

BRADFORD VCS ALLIANCE LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

Charity registration number 1199129

Company registration number 10597133 (England and Wales)



BRADFORD VCS ALLIANCE LIMITED

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	V Beere B Fearnley W Graham C Whiley J Royle M Liaqat P Essler	(Appointed 1 March 2023) (Appointed 1 March 2023) (Appointed 1 March 2023)
Secretary	K Barr	
Charity number	1199129	
Company number	10597133	
Registered and principal office	Perkin House 82 Grattan Road Bradford BD1 2LU	
Auditor	Azets Audit Services Carlton House Grammar School Street Bradford BD1 4NS	
Bankers	The Co-operative Bank No 2 Cathedral Square The Cloth Market Newcastle upon Tyne NE1 1EE TSB Bank plc Henry Duncan House 120 George Street Edinburgh EH2 4LH	

BRADFORD VCS ALLIANCE LIMITED

CONTENTS

	Page
Chair's statement	1
Trustees report	2 - 10
Statement of Trustees responsibilities	11
Independent auditor's report	12 - 14
Statement of financial activities	15
Balance sheet	16
Statement of cash flows	17
Notes to the financial statements	18 - 28

BRADFORD VCS ALLIANCE LIMITED

CHAIR'S STATEMENT

FOR THE YEAR ENDED 31 MARCH 2023

Introduction from Chair of Trustees

This has been a challenging year for everyone working in health and social care, coming out of Covid and straight into a cost-of-living crisis. Health and social care staff have worked phenomenally hard during this period to provide support to some of the most vulnerable people in our society and the Alliance staff are no exception.


This has also been the year when the VCS Alliance transformed itself into a serious and genuine partner in the work of transforming health and social care. Whilst working hard to stabilise the organisation in the face of significant internal and staffing change, we have made significant strides in improving our governance and also our system leadership.

Highlights have included:

- Reinforcing and developing our values and strategic objectives
- Recruiting a new independent board with over 50% of members being from outside our sector, with particular focus in increasing racial diversity and entrepreneurial skills
- Developing our board reporting, risk management and sub committee structures
- Working on and improving our internal reporting functions
- Working with the health and care system to co-design a post that straddles the health and care system and the VCSE whilst ensuring effective leadership of the Alliance.
- Recruiting a new Chief Executive into post and creating a Chief Operating Officer post to stabilise the internal functions of the organisation.
- Registering as a charity

I want to thank Kerrie Lee and the team for their work over what has been a challenging year and keeping on delivering for the people, communities and organisations that need our support. I welcome Sam into the role as Chief Executive/ system leader and look forward to working alongside her to achieve the Alliance's purpose that we can transform health and social care. We know the next year is going to be more challenging than ever, but alongside this challenge comes the opportunity to create meaningful and sustainable system change which has the potential to improve the lives of people living with the biggest health inequalities across Bradford and Craven.

In May we said goodbye to Ben Cross who was the previous Director of the VCS Alliance and also the previous Chair Helen Speight who stepped down 9th June 2022. We thank them both for their hard work for the Alliance in its earlier days, building the foundations of the organisation which we now have the opportunity to grow and develop. Thanks to Vicki Beere for stepping into the interim Chair role. And a warm welcome to Beverley Fearnley, Pamela Essler, Mohammed Zafran Liaqat who all joined us on 1st March 2023 as Directors to help further strengthen our governance.

DocuSigned by:

48D4F8FD8E42454...

V Beere
Chair

Date: 22 November 2023

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 MARCH 2023

The Trustees present their annual report and financial statements for the year ended 31 March 2023.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the Charity's [governing document], the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Bradford VCS Alliance, working name the VCS Alliance, was incorporated on 2nd February 2017. This was at the behest of, and with investment from, Bradford and Bradford District Clinical Commissioning Group with the intention of it managing a range of health grants to VCSE organisations.

Over the years it has further developed its role. It covers Bradford District and Craven with the purpose of working in partnership to influence and transform health and care in its area of operation.

Principal activities are:

- Making grants to organisations
- Working collaboratively to transform health and social care
- Acting as an equal partner in the BDC Health and Social care system
- Co-ordinating VCSE voice and influence within the BDC Health and Social care system

The VCS Alliance cannot succeed alone. We believe that it is only by working together with our partners, in a concerted and focussed way to address health inequity, that we will achieve our purpose.

Objectives and activities

Objects and Mission

The VCS Alliance purpose is to transform health and social care

The objects of the company are:

- a. Liaising between charities, voluntary organisations, government agencies and other groups on relevant issues.
- b. Providing training, conferences and seminars on subjects relevant to the efficiency of the voluntary sector.
- c. Identifying needs in the voluntary sector and establishing projects or policies to address them.
- d. Assisting in the administration of funding programmes to charities and voluntary organisations, monitoring for grants, recommending grants, assisting in applications for grants.
- e. Providing information to the press and the public on the operation of, or problems encountered by, the voluntary sector.
- f. Providing services such as legal, accountancy and management advice services to the voluntary sector.
- g. Providing advice and information on fund-raising techniques appropriate for voluntary organisations and charities
- h. Acting as a representative of the voluntary sector in relation to government policies and legislation.

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2023**

Values

The VCS Alliance values drive the way we work with each other inside the organisation and externally with our partners. They are.

- We demonstrate honesty, openness, and respect for everyone.
- We challenge ourselves and are open to challenge from others.
- We create safe spaces where creativity can flourish.
- We work in true partnership with communities.
- We are forward-looking.
- We work sustainably.
- We do the right thing.

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the Charity should undertake.

2022/23 Overview

The Board of Trustees recognise that this has been a year of transition for the Alliance in many ways which at times has caused some challenge, particularly for our senior staff and Board. In May we said goodbye to Ben Cross who was the previous Director of the VCS Alliance and also the previous Chair Helen Speight who stepped down the following month. We thank them both for their hard work for the Alliance in its earlier days, building the foundations of the organisation which we now have the opportunity to grow and develop. We'd particularly like to thank Kerrie-Lee Barr for stepping into the interim leadership position during this time. She demonstrated great courage and leadership to stabilise the organisation for a period of 9 months. And, to Vicki Beere for stepping into the interim Chair role for demonstrating similar.

In January 2023 we were delighted to welcome Sam Keighley as the organisation's new Chief Executive and also the VCSE Health and Care System Lead. Other staffing changes during the year were Saadiqah Begum who joined as an intern and was successful in securing a role of Project Support Officer for the Wellbeing Network and Achieve Project, Naz Sheikh who joined as Project Manager for the Achieve Project, Margaret Waugh who joined as Assurance Manager, Carmen Holden who joined as Executive Assistant and Helen Speight who joined as Project Manager for the Wellbeing Network. During the year we also said goodbye to Sian Ayling, Sally St Clair and Atika Hai. We thank all staff past and present for their hard work during this transitional and busy year.

Comings and goings of directors

On the 1st March 2023, we welcome

Helen Speight resigned as Chair on 9 June 2002, she joined the Board 2 February 2017.

In line with the increase in staff numbers, both activity and financial turnover grew in this year.

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2023**

Activity

This section will outline the key workstreams and projects of the VCS Alliance in this period.

Wellbeing Network

The Well Being Network was born from discussions at the then A&E Delivery Board (now UECB) about the pressures on ED departments and primary care and how winter pressures money could be invested in a different way. The model was based on Keighley Pathways developed by the VCSA with AWC CCG and primary care.

Its original aims were to:

- Build an operating model to allow MAST, MH liaison staff and others to refer into 'psychosocial' hubs/staff. This could support ED staff/others to refer away from ED but know people will be followed up in the community.
- Coordinate early help and prevention and waiting list management through active involvement of community staff working in neighbourhoods being linked into statutory services and vice versa.
- Focus on enablement, positive risk taking and working together with communities.
- Accelerate/support our Act as One plans to include community mental health transformation, locality working etc around multi-agency/multi-disciplinary teams and co-location.

The Well Being Network provides a single point of access, support at the time of need, service and walks alongside people to navigate wider health and care needs.

The Wellbeing Network comprises of 27 VCSE providers and operate in 6 geographical locations where people are experiencing some of the widest health inequalities. The network provides an open door to anyone who needs help to overcome the challenges they face. It is an ever-growing network which at its core has locality based VCSE Hubs with onsite access to a range of delivery providers it also includes a range of Out of Hours provision. People using the Wellbeing Network say they have regained their hope, rebuilt trust and through the sustained support found they are able to face life's challenges again

- Between May 22 and March 23 3187 people were supported
- There were 8453 contacts– many people returning over extended periods. The highest number of contacts for one individual is over 100 and the average is 5
- People often attend with one presenting issue – main issue financial exclusion 43%. 21% of people identified mental health (anxiety/stress/isolation/loneliness/ depression) as their main or alongside other presenting issues such as finances/domestic abuse/ substance use
- 57% of people live in the lowest 20% IMD areas
- 58% would have gone to their GP if the WBN hadn't been available •
- Ethnicity of people:
 - EU/Roma clients 19%
 - South Asian origin 24%
 - Black (African/Caribbean) 2%
 - White British 39%
- There is a 3.4 improvement in personal resilience due to involvement in the network
- People who have been bounced around the system have found a place of hope and safety, with people they can trust

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

Reducing Inequalities in Communities (RIC) Projects

Across Bradford District and Craven, there are significant health inequalities in communities and the gap in how long people will live is stark. People in the most deprived areas of BDC are living with more ill health and dying earlier.

Starting in the least deprived area, Wharfedale, life expectancy is 87 years for women and 84 years for men. Moving into central Bradford, this dramatically reduces. In the most deprived area, Manningham, people's life expectancy here is around 10 years less than Wharfedale.

If we take away the time people are living with poor mental wellbeing and ill health – we get what is known as **healthy life expectancy**. And the gap gets even wider – people living in Manningham have 20 years less **healthy life expectancy** than people from Wharfedale.

To address this stark inequality, the Reducing Inequalities in Communities (RIC) programme was established in 2019 as a five-year programme to test out various interventions in central Bradford (Community Partnership areas 4,5&6). The programme has been overseeing the delivery of 21 projects, involving a range of partners to support people in our communities to be *Happier and Healthier at Home*. We do this by using a population health management approach, using data and knowledge about our local communities to identify where there are the greatest inequalities. It involves identifying groups of people at risk of ill health and then focusing on what can be done to prevent it or help manage it, at different stages of life.

The VCS Alliance has been responsible for 4 RIC project contracts;

RIC Community Development

This project adopts an asset-based community development approach to reduce health inequalities, mobilising the power of communities to improve health and wellbeing. The project strengthens social networks, social support and community capacity. Achievements include –

- 304 first contact forms completed
- 127 community groups supported
- 36 new groups established
- Ethnic groups support - 75% Asian, 14% White, 6% other ethnic groups

RIC Volunteering

- 57 new volunteers recruited
- 501 people signposted to health and wellbeing activities or services
- 87 volunteers participated, led or established a health and wellbeing activity or group

RIC Welfare Benefits Advice

The WBA VCSE delivery partners are trusted community-based organisations with significant experience and expertise in supporting vulnerable people with complex issues in relation to welfare advice.

- 1,999 cases
- £725,609.20 known financial gain
- Support provided in over 27 languages

RIC Health Messaging Campaigns 2, 3 & 4

Health Messaging works with communities less likely to pick up on generic health messaging and develop messaging that is more likely to engage with diverse communities.

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2023**

Campaign 2 - Cervical Screening and HPV Awareness

To provide training to delivery provider partners that would enable them to support parents and children to make informed choices about engaging in the cervical screening programme, and HPV immunisation.

Impact:

- Delivery provider partners worked with 10,906 people across CP's 4, 5 and 6.
- 26% more adults reported they would respond and engage with Cervical screening invitations as a result of the health messaging work.
- 50% more young people said they would now be willing to have the HPV vaccination.

Campaign 3 - Diabetes Awareness Raising

To provide training for delivery provider partners, community members and volunteers to increase their knowledge and awareness of Type 1, Type 2, and Gestational diabetes, how to manage and live well with diabetes, & give people the confidence to talk about diabetes.

Impact:

- 12 new diabetes champions trained in the community across CP's 4,5 and 6.
- Delivered 10 outreach events across all community partnerships.
- Delivery provider partners worked with 3450 community members.
- Delivered 10 training sessions to staff, volunteers and community members.

Campaign 4 - Mental Health and Suicide Awareness

Covid had placed increasing pressure on workers in the sector, impacting their mental health and wellbeing, as well as community members. This health message sought to support a number of sector workers to undertake Mental Health First aid training to support themselves, VCSE colleagues and community members in CP's 4, 5 and 6.

Impact:

- 10 newly qualified Mental Health First Aiders in CP's 4, 5, and 6.
- They have supported 259 VCSE colleagues and community members.
- All those supported have reported increased confidence talking about the mental health and wellbeing.

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

Achievements and performance

RIC Social Prescribing / Community Connectors (SPx)

This service is a key component of the wider Central Locality Integrated Care Service (CLICS).

CLICS integrates clinical and non-clinical services to support people's needs in a holistic way. GP practices are able to provide their patients with tailored, asset based personalised care which in turn reduces reliance on reactive health care.

This intervention is designed to involve people in developing their own care plan, by focusing on what is important to them. By combining health and community development input into the development of the care plan, it is anticipated that community based, culturally appropriate support can be included in plans.

This service employs VCS Community Connectors (social prescribers) from the three VCS anchor organisations for Community Partnerships (CPs) 4,5 and 6. Staff work alongside the main HALE Community Connector service and form part of the wider CLICS team. In partnership with HALE, The VCS Alliance developed systems and processes to ensure that staff from all four organisations work together seamlessly to meet the needs of the CLICs pathway. The service delivers one to one support with people who have social, emotional, or practical needs.

Although it was identified that SPx is an integral element of the CLICS service, significant challenges arose, *pertaining to data sharing / access that we understood to have direct impact upon patients. The partnership between HALE and the VCSA was strong, however it was recognised that without VCSA access to Patient data this was creating duplication, inefficiencies and ultimately increasing referral wait times and as such the project was given in full to HALE to deliver 31st July 2022*

RIC End of life (EOL)

This intervention uses a holistic approach to end-of-life care, adding to the range of EOL care options available in the central locality. The intervention provides support for those people approaching the end of their life who need help and support, but do not require specific health or social care input.

It provides dedicated resource to support people on a one-to-one basis and/or through group support, resulting in greater opportunities for personalised care. This approach means that support can be adapted to reflect the cultural needs and preferences of the individual. This could be a combination of 'being with' and 'doing for'.

Embedding this service within clinical pathways was difficult and delivery partners experienced significant challenges and barriers which we were unable to navigate, highlighting concerns around System readiness. This was brought to the attention of commissioners and a series of multidisciplinary meetings were held, resulting in a decision to terminate the project 30th June 2022, The VCS Alliance procured an independent in-depth service evaluation in response.

RIC Smoking Cessation in Pregnancy Insight

The VCS Alliance worked alongside Crellin Consultancy on in-depth insight project to better understand the reasons for smoking during pregnancy, specifically within marginalised and ethnically diverse groups, to develop culturally appropriate cessation interventions in response.

Enhanced Access Mental Health Support

The VCS Alliance is contracted by Bradford Care Alliance (BCA) and Modality Partnership to subcontract Enhanced Access Mental Health support for registered patients. There are 3 providers Mind in Bradford, Step 2 and Relate Cross Pennine that provide early intervention or counselling support for adults and children aged 11 and over. Modality activity started in October 2022, so these figures have been achieved over 6 months.

- 639 hours of support was provided to Modality patients
- 4,406 hours of support was provided to GP Practices in Bradford via BCA
- 5,045 hours of Enhanced Access Mental Health early intervention or counselling support was provided for adults and children aged 11 and over to patients in Bradford and Modality Partnership patients

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

ABCD and Health Messaging Micro Grants overview

During 2022-2023, The VCS Alliance has distributed £141,277,10 in micro grants to 141 grassroots VCSE projects across the Bradford District and Craven. This money has enabled organisations to support approximately 37,708 residents around a range of health and community-based issues that has led to improved health outcomes across Inclusion groups and other overlooked groups within our communities.

- 52.94% of projects supporting people from specific ethnic groups/ communities of interest
- 76% to support young people under 25 to people over 65
- 35.29% of projects were in support of people with disabilities including physical or mental disabilities and long term health conditions

Diabetes Awareness Raising

The VCS Alliance, working in partnership with Bradford NHS and Diabetes UK delivered a Diabetes Awareness Raising programme across the District that has trained up 47 new Diabetes Champions to support people diagnosed with Type 1 / 2 and Gestational Diabetes.

Department of Work and Pensions (DWP) Achieve project.

To reach and support people furthest from employment to become engaged and benefit from Job Centre Plus (JCP) provision, with a view to accessing or re-integrating with the job market. This project is delivered by 9 VCSE delivery partners to provide intensive assertive outreach, 1:2:1 navigator/and coaching, supporting individuals the wider determinants of health that directly impact the ability to seek or be in employment.

Delivery providers have created a strong partnership in support of communities served.

Thanks to our VCSE Delivery Partners

Without their expertise and connections with communities couldn't achieve. define role of Alliance securing resource building a collaboration of VCSE delivery partners to define outcomes and service design and support delivers to achieve their ambitions.

During this busy year the VCS Alliance also found time to register as a charity (registration 30th May 2022) and to re-sign the Shared Partnership Agreement on behalf of the VCSE with all other strategic partners. We have also taken time to further strength our policies, procedures and governance arrangements.

Thanks to those who invest in the VCS Alliance and the wider VCSE sector

As always, we are grateful to BDC Health and Care system for the confidence it has shown and the investment it has made in the VCS Alliance which has enabled us to work collaboratively with the wider VCSE sector to deliver outcomes which improve population health, particularly health equity outcomes. And also, for investing in our staffing structure which enables our CEO to engage strategically with the health and care system on behalf of the VCSE sector and for us to develop VCSE provider communities to deliver outcomes that support our shared ambitions.

Much thanks also to the Government's Levelling Up Department which funded (via West Yorkshire ICB) the PFPP that enhanced our Tong and Manningham Wellbeing hubs.

Without our funders, we would be unable to work with our VCSE partners to deliver with and for our diverse communities.

Financial review

The income for the year amounted to £2,972,779 (2022 £924,773) with expenditure amounting to £2,769,598 (2022 £924,773) resulting in a net income of £203,181 (2022 £nil).

The funds held at 31.03.2023 were £280,108.

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

It is the policy of the Charity that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to between three and six month's expenditure. The Trustees consider that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the Charity's current activities while consideration is given to ways in which additional funds may be raised. This level of reserves has been maintained throughout the year.

Plans for future periods

Looking Ahead

At the time of writing the financial position of our health and care partners and therefore the VCS Alliance still looks challenging. However, against this backdrop we know that transformational projects like the Wellbeing network and RIC projects are still needed and have been funded for a further period. We are also in conversations with health partners about additional contracts. With a now more stable staff and governance team in place we are optimistic for a year of consolidation for the Alliance. Our directors are confident that the organisation remains a going concern and is well positioned to continue our core purpose of transforming health and social care.

Structure, governance and management

The Charity is a company limited by guarantee

The Trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

V Beere	
B Fearnley	(Appointed 1 March 2023)
W Graham	
M Zia-Ur-Rahman	(Resigned 25 July 2023)
B Speight	(Resigned 9 June 2022)
N Qureshi	(Resigned 26 April 2023)
B Cross	(Resigned 15 June 2022)
C Whiley	
J Royle	
M Liaqat	(Appointed 1 March 2023)
P Essler	(Appointed 1 March 2023)

[Details of method of recruitment and appointment of trustees.]

None of the Trustees has any beneficial interest in the company. All of the Trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

The company's current policy concerning the payment of trade creditors is to follow the CBI's Prompt Payers Code (copies are available from the CBI, Centre Point, 103 New Oxford Street, London WC1A 1DU).

The company's current policy concerning the payment of trade creditors is to:

- settle the terms of payment with suppliers when agreeing the terms of each transaction;
- ensure that suppliers are made aware of the terms of payment by inclusion of the relevant terms in contracts; and
- pay in accordance with the company's contractual and other legal obligations.

Trade creditors of the company at the year end were equivalent to XX day's purchases, based on the average daily amount invoiced by suppliers during the year.

Auditor

In accordance with the company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the company will be put at a General Meeting.

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) ***FOR THE YEAR ENDED 31 MARCH 2023***

The Trustees report was approved by the Board of Trustees.

V Beere

22 November 2023

BRADFORD VCS ALLIANCE LIMITED

STATEMENT OF TRUSTEES RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2023

The Trustees, who are also the directors of Bradford VCS Alliance Limited for the purpose of company law, are responsible for preparing the Trustees Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

BRADFORD VCS ALLIANCE LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF BRADFORD VCS ALLIANCE LIMITED

Opinion

We have audited the financial statements of Bradford VCS Alliance Limited (the 'Charity') for the year ended 31 March 2023 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees report; or
 - sufficient accounting records have not been kept; or
 - the financial statements are not in agreement with the accounting records; or
 - we have not received all the information and explanations we require for our audit.
-

BRADFORD VCS ALLIANCE LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF BRADFORD VCS ALLIANCE LIMITED

Responsibilities of Trustees

As explained more fully in the statement of Trustees responsibilities, the Trustees, who are also the directors of the Charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

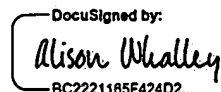
BRADFORD VCS ALLIANCE LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF BRADFORD VCS ALLIANCE LIMITED

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

BC2221185F424D2...

Alison Whalley (Senior Statutory Auditor)
for and on behalf of Azets Audit Services

22 November 2023

Chartered Accountants
Statutory Auditor

Carlton House
Grammar School Street
Bradford
BD1 4NS

Azets Audit Services is eligible for appointment as auditor of the Charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

BRADFORD VCS ALLIANCE LIMITED**STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT****FOR THE YEAR ENDED 31 MARCH 2023**

	Notes	Unrestricted funds 2023 £	Restricted funds 2023 £	Total Unrestricted funds 2023 £	2022 £
<u>Income from:</u>					
Donations and legacies	3	27,202	279,508	306,710	122,717
Charitable activities	4	674,497	1,982,346	2,656,843	801,988
Investments	5	9,226	-	9,226	68
Total income		710,925	2,261,854	2,972,779	924,773
<u>Expenditure on:</u>					
Charitable activities	6	710,804	2,058,794	2,769,598	924,773
Net income for the year/ Net movement in funds		121	203,060	203,181	-
Fund balances at 1 April 2022		76,927	-	76,927	76,927
Fund balances at 31 March 2023		77,048	203,060	280,108	76,927

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

BRADFORD VCS ALLIANCE LIMITED**BALANCE SHEET****AS AT 31 MARCH 2023**

	Notes	2023 £	£	2022 £	£
Fixed assets					
Tangible assets	11		4,860		344
Current assets					
Debtors	12	889,783		326,088	
Cash at bank and in hand		1,305,546		2,813,077	
		2,195,329		3,139,165	
Creditors: amounts falling due within one year	13	(1,920,081)		(3,062,582)	
Net current assets			275,248		76,583
Total assets less current liabilities			280,108		76,927
Income funds					
Restricted funds	15		203,060		-
<u>Unrestricted funds</u>					
Designated funds	16	10,608		-	
General unrestricted funds		66,440		76,927	
			77,048		76,927
			280,108		76,927

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2023, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 22 November 2023

DocuSigned by:

 48D4F6FD8E42454...
 V Beere
 Trustee

Company registration number 10597133

BRADFORD VCS ALLIANCE LIMITED**STATEMENT OF CASH FLOWS****FOR THE YEAR ENDED 31 MARCH 2023**

	Notes	2023 £	£	2022 £	£
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	19		(1,511,660)		2,415,206
Income taxes paid			-		(2,547)
Investing activities					
Purchase of tangible fixed assets		(5,267)		-	
Proceeds from disposal of tangible fixed assets		170		-	
Investment income received		9,226		68	
Net cash generated from investing activities			4,129		68
Net cash used in financing activities			-		-
Net (decrease)/increase in cash and cash equivalents			(1,507,531)		2,412,727
Cash and cash equivalents at beginning of year			2,813,077		400,350
Cash and cash equivalents at end of year			1,305,546		2,813,077

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

Charity information

Bradford VCS Alliance Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Carlton House, Grammar School Street, Bradford, BD1 4NS.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Charity's [governing document], the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The Charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, [modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value]. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the Charity.

1.4 Income

Income is recognised when the Charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the Charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the Charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computers	25% Straight Line
-----------	-------------------

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the Charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charity's balance sheet when the Charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the Charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds	Restricted funds	Total Unrestricted funds	
	2023 £	2023 £	2023 £	2022 £
Grant income	27,202	279,508	306,710	122,717
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

BRADFORD VCS ALLIANCE LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2023****3 Donations and legacies****(Continued)**

	Unrestricted funds	Restricted funds	Total Unrestricted funds	
	2023 £	2023 £	2023 £	2022 £
Grants receivable for core activities				
Core services	27,202	-	27,202	41,814
Care Navigators	-	147,728	147,728	-
Community Links Care Home Project	-	40,909	40,909	-
Community Partnerships	-	9,720	9,720	10,410
Diabetes Awareness Raising	-	49,662	49,662	-
Health Network Officer	-	8,132	8,132	-
System Leadership	-	22,444	22,444	-
Ageing Well	-	913	913	46,011
Harnessing Power of Communities	-	-	-	6,817
Test and trace	-	-	-	17,665
	<u>27,202</u>	<u>279,508</u>	<u>306,710</u>	<u>122,717</u>

4 Charitable activities

	2023 £	2022 £
Management fees	18,194	4,021
Performance related grants	2,638,649	797,967
	<u>2,656,843</u>	<u>801,988</u>
Analysis by fund		
Unrestricted funds	674,497	801,988
Restricted funds	1,982,346	-
	<u>2,656,843</u>	<u>801,988</u>
Performance related grants		
Extended access	101,371	156,593
Enhanced Access	112,929	-
RIC contract income	543,374	641,124
Winter pressures	1,706,089	250
DWP - Flexible Support Fund	174,886	-
	<u>2,638,649</u>	<u>797,967</u>

BRADFORD VCS ALLIANCE LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2023****5 Investments**

	Unrestricted funds	Unrestricted funds
	2023	2022
	£	£
Interest receivable	9,226	68

6 Charitable activities

	2023	2022
	£	£
Staff costs	201,306	96,982
Contract delivery costs	2,435,120	799,311
Recruitment	8,767	2,267
Redundancy	18,574	-
Training	5,839	1,200
Travel and subsistence	327	149
Consultancy fees	6,234	-
	2,676,167	899,909
Share of support costs (see note 7)	70,454	24,864
Share of governance costs (see note 7)	22,977	-
	2,769,598	924,773
Analysis by fund		
Unrestricted funds	710,804	924,773
Restricted funds	2,058,794	-
	2,769,598	924,773

BRADFORD VCS ALLIANCE LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2023****7 Support costs**

	Support costs	Governance costs	2023	Support costs	Governance costs	2022
	£	£	£	£	£	£
Rent	9,252	-	9,252	5,692	-	5,692
Administrative expenses	496	-	496	122	-	122
Printing, Postage and stationery	700	-	700	795	-	795
Telephone and internet	1,215	-	1,215	459	-	459
Audit and accountancy fees	-	-	-	1,615	-	1,615
Bookkeeping and payroll fees	15,912	-	15,912	893	-	893
Consultancy fees	24,130	-	24,130	-	-	-
IT Maintenance and Support	7,474	-	7,474	8,196	-	8,196
Legal and professional fees	-	-	-	2,642	-	2,642
Marketing	1,860	-	1,860	456	-	456
Depreciation	581	-	581	362	-	362
Dues and subscription	230	-	230	-	-	-
Equipment rental	432	-	432	-	-	-
Insurance	4,318	-	4,318	3,286	-	3,286
Meeting Catering	3,381	-	3,381	35	-	35
Bank charges	303	-	303	311	-	311
Profit or (Loss) on disposal of fixed assets	170	-	170	-	-	-
Audit fees	-	8,950	8,950	-	-	-
Legal and professional	-	14,027	14,027	-	-	-
	<u>70,454</u>	<u>22,977</u>	<u>93,431</u>	<u>24,864</u>	<u>-</u>	<u>24,864</u>
Analysed between Charitable activities	<u>70,454</u>	<u>22,977</u>	<u>93,431</u>	<u>24,864</u>	<u>-</u>	<u>24,864</u>

Governance costs includes payments to the auditors of £8,950 (2022- £Nil) for audit fees.

8 Trustees

No trustees claimed expense reimbursements during the year. No other remuneration or benefits were paid (2022: None).

9 Employees

The average monthly number of employees during the year was:

2023 Number	2022 Number
8	4

BRADFORD VCS ALLIANCE LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2023****9 Employees (Continued)**

Employment costs	2023	2022
	£	£
Wages and salaries	184,487	90,245
Social security costs	11,725	4,154
Other pension costs	5,094	2,583
	<u>201,306</u>	<u>96,982</u>

There were no employees whose annual remuneration was more than £60,000 in the current or prior year.

10 Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

11 Tangible fixed assets

	Computers
	£
Cost	
At 1 April 2022	8,305
Additions	5,267
Disposals	(690)
At 31 March 2023	<u>12,882</u>
Depreciation and impairment	
At 1 April 2022	7,961
Depreciation charged in the year	581
Eliminated in respect of disposals	(520)
At 31 March 2023	<u>8,022</u>
Carrying amount	
At 31 March 2023	<u>4,860</u>
At 31 March 2022	<u>344</u>

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

12 Debtors

	2023	2022
	£	£
Amounts falling due within one year:		
Trade debtors	657,553	283,782
Other debtors	2,738	6,023
Prepayments and accrued income	229,492	36,283
	<u>889,783</u>	<u>326,088</u>

13 Creditors: amounts falling due within one year

	Notes	2023	2022
		£	£
Deferred income	14	1,297,884	2,790,768
Trade creditors		392,095	136,775
Other creditors		147,312	133,599
Accruals and deferred income		82,790	1,440
		<u>1,920,081</u>	<u>3,062,582</u>

14 Deferred income

	2023	2022
	£	£
Other deferred income	<u>1,297,884</u>	<u>2,790,768</u>

Deferred income is included in the financial statements as follows:

	2023	2022
	£	£
Deferred income is included within:		
Current liabilities	<u>1,297,884</u>	<u>2,790,768</u>
Movements in the year:		
Deferred income at 1 April 2022	2,790,768	313,551
Released from previous periods	(1,553,723)	2,790,768
Resources deferred in the year	60,839	(313,551)
Deferred income at 31 March 2023	<u>1,297,884</u>	<u>2,790,768</u>

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

15 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds		Movement in funds			
	Incoming resources	Balance at 1 April 2022	Incoming resources	Resources expended	Transfers	Balance at 31 March 2023
	£	£	£	£	£	£
Care navigators	-	-	147,728	(147,728)	-	-
Community Links Care Home Project	-	-	40,909	(6,725)	-	34,184
Community partnerships	-	-	9,720	(9,720)	-	-
Diabetes Awareness Raising	-	-	41,024	(49,662)	8,638	-
DWP - Flexible Support Fund	-	-	162,614	(174,886)	12,272	-
Extended Access	-	-	101,371	(101,371)	-	-
Health Network Officer	-	-	8,132	(8,132)	-	-
System Leadership	-	-	22,444	(22,444)	-	-
Winter pressures	-	-	1,706,089	(1,537,213)	-	168,876
Ageing Well	-	-	-	(913)	913	-
	-	-	2,240,031	(2,058,794)	21,823	203,060

Care Navigators

Evaluate the effects of integrating Personal Support Navigator and Carer Support Navigator roles within community nursing teams, concentrating specifically on the immediate influence on the demand for and reliance upon these teams.

Community Links Care Home Project

Voluntary Community Sector Anchors will engage with Care Homes to share project details, foster idea exchange, and pinpoint priorities for effective delivery. They'll map local assets for collaborative opportunities, facilitate inter-organisational connections, co-develop delivery plans, and determine success metrics.

Community Partnerships

Examine and report on the current involvement of VCS organisations in Community Partnerships and their contribution to the sector. Assess the role of the VCSA in aiding this participation and provide suggestions for its future function.

Diabetes Awareness Raising

Offer training to community members and volunteers to enhance their understanding of diabetes and boost their confidence in discussing it. Additionally, organise events and sessions to deepen the general awareness and comprehension of diabetes.

DWP – Flexible Support Fund

Aim to engage and assist approximately 360 individuals who are most distant from employment, enabling them to benefit from Job Centre Plus services and facilitating their access or re-entry into the job market.

Extended Access

To deliver up to 81 hours weekly of Extended Access services from 18:30 to 21:30, offering counselling and mental health support to Bradford's patient population. Additional hours, subject to demand, will be confirmed and compensated at standard rates. Due to COVID-19, services are currently remote, transitioning to face-to-face when safe.

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

15 Restricted funds

(Continued)

Health Network Officer

Bradford Metropolitan District Council's Department of Place seeks an agent to administer a transformative VCSE Support and Improvement Programme, aiming to enhance community impact through strategic, collaborative approaches. This initiative, developed in consultation with key stakeholders, aims to bolster the resilience and adaptability of the VCSE sector, ensuring efficient, impactful service delivery in response to community needs.

System Leadership

The VCS Alliance collaborates with local statutory bodies, funders, and community groups to foster a dynamic third sector in Bradford and Craven, focusing on mutual support, system improvement, and resource acquisition. The postholder will spearhead this alliance, ensuring a strong and sustainable sector through leadership within the Partnership Leadership Executive and effective partnerships with VCSE leaders.

Winter Pressures

To establish psychosocial wellbeing hubs across the district, offering services for mental health, alcohol, domestic violence, carers support, physical health, and welfare benefits. These hubs will serve as accessible local resources for immediate health and social needs, providing an alternative to traditional care facilities like A&E, and will integrate with the health and care system through established referral pathways.

16 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Movement in funds		Movement in funds		
	Incoming resources	Balance at 1 April 2022	Incoming resources	Resources expended	Balance at 31 March 2023
	£	£	£	£	£
RIC - Health Messaging	-	-	46,800	(36,192)	10,608
	-	-	46,800	(36,192)	10,608

RIC Health Messaging

Enhance awareness among individuals in the Bradford (RIC) areas about their health and wellbeing through diverse communication strategies. This initiative, a partnership between the CCG and entities like Living Well and CBMDC Public Health, aims to empower people to make informed, positive health decisions.

17 Analysis of net assets between funds

	Unrestricted funds 2023 £	Restricted funds 2023 £	Total Unrestricted funds 2023 £	Total Unrestricted funds 2022 £
Fund balances at 31 March 2023 are represented by:				
Tangible assets	4,860	-	4,860	344
Current assets/(liabilities)	275,248	-	275,248	76,583
	280,108	-	280,108	76,927

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

18 Related party transactions

There were no disclosable related party transactions during the year (2022 - none).

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

	2023 £	2022 £
Aggregate compensation	81,290	64,072
	<u>81,290</u>	<u>64,072</u>
19 Cash generated from operations	2023 £	2022 £
Surplus for the year	203,181	-
Adjustments for:		
Investment income recognised in statement of financial activities	(9,226)	(68)
Depreciation and impairment of tangible fixed assets	-	363
Movements in working capital:		
(Increase) in debtors	(563,695)	(305,425)
Increase in creditors	350,383	243,119
(Decrease)/increase in deferred income	(1,492,884)	2,477,217
Cash (absorbed by)/generated from operations	(1,512,241)	2,415,206
	<u>(1,512,241)</u>	<u>2,415,206</u>

20 Analysis of changes in net funds

The charity had no debt during the year.