

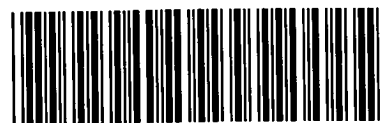
**Matrix Networks (Eastern) Limited**

**Annual report and financial statements**

**for the year ended 31 March 2022**

Registered number: 09762687

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# Matrix Networks (Eastern) Limited

## Annual report and financial statements for the year ended 31 March 2022

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# Matrix Networks (Eastern) Limited

## Directors' Report

The directors present their report and the audited financial statements of Matrix Networks (Eastern) Limited ("the Company") for the year ended 31 March 2022.

### Principal activities

The principal activity of the Company is providing installation and project management services, facilitating the implementation of utility connections in the commercial and industrial sectors. The principal activities of the Company have been paused for strategic reasons since the year ended 31 March 2021.

### Directors

The directors of the Company during the financial period and up to the date of signing the financial statements were:

R Jupp (resigned 31 March 2022)

T Dugdale (resigned 24 January 2022)

J Cutler (resigned 31 March 2022)

J Jager (appointed 30 March 2022)

Fulcrum Utility Services Limited (appointed 30 November 2022)

### Registered Office

2 Europa View, Sheffield Business Park, Sheffield, S9 1XH.

### Directors' indemnities and insurance

The Company indemnifies its officers against liabilities arising from the conduct of the Company's business, to the extent permitted by law, by the placing of directors' and officers' insurance. The insurance indemnifies individual directors' and officers' personal legal liability and costs for claims arising out of actions taken in connection with the Company's business.

### Immediate Parent and Ultimate Parent Company

The immediate parent company is The Dunamis Group Limited, which is registered in the United Kingdom.

The ultimate parent company is Fulcrum Utility Services Limited, which is registered in the Cayman Islands and consolidates the financial statements of the Company. The consolidated financial statements of Fulcrum Utility Services Limited are available on its website at <https://investors.fulcrum.co.uk>.

### Disclosure of Information to Auditor

The directors who held office at the date of approval of this Directors' Report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditor is unaware; and each director has taken all the steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

### Business Review Exemption

This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

### Going concern

The Company paused its principal activities in the year-ended 31 March 2021 for strategic reasons, and is not expected to continue in operation for the foreseeable future. The financial statements have therefore been prepared on the cessation basis, rather than the going concern basis.

See note 1 to the financial statements for further details.

# Matrix Networks (Eastern) Limited

## Directors' Report (*continued*)

### STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE DIRECTORS' REPORT AND THE FINANCIAL STATEMENTS

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 101 *Reduced Disclosure Framework*.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- assess the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

On behalf of the board



J Jager

Director

19 December 2022

# **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MATRIX NETWORKS (EASTERN) LIMITED**

## **Opinion**

We have audited the financial statements of Matrix Networks (Eastern) Limited (the 'company') for the year ended 31 March 2022, which comprise the statement of comprehensive income, the statement of changes in equity, the balance sheet and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 101 'Reduced Disclosure Framework' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2022 and of its result for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## **Emphasis of matter – financial statements prepared on a basis other than going concern**

We draw attention to note 1 to the financial statements which explains that the directors have taken the decision to cease operations of the Company, and therefore the directors do not consider the Company to be a going concern. Accordingly, the financial statements have been prepared on a basis other than going concern. Our opinion is not modified in respect of this matter.

## **Other information**

The other information comprises the information included in the Annual Report other than the financial statements and our auditor's report thereon. The Directors are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MATRIX NETWORKS (EASTERN) LIMITED (CONTINUED)**

### **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to take advantage of the small companies' exemption from the requirement to prepare a strategic report or in preparing the directors' report.

### **Responsibilities of directors**

As explained more fully in the directors' responsibilities statement set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MATRIX NETWORKS (EASTERN) LIMITED (CONTINUED)**

### **Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. *Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.*

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our assessment focused on key laws and regulations the entity has to comply with and areas of the Financial Statements we assessed as being more susceptible to misstatement. These key laws and regulations included, but were not limited to, compliance with the Companies Act 2006, United Kingdom Generally Accepted Accounting Practice and relevant tax legislation.

*We are not responsible for preventing irregularities. Our approach to detect irregularity included, but was not limited to, the following:*

- obtaining an understanding of the legal and regulatory framework applicable to the entity and how the entity is complying with that framework, including a review of legal and professional nominal codes;
- obtaining an understanding of the entity's policies and procedures and how the entity has complied with these, through discussions and walkthrough testing of controls;
- obtaining an understanding of the entity's risk assessment process, including the risk of fraud;
- designing our audit procedures to respond to our risk assessment;
- performing audit testing over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias, such as recoverability of amounts due from group undertakings.

In response to the risk of irregularities in relation to non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing Financial Statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims;
- reviewing correspondence with HMRC and associated parties.

Whilst considering how our audit work addressed the detection of irregularities, we also consider the likelihood of detection based on our approach. Irregularities from fraud are inherently more difficult to detect than those arising from error.

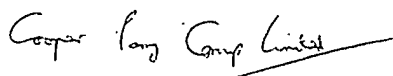
## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MATRIX NETWORKS (EASTERN) LIMITED (CONTINUED)**

Because of the inherent limitations of an audit, there is a risk that we will not detect any irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the Financial Statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission, or misrepresentation. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

### **Use of our report**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Melanie Hopwell (Senior Statutory Auditor)  
for and on behalf of  
**Cooper Parry Group Limited**

Chartered Accountants  
Statutory Auditor

Sky View, Argosy Road  
East Midlands Airport  
Castle Donington  
Derby  
DE74 2SA  
Date: 19 December 2022



# Matrix Networks (Eastern) Limited

## Statement of comprehensive income

for the year ended 31 March 2022

	Notes	Year ended 31 March 2022 £'000	Year ended 31 March 2021 £'000
Administrative expenses		-	(1)
Operating result/(loss) and result/(loss) before taxation	2	-	(1)
Taxation	5	-	-
Result/(loss) for the year and total comprehensive income/(expense)		-	(1)

All results relate to continuing operations of the Company.

The notes on pages 10 to 14 form part of these financial statements.

# Matrix Networks (Eastern) Limited

## Statement of changes in equity

for the year ended 31 March 2022

	Share capital £'000	Retained earnings £'000	Total equity £'000
Balance at 1 April 2020	-	28	28
Loss for the year and total comprehensive expense	-	(1)	(1)
<b>Balance at 31 March 2021 and 31 March 2022</b>	<b>-</b>	<b>27</b>	<b>27</b>

The notes on pages 10 to 14 form part of these financial statements.

# Matrix Networks (Eastern) Limited

## Balance sheet

as at 31 March 2022

	Notes	31 March 2022 £'000	31 March 2021 £'000
<b>Current assets</b>			
Trade and other receivables	5	188	125
Cash and cash equivalents	6	10	1
		<b>198</b>	<b>126</b>
<b>Current liabilities</b>			
Trade and other payables	7	(171)	(99)
		<b>(171)</b>	<b>(99)</b>
<b>Net current assets and net assets</b>		<b>27</b>	<b>27</b>
<b>Equity</b>			
Share capital	8	-	-
Retained earnings		27	27
<b>Total equity</b>		<b>27</b>	<b>27</b>

The notes on pages 10 to 14 form part of these financial statements.

The financial statements were approved by the Board of Directors on 19 December 2022 and were signed on its behalf by:



J Jager

Director

Registered number: 09762687

# Matrix Networks (Eastern) Limited

## Notes to the financial statements

### 1. Accounting policies

Matrix Networks (Eastern) Limited (the "Company") is a company incorporated and domiciled in the UK. The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

These financial statements were prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework ("FRS 101").

In preparing these financial statements, the Company applies the recognition, measurement and disclosure requirements of International Financial Reporting Standards as adopted by the UK ("Adopted IFRSs"), but makes amendments where necessary in order to comply with Companies Act 2006.

The Company's ultimate parent undertaking, Fulcrum Utility Services Limited includes the Company in its consolidated financial statements. The consolidated financial statements of Fulcrum Utility Services Limited are prepared in accordance with International Financial Reporting Standards and are available to the public and may be obtained from 2 Europa View, Sheffield Business Park, Sheffield, S9 1XH.

In these financial statements, the company has applied the exemptions available under FRS 101 in respect of the following disclosures:

- A Cash Flow Statement and related notes;
- Disclosures in respect of transactions with wholly owned subsidiaries;
- Disclosures in respect of capital management;
- The effects of new but not yet effective IFRSs;
- An additional balance sheet for the beginning of the earliest comparative period following the retrospective change in accounting policy;
- Disclosures in respect of the compensation of key management personnel; and
- Disclosures of transactions with a management entity that provides key management personnel services to the company.

As the consolidated financial statements of Fulcrum Utility Services Limited include the equivalent disclosures, the Company has also taken the exemptions under FRS 101 available in respect of the following disclosures:

- IFRS 2 Share Based Payments in respect of group settled share based payments;
- Certain disclosures required by IAS 36 Impairment of assets in respect of the impairment of goodwill and indefinite life intangible assets;
- Certain disclosures required by IFRS 13 Fair Value Measurement and the disclosures required by IFRS 7 Financial Instrument Disclosures.

The Company proposes to continue to adopt the reduced disclosure framework of FRS 101 in its next financial statements.

### Measurement convention

The financial statements have been prepared on the historical cost basis. Historical cost is generally based on the fair value of the consideration given in exchange for assets.

The financial statements are prepared in sterling, which is the functional currency of the entity.

# Matrix Networks (Eastern) Limited

## Notes to the financial statements (*continued*)

### 1. Accounting policies (*continued*)

#### Going concern

The financial statements have been prepared on the cessation basis, under the historical cost convention unless otherwise specified within these accounting policies and in accordance with IAS 1 and the Companies Act 2006.

The Company paused its principal activities in the year-ended 31 March 2021 for strategic reasons, and is not expected to continue in operation for the foreseeable future. The financial statements have therefore been prepared on the cessation basis, rather than the going concern basis. No material adjustment arose as a result of ceasing to apply the going concern basis.

#### Accounting estimates and judgements

The preparation of financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results could differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

#### Impairment- financial assets (including receivables)

A financial asset not carried at fair value through profit or loss is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. Interest on the impaired asset continues to be recognised through the unwinding of the discount. When a subsequent event causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through profit or loss.

#### Classification of financial instruments issued by the Company

Following the adoption of IAS 32, financial instruments issued by the Company are treated as equity only to the extent that they meet the following two conditions:

- they include no contractual obligations upon the Company to deliver cash or other financial assets or to exchange financial assets or financial liabilities with another party under conditions that are potentially unfavourable to the Company; and
- where the instrument will or may be settled in the Company's own equity instruments, it is either a non-derivative that includes no obligation to deliver a variable number of the Company's own equity instruments or is a derivative that will be settled by the Company's exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments.

To the extent that this definition is not met, the proceeds of issue are classified as a financial liability. Where the instrument so classified takes the legal form of the Company's own shares, the amounts presented in these financial statements for called-up share capital and share premium account exclude amounts in relation to those shares.

#### Trade and other receivables

Trade and other receivables are recognised initially at fair value. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any allowance for expected credit losses. They are generally due for settlement within 30 days and are therefore all classified as current. Due to their short-term nature, carrying value is considered to approximate fair value.

# Matrix Networks (Eastern) Limited

## Notes to the financial statements (*continued*)

### 1. Accounting policies (*continued*)

#### Trade and other payables

Trade and other payables are recognised initially at fair value. Subsequent to initial recognition they are measured at amortised cost using the effective interest method. Trade and other payables are presented as current liabilities unless payment is not due within twelve months after the reporting period. Due to their short-term nature, carrying value is considered to approximate fair value.

#### Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits.

#### Income Tax

Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the statement of comprehensive income except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary differences are not provided for: the initial recognition of goodwill; the initial recognition of assets or liabilities that affect neither accounting nor taxable profit other than in a business combination; and differences relating to investments in subsidiaries to the extent that they will probably not reverse in the foreseeable future. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date. A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised.

#### Adoption of new and revised International Financial Reporting Standards (IFRSs) and Interpretations (IFRICs)

The Company has applied the following standards and amendments for the first time for the annual reporting period commencing 1 April 2021:

- Amendments to IAS 1 Presentation of Financial Statements;
- Amendments to IFRS 3 Business Combinations;
- Amendments to IFRS Practice Statement 2 Making Materiality Judgements;
- Amendments to IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors; and
- Amendments to IAS 12 Income Taxes.

Their adoption has not had any material impact on the disclosures or on the amounts reported in these financial statements. Certain new accounting standards and interpretations have been published that are not mandatory for 31 March 2022 reporting periods and have not been early adopted by the Company. These standards are not expected to have a material impact on the Company in the current or future reporting periods and on foreseeable future transactions.

# Matrix Networks (Eastern) Limited

## Notes to the financial statements (*continued*)

### 2. Operating result/(loss)

The audit fee of £1,000 (2021: £1,000) has been met by another Group company and has not been recharged in the year.

### 3. Staff numbers and costs

All employee contracts are held with The Dunamis Group Limited and Fulcrum Group Holdings Limited. The average monthly number of persons employed by the Company during the financial year was therefore nil (2021: nil).

### 4. Directors' emoluments

All the Directors of the Company were remunerated through Fulcrum Group Holdings Limited. Their emoluments, for services to the Group as a whole, are disclosed as follows:

	Year ended 31 March 2022	Year ended 31 March 2021
	£'000	£'000
Emoluments	510	885
Compensation in respect of loss of office	216	179
Pension	25	40
<b>Total</b>	<b>751</b>	<b>1,104</b>

Included in the total emoluments above is the aggregate value of company contributions made to the pension scheme of 3 (2021: 5) directors in respect of directors' qualifying services.

Highest paid director:

	Year ended 31 March 2022	Year ended 31 March 2021
	£'000	£'000
Emoluments	206	327
Compensation in respect of loss of office	216	179
Contributions to a defined contribution pension scheme	10	18
	<b>432</b>	<b>524</b>

### 5. Trade and other receivables

	31 March 2022	31 March 2021
	£'000	£'000
Amounts owed from group undertakings	188	125

All amounts due from Group undertakings are repayable on demand and no interest is receivable.

# Matrix Networks (Eastern) Limited

## Notes to the financial statements (continued)

### 6. Cash and cash equivalents

	31 March 2022	31 March 2021
	£'000	£'000
Cash at bank and on hand	10	1

### 7. Trade and other payables

	31 March 2022	31 March 2021
	£'000	£'000
Amounts owed to group undertakings	171	99

All amounts owing to Group undertakings are repayable on demand. No interest is borne thereon.

### 8. Share capital

	31 March 2022	31 March 2021
	£'000	£'000
Allotted, issued and fully paid		
1 ordinary share of £1 each (2021: 1 ordinary share of £1 each)	-	-

### 9. Immediate parent and ultimate parent undertaking and controlling party

The immediate parent company is The Dunamis Group Limited, which is registered in the United Kingdom.

The ultimate parent and controlling company is Fulcrum Utility Services Limited, which is registered in the Cayman Islands. The largest and smallest group of companies which include the Company and for which consolidated financial statements were prepared are headed by Fulcrum Utility Services Limited. The consolidated financial statements of Fulcrum Utility Services Limited are available on its website at <https://investors.fulcrum.co.uk>.