

Registered number: 09706791

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## TEMPLE WORKS LIMITED

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### ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

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## TEMPLE WORKS LIMITED

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### STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2017

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The directors present their Strategic Report for the year ended 31 March 2017.

#### **Business review**

Temple Works Limited (the "Company") is a wholly owned subsidiary of Burberry Group plc (the "Group"). Its principal activity is to act as a financing company.

The Balance Sheet on page 8 of the financial statements shows that the Company is in a net liabilities position at the year end.

#### **Future developments**

At the date of this report the directors do not anticipate any major changes in the Company's activities in the next year.

#### **Principal risks and uncertainties**

From the perspective of the Company, the principal risks and uncertainties are integrated with the principal risks of the Group and are not managed separately. Accordingly, the principal risks and uncertainties of the Group, which include those of the Company, are discussed on pages 60 to 65 of the Group's 2016/17 Annual Report which does not form part of this report.

#### **Financial risk management**

From the perspective of the Company, financial risk management is integrated with the financial risk management of the Group and is not managed separately. Accordingly, financial risk management of the Group, which include those of the Company, is discussed on pages 160 to 162 of the Group's 2016/17 Annual Report which does not form part of this report.

#### **Going concern**

After making enquiries, the directors have a reasonable expectation that the Company has adequate support from Burberry Limited, a wholly owned subsidiary of Burberry Group plc, to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

#### **Other key performance indicators**

The Group's directors manage the Group's operations on a consolidated basis using key performance indicators. For this reason, the Company's directors believe that analysis using key performance indicators for the Company is not necessary or appropriate. The development, performance and position of the Group is discussed in the Group Financial review section of the Group's 2016/17 Annual Report which does not form part of this report.

On behalf of the board



**N P Jones**  
Director  
25 August 2017

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## TEMPLE WORKS LIMITED

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### DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2017

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The directors present their report and the audited financial statements for the year ended 31 March 2017.

#### Directors' responsibilities statement

The directors are responsible for preparing the strategic report, the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 'Reduced Disclosure Framework', and applicable law).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 101, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgments and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Dividends paid

There were no dividends paid during the year (2016 - £nil).

#### Results and dividends

The loss for the year, after taxation, amounted to £90,000 (2016 - £300,001).

The directors do not recommend the payment of a final dividend (2016 - £nil).

#### Directors

The directors who served during the year and up to the date of signing the financial statements were as follows:

C A Fairweather (resigned 20 January 2017)  
N P Jones  
J B Smith (resigned 7 June 2017)  
B D Jackson (appointed 7 June 2017)

#### Future developments

Please refer to the Strategic Report on page 1 for the future developments of the Company.

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## TEMPLE WORKS LIMITED

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### DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2017

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#### Financial risk management

Please refer to the Strategic Report on page 1 for the financial risk management of the Company.

#### Qualifying third party indemnity provision

C A Fairweather and J B Smith had the benefit of an indemnity, which is a qualifying third party indemnity as defined by Section 234 of the Companies Act 2006. Each such indemnity was put in place by the Group and covers their duties as Directors of the Group and its subsidiaries. The indemnity was in force throughout the tenure of each director during the last financial year up until their resignation from the Company, which was 20 January 2017 and 7 June 2017 for C A Fairweather and J B Smith respectively. The Group also purchased and maintained throughout the financial year Director's and Officer's liability insurance in respect of itself and its Group directors, including the directors of its subsidiaries. C A Fairweather and J B Smith had the benefit of this insurance up until their resignation from the Company on 20 January 2017 and 7 June 2017 respectively.

#### Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

#### Post balance sheet events

The directors decided against extending the option to buy some land and buildings, upon the option expiring on 23 April 2017.

#### Independent auditors

Pursuant to Section 487 of the Companies Act 2006, the auditors will be deemed to be reappointed and PricewaterhouseCoopers LLP will therefore continue in office.

On behalf of the board



**N P Jones**  
Director  
25 August 2017

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## TEMPLE WORKS LIMITED

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### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TEMPLE WORKS LIMITED

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#### Report on the financial statements

##### *Our opinion*

In our opinion, Temple Works Limited's financial statements (the "financial statements"):

- give a true and fair view of the state of the Company's affairs as at 31 March 2017 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

##### *What we have audited*

The financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), comprise:

- the Balance Sheet as at 31 March 2017;
- the Income Statement for the year then ended;
- the Statement of Changes in Equity for the year then ended; and
- the notes to the financial statements, which include a summary of significant accounting policies and other explanatory information.

The financial reporting framework that has been applied in the preparation of the financial statements is United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law (United Kingdom Generally Accepted Accounting Practice).

In applying the financial reporting framework, the directors have made a number of subjective judgements, for example in respect of significant accounting estimates. In making such estimates, they have made assumptions and considered future events.

##### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

In addition, in light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we are required to report if we have identified any material misstatements in the Strategic Report and the Directors' Report. We have nothing to report in this respect.

##### **Other matters on which we are required to report by exception**

##### ***Adequacy of accounting records and information and explanations received***

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or

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## TEMPLE WORKS LIMITED

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### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TEMPLE WORKS LIMITED

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- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

#### ***Directors' remuneration***

Under the Companies Act 2006 we are required to report to you if, in our opinion, certain disclosures of directors' remuneration specified by law are not made. We have no exceptions to report arising from this responsibility.

#### **Responsibilities for the financial statements and the audit**

##### ***Our responsibilities and those of the directors***

As explained more fully in the Directors' responsibilities statement set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) ("ISAs (UK & Ireland)"). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the Company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

##### ***What an audit of financial statements involves***

We conducted our audit in accordance with ISAs (UK & Ireland). An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of:

- whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed;
- the reasonableness of significant accounting estimates made by the directors; and
- the overall presentation of the financial statements.

We primarily focus our work in these areas by assessing the directors' judgements against available evidence, forming our own judgements, and evaluating the disclosures in the financial statements.

We test and examine information, using sampling and other auditing techniques, to the extent we consider necessary to provide a reasonable basis for us to draw conclusions. We obtain audit evidence through testing the effectiveness of controls, substantive procedures or a combination of both.

In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report. With respect to the Strategic Report and Directors' Report, we consider whether

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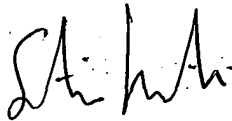
**TEMPLE WORKS LIMITED**

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TEMPLE WORKS LIMITED**

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those reports include the disclosures required by applicable legal requirements.



**Sotiris Kroustis (Senior Statutory Auditor)**  
for and on behalf of PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
London

25 August 2017

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**TEMPLE WORKS LIMITED**

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**INCOME STATEMENT  
FOR THE YEAR ENDED 31 MARCH 2017**

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		<b>Year ended 31 March 2017 £</b>	<b>Period from 28 July 2015 to 31 March 2016 £</b>
	<b>Note</b>		
Net operating expenses		<b>(90,000)</b>	<b>(300,001)</b>
<b>Loss on ordinary activities before taxation</b>	<b>3</b>	<b>(90,000)</b>	<b>(300,001)</b>
Taxation	<b>4</b>	-	-
<b>Loss for the period</b>		<b>(90,000)</b>	<b>(300,001)</b>

The Company had no other comprehensive income during the year other than that included in the Income Statement, and therefore no separate Statement of Comprehensive Income has been presented.

The above results are derived from continuing operations.

The notes on pages 10 to 15 form part of these financial statements.



**TEMPLE WORKS LIMITED**  
**REGISTERED NUMBER: 09706791**

**BALANCE SHEET**  
**AS AT 31 MARCH 2017**

	Note	2017 £	2016 £
<b>Current assets</b>			
Trade and other receivables - amounts falling due within one year	5	1	1
Creditors - amounts falling due within one year	6	(390,001)	(300,001)
<b>Net current liabilities</b>		<b>(390,000)</b>	<b>(300,000)</b>
<b>Net liabilities</b>		<b>(390,000)</b>	<b>(300,000)</b>
<b>Capital and reserves</b>			
Called up share capital	7	1	1
Profit and loss account		(390,001)	(300,001)
<b>Total deficit</b>		<b>(390,000)</b>	<b>(300,000)</b>

The notes on page 10 to 15 form part of these financial statements.

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:



**N P Jones**  
 Director  
 25 August 2017

**TEMPLE WORKS LIMITED**

**STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 31 MARCH 2017**

	Called up share capital	Profit and loss account	Total deficit
	£	£	£
At 1 April 2016	1	(300,001)	(300,000)
<b>Comprehensive expense for the year</b>			
Loss for the year	-	(90,000)	(90,000)
<b>At 31 March 2017</b>	<b>1</b>	<b>(390,001)</b>	<b>(390,000)</b>

**STATEMENT OF CHANGES IN EQUITY  
FOR THE PERIOD FROM 28 JULY 2015 TO 31 MARCH 2016**

	Called up share capital	Profit and loss account	Total deficit
	£	£	£
At 28 July 2015	-	-	-
<b>Comprehensive expense for the period</b>			
Loss for the period	-	(300,001)	(300,001)
<b>Transactions with owners</b>			
Shares issued during the period	1	-	1
<b>At 31 March 2016</b>	<b>1</b>	<b>(300,001)</b>	<b>(300,000)</b>

The notes on pages 10 to 15 form part of these financial statements.

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## TEMPLE WORKS LIMITED

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

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#### 1. Accounting policies

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all years/periods presented, unless otherwise stated.

##### 1.1 Basis of preparation of financial statements

Temple Works Limited is a financing company. The Company, which is private and limited by shares, is incorporated and domiciled in the UK. The Company is registered in England and Wales and the address of its registered office is Horseferry House, Horseferry Road, London, SW1P 2AW.

The financial statements have been prepared on a going concern basis under the historical cost convention and in accordance with Financial Reporting Standard 101 'Reduced Disclosure Framework' and the Companies Act 2006.

The preparation of financial statements in conformity with FRS 101 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies (see note 2).

##### Financial Reporting Standard 101 - reduced disclosure exemptions

The Company has taken advantage of some of the available disclosure exemptions permitted by FRS 101 in the financial statements, which are summarised below:

- the requirements of IFRS 7, 'Financial Instruments: Disclosures';
- the requirement in paragraph 38 of IAS 1, 'Presentation of financial statements' to present comparative information in respect of:
  - paragraph 79(a)(iv) of IAS 1;
- the requirements of the following paragraphs of IAS 1 'Presentation of financial statements':
  - 10(d) (statement of cash flows);
  - 10(f) (a statement of financial position as at the beginning of the preceding period when an entity applies an accounting policy retrospectively or makes a retrospective restatement of items in its financial statements, or when it reclassifies items in its financial statements);
  - 16 (statement of compliance with all IFRS);
  - 38A (requirement for minimum of two primary statements, including cash flow statements);
  - 38B-D (additional comparative information);
  - 40A-D (requirements for a third statement of financial position);
  - 111 (cash flow statement information); and
  - 134-136 (capital management disclosures).
- the requirements of IAS 7 'Statement of Cash Flows';
- the requirements of paragraphs 30 and 31 of IAS 8 'Accounting Policies, Changes in Accounting Estimates and Errors' (requirement for the disclosure of information when an entity has not applied a new IFRS that has been issued but is not yet effective);
- the requirements of paragraph 17 of IAS 24 'Related Party Disclosures' (key management compensation); and
- the requirements in IAS 24 'Related Party Disclosures' to disclose related party transactions entered into between two or more members of a group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member.

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## TEMPLE WORKS LIMITED

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

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#### 1. Accounting policies (continued)

##### 1.2 Going concern

The balance sheet set out in page 8 shows the Company has total net liabilities as at the end of the financial year. Burberry Limited, a wholly owned subsidiary of Burberry Group plc, has confirmed its continuing support for the next 12 months. On this basis, the directors are satisfied that it is appropriate for the financial statements to be prepared on a going concern basis.

##### 1.3 Taxation

Tax expense represents the sum of the tax currently payable and deferred tax charge.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the Income Statement because it excludes items of income or expense which are taxable or deductible in other years and it further excludes items which are never taxable or deductible. The liability for current tax is calculated using tax rates which have been enacted or substantively enacted by the balance sheet date.

##### 1.4 Called up share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

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## TEMPLE WORKS LIMITED

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

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#### 1. Accounting policies (continued)

##### 1.5 Financial instruments

A financial instrument is initially recognised at fair value on the Balance Sheet when the Company becomes a party to the contractual provisions of the instrument. A financial asset is derecognised when the contractual rights to the cash flow expire or substantially all risks and rewards of the asset are transferred. A financial liability is derecognised when the obligation specified in the contract is discharged, cancelled or expires.

Subsequent to initial recognition, all financial assets and liabilities are stated at amortised cost using the effective interest rate method. The fair value of the financial assets and liabilities held at amortised cost approximate their carrying amount due to the use of market interest rates.

The Company's primary categories of financial instruments are listed below:

##### *Trade and other receivables*

Trade and other receivables are included in current assets. Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for impairment of trade receivables is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of receivables. The amount of the movement in the provision is recognised in the Income Statement.

##### *Trade and other payables*

Trade and other payables are included in current liabilities, except for maturities greater than 12 months after the balance sheet date. Payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest rate method.

##### *Call option over purchase of land and buildings*

A call option over purchase of land and buildings is recognised initially at fair value. It is subsequently remeasured at fair value at each reporting period with the change in fair value recorded in the Income Statement as other finance expenses or income.

#### 2. Judgements in applying accounting policies and key sources of estimation uncertainty

Preparation of the financial statements in conformity with FRS 101 requires that management make certain judgements, estimates and assumptions that affect the reported revenues, expenses, assets and liabilities and the disclosure of contingent liabilities. If in the future such estimates and assumptions, which are based on management's best judgements at the date of the financial statements, deviate from actual circumstances, the original estimate and assumptions will be updated as appropriate in the period in which the circumstances change.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The key area where the estimates and assumptions applied have a significant risk of causing a material adjustment to the carrying value of assets and liabilities is discussed below:

##### *Impairment of trade and other receivables*

The Company is required to make an estimate of the recoverable value of loan receivables. When assessing the impairment of trade and loan receivables, management considers factors including any specific known problems or risks. Refer to note 5 for further details on the net carrying value of trade and other receivables.

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**TEMPLE WORKS LIMITED**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2017**

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**3. Loss on ordinary activities before taxation**

The directors did not receive any emoluments in respect of their services to the Company (2016 - £nil).

The Company has no employees periods (2016 - nil) and therefore no employee costs are included in these financial statements. The Company has not been recharged audit fees of £1,300 (2016 - £1,300) for the current year as these were paid by Burberry Limited.

**4. Taxation**

Corporation tax is based on loss for the year and comprises:

	Year ended 31 March 2017 £	Period from 28 July 2015 to 31 March 2016 £
<b>Corporation Tax</b>		
Current tax at 20% (2016 - 20%)	-	-
	<u>          </u>	<u>          </u>

**Factors affecting tax charge for the year**

The tax assessed for the year differs from the standard rate of corporation tax in the UK of 20% (2016 - 20%). The differences are explained below:

	Year ended 31 March 2017 £	Period from 28 July 2015 to 31 March 2016 £
Loss on ordinary activities before taxation	(90,000)	(300,001)
	<u>          </u>	<u>          </u>
Loss on ordinary activities multiplied by standard rate of corporation tax in the UK of 20% (2016 - 20%)	(18,000)	(60,000)
<b>Effects of:</b>		
Expenses not deductible	18,000	60,000
	<u>          </u>	<u>          </u>
<b>Total tax charge for the year</b>	-	-
	<u>          </u>	<u>          </u>

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**TEMPLE WORKS LIMITED**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2017**

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**4. Taxation (continued)**

**Factors that may affect future tax charges**

There were a number of changes to the UK corporation tax system announced in the July 2015 Budget Statement and later in the March 2016 budget. The main rate of corporation tax changed to 19% on 1 April 2017 and will further change to 17% from 1 April 2020. These changes were substantively enacted on 26 October 2015 and 6 September 2016 respectively.

**5. Trade and other receivables - amounts falling due within one year**

	2017 £	2016 £
Amounts owed by fellow subsidiary	<u>1</u>	<u>1</u>

Amounts owed by fellow subsidiary falling due within one year are unsecured, interest free and receivable on demand.

**6. Creditors - amounts falling due within one year**

	2017 £	2016 £
Amounts owed to fellow subsidiary	<u>390,001</u>	<u>300,001</u>

Amounts owed to fellow subsidiary (2016: £300,001) falling due within one year are unsecured, interest free and repayable on demand.

**7. Called up share capital**

	2017 £	2016 £
<b>Allotted, called up and fully paid</b>		
1 (2016 - 1) ordinary share of £1 (2016 - £1)	<u>1</u>	<u>1</u>

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**TEMPLE WORKS LIMITED**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2017**

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**8. Immediate and ultimate parent company**

The immediate parent undertaking is Burberry Limited, which is registered in England and Wales.

The ultimate parent undertaking and controlling party is Burberry Group plc, which is the parent undertaking of the smallest and largest group to consolidate these financial statements. Burberry Group plc is registered in England and Wales and copies of the consolidated financial statements can be obtained from the Company Secretary at Burberry Group plc, Horseferry House, Horseferry Road, London SW1P 2AW.