REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED **30 NOVEMBER 2022**

24/11/2023

COMPANIES HOUSE

COMPANY INFORMATION

Directors

R J Squire

I G Squire

Company number

09489691

Registered office

43 Queen Square

Bristol England BS1 4QP

Auditor

RSM UK Audit LLP

Chartered Accountants

2nd Floor 1 The Square Temple Quay Bristol BS1 6DG

STRATEGIC REPORT

FOR THE YEAR ENDED 30 NOVEMBER 2022

The directors present the strategic report for the year ended 30 November 2022.

Business review and future developments

The group owns a majority shareholding in the group headed by Lyons Davidson Limited. A review of that group's performance is detailed in the consolidated financial statements of Lyons Davidson Limited.

Key performance indicators

The directors monitor the operational performance of the company and group on a regular basis. Pages 9-10 of these financial statements provide a summary of the performance and financial position of the group in this and the comparative period. Detailed commentary including financial key performance indicators, employees and environmental factors is provided in the strategic report included in the consolidated financial statements of Lyons Davidson Limited.

Principal risks and uncertainties

The main risk that the group faces is overtrading. Due to the transaction cycle in some markets, with continuing growth comes the associated risk of increased levels of working capital. The group has in place funding facilities which provide adequate financial flexibility to pursue all of the new business opportunities which the directors currently envisage.

Section 172 statement

The group seeks to put the quality and integrity of its services first to satisfy the needs of its customers, invest in its employees, and support the communities where it operates, whilst it strives to make a sustainable profit for its shareholders. The key relationships with suppliers, customers, and other external stakeholders are overseen by the directors to ensure that all relationships are maintained in the most appropriate manner to promote the interests of the group and its stakeholders. Communication with staff is maintained through regular dialogue between the directors and the staff at a local level through the use of face to face and video conferencing and employee newsletters. The board issues periodic communications keeping staff aware of the progress within the group. This extends to updates on financial progress and also community activities that staff and the group engage in. The Board encourages openness amongst employees, actively invites direct employee feedback and takes pride in genuinely seeking to invest in its people through development and training.

The directors have acted in accordance with their duties codified in law, which includes their duty to act in a way in which they consider, in good faith, would most likely promote the success of the group for the benefit of its members as a whole and for the long term, having regard to the stakeholders and matters set out in section 172(1) of the Companies Act 2006.

Section 172 considerations are embedded in the decision making at board level, of group issues and when discharging the duties of the directors as covered by this report. The board has several external advisors who also review the directors' activities and decisions to provide an independent oversight of the decisions, with the ability to report directly to the shareholders.

On behalf of the board

Rihard Squire

R J Squire Director

Date: 31/08/23

DIRECTORS' REPORT

FOR THE YEAR ENDED 30 NOVEMBER 2022

The directors present their annual report and financial statements for the year ended 30 November 2022.

Principal activities

The principal activity of the group continued to be that of the provision of legal services. The principal activity of the company continued to be that of a holding company.

Results and dividends

The results for the year are set out on page 9. No ordinary dividends were paid. The directors do not recommend payment of a final dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

R J Squire

I G Squire

Directors' insurance

Qualifying third party indemnity insurance is in place for all the company's directors.

Financial risk management

The group's operations expose it to a variety of financial risks that include the effects of changes in price risk, credit risk, liquidity risk and interest rate risk. Given the size of the group, the directors have not delegated the responsibility of monitoring financial risk management to a sub-committee of the board. The policies set by the board of directors are implemented by the group's finance department.

The group's exposure to the following forms of financial risk is set out below.

- Over-trading: Due to the transaction cycle in the group's core markets, with continuing growth comes the associated risk of increased levels of working capital. The group has in place funding facilities which provide adequate financial flexibility to pursue all of the new business opportunities which the directors currently envisage.
- Liquidity risk: The group manages its cash and borrowing requirements in order to maximise its interest income and minimise interest expense, whilst ensuring it has sufficient liquid resources to meet the foreseeable operating needs of the business.
- Interest rate risk: The group is exposed to interest rate risk on its bank loan and overdraft funding. The group reviews interest rates periodically to ensure it minimises exposure.
- Credit risk: Trade debtors are monitored on an ongoing basis and provision is made for doubtful debts where necessary.
- Price risk: The group operates in free markets and is therefore exposed to input and output pricing pressures caused by adjustments to supply and demand. The group constantly monitors such pressures with a view to maintaining a stable margin between input and output prices.

Disabled persons

The group's policy is to recruit disabled workers for those vacancies that they are able to fill. All necessary assistance with initial training courses is given. Once employed, a career plan is developed so as to ensure suitable opportunities for each disabled person. Arrangements are made, wherever possible, for retraining employees who become disabled, to enable them to perform work identified as appropriate to their aptitudes and abilities.

Employee involvement

As outlined in the strategic report, during the period, the policy of providing employees with information about the group has been continued through communications in which employees have also been encouraged to present their suggestions and views. Performance reports are also regularly circulated to all staff.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 30 NOVEMBER 2022

Energy and carbon reporting

The table and supporting narrative below summarise the Streamlined Energy and Carbon Reporting (SECR) disclosure in line with the requirements for a "large" unquoted company, as per The Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018. The figures below represent those of the largest subsidiary of the group, Lyons Davidson Limited. The emissions for the comparative period (2020-21) have been adjusted to account for an update to the apportioning method for gas (Scope 1) emissions at the Plymouth site, resulting in an increase of 3.7tCO2e,

1 December 1 December

	1 December 2021 to 30 November 2022	1 December 2020 to 30 November 2021
Location	UK	UK
Emissions from the combustion of gas (Scope 1) (tCO2e)	74	83
Emissions from purchased electricity (location-based) (Scope 2) (tCO2e) Emissions from business travel in rental cars or employee-owned vehicles	113	142
where company is responsible for purchasing the fuel (Scope 3) (tCO2e)	3	2
Total gross emissions based on the above (tCO2e)	<u>190</u>	227 ————
Energy consumption used to calculate Scope 1 emissions (kWh)	405,536	455,193
Energy consumption used to calculate Scope 2 emissions (kWh)	584,673	670,465
Energy consumption used to calculate Scope 3 emissions (kWh)	13,606	7,605
Total energy consumption based on above (kWh)	1,003,815	1,133,263
Intensity ratio: tCO2e (gross Scope 1, 2 + 3) per full-time equivalents	0.45	0.47

Methodology

The 2021/22 SECR footprint is equivalent to 190 tCO2e, with the largest portion being made up of emissions from purchased electricity at 113 tCO2e. Overall, emissions have decreased by 16% since the previous reporting year.

Anthesis has calculated the above greenhouse gas (GHG) emissions to cover all material sources of emissions for which Lyons Davidson Limited is responsible. The methodology used was that of the Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (revised edition, 2015). Responsibility for emissions sources was determined using the operational control approach. All emissions sources required under The Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018 are included.

This estimate covers all of Lyons Davidson Limited's operations that are consolidated in the financial statement and the sites used to conduct these operations. Raw data in the form of meter readings and expense claims have been collected from Lyons Davidson Limited. Energy was converted to GHG estimates using the UK Government's GHG Conversion Factors for Company Reporting 2022.

Energy efficiency action

Lyons Davidson Limited has already implemented several energy efficiency measures, as well as procuring renewable electricity and biomethane for their electricity and gas supplies. These measures include:

- Adjusting heating and cooling system settings to be more accurate to where and when staff are on site and
 offered information and guidance to the staff on the systems.
- Restricting access to unused site areas to prevent accidental energy usage in these areas.
- · Reviewing and analysing energy usage regularly.
- Carrying out spot checks to ensure staff are not leaving electrical equipment on unnecessarily, and removing excess electrical equipment that may be left on standby.
- · Installing LED lighting.
- . Ensuring plant and equipment are maintained and any remedial action taken quickly to ensure efficiency.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

Matters set out in the strategic report

As permitted by Companies Act 2006, s. 414C(11), the directors have chosen to set out in the group's strategic report information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report. They have done so in respect of future developments.

Auditor

RSM UK Audit LLP has indicated its willingness to continue in office.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, each director has taken all the necessary steps that they ought to have taken as a director in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

Rihard Squire

R J Squire Director

Date: 31/08/23

DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 30 NOVEMBER 2022

The directors are responsible for preparing the Strategic Report and the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LD GROUP HOLDINGS LIMITED

Opinion

We have audited the financial statements of LD Group Holdings Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 30 November 2022 which comprise the consolidated statement of comprehensive income, the consolidated and company statements of financial position, the consolidated statement of changes in equity, the company statement of changes in equity, the consolidated statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 30 November 2022 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or the parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LD GROUP HOLDINGS LIMITED (CONTINUED)

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities are instances of non-compliance with laws and regulations. The objectives of our audit are to obtain sufficient appropriate audit evidence regarding compliance with laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements, to perform audit procedures to help identify instances of non-compliance with other laws and regulations that may have a material effect on the financial statements, and to respond appropriately to identified or suspected non-compliance with laws and regulations identified during the audit.

In relation to fraud, the objectives of our audit are to identify and assess the risk of material misstatement of the financial statements due to fraud, to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud through designing and implementing appropriate responses, and to respond appropriately to fraud or suspected fraud identified during the audit.

However, it is the primary responsibility of management, with the oversight of those charged with governance, to ensure that the entity's operations are conducted in accordance with the provisions of laws and regulations and for the prevention and detection of fraud.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud, the group audit engagement team:

- obtained an understanding of the nature of the industry and sector, including the legal and regulatory framework
 that the group and parent company operate in and how the group and parent company are complying with the
 legal and regulatory framework;
- inquired of management, and those charged with governance, about their own identification and assessment of the risks of irregularities, including any known actual, suspected or alleged instances of fraud;
- discussed matters about non-compliance with laws and regulations and how fraud might occur including assessment of how and where the financial statements may be susceptible to fraud.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LD GROUP HOLDINGS LIMITED (CONTINUED)

As a result of these procedures we consider the most significant laws and regulations that have a direct impact on the financial statements are FRS 102, the Companies Act 2006 and tax compliance regulations. We performed audit procedures to detect non-compliances which may have a material impact on the financial statements which included reviewing financial statement disclosures, inspecting correspondence with local tax authorities and evaluating advice received from external tax advisors.

The most significant laws and regulations that have an indirect impact on the financial statements are compliance with the Solicitors Regulation Authority Code of Conduct, including the Solicitors Accounts Rules as regulated by the Solicitors Regulation Authority in the UK. We performed audit procedures to inquire of management and those charged with governance whether the group and limited liability partnership is in compliance with these law and regulations. We inspected compliance documentation, enquired over any risk and breaches in the year and reviewed regulatory returns.

The group audit engagement team identified the risk of management override of controls, the valuation, existence and cut off of revenue, trade receivables, work in progress and accrued income as the areas where the financial statements were most susceptible to material misstatement due to fraud. Audit procedures performed included but were not limited to testing manual journal entries and other adjustments and evaluating the business rationale in relation to significant, unusual transactions and transactions entered into outside the normal course of business, performing substantive analytical review over revenue and work in progress, testing the valuation, existence and cut off of revenue, trade debtors, work in progress and accrued income through detailed substantive testing.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RSM UK Audit LLP

Hywel Pegler (Senior Statutory Auditor)
For and on behalf of RSM UK Audit LLP, Statutory Auditor
Chartered Accountants
2nd Floor
1 The Square
Temple Quay
Bristol
BS1 6DG
01/09/23.......

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 NOVEMBER 2022

		2022	2021
	Notes	£	£
Turnover	3	23,315,139	27,776,325
Cost of sales		(13,791,506)	(14,790,015
Gross profit		9,523,633	12,986,310
Administrative expenses		(14,165,243)	(15,074,195
Other operating income	4	315,493	3,199,629
Exceptional costs	5	(3,147,756)	(1,572,998
Operating loss	8	(7,473,873)	(461,254
Operating loss		(7,473,873)	(461,254
Add back: amortisation and depreciation		2,125,659	2,107,690
Add back: exceptional costs		3,147,756	1,572,998
Add: share of results of associates and joint ve	entures	(303,705)	65,280
EBITDA		(2,504,163)	3,284,714
Share of results of associates and joint venture	es	(303,705)	65,280
Interest receivable and similar income	10	10,305	39
nterest payable and similar expenses	11	(361,270)	(287,929
Loss before taxation		(8,128,543)	(683,864
Tax credit on loss	12	2,118,335	132,808
Loss for the financial year		(6,010,208)	(551,056
Loss for the financial year and total compreher for the year is attributable to: - Owners of the parent company - Non-controlling interests	nsive income	(4,911,713) (1,098,495)	(476,698 (74,358
		(0.040.000)	
		(6,010,208)	(551,056

STATEMENTS OF FINANCIAL POSITION AS AT 30 NOVEMBER 2022

					
		Group		Company	
	Notes	2022 £	2021 £	2022 £	2021 £
Fixed assets	Hotes	~	-	_	~
Goodwill	13	509,911	695,334	_	. <u>-</u>
Other intangible assets	13	4,031,758	4,962,951	-	-
Total intangible assets		4,541,669	5,658,285		
Tangible assets	14	1,036,220	1,231,461	_	_
Investments	15	2,319,127	2,642,332	6,083,841	6,083,841
		7,897,016	9,532,078	6,083,841	6,083,841
Current assets					
Stocks	17	13,705,021	16,227,650	_	_
Debtors	18	35,945,510	35,448,839	100	100
Cash at bank and in hand		406,313	2,366,298	-	-
		50,056,844	54,042,787	100	100
Creditors: amounts falling due within one year	19	(19,196,756)	(19,017,620)	(1,180,191)	(1,164,191)
Net current assets/(liabilities)		30,860,088	35,025,167	(1,180,091)	(1,164,091)
Total assets less current liabilities		38,757,104	44,557,245	4,903,750	4,919,750
Creditors: amounts falling due after more than one year					
Loans from entities under common control	20	(34,922,570)	(34,922,570)	_	· _
Other creditors	20	(18,672,391)	(18,671,557)	(973,296)	(1,020,026)
		(53,594,961)	(53,594,127)	(973,296)	(1,020,026)
Provisions for liabilities	22	(1,191,147)	(981,914)	-	-
Net (liabilities)/assets		(16,029,004)	(10,018,796)	3,930,454	3,899,724
		====			
Capital and reserves					
Called up share capital	25	1,096,874	1,096,874	1,096,874	1,096,874
Share premium account	26	2,922,686	2,922,686	2,922,686	2,922,686
Profit and loss reserves	26	(18,211,527)	(13,299,814)	(89,106) ————	(119,836)
Equity attributable to owners of the					
parent company		(14,191,967)	(9,280,254)	3,930,454	3,899,724
Non-controlling interests		(1,837,037)	(738,542) ————		
		(16,029,004)	(10,018,796)	3,930,454	3,899,724
					

STATEMENTS OF FINANCIAL POSITION (CONTINUED)

AS AT 30 NOVEMBER 2022

As permitted by s408 Companies Act 2006, the company has not presented its own statement of comprehensive income and related notes as it prepares group accounts. The company's profit for the year was £30,730 (2021 - £30,729).

The financial statements were approved by the board of directors and authorised for issue on $\frac{31/08/23}{1000}$ and are signed on its behalf by:

R J Squire

Rihard Squire

Director

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 NOVEMBER 2022

	Share capital	Share premium account		Total controlling interest	Non- controlling interest	Total
	£	£	£	£	£	£
Balance at 1 December 2020	1,096,874	2,922,686	(12,823,116)	(8,803,556)	(664,184)	(9,467,740)
Year ended 30 November 2021: Loss and total comprehensive income for			(476,698)	(476,698)	(74,358)	(551 056)
the year			(476,096)	(470,090)	(74,356)	(551,056) ————
Balance at 30 November 2021	1,096,874	2,922,686	(13,299,814)	(9,280,254)	(738,542)	(10,018,796)
Year ended 30 November 2022: Loss and total comprehensive income for the year			(4,911,713)	(4,911,713)	(1,098,495)	(6,010,208)
Balance at 30 November 2022	1,096,874	2,922,686	(18,211,527)	(14,191,967)	(1,837,037)	(16,029,004)

COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 NOVEMBER 2022

	Share capital £	Share premium account £	Profit and loss reserves	Total £
	L	L.	L	L
Balance at 1 December 2020	1,096,874	2,922,686	(150,565)	3,868,995
Year ended 30 November 2021:				
Profit and total comprehensive income for the year	-		30,729	30,729
Balance at 30 November 2021	1,096,874	2,922,686	(119,836)	3,899,724
Year ended 30 November 2022:				
Profit and total comprehensive income for the year			30,730	30,730
Balance at 30 November 2022	1,096,874	2,922,686	(89,106)	3,930,454
				=

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 NOVEMBER 2022

			22	20		
	Notes	£	£	£	£	
Cash flows from operating activities						
Cash absorbed by operations	27		(1,679,837)		(1,055,358)	
Interest paid			(28,470)		(57,881)	
Corporation tax refunded			_		27,762	
Net cash outflow from operating activities	i		(1,708,307)		(1,085,477)	
Investing activities						
Cash acquired with subsidiary		-		5,980		
Purchase of intangible assets		(682,750)		(540,816)		
Purchase of tangible fixed assets		(131,052)		(148,135)		
Dividends from associates and joint ventures	i	19,500		26,000		
Interest received		10,305		39		
Dividends from other investments		-		100,000		
Net cash used in investing activities			(783,997)		(556,932)	
Financing activities						
Proceeds from other loans		-		34,022,792		
Repayment of other loans		(303,007)		(29,583,586)		
Proceeds from bank loans		1,075,326		6,000,000		
Repayment of bank loans		-		(7,000,000)		
Dividends paid on subsidiaries' shares						
classified as debt		(240,000)		(550,000) ————		
Net cash generated from financing						
activities			532,319		2,889,206	
Net (decrease)/increase in cash and cash equivalents			(1,959,985)		1,246,797	
Cash and cash equivalents at beginning of year	ear		2,366,298		1,119,501	
Cash and cash equivalents at end of year			406,313		2,366,298	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 NOVEMBER 2022

1 Accounting policies

Company information

LD Group Holdings Limited ("the company") is a private company limited by shares and is registered and incorporated in England and Wales. The registered office is 43 Queen Square, Bristol, England, BS1 4QP.

The group consists of LD Group Holdings Limited and all of its subsidiaries.

The company's and the group's principal activities and nature of its operations are disclosed in the Directors' Report.

Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

As permitted by s390(3) of the Companies Act 2006, the financial statements are drawn up to a date not more than seven days before or after the company's accounting reference date.

Reduced disclosures

The company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. In its individual financial statements the company has therefore taken advantage of exemptions from the following disclosure requirements for parent company information presented within the consolidated financial statements:

- Section 7 'Statement of Cash Flows' Presentation of a statement of cash flow and related notes and disclosures:
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues' —
 Carrying amounts, interest income/expense and net gains/losses for each category of financial
 instrument; basis of determining fair values; details of collateral, loan defaults or breaches, details of
 hedges, hedging fair value changes recognised in profit or loss and in other comprehensive income;
- Section 33 'Related Party Disclosures' Compensation for key management personnel.

Basis of consolidation

The consolidated financial statements incorporate those of LD Group Holdings Limited and all of its subsidiaries (i.e. entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits) except as disclosed in note 16.

Subsidiaries acquired during the period are consolidated using the purchase method. Their results are incorporated from the date that control passes.

All financial statements are made up to 30 November 2022. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

1 Accounting policies (Continued)

Going concern

These financial statements have been prepared on a going concern basis on the grounds that the directors consider that the group has sufficient cash resources to enable the group to continue to meet its debts as they fall due. In 2021 the group refinanced and agreed a new 5 year suite of facilities which were supplemented in 2022 and reconfirmed this year with updated covenants to recognise the existing trading conditions. These facilities include:

- · A committed CBILS trading term loan of £5m
- · A committed non-CBILS trading revolving credit facility of £1.5m
- · An uncommitted accordion facility of £10m
- A committed Recovery Loan Scheme facility of £1m

The business also has access to funding through a related party, long term loan. The directors have received confirmation that there is no intention for this support to be withdrawn in the twelve month period following approval of these financial statements. In 2023 additional committed shareholder funds were provided to provide additional headroom if required.

The business has seen the forecast growth within the household and commercial division that has helped with the further diversification of the business. Contracts in this sector have largely been moved to arrangements that provide payment of fees at the outset and an ongoing interim basis rather than on conclusion, minimising working capital requirements for the current growth and supporting its cash resources.

The directors are confident that the steps that they have taken to mitigate associated risk will ensure that the group is well positioned to continue to trade throughout the current economic environment. They have therefore concluded that there is no material uncertainty about the ability of the group to continue as a going concern and that it remains appropriate to prepare the financial statements on a going concern basis.

Turnover

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the group and the turnover can be reliably measured. Turnover is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Turnover from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- · the amount of turnover can be measured reliably;
- it is probable that the company will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably;
 and
- the costs incurred and the costs to complete the contract can be measured reliably.

Open personal injury cases at the reporting date are recognised at the lower of cost and net realisable value on a portfolio basis, with no associated profit recognised until the above criteria are met.

Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of a business over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life, which is considered to be 10 years.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

1 Accounting policies (Continued)

Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Internally developed computer software is initially recognised at cost, and once it becomes available for use, it is amortised over the expected useful life of that software.

Amortisation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Computer software Customer relationships

3 years straight line 10 years straight line 10 years straight line

Customer relationships
Trade names

Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Short-term leasehold property

Straight line basis over term of lease

Fixtures and fittings

15%-33% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

Fixed asset investments

In the separate accounts of the company, interests in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

Undertakings in which the group has significant influence (i.e. the power to participate in the financial and operating policy decisions but not control or joint control over those policies) are classified as associates. The group's share of the results, other comprehensive income and equity of associates are accounted for using the equity method based on the associate's financial statements to 30 November 2022.

All unrealised profit or losses on transactions with the associate are eliminated to the extent of the group's interest, except where unrealised losses provide evidence of an impairment. Where necessary, adjustments are made to bring the accounting policies of the associate into line with those used by the group. Dividends received from the associate reduce the carrying amount of the investment. Losses in an associate that reduce the carrying amount of the investment in the associate to below zero are not recognised, but a provision is recognised to the extent that the group has an obligation or has made payments on behalf of the associate.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

1 Accounting policies (Continued)

Entities in which the group has a long term interest and shares control under a contractual arrangement are classified as jointly controlled entities. Jointly controlled entities are accounted for using the equity method, as described in the accounting policy for associates set out above.

Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Stocks

Stocks, comprising work in progress, represents personal injury client cases which have not yet reached a conclusion at the reporting date. Work in progress is valued at estimated cost on a portfolio basis. The calculation involves a degree of estimation and judgement regarding the stage of completion.

Cash and cash equivalents

Cash and cash equivalents are basic financial instruments and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments. Financial instruments are recognised when the group becomes party to the contractual provisions of the instrument. Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include trade and other debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the financial asset is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity.

Basic financial liabilities

Basic financial liabilities, including trade and other creditors, bank loans and other loans and borrowings, amounts owed to group undertakings and subsidiaries' shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Debt instruments are subsequently carried at amortised cost, using the effective interest rate method. Financial liabilities are derecognised when, and only when, the company's contractual obligations are discharged, cancelled, or they expire.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

1 Accounting policies (Continued)

Equity instruments

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities. Equity instruments issued by the company are recorded at the fair value of proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

Taxation

The tax expense represents the sum of the current tax expense and deferred tax expense. Current tax is based on taxable profit for the period. Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled based on tax rates that have been enacted or substantively enacted by the reporting date.

Current and deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited to other comprehensive income or equity, when the tax follows the transaction or event it relates to and is also charged or credited to other comprehensive income, or equity.

Current tax assets and liabilities are measured using tax rates that have been enacted or substantively enacted by the reporting date. Current tax assets are recognised when tax paid exceeds the tax payable. Current tax assets and current tax liabilities and deferred tax assets and deferred tax liabilities are offset, if and only if, there is a legally enforceable right to set off the amounts and the entity intends either to settle on the net basis or to realise the asset and settle the liability simultaneously.

Deferred tax liabilities are recognised in respect of all timing differences that exist at the reporting date. Timing differences are differences between taxable profits and total comprehensive income that arise from the inclusion of income and expenses in tax assessments in different periods from their recognition in the financial statements. Deferred tax assets are recognised only to the extent that it is probable that they will be recovered by the reversal of deferred tax liabilities or other future taxable profits.

Provisions

Provisions are recognised when the group has a legal or constructive present obligation as a result of a past event, it is probable that the group will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets. The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received. Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

Retirement benefits

For defined contribution schemes the amount charged to profit or loss is the contributions payable in the period. Differences between contributions payable in the period and contributions actually paid are shown as either accruals or prepayments.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

1 Accounting policies (Continued)

Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

Government grants relating to turnover are recognised as income over the periods when the related costs are incurred. Grants relating to an asset are recognised in income systematically over the asset's expected useful life. If part of such a grant is deferred it is recognised as deferred income rather than being deducted from the asset's carrying amount.

2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

In the opinion of the directors the key judgements, estimates and assumptions having a material impact on these financial statements are:

Valuation of work in progress and amounts recoverable on contracts

Turnover in respect of claimant personal injury services is recognised at the lower of cost or the amount expected to be recovered on a portfolio basis, and classified within work in progress. Turnover in relation to non personal injury cases in progress at the period end is classified within 'amounts recoverable on contracts'.

The calculations of turnover to be recognised include consideration of the stage of completion and expectations as to the likely outcome of the case.

The judgements and estimates involved in these calculations can have a material impact on the carrying value of work in progress and amounts recoverable on contracts. The carrying value of work in progress is disclosed in note 17. The carrying value of amounts recoverable on contracts is disclosed in note 18.

Provision for bad debts and unbilled disbursements

A provision for unrecovered disbursements is made based on the historical recovery rate for each type of legal work. A provision for debts over 12 months old is made unless identified as being recoverable.

Valuation of consideration receivable on the issue of shares

During the year ended 31 May 2016, the company issued shares as part of a series of transactions to acquire a majority interest in the share capital of Lyons Davidson Limited. The Companies Act 2006 requires these shares to be recognised at fair value which was determined by estimating the value of the business acquired using valuation techniques including discounted cash flows and a multiple of EBITDA. The value of the shares issued was determined by reference to the proportion of the business acquired.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

2 Judgements and key sources of estimation uncertainty (Continued)

Capitalisation of staff time

Included within intangible assets is staff time spent on internally generated software. There is judgement in determining that an internally generated asset may be capitalised as an intangible asset, with reference to the likelihood that future economic benefit will be delivered by the asset, as well as the level of completeness of the asset.

Amortisation of intangible assets and goodwill

Goodwill arising on consolidation is amortised over a useful economic life of 10 years. The directors' estimate of useful economic life is a judgement based upon forecast performance of acquired operations, the strength of the management team acquired and the promotional, competitive and economic environment of the business.

For other intangible assets the annual amortisation charge is sensitive to any changes in the estimated useful life and residual values of intangible assets. The useful economic lives and residual value is assessed on an annual basis and are amended only when evidence shows a change in the estimated economic lives or residual life. Criteria used to assess the economic life and residual value includes technological advancement, economic utilisation, physical condition of the asset and future investments.

Carrying value of goodwill and other intangible assets

The recoverable amount of goodwill and other intangible assets is based on value in use, which requires estimates to be made in respect of the allocation of goodwill to cash generating units and of the future economic benefit to be derived from the underlying assets. The carrying value of goodwill and other intangible assets is disclosed in note 13.

3 Turnover and other revenue

2 2021
£
27,776,325
= =====================================
2 2021
£
•
27,776,325

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

4	Other operating income		
		2022	2021
		£	£
	Coronavirus Job Retention Scheme funding (see below)	-	377,967
	Other coronavirus funding (Business Interruption Payment) (see note 21)	185,743	260,040
	Business interruption insurance proceeds	93,750	2,500,000
	R&D tax credits receivable	36,000	51,215
	Sundry income	-	10,407
			
		315,493	3,199,629

In the comparative period, the group received discretionary cash grants from the government as part of the Coronavirus Job Retention Scheme ("CJRS") which compensated employers for part of the wages, associated national insurance contributions (NICs) and employer pension contributions of employees who had been placed on furlough (i.e. placed on a temporary leave of absence from working for the employer). The grant was conditional upon the employees being employed and on the company PAYE payroll and the employee could not do any work for their employer that made money or provided services for their employer or any organisation linked or associated with their employer. There were no unfulfilled conditions or contingencies attached to the grant.

5 Exceptional costs

	2022	2021
	£	£
Contract impairment and restructuring costs	1,647,756	1,572,998
Impairment of work in progress	1,500,000	-
	3,147,756	1,572,998
•		

On 2 January 2020 the group restructured its interest in National Law Associates LLP, one of its Alternative Business Structure ('ABS') law firm partnerships. The group became the sole member of this partnership from this date and thereby gained the rights to all future economic benefits. The contract impairment and restructuring costs shown above relate principally to this restructuring. The final costs relating to this restructuring were paid in April 2022 and no further amounts are payable.

The directors have performed additional reviews of work in progress and accrued income balances. As a result of the findings of the exercise, it was agreed as reasonable and prudent to make a further provision of £1.5m in relation to the open case book as a reflection of wider market challenges and extended lifecycles arising from the Covid period.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

6 Employees

The average monthly number of persons (including directors) employed during the year was:

		Group 2022 Number	2021 Number	Company 2022 Number	2021 Number
	Professional	378	373	_	-
	Support	158	177		
	Total	536	550		-
	Their aggregate remuneration comprised:				
		Group		Company	
		£	£	£	£
	Wages and salaries	15,533,118	16,690,362	19,764	23,965
	Social security costs	1,235,430	1,258,099	-	-
	Pension costs	581,224	840,439	-	-
		17,349,772	18,788,900	19,764	23,965
7	Directors' remuneration				•
				2022	2021
				£	£
	Remuneration for qualifying services			14,250	14,250
	Company pension contributions to defined cont	ribution schemes		1,500	1,500
				15,750	15,750
	Wages and salaries Social security costs Pension costs Directors' remuneration Remuneration for qualifying services	2022 £ 15,533,118 1,235,430 581,224 17,349,772	1,258,099 840,439	2022 £ 19,764	23,965 2021 £ 14,250 1,500

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 1 (2021 - 1).

2022

2021

8 Operating loss

Operating long for the year is stated offer sharping/(oraditing):	£	£
Operating loss for the year is stated after charging/(crediting):		
Government grants	(185,743)	(638,007)
Depreciation of owned tangible fixed assets	326,293	378,644
(Profit)/loss on disposal of tangible fixed assets	-	1,228
Amortisation of intangible assets	1,799,366	1,729,046
Operating lease charges	2,014,226	2,099,768

In the statement of comprehensive income, amortisation is included in administrative expenses.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

9	Auditor's remuneration		
		2022	2021
	Fees payable to the company's auditor and associates:	£	£
	For audit services		
	Audit of the financial statements of the group and company	19,250	17,250
	Audit of the financial statements of the company's subsidiaries	81,200	72,375
		100,450	89,625
	For other services		
	Audit-related assurance services	31,150	28,325
	Taxation compliance services	27,900	23,400
	Other taxation services	12,100	39,600
	All other non-audit services	26,000	22,600
		97,150	113,925
10	Interest receivable and similar income		
	merest receivable and similar medine	2022	2021
		£	£
	Interest on financial assets not measured at fair value through profit or loss	~	-
	Interest on bank deposits	10,305	39
			===
11	Interest payable and similar expenses		
		2022	2021
		£	£
	Interest on bank overdrafts and loans	569,964	38,031
	Dividends payable on subsidiaries' shares classified as debt	(309,754)	185,021
	Interest payable on other loans	70,747	=
	Other interest payable	30,313	64,877
	Total finance costs	361,270	287,929

The credit to dividends payable on subsidiaries' shares classified as debt reflects the impact of the reversal of certain amounts accrued in previous years.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

Taxation	2022	2021
	£	2021 £
Current tax		
Adjustments in respect of prior periods	(14,286)	(12,361
Deferred tax		
Origination and reversal of timing differences	(2,077,271)	(130,178
Adjustment in respect of prior periods	(26,778)	9,731
Total deferred tax	(2,104,049)	(120,447
		<u>—</u>
Total tax credit	(2,118,335)	(132,808
	2022	
	£	£
Loss before taxation		3
	£	3
Loss before taxation Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%)	£	(683,864
Expected tax credit based on the standard rate of corporation tax in the UK of	£ (8,128,543)	(683,864 (129,934
Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%)	£ (8,128,543) ====================================	(129,934 73,124 (21,794
Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit	(8,128,543) (1,544,423) 5,318	(129,934 73,124 (21,794 18,451
Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Deferred tax not recognised Adjustments in respect of prior years	£ (8,128,543) (1,544,423) 5,318 (80,205) - (14,286)	(129,934 73,124 (21,794 18,451 (13,553
Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Deferred tax not recognised Adjustments in respect of prior years Depreciation on assets not qualifying for tax allowances	£ (8,128,543) (1,544,423) 5,318 (80,205) (14,286) 312,213	(129,934 73,124 (21,794 18,451 (13,553 315,827
Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Deferred tax not recognised Adjustments in respect of prior years Depreciation on assets not qualifying for tax allowances Research and development tax credit	£ (8,128,543) (1,544,423) 5,318 (80,205) - (14,286)	(129,934 73,124 (21,794 18,451 (13,553 315,827 (9,731
Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Deferred tax not recognised Adjustments in respect of prior years Depreciation on assets not qualifying for tax allowances Research and development tax credit Deferred tax adjustments in respect of prior years	£ (8,128,543) (1,544,423) 5,318 (80,205) - (14,286) 312,213 (6,840) (26,778)	(129,934 73,124 (21,794 18,451 (13,553 315,827 (9,731) 11,236
Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Deferred tax not recognised Adjustments in respect of prior years Depreciation on assets not qualifying for tax allowances Research and development tax credit Deferred tax adjustments in respect of prior years Consolidation adjustments relating to the amortisation of goodwill	£ (8,128,543) (1,544,423) 5,318 (80,205) - (14,286) 312,213 (6,840) (26,778) (356,656)	(129,934 73,124 (21,794 18,451 (13,553 315,827 (9,731 11,236 10,390
Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Deferred tax not recognised Adjustments in respect of prior years Depreciation on assets not qualifying for tax allowances Research and development tax credit Deferred tax adjustments in respect of prior years Consolidation adjustments relating to the amortisation of goodwill Remeasurement of deferred tax for changes in tax rates	£ (8,128,543) (1,544,423) 5,318 (80,205) (14,286) 312,213 (6,840) (26,778) (356,656) (434,422)	(129,934 73,124 (21,794 18,451 (13,553 315,827 (9,731) 11,236 10,390 (299,979)
Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Deferred tax not recognised Adjustments in respect of prior years Depreciation on assets not qualifying for tax allowances Research and development tax credit Deferred tax adjustments in respect of prior years Consolidation adjustments relating to the amortisation of goodwill	£ (8,128,543) (1,544,423) 5,318 (80,205) - (14,286) 312,213 (6,840) (26,778) (356,656)	(129,934 73,124 (21,794 18,451 (13,553 315,827 (9,731 11,236 10,390

Factors that may affect future tax charges
The main rate of corporation tax in the UK will rise from 19% to 25% with effect from 1 April 2023. The change in rate was substantively enacted on 24 May 2021.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

13 Intangible fixed assets

Goodwill	Computer software	Customer relationships	Trade names	Total
£	£	£	£	£
1,854,226	4,843,625	8,550,176	2,168,159	17,416,186
. <u>-</u>	682,750			682,750
1,854,226	5,526,375	8,550,176	2,168,159	18,098,936
		-		
1,158,892	3,900,047	5,343,862	1,355,100	11,757,901
185,423	542,109	855,018	216,816	1,799,366
1,344,315	4,442,156	6,198,880	1,571,916	13,557,267
·				
509,911	1,084,219	2,351,296	596,243	4,541,669
695,334	943,578	3,206,314	813,059	5,658,285
	1,854,226 1,854,226 1,158,892 185,423 1,344,315 509,911	\$\text{software} \tau \tau \tau \tau \tau \tau \tau \tau	software relationships £ £ 1,854,226	software relationships £ £ £ 1,854,226 4,843,625 8,550,176 2,168,159 - 682,750 - - 1,854,226 5,526,375 8,550,176 2,168,159 1,158,892 3,900,047 5,343,862 1,355,100 185,423 542,109 855,018 216,816 1,344,315 4,442,156 6,198,880 1,571,916 509,911 1,084,219 2,351,296 596,243

The company had no intangible fixed assets at 30 November 2022 or 30 November 2021.

14 Tangible fixed assets

Group	Short-term leasehold property	Fixtures and fittings	Total
	£	£	£
Cost			
At 1 December 2021	2,483,194	1,346,805	3,829,999
Additions	2,340	128,712	131,052
At 30 November 2022	2,485,534	1,475,517	3,961,051
Depreciation and impairment			
At 1 December 2021	1,300,157	1,298,381	2,598,538
Depreciation charged in the year	228,559	97,734	326,293
At 30 November 2022	1,528,716	1,396,115	2,924,831
Carrying amount			
At 30 November 2022	956,818	79,402	1,036,220
At 30 November 2021	1,183,037	48,424	1,231,461

The company had no tangible fixed assets at 30 November 2022 or 30 November 2021.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

		Notes	Group 2022 £	2021 £	Company 2022 £	:
Inves	tments in subsidiaries	16	-	- ·	6,083,841	6,083,841
	tments in associates tments in joint ventures	16 16	2,285,700 33,427	2,584,963 57,369	-	-
			2,319,127	2,642,332	6,083,841	6,083,841
Move Grou	ements in fixed asset invest p	ments				Investments in associates and joint ventures £
Cost	2004					2 642 222
Share	December 2021 e of loss of associates and joi ends received	nt ventures				2,642,332 (303,705) (19,500)
At 30	November 2022					2,319,127
Carry	ring amount					
	November 2022					2,319,127
At 30	November 2021					2,642,332
Move	ments in fixed asset invest	ments				
Com	pany					Shares in group undertakings
Cost						-
At 1 [December 2021 and 30 Nover	mber 2022				6,083,841
Carry	ring amount					
	November 2022					6,083,841
	November 2022					0,000,041

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

16 Shares in subsidiaries and participating interests

The companies listed below were subsidiaries at the reporting date. Lyons Davidson Limited is a direct subsidiary. All other subsidiaries are indirect.

Lyons Davidson Scotland LLP, Lyons Davidson Trustee Company Limited, FD Licensing Limited, Lydaco Financial Services Limited, National Law Associates LLP and File Dynamics Limited have taken exemption from audit by virtue of S479A of the Companies Act 2006. The guarantee under S479C has been given by Lyons Davidson Limited.

Name	Principal activity	Share class	Holding
Subsidiary undertakings			
Lyons Davidson Limited	Legal services	Ordinary	81.2%
Lyons Davidson Scotland LLP	Legal services in Scotland	Partnership	81.2%
Lyons Davidson Trustee Company Limited	Pension trustee services	Ordinary	81.2%
FD Licensing Limited	File management systems	Ordinary	81.2%
Lyons ABS Limited (see below)	Legal services	Ordinary	81.2%
Lydaco Financial Services Limited	Client reception services	Ordinary	81.2%
National Law Associates LLP	Legal services	Partnership	81.2%
File Dynamics Limited	Support services	Ordinary	81.2%
Lydaco Nominees Limited	Dormant	Ordinary	81.2%
Nascott Wood & Co Limited	Dormant	Ordinary	81.2%
Collision Investigators Limited	Dormant	Ordinary	81.2%
Whiplash Education and Research Limited	Dormant	Ordinary	81.2%
Active Case Managers Limited	Dormant	Ordinary	81.2%

The registered office of all these subsidiaries is 43 Queen Square, Bristol, England, BS1 4QP except Lyons Davidson Scotland LLP which has its registered office at Enterprise House, 34 Earl Grey Street, Edinburgh, EH3 9BN.

The contractual arrangements relating to Lyons ABS Limited are such that rights over its assets substantially vest with a third party. Accordingly, this company is not consolidated in these financial statements. Instead, the group's investment in Lyons ABS Limited is recognised at cost less impairment.

The group had participating interests in the following companies at the reporting date. All interests are held by the group's subsidiary Lyons Davidson Limited.

Name	Principal activity	Share class	Holding
Associates Admiral Law Limited	Legal services	B Ordinary	4.1%
Joint ventures AA Law Limited	Legal services	B Ordinary	41.4%

The registered office of Admiral Law Limited is Ty Admiral, David Street, Cardiff, United Kingdom, CF10 2EH and that of AA Law Limited is 43 Queen Square, Bristol, England, BS1 4QP.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

17	Stocks	Group		Company	
		2022	2021	2022	2021
		£	£	£	£
	Work in progress	13,705,021	16,227,650	-	_
18	Debtors				
		Group		Company	
		2022	2021	2022	2021
	Amounts falling due within one year:	£	£	£	£
	Trade debtors	7,594,132	7,434,913	-	-
	Amounts recoverable on contracts	4,373,432	5,239,777	-	-
	Unpaid share capital	100	100	100	100
	Corporation tax recoverable	45,912	31,626	-	-
	Other debtors	16,416,040	17,066,646	-	-
	Prepayments and accrued income	5,212,560	5,476,492		
		33,642,176	35,249,554	100	100
	Deferred tax asset (note 23)	2,303,334	199,285		
		35,945,510	35,448,839	100	100

Group trade debtors are shown after provision for impairment of £482,108 (2021 - £481,256). Group other debtors includes unbilled disbursements of £16,139,757 (2021 - £16,762,281) which are shown after provision for impairment of £547,678 (2021 - £745,393). Impairment charges or reversals are recognised in administrative expenses.

Given the nature of the business and the lifecycle of cases associated with insurance claims, a significant proportion of trade debtors, amounts recoverable on contracts and unbilled disbursements (included in other debtors) is not expected to be realised until after more than one year from the reporting date.

19 Creditors: amounts falling due within one year

		Group		Company	
		2022	2021	2022	2021
	Notes	£	£	£	£
Bank loans	21	500,000	_	-	-
Trade creditors		13,669,305	13,977,718	-	-
Amounts owed to group undertakings Amounts owed to undertakings in which	1	-	-	1,062,461	1,062,461
the group has a participating interest		187,037	187,037	-	-
Other taxation and social security		1,688,833	2,464,905	-	-
Other creditors		1,363,328	1,353,736	46,730	46,730
Accruals and deferred income		1,788,253	1,034,224	71,000	55,000
		19,196,756	19,017,620	1,180,191	1,164,191

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

20 Creditors: amounts falling due after more than one year

		Group		Company	
		2022	2021	2022	2021
	Notes	£	£	£	£
Bank loans	21	6,575,326	6,000,000	-	-
Directors' loans	21	4,263,502	4,566,509	-	-
Other borrowings	21	36,896,258	36,896,258	-	-
Other creditors		5,859,875	6,131,360	973,296	1,020,026
		53,594,961	53,594,127	973,296	1,020,026

Other creditors includes accrued interest on subsidiaries' shares classified as debt, deferred consideration arising on the purchase of subsidiary companies payable in monthly instalments until 2023, and cumulative dividends on subsidiaries' shares classified as debt (see note 21).

21 Borrowings

· ·	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Bank loans	7,075,326	6,000,000	-	_
Directors' loans	4,263,502	4,566,509	-	-
Other loans	36,896,258	36,896,258		
	48,235,086	47,462,767	-	-
Payable within one year	500,000	-	-	-
Payable after one year	47,735,086	47,462,767	-	-
		===		

At the balance sheet date, bank loans are secured by a debenture deed dated 26 April 2021 in favour of OakNorth Bank plc giving fixed and floating charges over all the property or undertaking of the company's subsidiaries, and by a further debenture deed dated 26 April 2021 in favour of OakNorth Bank plc giving a fixed charge over the company's shares in its subsidiary Lyons Davidson Limited.

Facilities reflect a five year agreement with OakNorth Bank plc. The facilities include:

- A committed CBILS trading term loan of £5m ('Facility A')
- A committed non-CBILS trading revolving credit facility of £1.5m
- · An uncommitted accordion facility of up to £10m

On 31 May 2022 an additional Recovery Loan Scheme facility of £1m was agreed with OakNorth Bank plc.

Facility A is repayable in quarterly instalments of £166,667 starting from July 2023. All other amounts are repayable in full in April 2026. Interest in relation to Facility A is payable at Base Rate +6.84% per annum. Interest in relation to the revolving credit facility is payable at Base Rate +5.50% per annum.

Facility A has been drawn down under the Coronavirus Business Interruption Loan Scheme (CBILS). Interest for the first 12 months of the loan is borne by the UK government as a Business Interruption Payment. In respect of this arrangement, £185,743 (2021 - £260,400) has been charged to interest payable and similar expenses (note 11) and a corresponding credit has been recognised in other operating income (see note 4) reflecting the value of this grant. The loan is secured by the UK government.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

21 Borrowings (Continued)

Directors' loans carry interest and are unsecured. There are no set repayment terms but the directors have confirmed that they do not foresee repayment within 12 months of the reporting date.

Other loans comprise £1,973,688 (2021 - £1,973,688) owed to the holders of shares issued by subsidiaries that have been classified as debt, and loans of £6,801,903 (2021 - £6,801,903), £899,778 (2021 - £899,778) and £27,220,889 (2021 - £27,220,889) owed to Rossfeld Limited, a company under common control (see note 31). The Rossfeld Limited loans arose during the year ended 30 November 2021 in connection with a reorganisation of shareholders' interests following the sale of Ascenti Health Limited on 26 April 2021.

Details of the rights and cumulative dividends attaching to the shares classified as debt are disclosed in the consolidated financial statements of Lyons Davidson Limited. The other loans owed to Rossfeld Limited have no set repayment terms but the directors have received confirmation that repayment will not be demanded within 12 months of the reporting date. The loans of £6,801,903 and £899,778 bear interest at 5.5% per annum for the first twelve months, payable quarterly, and thereafter at a rates agreed between the parties but not exceeding the interest rate on the bank borrowings. Interest of £423,591 (2021 - £218,962) was waived during the year. The other loan is interest-free. The loans are secured by a debenture dated 29 November 2021 giving Rossfeld Limited a fixed charge over all real property and intellectual property of Lyons Davidson Limited.

22 Provisions for liabilities

	Group		Company		
	2022	2021	2022	2021	
	£	£	£	£	
Dilapidations	1,191,147	981,914	-	-	

Movements on provisions:

	Dilapidations provision
Group	£
At 1 December 2021 Additional provisions in the year	981,914 209,233
At 30 November 2022	1,191,147

The group has various dilapidations provisions which represent a best estimate of the present obligation in relation to the probable economic outflow that will be required under repair obligations at various intervals and at the expiry of the leases which mature as set out in note 30.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

23 Deferred taxation

The major deferred tax liabilities and assets recognised by the group and company are:

	Assets	Assets
•	2022	2021
Group	£	£
Fixed asset timing differences	34,179	77,577
Losses and other deductions	2,535,085	994,822
Intangibles arising on business combinations	(736,885)	(1,004,843)
Short-term timing differences	470,955	131,729
	2,303,334	199,285
The company has no deferred toy coasts as liabilities		
The company has no deferred tax assets or liabilities.		
	Group	Company
	2022	2022
Movements in the year:	£	£
Asset at 1 December 2021	199,285	_
Credit to profit or loss	2,104,049	-
Asset at 30 November 2022	2,303,334	

It is not possible to estimate reliably the extent to which the deferred tax assets set out above relating to fixed asset timing differences, tax losses and short-term timing differences will reverse within the next twelve months. The deferred tax liability relating to intangibles arising on business combinations arose during the year ended 31 May 2016 and is being amortised on a straight line basis over ten years.

24 Retirement benefit schemes

Defined contribution schemes	2022 £	2021 £
Charge to profit or loss in respect of defined contribution schemes	581,224 ————	840,439 ————

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

25	Share capital	
		Group and company
		2022 2021

Ordinary share capital £ Issued and not fully paid 1,096,874 Ordinary shares of £1 each 1,096,874 1,096,874

The company has one class of ordinary shares of which £100 (2021 - £100) remains unpaid. The shares carry no right to fixed income. Each share carries the right to one vote at general meetings of the company.

26 Reserves

Share premium

The share premium account represents consideration received on the issue of shares in the company in excess of the nominal value of those shares, net of share issue costs, bonus issues of shares and any subsequent capital reductions.

Profit and loss reserves

Profit and loss reserves represent the accumulated profits, losses and distributions of the company.

Cash absorbed by group operations

	2022 £	2021 £
Loss for the year after tax	(6,010,208)	(551,056)
Adjustments for:		
Share of results of associates and joint ventures	303,705	(65,280)
Taxation credited	(2,118,335)	(132,808)
Finance costs	361,270	287,929
Investment income	(10,305)	(39)
(Gain)/loss on disposal of tangible fixed assets	-	1,228
Amortisation and impairment of intangible assets	1,799,366	1,729,046
Depreciation and impairment of tangible fixed assets	326,293	378,644
Increase in provisions	209,233	209,233
Movements in working capital:		
Decrease/(increase) in work in progress	2,522,629	(1,142,547)
Decrease in debtors	1,621,664	2,644,908
Decrease in creditors	(685,149)	(4,414,616)
Cash absorbed by operations	(1,679,837)	(1,055,358)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

28	Analysis of changes in net debt - group			
		1 December 2021	Cash flows	30 November 2022
		£	£	£
	Cash at bank and in hand	2,366,298	(1,959,985)	406,313
	Borrowings excluding overdrafts	(47,462,767)	(772,319)	(48,235,086)
		(45,096,469)	(2,732,304)	(47,828,773)

29 Financial commitments, guarantees and contingent liabilities

The company is party to a debenture deed dated 26 April 2021 in favour of OakNorth Bank plc giving a fixed charge over the company's shares in its subsidiary Lyons Davidson Limited. The company's subsidiaries are party to a further debenture deed dated 26 April 2021 in favour of OakNorth Bank plc giving fixed and floating charges over all the property or undertaking of those subsidiaries. The deeds cover amounts owed to the bank by Lyons Davidson Limited, Lyons Davidson Scotland LLP, Lyons Davidson Trustee Company Limited, FD Licensing Limited, Lydaco Financial Services Limited, File Dynamics Limited, National Law Associates LLP and Lyons ABS Limited. The aggregate borrowings of these entities from OakNorth Bank plc at the year end were £7,075,326 (2021 - £6,000,000).

30 Operating lease commitments

Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group		Company	
	2022	2021	2022	2021
	£	£	£	£
Within one year	3,102,569	2,243,422	-	-
Between one and five years	8,301,591	6,851,208	-	_
In over five years	6,026,642	4,931,219	•	-
	17,430,802	14,025,849	-	

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 30 NOVEMBER 2022

31 Related party transactions

Remuneration of key management personnel

Key management are those persons having authority and responsibility for planning, controlling and directing the activities of the group. The remuneration of key management personnel of the group in the period was:

2022

£

Aggregate compensation

1,087,456

1,062,027

2021

£

Transactions with directors

During the year, certain directors maintained loan accounts with the group. The amounts owed to these directors at the year end are disclosed in note 21.

Transactions with other related parties

The group has taken advantage of the exemption available under FRS 102 Section 33 and has not disclosed details of transactions or balances between wholly-owned group entities. Details of transactions with other related parties are set out below.

Rossfeld Limited (formerly Ascenti Holdings Limited) is considered to be a related party by virtue of common shareholders. Ascenti Health Limited was a subsidiary of Rossfeld Limited until 26 April 2021 when it was sold to a third party. Ascenti Health Limited is no longer a related party. File Dynamics Limited was a subsidiary of Rossfeld Limited until 29 November 2021 when it was sold to Lyons Davidson Limited. File Dynamics Limited is now a wholly-owned subsidiary.

The group had the following disclosable transactions with these related parties during the comparative period. During the period up to 26 April 2021, Lyons Davidson Limited charged Ascenti Health Limited £113,013 for legal and office services and Ascenti Health Limited charged Lyons Davidson Limited £4,215 for services. During the period up to 29 November 2021, File Dynamics Limited charged Lyons Davidson Limited £3,321,489 for support services and software development.

In addition to these amounts, at the start of the comparative period, Lyons Davidson Limited owed Ascenti Health Limited £29,293,974 in respect of a combined banking facility. Shortly before 26 April 2021, the balance was transferred to Rossfeld Limited and now stands at £27,220,889 (2021 - £27,220,889).

During the year, Rossfeld Limited waived interest of £423,591 (2021 - £218,962) due on the other loans detailed in note 21.

Share based payments

Certain employees were previously granted share options in Ascenti Health Limited. Details of the scheme were disclosed in the financial statements of Ascenti Health Limited. On the basis that the charge was not considered material, no share based payment charge was recognised in respect of these options. In April 2021, Ascenti Health Limited and its subsidiaries were sold and the share options were terminated.

32 Controlling party

The ultimate controlling parties are R J Squire and I G Squire by virtue of their interests in the issued ordinary share capital of the company.