Directors' Report and Financial Statements

Year Ended

31 December 2021

Company Number 12218909



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Company Information

Directors J D Weight D M B Jolly

S A Rowe (resigned 28 November 2022)

Registered number 12218909

Registered office C/O Bridge, Burton & Trent Court

Ashby Road Burton-On-Trent DE15 0LB

Independent auditor BDO LLP

Two Snowhill Birmingham B4 6GA

Bankers Clydesdale Bank plc 30 St Vincent Place

Glasgow G1 2HL

Directors' Report For the Year Ended 31 December 2021

The Directors present their report and the financial statements for the year ended 31 December 2021. The comparatives are for the period from incorporation on 20 September 2019 to 31 December 2020.

Principal activity

The principal activity of the Company is the provision of nursing care to working age and older adults with mental health and associated complex health needs as well as behaviours that challenge.

Inlet Ltd is part of the Towerview Care Group of Companies which includes: Dale Topco Ltd, operating as Bridge, Burton and Trent Court, Tributary Ltd, operating as Asquith Hall, Deciduous Ltd, operating as Pennine Lodge, St Augustine Ltd operating as Smithy Bridge Court (which traded from July 2021) and Ravine Ltd, operating Belle Vue Court (from March 2021).

Going concern and Covid-19

The emergence and spread of Covid-19 has had an effect on businesses and markets all around the world and the Care Home industry is not immune to the impact of this virus. Since the initial wave hit hospitals and care homes, we have seen positive tests for the virus for both staff and residents, with impacts on occupancy levels and the costs of operating the business.

In accordance with the UK Government's guidance we have responded to the impact of the virus within our care homes by quarantining those who have shown positive test results, putting into place additional cleaning measures, restricting non-essential visits to the homes and providing additional Personal Protective Equipment (PPE) for our staff members. These measures have helped to ensure the safety of both the residents and our staff

In light of the unprecedented circumstances created by Covid-19, the directors have reviewed their trading and cash flow forecasts for the period to 31 December 2023. This reflects the expected impact of the virus on the Company and across the other Towerview Care group companies as resources are shared across the group as a whole. The directors have also considered the impact of all reasonably foreseeable downside outcomes, including lower occupancy levels, higher running costs associated with additional PPE, the impact of having to operate with a reduced work force due to self-isolation, with mitigating factors such as the use of Government support schemes also taken into account.

Whilst there remains uncertainty around the timing and impact of further waves within the care homes, lessons learnt from the first waves now act to mitigate this impact so that residents and staff remain safe and the business is able to continue to operate.

Having regard to the potential impact of all reasonably foreseeable events and circumstances, the directors have formed an expectation that the Company and the wider Towerview Care group has adequate resources to be able to continue in operation, meet its liabilities as they fall due and operate within its available cash resources and facilities, together with forecast full compliance with the covenants which underpin its bank loans, over the period of assessment. As such the financial statements continue to be prepared on a going concern basis.

Directors

The Directors who served during the year and up to the date of approval of this report were:

J D Weight D M B Jolly S A Rowe (resigned 28 November 2022)

Qualifying third party indemnity provisions

The Company has put in place qualifying third party indemnity provisions for all of the Directors.

Directors' Report (continued) For the Year Ended 31 December 2021

Disclosure of information to auditor

Each of the persons who are Directors at the time when this Directors' Report is approved has confirmed that:

- so far as the Director is aware, there is no relevant audit information of which the Company's auditor is unaware; and
- the Director has taken all the steps that ought to have been taken as a Director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Auditor

The auditor, BDO LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

Small companies note

In preparing this report, the Directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the board and signed on its behalf by:

David Jolly 952FCEEFC74645A...

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D M B Jolly Director

Date: 8 December 2022.

Directors' Responsibilities Statement For the Year Ended 31 December 2021

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these Financial Statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditor's Report to the Members of Inlet Ltd

Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2021 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of Inlet Ltd ("the Company") for the year ended 31 December 2021, which comprise the Statement of Comprehensive Income, the Statement of Financial Position and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Independent Auditor's Report to the Members of Inlet Ltd (continued)

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual report and Financial Statements, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Directors' Report and from the requirement to prepare a Strategic Report.

Responsibilities of Directors

As explained more fully in the Directors' Responsibilities Statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

· Inlet Ltd

Independent Auditor's Report to the Members of Inlet Ltd (continued)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We gained an understanding of the legal and regulatory framework applicable to the Company and the industry in which it operates and considered the risk of acts by the Company which were contrary to applicable laws and regulations, including fraud. These included but were not limited to compliance with the Companies Act 2006, UK GAAP, tax legislation, Health and Safety regulations and Health and Social Care Act 2008 (Regulated Activities) Regulations 2014 and the Bribery Act 2010.

We focused on laws and regulations that could give rise to a material misstatement in the Company financial statements. Our tests included, but were not limited to:

- agreement of the financial statement disclosures to underlying supporting documentation;
- enquiries of management; including consideration of known or suspected instances of non-compliance with laws and regulations and fraud;
- · review of minutes of Directors' board meetings throughout the year; and
- obtaining an understanding of the control environment in monitoring compliance with laws and regulations.

We also evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to manipulate financial results and management bias in accounting estimates. We addressed this risk through testing of journals, assessing and challenging the significant accounting estimates made and evaluating whether there was any evidence of bias by the Directors that represented a risk of material misstatement due to fraud.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Independent Auditor's Report to the Members of Inlet Ltd (continued)

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

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Paul Fenner (Senior Statutory Auditor)
For and on behalf of BDO LLP, Statutory Auditor
Birmingham
United Kingdom

Date:08 December 2022

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Statement of Comprehensive Income For the Year Ended 31 December 2021

	Year ended 31 December 2021	As restated* 15 month period ended 31 December 2020
		4 000 504
Turnover	2,761,979	1,869,501
Cost of sales	(2,023,389)	(1,581,077)
Gross profit	738,590	288,424
Administrative expenses (including a bad debt credit of £106,254 (2020 - charge £93,700))	(511,361)	(743,185)
Other operating income	217,555	217,094
		
Operating profit/(loss)	444,784	(237,667)
Interest payable and expenses	(59,065)	(1,052)
Profit/(loss) before tax	385,719	(238,719)
Tax on profit/(loss)	(162,471)	(323,749)
Profit/(loss) for the financial year/period	223,248	(562,468)

^{*} Refer to note 10 for details of the prior period adjustment.

There was no other comprehensive income for 2021 (period ended 31 December 2020 - £Nil).

The notes on pages 11 to 21 form part of these financial statements.

Inlet Ltd Registered number: 12218909

Statement of Financial Position As at 31 December 2021

	Note	2021 £	2021 £	As restated* 2020	As restated* 2020
Fixed assets					• .
Intangible assets	5	•	73,106	•	81,614
Tangible assets	6		3,218,958		1,892,163
		•	3,292,064		1,973,777
Current assets		•			
Stocks	7	5,698		-	
Debtors: amounts falling due within one year	8	691,470	•	309,255	
Cash at bank and in hand		16,242		1,335	
		713,410		`310,590	
Creditors: amounts falling due within one year	9	(2,029,883)		(614,800)	· · · · · · · · · · · · · · · · · · ·
Net current liabilities			(1,316,473)		(304,210)
Total assets less current liabilities			1,975,591	•	1,669,567
Provisions for liabilities		·.	•		
Deferred tax	•		(406,525)		(323,749)
Net assets		<u>:</u>	1,569,066		1,345,818
Capital and reserves					·
Called up share capital	·	٠,	1,908,286		1,908,286
Profit and loss account			(339,220)		(562,468)
Total shareholders' funds			1,569,066		1,345,818

^{*} Refer to note 10 for details of the prior period adjustment.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102 Section 1A - small entities.

The financial statements were approved and authorised for issue by the board and were signed on its behalf by: ___Docusigned by:

D M B Jolly

Director

Date: 8 December 2022

The notes on pages 11 to 21 form part of these financial statements.

Notes to the Financial Statements For the Year Ended 31 December 2021

1. General information

Inlet Ltd is a private company, limited by shares and incorporated in England and Wales under the Companies Act. The address of the registered office is C/O Bridge, Burton & Trent Court, Ashby Road, Burton-On-Trent, England, DE15 0LB. The nature of the Company's operations and its principal activity is the provision of nursing care to working age and older adults with mental health and associated complex health needs as well as behaviours that challenge.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Section 1A of Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The financial statements are prepared in Pounds Sterling (£), which is the functional currency of the Company, and are rounded to the nearest whole pound.

The preparation of financial statements in compliance with Section 1A of FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the Company's accounting policies (see note 3).

The comparative accounting period ran from incorporation on 20 September 2019 to 31 December 2020, so was for a longer period of 15 months. Consequently, the comparative income and costs are not directly comparable.

The following principal accounting policies have been consistently applied:

2.2 Going concern and Covid-19

The impact of the COVID-19 pandemic has been considered by the Directors in their assessment of the adoption of the going concern basis of preparation.

The emergence and spread of Covid-19 has had an effect on businesses and markets all around the world and the Care Home industry is not immune to the impact of this virus. Since the initial wave hit hospitals and care homes, we have seen positive tests for the virus for both staff and residents, with impacts on occupancy levels and the costs of operating the business.

In accordance with the UK Government's guidance we have responded to the impact of the virus within our care homes by quarantining those who have shown positive test results, putting into place additional cleaning measures, restricting non-essential visits to the homes and providing additional Personal Protective Equipment (PPE) for our staff members. These measures have helped to ensure the safety of both the residents and our staff.

In light of the unprecedented circumstances created by Covid-19, the directors have reviewed their trading and cash flow forecasts for the period to 31 December 2023. This reflects the expected impact of the virus on the Company and across the other Towerview Care group companies as resources are shared across the group as a whole. The directors have also considered the impact of all reasonably foreseeable downside outcomes, including lower occupancy levels, higher running costs associated with additional PPE, the impact of having to operate with a reduced work force due to self-isolation, with mitigating factors such as the use of Government support schemes also taken into account.

Notes to the Financial Statements For the Year Ended 31 December 2021

2. Accounting policies (continued)

2.2 Going concern and Covid-19 (continued)

Whilst there remains uncertainty around the timing and impact of further waves within the care homes, lessons learnt from the first waves now act to mitigate this impact so that residents and staff remain safe and the business is able to continue to operate.

Having regard to the potential impact of all reasonably foreseeable events and circumstances, the directors have formed an expectation that the Company and the wider Towerview Care group has adequate resources to be able to continue in operation, meet its liabilities as they fall due and operate within its available cash resources and facilities, together with forecast full compliance with the covenants which underpin its bank loans, over the period of assessment. As such the financial statements continue to be prepared on a going concern basis.

Aside from COVID-19, the Directors consider that there are no other indicators to suggest that the Company is not a going concern.

2.3 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured at fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Revenue comprises the fair value of fee income receivable for the period in respect of care that has been provided in the relevant period. Revenue invoiced in advance is held in deferred income until the service has been provided whilst revenue billed in arrears is included in accrued income.

2.4 Finance costs

Finance costs are charged to the Statement of Comprehensive Income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.5 Intangible assets

Goodwill

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the Statement of Comprehensive Income over its useful economic life of 10 years.

2.6 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Notes to the Financial Statements For the Year Ended 31 December 2021

2. Accounting policies (continued)

2.6 Tangible fixed assets (continued)

Land is not depreciated. Depreciation on other assets is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight line method.

Depreciation is provided on the following basis:

Freehold property
Fixtures, fittings and other
equipment

5% per annum 10-33% per annum

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Comprehensive Income.

Where second hand assets have been acquired, the assets are brought in at their depreciated replacement cost and depreciated over their remaining useful life based upon the depreciation methods stated above.

2.7 Stocks

Stocks are stated at the lower of cost and net realisable value. Cost is based on the cost of purchase on a first in, first out basis.

At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in the Statement of Comprehensive Income.

2.8 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

Notes to the Financial Statements For the Year Ended 31 December 2021

2. Accounting policies (continued)

2.9 Financial instruments

The Company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties and loans to related parties.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or in case of an out-right short-term loan that is not at market rate, the financial asset or liability is measured, initially at the present value of future cash flows discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost, unless it qualifies as a loan from a Director in the case of a small company, or a public benefit entity concessionary loan.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of Comprehensive Income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Company would receive for the asset if it were to be sold at the reporting date.

Financial assets and liabilities are offset and the net amount reported in the Statement of Financial Position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

2.10 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

2.11 Government grants

Grants are accounted under the accruals model as permitted by FRS 102. Grants relating to expenditure on tangible fixed assets are credited to the Statement of Comprehensive Income at the same rate as the depreciation on the assets to which the grant relates. The deferred element of grants is included in creditors as deferred income.

Grants of a revenue nature, including furlough income received under the UK Government Coronavirus Job Retention Scheme are recognised in the Statement of Comprehensive Income under other operating income in the same period as the related expenditure.

Notes to the Financial Statements For the Year Ended 31 December 2021

2. Accounting policies (continued)

2.12 Pensions

Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in the Statement of Comprehensive Income when they fall due. Amounts not paid are shown in accruals as a liability in the Statement of Financial Position. The assets of the plan are held separately from the Company in independently administered funds.

2.13 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Statement of Comprehensive Income except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is, also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

Notes to the Financial Statements For the Year Ended 31 December 2021

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing these financial statements, the Directors have had to make the following estimates and judgements:

Useful lives of intangible and tangible fixed assets (see notes 5 and 6)

Intangible fixed assets (including goodwill) and tangible fixed assets (including the fair values of assets acquired in the year), are depreciated over their useful lives taking into account residual values, where appropriate. The assessment of the useful economic lives, residual values and the method of depreciating both intangible and tangible fixed assets requires judgement. Depreciation is charged to the Statement of Comprehensive Income based on the useful economic life selected, which requires an estimation of the period and profile over which the Company expects to consume the future economic benefits embodied in the assets. Useful economic lives and residual values are re-assessed, and amended as necessary, when changes in their circumstances are identified.

Recoverability of trade debtors and accrued income (see note 8)

The estimates and assumption used to assess the recoverability of trade debtors consist of the payments received against balances, the payment history and the Directors assessment to credit risk. The carrying amount in trade debtors is included in note 8.

4. Employees

The average monthly number of employees, including Directors, during the year was 70 (period ended 31 December 2020 - 50).

Notes to the Financial Statements For the Year Ended 31 December 2021

5. ·	Intangible assets		. •
	e.		Goodwill £
	Cost		
	At 1 January 2021		 85,162
	At 31 December 2021	· · ·	 85,162
	Amortisation	· ·	
t	At 1 January 2021	•	3,548
•	Charge for the year		8,508
•.	At 31 December 2021		 12,056
٠	Net book value	•	•
	At 31 December 2021	•	 73,106
	At 31 December 2020		81,614

Notes to the Financial Statements For the Year Ended 31 December 2021

6. Tangible fixed assets

Finished goods

	Freehold property £	Fixtures, fittings and other equipment £	Total £
Cost			
At 1 January 2021	1,673,863	326,791	2,000,654
Additions	1,255,639	184,026	.1,439,665
At 31 December 2021	2,929,502	510,817	3,440,319
Depreciation			
At 1 January 2021	60,653	47,838	108,491
Charge for the year	105,063	7,807	112,870
At 31 December 2021	165,716	55,645	221,361
Net book value	 	•	
At 31 December 2021	2,763,786	455,172	3,218,958
At 31 December 2020	1,613,210	278,953	1,892,163
The value of land not depreciated is £200,000 (2020 - £200,	000).	, , , , , , , , , , , , , , , , , , , ,	•.
Stocks			
	•	2021 £	2020 £

There is no material difference between the replacement cost of stocks and the amounts stated above.

5,698

Notes to the Financial Statements For the Year Ended 31 December 2021

8. Debtors: amounts falling due within one year

	2021 £	2020 £
Trade debtors	656,458	9,663
Amounts owed by Group undertakings	16,044	133,557
Other debtors	1,500	3,752
Prepayments and accrued income	17,468	162,283
	691,470	309,255

The gain recognised in the Statement of Comprehensive Income for the year in respect of bad and doubtful trade debtors was a credit of £106,254 (period ended 31 December 2020 - impairment loss of £93,700).

Amounts owed by group undertakings comprise of recharges arising from operational activities, which are payable on demand.

9. Creditors: amounts falling due within one year

	2021 £	2020 £
Bank overdrafts	107,107	34,371
Trade creditors	221,772	158,583
Amounts owed to Group undertakings	1,319,602	48,940
Corporation tax	79,695	
Other taxation and social security	24,633	46,316
Other creditors	7,841	169,341
Accruals and deferred income	269,233	157,249
	2,029,883	614,800
•		

Bank overdrafts are secured by cross guarantees and debentures held by other members of the Group.

Amounts owed to group undertakings comprise of a non interest bearing unsecured loan and recharges arising from operational activities both of which are payable on demand.

Notes to the Financial Statements For the Year Ended 31 December 2021

10. Prior period adjustment

In this period the group has changed its accounting policy for the calculation of deferred tax on property on business combinations. It now considers separately the future tax consequences of holding and selling properties, whereas previously the impacts had been netted. This has led to an increase in the prior year deferred tax liability at 31 December 2020 of £277,074. The increase for the current year is £70,575.

The group considers this change to be a change in accounting policy rather than an error as there has been market variation on this point for a number of years, which has only been clarified relatively recently by the decision of the IFRS Interpretations Committee in 2020. Given the lack of equivalent guidance in FRS102 the group has concluded that this decision is relevant and persuasive when considering how best to calculate deferred tax on its property portfolio.

11. Pension commitments

The Company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £24,713 (period ended 31 December 2020 - £19,776). Contributions totalling £4,470 (2020 - £4,369) were payable to the fund at the reporting date and are included in other creditors.

12. Commitments under operating leases

At 31 December 2021 the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	2021 £	2020 E £
Not later than 1 year	2,016	8,676
Later than 1 year and not later than 5 years	4,032	2,389
	6,048	11,065

13. Other financial commitments

Cross guarantees are provided as security on loan and overdraft facilities held by other members of the Group. The aggregate amount secured at the Statement of Financial Position date was £Nil (period ended 31 December 2020 - £Nil).

14. Related party transactions

The Company has taken advantage of the disclosure exemptions in preparing these financial statements, as permitted by FRS 102, which includes the requirements of Section 33 Related Party Disclosures not to disclose transactions between wholly owned members of the Group.

Notes to the Financial Statements For the Year Ended 31 December 2021

15. Controlling party

The Company's share capital is owned by Towerview Care Ltd. Prior to 23 November 2021, the company's share capital was owned by Towerview Healthcare Group Ltd.

Towerview Care Ltd is ultimately controlled by Obotritia Capital KGaA a Company incorporated in Germany. This ultimate parent undertaking is both the smallest and largest group for which consolidated accounts are prepared.

Obotritia Capital KGaA August-Bebel-Str. 68 14482 Potsdam

The Directors do not consider there to be one ultimate controlling party of the Group due to the shareholding structure.