Company No: 11248011

CIDRON (TBS) NEWHOLDCO LIMITED (the "Company")

Written Resolution of the sole Member of the Company

Circulation Date: 3 January 2023

Pursuant to Chapter 2 of Part 13 of the Companies Act 2006 (the "**Act**"), the Directors propose that the following resolution is passed (the "**Resolution**"). The Resolution is proposed as an ordinary resolution.

ORDINARY RESOLUTION

That the Directors be generally and unconditionally authorised pursuant to and in accordance with Section 551 of the Act to exercise all the powers of the Company to allot shares in the Company or grant rights to subscribe for or to convert any security into shares in the Company up to a nominal amount of £10, such authority to apply in substitution for all previous authorities pursuant to Section 551 of the Act and to expire on the fifth anniversary of this Resolution, but so that the Company may, before such expiry, make offers and enter into agreements which would, or might, require shares to be allotted or rights to subscribe for or to convert any security into shares to be granted after the authority given by this Resolution has expired.

AGREEMENT

Please read the notes at the end of this document before signifying your agreement to the Resolution.

The undersigned, being a person entitled to vote on the Resolution on 3 January 2023, hereby irrevocably agrees to the Resolution:

| Signed | by | THERMO | FISHER | SCIENTIFIC | |
|------------------------|-------|-----------|--------|------------|------------------|
| MATRIX HOLDING LIMITED | | | | | DocuSigned by: |
| Date | 3 Jan | uary 2023 | | | 5D1FB4F18123496: |

NOTES:

- If you agree with the Resolution please indicate your agreement by signing and dating this document where indicated above and returning it to the Company by attached a scanned copy of the signed documents to an email and sending it to Rhona Gregg (rhona.gregg@thermofisher.com). Please enter "Written resolution approval" in the e-mail subject box.
- If you have received the Resolution by e-mail you may also indicate your agreement by replying to the original e-mail containing the Resolution. For your agreement to be valid you must state your name and that you irrevocably agree to the Resolution.
- If you do not agree to the Resolution, you do not need to do anything: you will not be deemed to agree if you fail to reply.
- 4 Once you have indicated your agreement to the Resolution, you may not revoke your agreement.
- Unless, by midnight on the date falling 28 days from (but including) the Circulation Date, sufficient agreement has been received for the Resolution to pass, it will lapse. If you agree to the Resolution, please ensure that your agreement reaches us before this time.