

THE COMPANIES ACT 2006

PRIVATE COMPANY LIMITED BY SHARES

WRITTEN MEMBERS' RESOLUTIONS

of

MCLAREN GROUP LIMITED

(the "**Company**")

27 July 2021

(the "**Circulation Date**")

We, the undersigned, being eligible members of the Company (as defined in section 289 of the Companies Act 2006 (the "**Act**")) as at the Circulation Date, irrevocably agree to the following resolutions of the Company (the "**Resolutions**"), having effect in the case of resolutions 1.1 and 1.2 as ordinary resolutions and in the case of resolution 2 as a special resolution, in accordance with Chapter 2 of Part 13 of the Act:

1. ORDINARY RESOLUTION

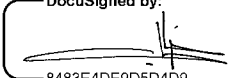
- 1.1 THAT, upon the adoption of the New Articles pursuant to paragraph 2.1 below becoming effective, in accordance with section 551 of the Act, the directors of the Company be and are hereby generally and unconditionally authorised to exercise all powers of the Company to allot up to 1,500,000 convertible preference shares of £0.01 each in the share capital of the Company (having an aggregate nominal amount of up to £15,000), having such rights and being subject to the restrictions set out in the New Articles (as defined below); declaring that this authority shall (unless renewed, varied or revoked by the Company) expire on the date falling 5 years from the date of the passing of these resolutions (provided that the Company may, before such expiry, make an offer or agreement which would or might require shares to be allotted or rights to be granted after such expiry, and the directors may allot, or grant rights to subscribe for or to convert any security into, shares pursuant to such offer or agreement as if the authorisations conferred hereby had not expired). This authority revokes and replaces all unexercised authorities previously granted to the directors of the Company.
- 1.2 THAT, upon the adoption of the New Articles pursuant to paragraph 2.1 below becoming effective, in accordance with section 551 of the Act, the directors of the Company be and are hereby generally and unconditionally authorised to exercise all powers of the Company to allot up to 4,000,000 senior preference shares of £0.01 each in the share capital of the Company (having an aggregate nominal amount of up to £40,000), having such rights and being subject to the restrictions set out in the New Articles (as defined below); declaring that this authority shall (unless renewed, varied or revoked by the Company) expire on the date falling 5 years from the date of the passing of these resolutions (provided that the Company may, before such expiry, make an offer or agreement which would or might require shares to be allotted or rights to be granted after such expiry, and the directors may allot, or grant rights to subscribe for or to convert any security into, shares pursuant to such offer or agreement as if the authorisations conferred hereby had not expired). This authority revokes and replaces all unexercised authorities previously granted to the directors of the Company.

2. **SPECIAL RESOLUTION**

- 2.1 THAT the articles of association in the form attached to this document be adopted as the articles of association of the Company (the "**New Articles**") in substitution for and to the exclusion of the Company's existing articles of association and all previous articles of association.

We further consent to every variation or abrogation of the rights attaching to any class of shares of which we are a holder involved or proposed to be effected by the passing of the Resolutions set out above.

Date resolution passed: 3 August 2021

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Bahrain Mumtalakat Holding Company B.S.C.(c) acting by an authorised signatory

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TAG Automotive Limited acting by an authorised signatory

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Nidala (BVI) Limited acting by an authorised signatory

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Favorita Limited acting by an authorised signatory

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Perlman Investments Limited acting by an authorised signatory


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McKai Holdings Limited acting by an authorised signatory

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Acanitt Limited acting by an authorised signatory

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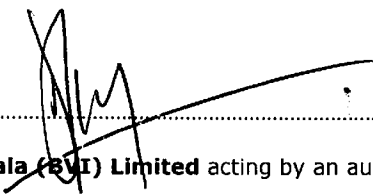
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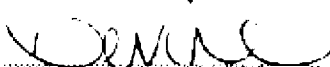
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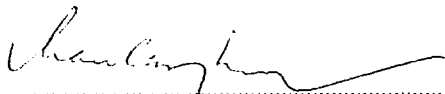
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NOTES

1. You can choose to agree to all of the Resolutions or none of them, but you cannot agree to only some of the Resolutions. If you agree to all of the Resolutions, please indicate your agreement by signing and dating this document where indicated above and returning it to the Company using one of the following methods:

- By Hand: delivering the signed copy to McLaren Group Limited, McLaren Technology Centre, Chertsey Road, Woking, Surrey, GU21 4YH.
- Post: returning the signed copy by post to McLaren Group Limited, McLaren Technology Centre, Chertsey Road, Woking, Surrey, GU21 4YH.
- Email: by attaching a scanned copy of the signed document to an email and sending it to tim.murnane@mclaren.com. Please enter "Written resolution dated 3 August 2021" in the email subject box.

If you do not agree to all of the Resolutions, you do not need to do anything. You will not be deemed to agree if you fail to reply.

2. Once you have indicated your agreement to the Resolutions, you may not revoke your agreement.
3. Unless, by the date which is 28 days after the Circulation Date, sufficient agreement has been received for the Resolutions to pass, they will lapse. If you agree to the Resolutions, please ensure that your agreement reaches us before or during this date.
4. If you are signing this document on behalf of a person under a power of attorney or other authority, please send a copy of the relevant power of attorney or authority when returning this document.