 respectively.

On acquisition the company made fair value adjustments of £504,305 as detailed below.

|   | Adjustments to<br>book value<br>£ | H N T Group<br>Fair value<br>acquired<br>£ |
|---|-----------------------------------|--|
| Fair value of assets and liabilities acquired (£) |                                   |  |
| Fixed assets                                      | (131,128)                         | 689,470                                    |
| Intangible assets                                 | (157,693)                         | 13,086                                     |
| Cash and cash equivalent                          | -                                 | 427,749                                    |
| Stock   | -                                 | 79,322                                     |
| Trade and other receivables                       | 10,050                            | 1,147,591                                  |
| Trade and other payables                          | (225,534)                         | (2,247,778)                                |
| Long term payables                                | -                                 | (235,022)                                  |
| Deferred tax                                      | -                                 | (85,118)                                   |
| Total identifiable net liabilities                | (504,305)                         | (210,700)                                  |
| Non-controlling interest                          |                                   | 61,103                                     |
| Consideration                                     |                                   | 5,520,503                                  |
| Goodwill  |                                   | 5,670,100                                  |

**14 BUSINESS COMBINATIONS (continued)**

On 30 September 2021, the group acquired 100% of the ordinary share capital of GB Technologies Holdings Limited for cash consideration of £3,923,064, deferred consideration of £122,768, contingent consideration of £1,538,605, and direct costs of £152,175. The maximum and minimum payable under earn out is £1,625,000 and £nil respectively

The incremental revenue and profit generated from the acquisition, before intra group trading was eliminated, was £868,941 and £193,178 respectively.

|   | GB Technologies Holdings Limited<br>£ |
|---|---------------------------------------|
| Fair value of assets and liabilities acquired (£) |                                       |
| Fixed assets                                      | 104,784                               |
| Intangible assets                                 | 133,974                               |
| Cash and cash equivalent                          | 860,638                               |
| Stock   | 28,633                                |
| Trade and other receivables                       | (635,274)                             |
| Trade and other payables                          | (1,172,565)                           |
| Deferred tax                                      | (16,944)                              |
| Total identifiable net liabilities                | (696,754)                             |
| Consideration                                     | 5,736,612                             |
| Goodwill  | 6,433,366                             |

On 31 January 2021, the group acquired 94% of the ordinary share capital of South West Communications Group Holdings Limited below for cash consideration of £36,227,798, deferred consideration of £1,533,385, and direct costs of £509,819.

The incremental revenue and profit generated from the acquisition, before intra group trading was eliminated, was £16,876,804 and £2,775,666 respectively.

|   | Adjustments to<br>book value<br>£ | South West<br>Communications Group<br>Holdings Limited<br>£ |
|---|-----------------------------------|---|
| Fair value of assets and liabilities acquired (£) |                                   |   |
| Fixed assets                                      | -                                 | 893,109   |
| Intangible assets                                 | -                                 | 1,196,541   |
| Cash and cash equivalent                          | -                                 | 1,444,646   |
| Stock   | (160,000)                         | 595,760   |
| Trade and other receivables                       | -                                 | 9,480,736   |
| Trade and other payables                          | -                                 | (5,531,831)   |
| Deferred tax                                      | -                                 | (14,895)  |
| Total identifiable net assets                     | (160,000)                         | 8,064,066   |
| Non-controlling interest                          |                                   | (483,844)   |
| Consideration                                     |                                   | 38,271,002  |
| Goodwill  |                                   | 30,690,780  |

**ECLIPSE (BIDCO) LIMITED (REGISTERED NUMBER: 12474659)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 30 NOVEMBER 2021**

**14 BUSINESS COMBINATIONS (continued)**

On 30 June 2021, the above group acquired 100% of the ordinary share capital of Taurus Clearer Communications Ltd for cash consideration of £3,583,609, and direct costs of £361,194.

The incremental revenue and profit generated from the acquisition, before intra group trading was eliminated, was £1,592,206 and £42,043 respectively.

|   | Taurus Clearer Communication Ltd |
|---|----------------------------------|
|   | £                                |
| Fair value of assets and liabilities acquired (£) |                                  |
| Fixed assets                                      | 76,982                           |
| Cash and cash equivalent                          | 704,082                          |
| Stock   | 69,731                           |
| Trade and other receivables                       | 349,443                          |
| Trade and other payables                          | (813,489)                        |
| Deferred tax                                      | (5,768)                          |
| Total identifiable net assets                     | 380,981                          |
| Non-controlling interest                          | (22,859)                         |
| Consideration                                     | 3,944,803                        |
| Goodwill  | 3,586,681                        |

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 30 NOVEMBER 2021**

**15 STOCKS**

|        | <b>Group</b> |         | <b>Company</b> |      |
|--------|--------------|---------|----------------|------|
|        | 2021         | 2020    | 2021           | 2020 |
|        | £            | £       | £              | £    |
| Stocks | 958,255      | 306,536 | -              | -    |

There is no significant difference between the replacement cost of the inventory and its carrying amount.

Included in stock is a provision of £160,000 (2020: £nil).

**16 DEBTORS**

|                                    | <b>Group</b>      |                   | <b>Company</b>    |                  |
|------------------------------------|-------------------|-------------------|-------------------|------------------|
|                                    | 2021              | 2020              | 2021              | 2020             |
|                                    | £                 | £                 | £                 | £                |
| Trade debtors                      | 7,446,946         | 5,308,757         | 210,000           | -                |
| Amounts owed by group undertakings | 269,389           | 739,081           | 46,848,504        | 8,137,934        |
| Other debtors                      | 4,076,445         | 1,618,559         | 129,321           | 66,766           |
| Accrued income                     | 8,533,342         | 5,188,232         | -                 | -                |
| Prepayments                        | 4,944,606         | 1,499,116         | -                 | 4,374            |
| Deferred tax (see note 23)         | 999,141           | 518,146           | -                 | -                |
|                                    | <u>26,269,869</u> | <u>14,871,891</u> | <u>47,187,825</u> | <u>8,209,074</u> |

Amounts owed by group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

**17 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

|                                    | <b>Group</b>       |                    | <b>Company</b>     |                    |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|
|                                    | 2021               | 2020               | 2021               | 2020               |
|                                    | £                  | £                  | £                  | £                  |
| Trade creditors                    | 10,976,284         | 3,882,275          | 456,000            | 14,400             |
| Amounts owed to group undertakings | 164,771,163        | 166,170,365        | 165,498,747        | 166,299,999        |
| Corporation tax                    | 553,536            | 652,949            | -                  | -                  |
| Other taxation and social security | 872,623            | 1,902,583          | -                  | -                  |
| VAT                                | 2,474,492          | 3,934,483          | -                  | -                  |
| Other creditors                    | 4,036,703          | 1,257,412          | -                  | -                  |
| Finance leases                     | 551,626            | -                  | -                  | -                  |
| Accruals and deferred income       | 8,276,708          | 6,705,101          | 1,254,669          | 1,084,724          |
|                                    | <u>192,513,135</u> | <u>184,505,168</u> | <u>167,209,416</u> | <u>167,399,123</u> |

Amounts owed to group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

Included in Accruals is a dilapidations provision of £132,594 (2020: £132,594), which is expected to reverse in February 2028.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 30 NOVEMBER 2021

## 18 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

|   | Group              |                   | Company            |                   |
|---|--------------------|-------------------|--------------------|-------------------|
|   | 2021               | 2020              | 2021               | 2020              |
|   | £                  | £                 | £                  | £                 |
| Bank loans and overdrafts (see note 19) | 115,705,460        | 68,856,596        | 115,657,937        | 68,856,596        |
| Finance leases                          | 161,671            | -                 | -                  | -                 |
|   | <u>115,867,131</u> | <u>68,856,596</u> | <u>115,657,937</u> | <u>68,856,596</u> |

## 19 LOANS

An analysis of the maturity of loans is given below:

|   | Group              |                   | Company            |                   |
|---|--------------------|-------------------|--------------------|-------------------|
|   | 2021               | 2020              | 2021               | 2020              |
|   | £                  | £                 | £                  | £                 |
| Amounts falling due after more than five years: |                    |                   |                    |                   |
| Bank loans and overdrafts                       | 115,705,460        | 68,856,596        | 115,657,937        | 68,856,596        |
|   | <u>115,705,460</u> | <u>68,856,596</u> | <u>115,657,937</u> | <u>68,856,596</u> |

The group's financing includes a revolving credit facility of £132,900,000 of which £119,114,186 is drawn at the year end offset by arrangement fees of £3,456,249. Interest is charged on a quarterly basis at LIBOR plus 6.75% on the drawn-down amount. A commitment fee of 1.8% is charged on the undrawn amount.

During the year the group drew £52,414,186 and repaid £4,900,000. £1,232,889 of fees were capitalised with £520,044 being amortised in the year.

The facility is due for repayment in 2026, after more than five years and is repayable in a manner other than installments.

Total costs of £3,456,249 were capitalised as they were identified as being directly attributable to the arrangement of the debt facility. These are being amortised to the income statement within interest costs over the period to the maturity date. £2,404,237 remaining unamortised from the period ended November 2020.

## 20 FINANCE LEASE OBLIGATIONS

|   | Group          |          | Company  |          |
|---|----------------|----------|----------|----------|
|   | 2021           | 2020     | 2021     | 2020     |
|   | £              | £        | £        | £        |
| Future minimim lease payments due under finance leases: |                |          |          |          |
| Within one year   | 551,626        | -        | -        | -        |
| In two to five years                                    | 161,671        | -        | -        | -        |
|   | <u>713,297</u> | <u>-</u> | <u>-</u> | <u>-</u> |

The group use finance leases and hire purchase contracts to aquire plant and machinery, motor vehicles and communication equipment. These leases have terms of renewal but no purchase options. Renewals are at the option of the lessee. The finace leases are secured on the individual assets financed.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 30 NOVEMBER 2021

**21 LEASING AGREEMENTS**

At the balance sheet date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

|                            | 2021             | 2020             |
|----------------------------|------------------|------------------|
| Group                      | £                | £                |
| Within one year            | 652,391          | 615,256          |
| Between two and five years | 2,209,138        | 2,217,666        |
| In over five years         | 6,626,603        | 7,008,907        |
|                            | <u>9,488,132</u> | <u>9,841,829</u> |

**22 SECURED DEBTS**

The following secured debts are included within creditors:

|            | Group              |                   | Company            |                   |
|------------|--------------------|-------------------|--------------------|-------------------|
|            | 2021               | 2020              | 2021               | 2020              |
|            | £                  | £                 | £                  | £                 |
| Bank loans | <u>115,705,460</u> | <u>68,856,596</u> | <u>115,657,937</u> | <u>68,856,596</u> |

The loan is secured with a fixed charge over all present freehold and leasehold property; a first charge over book and other debts, chattels, goodwill and uncalled capital both present and future and a first floating charge over all assets and undertakings both present and future.

Eclipse (Bidco) Limited's financing facility is with a syndicate of financing providers who have provided a Senior Facilities Agreement (SFA) ending in 2026. This facility is secured by cross guarantees and debentures given by the Company and other group companies.

**23 DEFERRED TAX**

|                              | Group            |                  | Company  |          |
|------------------------------|------------------|------------------|----------|----------|
|                              | 2021             | 2020             | 2021     | 2020     |
|                              | £                | £                | £        | £        |
| Deferred tax as a result of; |                  |                  |          |          |
| Timing differences           | (618,249)        | (518,146)        | -        | -        |
| Losses carried forward       | (380,892)        | -                | -        | -        |
|                              | <u>(999,141)</u> | <u>(518,146)</u> | <u>-</u> | <u>-</u> |

| Group                                  | Deferred tax     |
|--|------------------|
|  | £                |
| Balance at 1 December 2020             | (518,146)        |
| Deferred tax acquired                  | 122,509          |
| Charge to Income Statement during year | (603,504)        |
| Balance at 30 November 2021            | <u>(999,141)</u> |

| Company                                | Deferred tax |
|--|--------------|
|  | £            |
| Balance at 1 December 2020             | -            |
| Charge to Income Statement during year | -            |
| Balance at 30 November 2021            | <u>-</u>     |



**ECLIPSE (BIDCO) LIMITED (REGISTERED NUMBER: 12474659)**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued**  
**FOR THE YEAR ENDED 30 NOVEMBER 2021**

**24 CALLED UP SHARE CAPITAL**

Group and company

Allotted, issued, and fully paid:

| Number: | Class:     | Nominal value: | 2021<br>£ | 2020<br>£ |
|---------|------------|----------------|-----------|-----------|
| 1       | Ordinary A | £1.00          | 1         | 1         |
|         |            |                | <u>1</u>  | <u>1</u>  |

**25 ACCUMULATED LOSSES**

| Group   | Accumulated losses<br>£ | Accumulated profit for non controlling interests<br>£ | Totals<br>£         |
|---|-------------------------|---|---------------------|
| At 1 December 2020                                      | (12,639,715)            | -   | (12,639,715)        |
| Acquisition of non-controlling interest                 | -                       | 445,600   | 445,600             |
| Loss for the year                                       | (18,564,690)            | 266,524   | (18,298,166)        |
| Shares issued to non-controlling interest in subsidiary | -                       | 420,000   | 420,000             |
| At 30 November 2021                                     | <u>(31,204,405)</u>     | <u>1,132,124</u>                                      | <u>(30,072,281)</u> |
| <b>Company</b>  |                         |   |                     |
| At 1 December 2020                                      | (3,801,922)             | -   | (3,801,922)         |
| Loss for the year                                       | (7,211,401)             | -   | (7,211,401)         |
| At 30 November 2021                                     | <u>(11,013,323)</u>     | <u>-</u>  | <u>(11,013,323)</u> |

**26 RELATED PARTY DISCLOSURES**

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Transaction between group entities which have been eliminated on consolidation are not disclosed with the financial statements.

Entities in which either the ultimate controlling party, the shareholders, or the company itself hold an interest;

|                                 | 2021<br>£        | 2020<br>£  |
|---------------------------------|------------------|------------|
| Sales                           | 687,625          | 187,373    |
| Purchases                       | 78,733           | 14,658     |
| Amount due from related parties | 3,733,469        | 130,026    |
| Amount due to related parties   | <u>2,653,204</u> | <u>720</u> |

The Company's other related party transactions were with wholly owned subsidiaries.

There are no additional key management personnel, other than directors. The remuneration of Directors is disclosed in note 7.

**27 CONTROLLING PARTY**

The parent company is Eclipse (MidCo 2) Limited, accounts are available for public viewing at Companies House. The ultimate parent company is Shoreham TopCo Limited. The company is under the control of Shoreham TopCo Limited.

The smallest group to consolidate these financial statements is Eclipse (BidCo) Limited, the largest group to consolidate these financial statements is Eclipse (MidCo 1) Limited, accounts are available for viewing at Companies House. The registered address for both the smallest and the largest consolidated accounts is Focus House, Ham Road, Shoreham by sea, West Sussex, BN43 6PA.

**28 EVENTS AFTER THE REPORTING PERIOD**

Since the balance sheet date Focus 4 U Ltd has bought the following significant entities;

On 1 March 2022 the group acquired the entire share capital of Ethos Group Holdings Limited for initial consideration of £5,665,153.