Annual Report and Financial Statements
Year Ended
. 31 March 2023

Company Number 09918410

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Company Information

Directors

S Pasricha

L G Young

H Roy

Registered number

09918410

Registered office

Third Floor 20 Old Bailey London EC4M 7AN

Independent auditor

BDO LLP 55 Baker Street London

W1U 7EU

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Directors' Report for the Year ended 31 March 2023

The directors present their report and the financial statements for the year ended 31 March 2023.

Principal activity

The principal activity of the company was that of a holding company.

Business review

The company made a loss for the year of £6,282,022 (2022: £4,950,737 profit) which takes into account an impairment of investments and receivables of £7,182,160 (2022: £4,559,781 reversal).

Directors

The directors who served during the year and up to the date of signature of the financial statements were:

S Pasricha

L G Young

E T Renaut (resigned 1 October 2022)

H Roy (appointed 1 October 2022)

Qualifying indemnity provision was in place for each of the directors during the year.

Directors' responsibilities

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the company's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Directors' Report (continued) for the Year ended 31 March 2023

Disclosure of information to auditor

Each of the persons who are directors at the time when this directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the company's auditor is unaware; and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any
 relevant audit information and to establish that the company's auditor is aware of that information.

Auditor

The auditors, BDO LLP, have indicated their willingness to continue in office. Board will consider the same and accordingly, resolution concerning their re-appointment will be proposed at the Annual General Meeting.

Going concern

The Directors have considered the funding requirements of the business for the next twelve months, including considering the impact of current economic developments. On the basis of their assessment, the company has been prepared on a going concern basis, as explained in note 2.3.

Small companies note

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

L G Young Director

Date: 12 October 2023

Independent Auditor's Report to the Members of 1060 South Broadway UK Limited

Opinion on the financial statements

In our opinion:

- the financial statements give a true and fair view of the state of the company's affairs as at 31 March 2023 and of its loss for the year then ended:
- the financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements of 1060 South Broadway UK Limited ("the company") for the year to 31 March 2023, which comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Equity and notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Independent Auditor's Report to the Members of 1060 South Broadway UK Limited (continued)

Other information

The Directors are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Other Companies Act 2006 reporting

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion;

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies
 regime and take advantage of the small companies' exemptions in preparing the directors' report and from
 the requirement to prepare a strategic report.

Independent Auditor's Report to the Members of 1060 South Broadway UK Limited (continued)

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Non-compliance with laws and regulations

Based on:

- · Our understanding of the company and the industry in which it operates;
- Discussion with management and those charged with governance;
- Obtaining and understanding of the Company's policies and procedures regarding compliance with laws and regulations.

We considered the significant laws and regulations to be the applicable accounting framework, Companies Act 2006 and UK tax legislation

Our procedures in respect of the above included:

- Review of minutes of meeting of those charged with governance for any instances of non-compliance with laws and regulations;
- Review of correspondence with tax authorities for any instances of non-compliance with laws and regulations;
- Review of financial statement disclosures and agreeing to supporting documentation.

Fraud

We assessed the susceptibility of the financial statements to material misstatement, including fraud. Our risk assessment procedures included:

 Enquiry with management and those charged with governance regarding any known or suspected instances of fraud;

Independent Auditor's Report to the Members of 1060 South Broadway UK Limited (continued)

Auditor's responsibilities for the audit of the financial statements (continued)

- Obtaining an understanding of the Company's policies and procedures relating to:
 - Detecting and responding to the risks of fraud; and
 - Internal controls established to mitigate risks related to fraud.
- Review of minutes of meeting of those charged with governance for any known or suspected instances
 of fraud;
- Discussion among the engagement team as to and where fraud might occur in the financial statements;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud; and
- Considering remuneration incentive schemes and performance targets and the related financial statement areas impacted by these.

Based on our risk assessment, we considered the areas most susceptible to fraud to be in relation to management override of controls.

Our procedures in respect of the above included:

- testing and challenging the key estimates and judgements made by management in preparing the financial statements for indications of bias or management override when presenting the results and financial position of the Company:
- testing the appropriateness of journal entries; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members who were all deemed to have appropriate competence and capabilities and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

-DocuSigned by:

Mark RA Edwards

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Mark RA Edwards (Senior Statutory Auditor)
For and on behalf of BDO LLP, Statutory Auditor
London
United Kingdom

Date: 13 October 2023

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Statement of Comprehensive Income for the Year ended 31 March 2023

• •	Notes		
		2023 £	2022 £
Administrative expenses (Impairment)/reversal of impairment of investments	3	(279) (7,182,160)	(75) 4,559,781
Operating (loss)/profit		(7,182,439)	4,559,706
Exchange gains	6	614,708	149,231
Interest receivable and similar income	7	3,812,551	3,151,595
Interest payable and similar charges	8	(3,526,842)	(2,909,795)
(Loss)/profit before tax		(6,282,022)	4,950,737
Tax expense	9	-	-
(Loss)/profit for the financial year		(6,282,022)	4,950,737

All amounts relate to continuing operations.

There was no other comprehensive income for the year ended 31 March 2023 (2022 - £nil).

The notes on pages 10 to 18 form part of these financial statements.

1060 South Broadway UK Limited Registered number: 09918410

Statement of Financial Position as at 31 March 2023

	Notes		2023 £		2022 £
Fixed assets Investments	10		5,710,698		12,892,858
Current assets Debtors Cash at bank and in hand	11	99,614,320 154		84,183,824 253	
Creditors: amounts falling due		99,614,474		84,184,077	
within one year Net current assets	12	(92,880,369) 	6,734,105	(78,350,110)	5,833,967
Net assets			12,444,803		18,726,825
Capital and reserves Share capital	13		1,000		1,000
Share premium account Accumulated losses	14 14		20,830,755 (8,386,952)		20,830,755 (2,104,930)
			12,444,803		18,726,825

The company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

L G Young Director

Date:12 October 2023

The notes on pages 10 to 18 form part of these financial statements.

Statement of Changes in Equity for the Year ended 31 March 2023

<u> </u>				
	Share capital £	Share premium account £	Accumulated losses	Tota equity £
At 1 April 2022	1,000	20,830,755	(2,104,930)	18,726,825
Comprehensive loss for the year				
Loss for the year	•	-	(6,282,022)	(6,282,022
At 31 March 2023	1,000	20,830,755	(8,386,952)	12,444,803
	Share capital	Share premium account	Accumulated losses	Tota equity
	£	£	£	Equity
At 1 April 2021	4.000			
	1,000	20,830,755	(7,055,667)	13,776,088
Comprehensive income for the year	1,000	20,830,755	(7,055,667)	13,776,088
Comprehensive income for the year Profit for the year	-	20,830,755	4,950,737	
•	1,000	20,830,755		4,950,737 18,726,825

The notes on pages 10 to 18 form part of these financial statements.

Notes to the Financial Statements for the Year Ended 31 March 2023

1. General information

1060 South Broadway UK Limited is a private company, limited by shares, incorporated in England and Wales under the Companies Act. The address of the registered office is given on the company information page and the nature of the company's operations and principal activity are set out in the directors' report.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the company accounting policies (see note 3).

The following principal accounting policies have been applied:

2.2 Financial Reporting Standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.41(b), 11.41(c), 11.41(e), 11.41(f), 11.42, 11.44 to 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.27, 12.29(a), 12.29(b) and 12.29A; and
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of Norlake Hospitality Limited as at 31 March 2023 and these financial statements may be obtained from Companies House, Crown Way, Maindy, Cardiff, CF14 3UZ.

2.3 Going concern

The company's parent group has committed to provide support to ensure the company can meet its liabilities as they fall due. The directors have considered the ability and willingness of the parent group to provide continued support to the company and have concluded they are satisfied it is appropriate to prepare the accounts on a going concern basis.

Notes to the Financial Statements (continued) for the Year Ended 31 March 2023

2. Accounting policies (continued)

2.4 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

2.5 Debtors

Short term debtors are measured at transaction price, less any impairment.

2.6 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours.

2.7 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

2.8 Foreign currency translation

Functional and presentation currency

The company's functional and presentational currency is Pound Sterling.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each year end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of comprehensive income.

Notes to the Financial Statements (continued) for the Year Ended 31 March 2023

2. Accounting policies (continued)

2.9 Current and deferred taxation

Tax is recognised in the statement of comprehensive income, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the reporting date, except that:

- the recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

2.10 Interest receivable

Interest receivable is recognised in the statement of comprehensive income using the effective interest method.

2.11 Interest payable

Interest payable is recognised in the statement of comprehensive income on an accrued basis.

Notes to the Financial Statements (continued) for the Year Ended 31 March 2023

3. Judgements in applying accounting policies and key sources of estimation uncertainty

Other key sources of estimation uncertainty:

Impairment of investments in subsidiaries

Determining whether or not the company's investments in its subsidiaries have been impaired requires estimations of the value in use of the investments. The value in use calculation requires the entity to estimate the future cash flows expected to arise from the investments and suitable discount rates in order to calculate the present value. The carrying amount of investments in subsidiaries at the reporting date was £5,710,698 (2022: £12,892,858) with an impairment loss of £7,182,160 (2022: £4,559,781 reversal) recognised in the respect of these balances.

The directors have considered the impact of change of 5% and 10%, which is considered to be a relatively extreme movement, of EBITDA, capitalisation rate and discount rate on the impairment of investments.

EBITDA	5% reduction £'000	10% reduction £'000
Additional impairment	5,690	11,502
Capitalisation rate	5% increase £'000	10% increase £'000
Additional impairment	2,931	5,595
Discount rate	5% increase £'000	10% increase £'000
Additional impairment	3,158	6,195

Recoverability of amounts owed by group undertakings

Provision for impairment of the carrying value of amounts due from group undertakings is made based on management's estimate of the prospect of recovering the amounts due, which includes considering the solvency of the counterparty and its future outlook, based on budgets and forecasts prepared by management. The directors are of the opinion that the amounts due from group undertakings are recoverable in full.

Notes to the Financial Statements (continued) for the Year Ended 31 March 2023

4. Directors' remuneration

The company has no employees during the year other than the directors, who did not receive any remuneration (2022: £nil).

Directors' remuneration is borne by another group company.

5. Auditor's remuneration

Auditor's remuneration is borne by another group company.

6.	Exchange gains	2023 £	2022 £
	Exchange gains on balances with group undertakings	614,708	149,231
7.	Interest receivable and similar income	2023 £	2022 £
	Interest receivable from group undertakings	3,812,551	3,151,595
8.	Interest payable and similar charges	2023 £	2022 £
	Interest payable to group undertakings	3,526,842	2,909,795

Notes to the Financial Statements (continued) for the Year Ended 31 March 2023

9.	Taxation	2023 £	2022 £
	Corporation tax Group taxation relief Adjustments in respect of prior periods	-	-
	Total current tax	•	-

The Finance Act 2021 legislated to increase the standard rate of corporation tax to 25% from 1 April 2023 for all companies/groups with taxable profits over £250k.

Factors affecting tax expense for the year

The tax assessed for the year is lower than (2022: lower than) the standard rate of corporation tax in the UK of 19.00% (2022: 19.00%), as set out below:

	2023 £	2022 £
(Loss)/profit on ordinary activities before tax	(6,282,022)	4,950,737
(Loss)/profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19.00% (2022: 19.00%)	(1,193,584)	940,640
Effects of: Group relief claimed Expenses not deductible for tax purposes	(171,026) 1,364,610	(74,282) (866,358)
Total tax expense for the year	-	-

Notes to the Financial Statements (continued) for the Year Ended 31 March 2023

10.	Fixed asset investments	Investments in subsidiary company
	Cost At 1 April 2022 and 31 March 2023	£ 17,485,199
	Impairment At 1 April 2022 Impairment	4,592,341 7,182,160
	At 31 March 2023	11,774,501
	Net book value At 31 March 2023	5,710,698
	At 31 March 2022	12,892,858

The company owns 100% of the member units of The Hoxton (Downtown LA) LLC, the principal activity of which is the operation of a hotel. The Hoxton (Downtown LA) LLC is incorporated in the United States of America and the address of the registered office is: Corporation Trust Center, 1209 Orange Street, Wilmington, Delaware 19801, USA.

11. Debtors

	2023 £	2022 £
Amounts owed by group undertakings Other amounts owed by group undertakings	99,488,869 125,451	84,058,373 125,451
	99,614,320	84,183,824

All amounts owed by group undertakings are interest bearing at a fixed interest rate of 4%, are unsecured and fall due within one year.

Other amounts owed by group undertakings relate to group relief payments and are non-interest bearing and are repayable on demand.

Notes to the Financial Statements (continued) for the Year Ended 31 March 2023

12.	Creditors: Amounts falling due within one year	2023	2022
		£	£
	Amounts owed to group undertakings Other amounts owed to group undertakings	92,159,904 720,465	77,629,645 720,465
	•		
		92,880,369	78,350,110

All loans owed to group undertakings are interest bearing at a fixed interest rate of 4%, are unsecured and fall due within one year.

Other amounts owed to group undertakings relate to group relief payments and are non-interest bearing and repayable on demand.

13. Share capital

	2023 £	2022 £
Allotted, called up and fully paid 950 A Ordinary shares of £1 each 50 B Ordinary shares of £1 each	950 50	950 50
	1,000	1,000

At 31 March 2023, 100% of the A Ordinary shares and B Ordinary shares are held by Norlake Hospitality Limited. The B Ordinary shares hold voting rights equivalent to 5% of the voting capital, but do not carry dividend rights. The rights of the B Ordinary shares are further set out in the Articles of Association of the company available from Companies House.

On 9 May 2023, the B Ordinary shares were converted to A Ordinary shares.

14. Reserves

Share capital

Share capital represents the nominal value of shares issued.

Share premium account

The share premium account includes the premium on issue of equity shares, net of any issue costs.

Accumulated losses

This represents cumulative profits or losses, net of dividends paid and other adjustments.

Notes to the Financial Statements (continued) for the Year Ended 31 March 2023

15. Related party transactions

The company has taken advantage of the exemption conferred by Financial Reporting Standard 102 Section 33 'Related Party Disclosures' paragraph 33.1A not to disclose transactions with certain group companies on the grounds that 100% of the voting rights in these companies are controlled by the group.

At 31 March 2023, the company owed £92,159,904 (2022: £77,629,645) to Norlake Hospitality Limited, the parent company. This amount was included in amounts owed to group undertakings due within one year at 31 March 2023. Interest of £3,526,842 (2022: £2,909,795) was charged on this balance during the year.

At 31 March 2023, the company was owed £125,451 (2022: £125,451) by group companies in respect of group tax relief payments.

At 31 March 2023, the company owed £720,465 (2022: £720,465) to group companies in respect of group tax relief payments.

16. Controlling party

The company is an immediate subsidiary undertaking of Norlake Hospitality Limited, a company registered in England and Wales. The ultimate parent company is Bharti Overseas Private Limited. In the opinion of the directors there is no single ultimate controlling party.

The largest group in which the results the company are consolidated is that headed by Bharti Overseas Private Limited, a company incorporated in India. Copies of the Bharti Overseas Private Limited consolidated accounts are available to the public and may be obtained from the Ministry of Corporate Affairs, India. The smallest group in which the results are consolidated is that headed by Norlake Hospitality Limited, a company registered in England and Wales. The consolidated accounts of Norlake Hospitality Limited are available to the public and may be obtained from Companies House, Crown Way, Maindy, Cardiff, CF14 3UZ.