Company No. 10720174

THE COMPANIES ACT 2006

PRIVATE COMPANY LIMITED BY SHARES

WRITTEN MEMBERS' RESOLUTION

of

MCLAREN GROUP LIMITED

(the "Company")

09 March

2023

(the "Circulation Date")

We, the undersigned, being eligible members of the Company (as defined in section 289 of the Companies Act 2006), irrevocably agree to the following resolutions of the Company, having effect in the case of resolution 1 as an ordinary resolution and having effect in the case of resolution 2 as a special resolution, in each case in accordance with Chapter 2 of Part 13 of the Companies Act 2006:

ORDINARY RESOLUTION

1. THAT, the directors be generally and unconditionally authorised for the purposes of section 551 of the Companies Act 2006 (the "Act") to exercise all the powers of the Company to allot, grant rights to subscribe for, or convert any securities into, auto preference shares of £0.01 each having the rights and subject to the restrictions set out in the articles of association adopted pursuant to resolution 2 up to an aggregate nominal amount (within section 551(3) and (6) of the Act) of £700,000 and such authorisation and power shall expire on 14 March 2024 (save that the Company may before such expiry make an offer or agreement which would or might require shares to be allotted, or rights to be granted, after such expiry and the directors may allot shares or grant rights to subscribe for or to convert any security into shares, in pursuance of such offer or agreement as if the authorisations and powers conferred hereby had not expired).

SPECIAL RESOLUTION

2. THAT the articles of association set out at Appendix A to these resolutions be adopted as the articles of association of the Company in substitution for, and to the exclusion of, the existing articles of association of the Company.

Date: 09 March 2023

Khaled Alremaibjned by:	
Signed by	
For and on behalf of	
BAHRAIN MUMTALAKAT HOLDING COMPANY B.	S.C. (c)
Signed by	-
For and on behalf of	
TAG AUTOMOTIVE LIMITED	
Signed by	-
For and on behalf of	
NIDALA (BVI) LIMITED	
Signed by	-
For and on behalf of	
FAVORITA LIMITED	
Signed by	-

PERLMAN INVESTMENTS LIMITED

For and on behalf of

Signed by			
For and on behalf of			
BAHRAIN MUMTALAKAT HOLDING COMPANY B.S.C.(c)			
MAJE			
Signed by			
For and on behalf of			
TAG AUTOMOTIVE LIMITED			
Signed by			
For and on behalf of			
NIDALA (BVI) LIMITED			
Signed by			
For and on behalf of			
FAVORITA LIMITED			
Signed by			
For and on behalf of			

PERLMAN INVESTMENTS LIMITED

Signed by	
For and on behalf of	
BAHRAIN MUMTALAKAT	HOLDING COMPANY B.S
Signed by	
For and on behalf of	
TAG AUTOMOTIVE LIMIT	ΓED
Signed by	
For and on behalf of	
NIDALA (BVI) LIMITED	
NIDALA (BVI) LIMITED	
Λ	
Robin Baird Signed by	Nevine Al Manni
For and on behalf of	
FAVORITA LIMITED	
Signed by	
For and on behalf of	

PERLMAN INVESTMENTS LIMITED

Signed by
For and on behalf of
MCKAL HOLDINGS LIMITED
Signed by

ALTITUDE HOLDINGS RSC LIMITED

For and on behalf of

NOTES

- 1. If you agree to the resolutions set out herein, please indicate your agreement by signing and dating this document where indicated above and returning it to the Company using one of the following methods:
 - By Hand: delivering the signed copy to McLaren Group Limited, McLaren Technology Centre, Chertsey Road, Woking, Surrey, GU21 4YH.
 - Post: returning the signed copy by post to McLaren Group Limited, McLaren Technology Centre, Chertsey Road, Woking, Surrey, GU21 4YH.
 - Email: by attaching a scanned copy of the signed document to an email and sending it by email to tim.murnane@mclaren.com. Please enter "Written resolutions dated ______ March 2023" in the email subject box.

If you do not agree to the resolutions set out herein, you do not need to do anything: you will not be deemed to agree if you fail to reply.

- 2. Once you have indicated your agreement to the resolutions, you may not revoke your agreement.
- 3. Unless, by 28 days beginning with the Circulation Date, sufficient agreement has been received for the resolutions to pass, they will lapse. If you agree to the resolutions set out herein, please ensure that your agreement reaches us before or during this date.
- 4. In the case of joint holders of shares, only the vote of the senior holder who votes will be counted by the Company. Seniority is determined by the order in which the names of the joint holders appear in the register of members.
- 5. If you are signing this document on behalf of a person under a power of attorney or other authority please send a copy of the relevant power of attorney or authority when returning this document.