Company Registration No. 11044582 (England and Wales)

GRANGE LANCASTER LIMITED

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

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DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 MARCH 2021

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law, the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2021

		2021		2020	
	Notes	£	£	£	£
Intangible assets	3		-		~
Current assets					
Stocks		-		477	
Debtors	5	174,578		92,600	
		174,578		93,077	
Creditors: amounts falling due within					
one year	6	(1,078,232)		(552,462)	
Net current liabilities			(903,654)		(459,385)
			====		
Capital and reserves					
Called up share capital			2		2
Profit and loss reserves			(903,656)		(459,387)
Total equity			(903,654)		(459,385)
					=======================================

The directors of the company have elected not to include a copy of the income statement within the financial statements.

These financial statements have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved by the board of directors and authorised for issue on 27 October 2022 and are signed on its behalf by:

Mr R S Matharu

Director

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

1 Accounting policies

Company information

Grange Lancaster Limited ('the Company') is a private company limited by shares and is registered and incorporated in England and Wales. The registered office is 58 Rochester Row, Westminster, London, SW1P 1JU, United Kingdom.

Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the requirements of the Companies Act 2006, as applicable to companies subject to the small companies' regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The financial statements are prepared in Sterling, which is the functional currency of the Company. Monetary amounts in these financial statements are rounded to the nearest £1.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

Going concern

The Company has net liabilities of £903,654 (2020: £459,385). As a result of the impact of COVID-19 the Company is dependent on the continued support of its ultimate parent company New Grange Holdings 3 Limited ("NGH3").

NGH3 has provided a letter of support confirming that it will continue to provide financial support to the Company so that it can continue to meet its obligations as they fall due for at least twelve months from the signing of these financial statements.

At 31 March 2021, the Group headed by NGH3 had net liabilities of £13,994,000 (2020: £11,113,000), net current liabilities of £62,140,000 (2020: £46,818,000), cash at bank and in hand of £11,774,000 (2020: £29,684,000) and amounts owed to related parties of £83,094,000 (2020: £82,800,000) falling due within one year.

The ongoing COVID-19 outbreaks in the UK did impose, and continues to present, a severe impact on the Group and its operations. The seven trading hotels in the Globalgrange 2 Limited group, which are fellow group undertakings, remained open for bookings, however in light of COVID-19 reduction in demand much of the capacity was mothballed as the year commenced and occupancy consolidated initially within one of the hotels. Grange Bracknell was also closed at the start of the year only re-opening as permitted offering rooms for key workers. The Group took advantage of the Government's Coronavirus Job Retention Scheme by furloughing employees and claiming grants to cover the most significant administrative expense, payroll, until it ceased in September 2021. Other Grants have been claimed from funds made available to the sector as they became available...

The Group has a number of options available to generate cash flows to meet the Group's and the Company's working capital requirements and repay the Group's related party debts including potential asset disposals, but the ability to generate sufficient additional funds will depend on the economic situation, which is currently uncertain. After the transfer in June 2019 the directors decided in early 2020 to put onto the market the remaining properties within the Globalgrange 2 Limited group. Despite some interest and a number of offers over a period of time, none ultimately approached the valuation the directors considered reasonable, and the process was put on hold.

The material uncertainties as to when the Group's hotels will return to pre COVID-19 revenues and occupancies and the ability to generate sufficient funds from hotel disposals may cast significant doubt on the Group's ability to provide financial support to the Company and consequently the Company's ability to continue as a going concern. Therefore, the Company may be unable to realise its assets and discharge its liabilities in the normal course of business.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

1 Accounting policies (Continued)

Having considered the material uncertainties described above, including the potential asset disposals, the directors have, at the time of approving the financial statements, a reasonable expectation that the Group can provide the necessary support to the Company so it has adequate resources to continue in operational existence for a period of at least 12 months from the date these financial statements are approved. Thus, they continue to adopt the going concern basis of accounting in preparing the financial statements. The financial statements do not include the adjustments that may be necessary if the Company were unable to continue as a going concern.

Turnover

Turnover represents the amount derived from the provision of accommodation, conference facilities and meals. Income is recognised on the date of occupation for accommodation and meals, and on the date of the event for conference facilities. Turnover excludes value added tax, and relates solely to the United Kingdom.

Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of unincorporated businesses over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life, which is in the year of acquisition.

Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Property rights

in the year of acquisition

Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold properties

1% to 2% on a straight line basis 4% to 20% on a straight line basis

Plant and machinery

of an appet is determined as the difference between t

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

Stocks

Stocks are valued at the lower of costs and net realisable value. Cost of goods for resale is computed on a first in first out basis. Net realisable value is based on estimated selling price less the estimated cost of disposal. Provision is made for obsolete and slow moving items.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

1 Accounting policies (Continued)

Financial instruments

The Company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised when the Company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade and other debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the financial asset is measured at the present value of the future receipts discounted at a market rate of interest.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including trade and other creditors and amounts owed to fellow group companies, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Equity instruments

Equity instruments issued by the Company are recorded at the fair value of proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the Company.

Taxation

The tax expense represents the sum of the current tax expense and deferred tax expense. Current tax assets are recognised when tax paid exceeds the tax payable.

Current and deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited to other comprehensive income or equity, when the tax follows the transaction or event it relates to and is also charged or credited to other comprehensive income, or equity.

Current tax assets and current tax liabilities and deferred tax assets and deferred tax liabilities are offset, if and only if, there is a legally enforceable right to set off the amounts and the entity intends either to settle on the net basis or to realise the asset and settle the liability simultaneously.

Current tax is based on taxable profit for the year. Current tax assets and liabilities are measured using tax rates that have been enacted or substantively enacted by the reporting date.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

1 Accounting policies (Continued)

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled based on tax rates that have been enacted or substantively enacted by the reporting date.

Deferred tax liabilities are recognised in respect of all timing differences that exist at the reporting date. Timing differences are differences between taxable profits and total comprehensive income that arise from the inclusion of income and expenses in tax assessments in different periods from their recognition in the financial statements. Deferred tax assets are recognised only to the extent that it is probable that they will be recovered by the reversal of deferred tax liabilities or other future taxable profits.

2 Employees

The average monthly number of persons (including directors) employed by the Company during the year was 3 (2020 - 3).

The remuneration costs of the directors were borne by another group company in relation to their work for this Company. It is not practicable to determine the amounts which are attributable to this Company.

3	Intangible fixed assets	•		
	-	Goodwill	Property rights	Total
		£	£	£
	Cost			
	At 1 April 2020 and 31 March 2021	1	1	2
	Amortisation and impairment			
	At 1 April 2020 and 31 March 2021	1	1	2
	Carrying amount			
	At 31 March 2021	-	-	-
	At 31 March 2020	-		
4	Tangible fixed assets			
	_	Land and	Plant and	Total
		buildings	machinery etc	iotai
			machinery	£
	Cost	buildings	machinery etc	
	Cost At 1 April 2020 and 31 March 2021	buildings	machinery etc	
	At 1 April 2020 and 31 March 2021 Depreciation and impairment	buildings £	machinery etc £	£
	At 1 April 2020 and 31 March 2021	buildings £	machinery etc £	£
	At 1 April 2020 and 31 March 2021 Depreciation and impairment	£ 4,837,498	machinery etc £	£ 5,001,388
	At 1 April 2020 and 31 March 2021 Depreciation and impairment At 1 April 2020 and 31 March 2021	£ 4,837,498	machinery etc £	£ 5,001,388
	At 1 April 2020 and 31 March 2021 Depreciation and impairment At 1 April 2020 and 31 March 2021 Carrying amount	£ 4,837,498	machinery etc £	£ 5,001,388

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

5	Debtors	2021	2020
	Amounts falling due within one year:	2021 £	2020 £
	Trade debtors	5,778	6,523
	Amounts owed by group undertakings Other debtors	2 168,798	2 86,075
		174,578	92,600
	Amounts owed by group undertakings are interest free and repayable on demand.		
6	Creditors: amounts falling due within one year		
		2021 £	2020 £
	Trade creditors	29,951	34,082
	Amounts owed to group undertakings	765,422	239,936
	Other creditors	282,859 ————	278,444
		4 070 000	550 400
		1,078,232	552,462 ————
7	Amounts owed to group undertakings are interest free and repayable on demand. Operating lease commitments	1,078,232	552,462
7	Operating lease commitments At the reporting end date, the Company had outstanding commitments for future		
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7	Operating lease commitments At the reporting end date, the Company had outstanding commitments for future under non-cancellable operating leases, which fall due as follows:	e minimum leas	e payments 2020 £
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7	Operating lease commitments At the reporting end date, the Company had outstanding commitments for future under non-cancellable operating leases, which fall due as follows: Within one year	e minimum leas	e payments 2020 £
7	Operating lease commitments At the reporting end date, the Company had outstanding commitments for future under non-cancellable operating leases, which fall due as follows: Within one year	e minimum leas	e payments 2020 £ 210,000 105,000
7	Operating lease commitments At the reporting end date, the Company had outstanding commitments for future under non-cancellable operating leases, which fall due as follows: Within one year	e minimum leas	e payments 2020 £ 210,000 105,000
	Operating lease commitments At the reporting end date, the Company had outstanding commitments for future under non-cancellable operating leases, which fall due as follows: Within one year Between one and five years	e minimum leas 2021 £	e payments 2020 £ 210,000 105,000
	Operating lease commitments At the reporting end date, the Company had outstanding commitments for future under non-cancellable operating leases, which fall due as follows: Within one year Between one and five years Related party transactions The following amounts, included in other creditors, were outstanding at the reporting	e minimum leas 2021 £	e payments 2020 £ 210,000 105,000 315,000
	Operating lease commitments At the reporting end date, the Company had outstanding commitments for future under non-cancellable operating leases, which fall due as follows: Within one year Between one and five years Related party transactions	e minimum leas 2021 £	e payments 2020 £ 210,000 105,000 315,000

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

8 Related party transactions (Continued)

The following amounts were outstanding at the reporting end date:

	2021	2020
Amounts due from related parties	£	£
Entities under common control	72,448	-

The Company has taken advantage of the exemptions provided by section 33 of FRS 102 'Related Party Disclosures' and has not disclosed transactions entered into between two or more members of a group, provided that any subsidiary undertaking which is party to the transaction is wholly owned by a member of that group.

9 Parent company

Globalgrange 2 Limited, a company incorporated in England and Wales, is the immediate parent undertaking. New Grange Holdings 3 Limited, the ultimate parent undertaking, is the parent of the smallest and largest group for which consolidated accounts including Grange Buckingham Limited are prepared. The consolidated accounts of New Grange Holdings 3 Limited are available from its registered office 58 Rochester Row, Westminster, London, SW1P 1JU, United Kingdom.

10 Events after the reporting date

On 30 September 2021, the Company has surrendered the lease in relation to the Lancaster hotel and as of this date the principal activity of the Company became that of a non-trading company.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

11 Audit report information

As the income statement has been omitted from the filing copy of the financial statements, the following information in relation to the audit report on the statutory financial statements is provided in accordance with s444(5B) of the Companies Act 2006:

The audit report was disclaimed, as follows:

Basis for disclaimer of opinion

The audit evidence available to us was limited following the decision taken in 2018 to formally break up the Globalgrange group and the ongoing dispute between the directors. The directors of the group have entered into Arbitration to try and resolve the claims and counter claims being made but this has not been resolved at the date of signing these financial statements. As a result of this we have been unable to obtain sufficient appropriate audit evidence concerning multiple elements of the financial statements because we are unable to conclude whether the financial statements disclose or include multiple claims which have been made by directors against other directors which, if established to be correct, could have a material impact on the Financial Statements. The possible effects of this inability to obtain sufficient appropriate audit evidence are deemed to be both material and pervasive to the financial statements.

The senior statutory auditor was Euan Banks FCA. The auditor was RSM UK Audit LLP.