FINANCIAL STATEMENTS
31 MARCH 2021

Glenholme Group

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FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

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OFFICERS AND PROFESSIONAL ADVISERS

THE BOARD OF DIRECTORS

K W Phippen

D M Serratt

S J McLaughlan

COMPANY SECRETARY

S J McLaughlan

REGISTERED OFFICE

79 High Street

Eton Windsor Berkshire SL4 6AF

STRATEGIC REPORT

YEAR ENDED 31 MARCH 2021

The directors have pleasure in presenting their strategic review for the year to 31 March 2021.

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company during the year was the provision of residential care to the elderly and supported living service for adults with leaning and physical difficulties. The company has a elderly care home, Holdingham Grange (74 bed) in Sleaford and a 6 bed leaning and physical difficulties in Holdingham House also in Sleaford.

KEY PERFORMANCE INDICATORS

The company monitors its performance against strategic objectives by means of key performance indicators. The main KPIs it uses are orientated around gross profit margin and turnover. These are summarised thus:

	2021	2020
	£	£
Turnover	1,894,923	1,477,302
Gross profit / (loss) %	12%	1%
EBITDA	382,911	152,502
Number of employees	57	51
Residential beds	74	64
Supported living beds	6	-
Residential Occupancy %	57%	55%

PRINCIPAL RISKS AND UNCERTAINTIES

The principal risks and uncertainties that are facing the company are common for a company of this size. These are:

- (a) Covid 19 impact on both staff and residents
- (b) Deterioration in quality of care and support.
- (c) Difficult relationships with the relevant regulatory agencies.
- (d) Maintaining working capital sufficient to meet the needs of the group.
- (e) Miscalculating risk associated with new acquisition and new development project.
 (f) Retention and recruitment of staff for all skill levels required to maintain high levels of care.
- (g) Differential inflation caused by inflationary pressures in cost base not being matched by longer term contracts.

The company has successfully controlled and managed these risks by:

- (a) Stringent infection control procedures and staff isolation.
- (b) Requirement for all staff to be vaccinated.
- (c) Internal Quality Audits.
- (d) Staff training and development program.
- (e) Regular service user, staff and relative surveys
- (f) Continued evaluation of the cash flow needs of the Group.
- (g) Board level due diligence relating to ongoing operations and potential development activity.

FUTURE DEVELOPMENTS

K W Phippen
Managing Director

The company expects to improve its financial performance by a policy of controlled growth.

Approved by the directors on 17th August 2021 and signed on their behalf by:

Glenholme

DIRECTORS' REPORT

YEAR ENDED 31 MARCH 2021

The directors present their report and the financial statements of the company for the year ended 31 March 2021.

PRINCIPAL ACTIVITIES

The principal activity of the company during the year was the provision of residential care to the elderly and supported living service for adults with leaning and physical difficulties. The company has a elderly care home, Holdingham Grange (74 bed) in Sleaford and a 6 bed leaning and physical difficulties in Holdingham House also in Sleaford.

DIRECTORS

The directors who served the company during the year were as follows:

K W Phippen D M Serratt

S J McLaughlan

GOING CONCERN

The directors have a reasonable expectation that the company has adequate resources to continue operational existence for the foreseeable future. For this reason the directors continue to adopt the going concern basis of accounting in preparing the annual financial statements.

POST BALANCE SHEET EVENT

The main rate of corporation tax was increased for periods commencing April 2023 to 25% The deferred tax charge as at the 31st March 2021 has been calculated at 19%. Had the provision been changed to 25% the deferred tax provision would have increased by £101,232 to £421,801.

DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITOR

Glenholme Healthcare Group Ltd issued a guarantee against all outstanding liabilities to which the company is subject as at 31 March 2021, until they are satisfied in full. The guarantee is enforceable against Glenholme Healthcare Group Ltd by any person to whom the company is liable in respect of those liabilities. Since Glenholme Healthcare Group Ltd is the smallest group to which the company's accounts are consolidated the company has taken advantage of the exemption from audit of its individual accounts for the ended 31 March 2021 by virtue of section 479A of the Companies Act 2006.

INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF GLENHOLME SENIOR LIVING LIMITED

YEAR ENDED 31 MARCH 2021

STRATEGIC REPORT

The company has chosen in accordance with Section 414C(11) of the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 to set out within the company's Strategic Report the Company's Strategic Report Information Required by Schedule 7 of the Large and Medium Sized Companies and Groups (Accounts and Reports) Regulation 2008. This includes information that would have been included in the business review and details of the principal risks and uncertainties.

Signed on behalf of the directors on 7th Augst 2021

S J McLaughlan Company secretary

Registered office: 79 High Street Eton Windsor Berkshire SL4 6AF

STATEMENT OF COMPREHENSIVE INCOME

YEAR ENDED 31 MARCH 2021

	Notes	2021 £		2020 £
TURNOVER		1,894,923		1,477,302
Cost of sales		(1,662,081)		(1,472,972)
GROSS Profit		232,842		4,330
Administrative expenses		(59,247)		(55,534)
OPERATING PROFIT / (LOSS)	3	173,595		(51,204)
Interest payable and similar charges	5 [.]	(161,295)		(166,593)
PROFIT / (LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION		12,300		(217,797)
Tax on profit on ordinary activities	6	(2,340)		6,055
PROFIT / (LOSS) FOR THE FINANCIAL YEAR		9,960	•	(211,742)
OTHER COMPREHENSIVE INCOME FOR THE YEAR Revaluation of fixed assets		(78,650)		1,402,952
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		(68,690)	• •	1,191,210

Turnover arose from the principal activity.

All the activities of the company are from continuing operations.

The notes on pages 8 to 14 form part of these financial statements.

STATEMENT OF FINANCIAL POSITION

31 MARCH 2021

	Notes	£	2021 £	£	2020 £
FIXED ASSETS					
Tangible assets	7		10,027,820		10,302,215
CURRENT ASSETS Stock Debtors Cash at bank	8 9	3,576 124,250 259,389 387,215		1,860 160,333 33,853 ————————————————————————————————————	
		001,210		100,010	
CREDITORS: Amounts falling due within one year	10	(4,465,221)		(5,916,135)	
NET CURRENT LIABILITIES			(4,078,006)		(5,720,089)
TOTAL ASSETS LESS CURRENT LIABILITIES			5,949,814		4,582,126
CREDITORS: Amounts falling due after more than one year	11		(4,852,722)		(3,359,508)
Deferred Tax	12		(320,569)	•	(377,405)
NET ASSETS			776,523		845,213
CAPITAL AND RESERVES Called-up equity share capital Revaluation Reserve	13 14		100 1,324,302		100 1,402,952
Profit and loss account	15		(547,879)		(557,839)
SHAREHOLDERS' FUNDS			776,523		845,213

The directors consider that the company is entitled to exemption from the requirement to have an audit under the provisions of section 479A if the companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act.

The directors acknowledge their responsibility for complying with requirements of the Act with respect to accounting records and preparation of accounts.

These accounts were approved by the directors and authorised for issue on 17th Aug 2021, and are signed on their behalf by:

S J McLaughlan

Company Registration Number: 10015774

The notes on pages 10 to 16 form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY

31 MARCH 2021

	Called up share capital £	Revaluation Reserve £	Profit and Loss account £	Total £
•	4	~	~	<i>-</i> .
At 1 April 2019	100		(346,097)	(345,997)
Loss for the financial year Revaluation in the year	-	- 1,402,952	(211,742)	(211,742) 1,402,952
At 31 March 2020	100	1,402,952	(557,839)	845,213
Profit for the financial year Revaluation in the year	-	(78,650)	9,960 -	9,960 (78,650)
At 31 March 2021	100	1,324,302	(547,879)	776,523

The notes on pages 10 to 16 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

1. STATEMENT OF COMPLIANCE AND COMPANY INFORMATION

These financial statements have been prepared in compliance with FRS102. 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'.

Glenholme Senior Living Limited is a private company, limited by shares and is incorporated & domiciled in England, United Kingdom under the Companies Act 2006. The address of its registered office and principal place of business are disclosed on page 1.

2. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost basis.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Disclosure exemptions

The entity satisfies the criteria of being a qualifying entity as defined in FRS 102. Its financial statements are consolidated into the financial statements of The Glenholme Healthcare Group Limited which can be obtained from Companies House. As such, advantage has been taken of the following disclosure exemptions available under paragraph 1.12 of FRS 102:

- (a) No cash flow statement has been presented for the company.
- (b) Disclosures in respect of financial instruments have not been presented.
- (c) No disclosure has been given for the aggregate remuneration of key management personnel.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Significant judgements

There are no significant judgements (apart from those involving estimations) that management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statements:

Key sources of estimation uncertainty

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. There are no key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year:

Revenue Recognition

Turnover is measured at the fair value of the consideration received or receivable for goods supplied, rents receivable and services rendered, net of discounts and Value Added Tax where applicable.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

2 ACCOUNTING POLICIES continued

Current tax and deferred taxation

The taxation expense represents the aggregate amount of current and deferred tax recognised in the reporting period. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, tax is recognised in other comprehensive income or directly in equity, respectively.

Current tax is recognised on taxable profit for the current and past periods. Current tax is measured at the amounts of tax expected to pay or recover using the tax rates and laws that have been enacted or substantively enacted at the reporting date.

Deferred tax is recognised in respect of all timing differences at the reporting date. Unrelieved tax losses and other deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date that are expected to apply to the reversal of the timing difference.

Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the transaction price, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Debt instruments are subsequently measured at amortised cost.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other comprehensive income and accumulated in equity, except to the extent it reverses a revaluation decrease of the same asset previously recognised in profit or loss. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other comprehensive income to the extent of any previously recognised revaluation increase accumulated in equity in respect of that asset. Where a revaluation decrease exceeds the accumulated revaluation gains accumulated in equity in respect of that asset, the excess shall be recognised in profit or loss.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold Property

over 50 years

Freehold Land Motor vehicles no depreciation 25% straight line

Equipment

20%-33% straight line

Stocks

Stocks are measured at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing the stock to its present location and condition.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

3.	OPERATING PROFIT / (LOSS)		
•	Operating loss is stated after charging:		
	operating loss is stated after charging.	2021 £	· 2020 £
	Depreciation of owned fixed assets Auditor's fees	209,316	175,706
4.	DIRECTORS AND STAFF		•
	The average number of persons employed by t amounted to:	he company during the year, incli	uding the directors,
	amounted to.	2021 No	· 2020 No
	Care staff	57	51
	The aggregate payroll costs incurred during the year	ar, relating to the above, were:	
		2021 €	2020 £
	Wages and salaries Social security costs Cost of defined pension contributions	1,056,760 65,174 29,070	846,308 52,961 23,394
		1,151,004	922,663
	No director who is not also a holding company dire	ctor received any remuneration	
5.	INTEREST PAYABLE AND SIMILAR CHARGES	•	
		2021 £	. 2020 £
	Interest payable on bank borrowing	161,295	166,593

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

6. TAX ON LOSS ON ORDINARY ACTIVITIES

Major components of tax expense	2021	2020
•	£	£
Current tax UK current tax (reclaimed) / expense	<u>-</u>	(102,928)
Deferred tax		
Origination and reversal of timing differences	2,340	96,873
	2,340	(6,055)
Reconciliation of tax expense The tax assessed on the result on ordinary activities for th year is lower than the standard rate of corporation tax i the UK of 19% (2020: 19%).		. •
	£	£
Loss on ordinary activities before taxation	12,300	(217,797)
Loss on ordinary activities by rate of tax of 19%	· · · · · · · · · · · · · · · · · · ·	
(2020:19%)	2,337	(41,381)
Effect of expenses not deductible for tax purposes	. 3	•
Depreciation on non eligible assets	-	35,326
	2,340	(6,055)

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

7. TANGIBLE FIXED ASSETS

	Freehold Properties £	Motor Vehicle £	Fixtures, fittings & equipment £	Total £
COST OR REVALUATION		~	~	~
At 1 April 2020	9,065,971	21,660	1,390,289	10,477,920
Additions	(16,026)	-	88,773	72,747
Revaluation	(137,826)	-	-	(137,826)
At 31 March 2021	8,912,119	21,660	1,479,062	10,412,841
DEPRECIATION	•			
At 1 April 2020	<u>.</u> ,	7,232	168,473	175,705
Charge for the year	107,696	5,424	96,196	209,316
At 31 March 2021	107,696	12,656	264,669	385,021
NET BOOK VALUE				
At 31 March 2021	8,804,423	9,004	1,214,393	10,027,820
At 31 March 2020	9,065,971	14,428	1,221,816	10,302,215

The negative additions relate to over estimation of the retention on Holdingham Grange.

The freehold properties in Sleaford known as Holdingham Grange was valued by Knight Frank, Chartered Surveyors on 28 May 2019. This valuation is not materially different to the value as at the year end.

	Had the land and buildings not been re-valued:	2021	2020
	Cost	£ 7,491,531	£ 7,507,558
	Accumulated depreciation	(281,323)	(173,627)
	· ·	7,210,208	7,333,931
	Charge for the year	107,696	99,246
8.	STOCK	•	
		2021	2020
		£	£
	Finished goods	3,576	1,860
9.	DEBTORS		
		2021	2020
		£	£
	Trade debtors	13,192	74,962
	Prepayments	111,058	85,371
	·	124,250	160,333
	•		

The of £ prepayments are over one year (2020: £)

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

		•	
10.	CREDITORS: Amounts falling due within one	ear	•
		2021	2020
		£	£
	Bank loans and overdrafts	260,750	182,750
	Amounts due to parent company	4,132,784	5,636,643
	Other creditors	1,987	- 06.742
	Accruals	69,700	96,742
	•	4,465,221	5,916,135
	•		
		-	
11.	CREDITORS: Amounts falling due after more	nan one vear	
	ONEDITORO. Amounto faming due after more		
		2021	2020
	Dayle James	£	£ 2.50,500
	Bank loans	4,852,722	3,359,508
	Analysis of head large is as follows:		
	Analysis of bank loans is as follows:		
		2021	2020
		£	£
	Due < 1 year	260,750	182,750
	Due > 1 year and < 5 years	4,852,722	3,359,508
		<u>5,113,472</u>	3,542,258
	The bank loan is secured by a legal charge over a 4.0% above the bank base rate.	I the assets held by the compa	ny and accrues interest at
			•
12.	DEFERRED TAX		
	·	2021	2020
	Palance brought fanuard	£ 277.405	£
	Balance brought forward Charged to the profit and loss account	377,405 2340	54,372 (6.055)
	Charged to the revaluation reserve	(59,176)	329,088
	ondiged to the revaluation receive		
:		320,569	377,405
		<u> </u>	
		2021	2020
	Evene of toyotion allowances over depreciation	£	£
	Excess of taxation allowances over depreciation assets	244,242	151,245
	Losses not utilised in the year	(193,585)	(102,928)
	Capital gain on the properties	269,912	329,088
		320,569	377,405
13.	SHARE CAPITAL		
	Allotted called up and fully naid:		•
	Allotted, called up and fully paid:		
	,	2021	2020
		No £	No £
	Ordinary shares of £1 each	100 100	100 100
	a.aa.j ondrod or all oddin		

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2021

14.	REVAI	HATION	RESERVE
14.	KEVAL	.UATIUN	KESEKVE

	2021 £	2020 £
Balance brought forward Revaluation in the year	1,402,952 (78,650)	- 1,402,952
Balance carried forward	1,324,302	1,402,952

Revaluation reserve - This reserve records the unrealised gain on properties.

15. PROFIT AND LOSS ACCOUNT

	2021	2020
	£	£
Balance brought forward	(557,839)	(346,097)
Profit / (Loss) for the financial year	9,960	(211,742)
Balance carried forward	(547,879)	(557,839)

Profit and loss account - This reserve records retained earnings and accumulated losses.

16. RELATED PARTY TRANSACTIONS

The company has taken advantage of the exemption available under FRS 102 Section 33.1A not to disclose transactions with the ultimate parent undertaking and those subsidiary undertakings, where the group controls 100% of those companies' voting rights.

17. ULTIMATE CONTROLLING COMPANY

The smallest and largest group of undertakings for which group accounts are drawn up are those headed by Glenholme Healthcare Group Ltd. Copies of the group financial statements are publicly available at Companies House or the company's registered office at 79 High Street, Eton, SL4 6AF.