Company Registration No. 09389871 (England and Wales)

KENDAL NUTRICARE LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2018



COMPANY INFORMATION

Director Mr R McMahon

Company number 09389871

Registered office Mint Bridge Road

Kendal LA9 6NL

Auditor MHA Moore and Smalley

Kendal House

Murley Moss Business Village

Oxenholme Road

Kendal LA9 7RL

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STRATEGIC REPORT

FOR THE YEAR ENDED 31 MARCH 2018

The director presents the strategic report for the year ended 31 March 2018.

Fair review of the business

Kendal Nutricare Limited is a manufacturer of family nutrition products across the entire lifecycle from infants to seniors.

We promote the use of natural milk fats in our products without the use of palm oil, no GMO's, and avoiding allergens like nuts, fish and eggs.

Our Healthcare range is divided into:

- Infant formulas and infant cereals branded KENDAMIL
- Co-packed HEINZ baby cereals
- Adult nutrition powders branded KENDALIFE
- Specialist powdered formulas for pharmacies, Anti-colic, Anti-Reflux, Lactose Free, SuperKosher & Halal formulas

Turnover for the year increased dramatically to £13.96M from £9.79M the previous year. This was driven by strong growth across China, South East Asia and North Africa along with national coverage in the UK between Morrisons, Asda and Sainsbury.

Following on from a lot of country registrations and product development in 2016, 2017 saw the approval by CFDA in China of KENDAMIL and KENDAMIL ORGANIC under the new 3 brand rule. A trade mission to China with the British Prime Minister Theresa May in early 2018 really helped to boost the KENDAMIL brand profile.

Specialist Superkosher infant milks and cereals expanded sales across the UK and overseas through our distributor. Halal product sales increased in Indonesia. Continual investment in new products across the entire lifecycle, with a strong focus on wholesome nutritious products, using natural high quality full cream raw materials and increased use of organics will help to keep the momentum in to the future.

Principal risks and uncertainties

The director has identified the following principle risks and uncertainties affecting the company:

Market Risk: The company is affected by the availability and prices for whole milk, skim milk, demineralized whey, lactose and fruit powders, as well as Organic whole milk, organic lactose and Organic whey. To mitigate the risk we keep in close contact with suppliers to keep them updated on our volume forecasts. We are exposed to currency risks between the euro and sterling for 25% of raw materials purchased in Euros. Pre Brexit we have moved to sourcing the majority of our ingredients & packaging in the UK.

Legislation and Regulatory risk: The company keeps up to date on Chinese infant regulation changes through its Shanghai office. In the UK the company works closely with DEFRA, Camden Research and Public Health England to keep informed of changing regulations. With the company sales into Europe we do not forsee any adverse developments following Brexit. As a Commonwealth Export Champion we see market opportunities opening up in Commonwealth countries.

The company was awarded 2 Gold Monde Awards in Valencia for having two of the best infant formula recipes in the world, Kendamil and Kendamil Organic. The Secretary of State for International Trade, The Rt Hon Dr Liam Fox MP, recently presented us with the Board of Trade Award for Innovative Product, Creating Prosperity in the Community and Championing Free Trade. The company can use this seal on all our packaging.

Actions of Competitors: We see the switch by Danone to using less whey in their formulas as a big opportunity for KENDAMIL to expand sales in the UK. KENDAMIL replaces the need for Hungry and Comfort formulas at a more competitive price. We see a growth in the demand for Organic milk formulas and Organic cereals and sales of Kendamil Organic across the UK & Asia growing exponentially.

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2018

Key performance indicators

The company monitors its performance using a number of measures. These include:

Sales - £13.9m (2017: £9.8m)

Gross Profit - £2.2m (2017: £0.7m)

Days in Inventory - 46 days (2017: 51 days)

Stock Turnover (Days) - 8 days (2017: 7 days)

Future developments

Kendal Nutricare Ltd has grown rapidly through successfully developing and launching new recipes to suit the regulatory requirements in foreign markets.

We will continue to invest in market research, pilot trials and stability tests to strengthen both our product range and packaging concepts in 2018/2019.

Our distributors are increasing their marketing spend on TV and outdoor advertising and Kendal Nutricare intend to directly invest in the UK and North America.

The director sees 2018/2019 as a year of consolidation of our product portfolio but with continued expansion of sales into more outlets in the UK and overseas.

On behalf of the board

Mr R McMahon Director 15 March 2019

DIRECTOR'S REPORT

FOR THE YEAR ENDED 31 MARCH 2018

The director presents his annual report and financial statements for the year ended 31 March 2018.

Principal activities

The principal activity of the company is that of manufacturing and supply of health care products.

Director

The director who held office during the year and up to the date of signature of the financial statements was as follows:

Mr R McMahon

Results and dividends

The results for the year are set out on page 8.

No ordinary dividends were paid. The director does not recommend payment of a final dividend.

Audito

In accordance with the company's articles, a resolution proposing that MHA Moore and Smalley be reappointed as auditor of the company will be put at a General Meeting.

Strategic Report

The company has chosen in accordance with Companies Act 2006, s. 414C(11) to set out in the company's strategic report information required by Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008, Sch. 7 to be contained in the directors' report. It has done so in respect of Future Developments.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the director has taken all the necessary steps that they ought to have taken as a director in order to make themself aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

Mr R McMahon Director

15 March 2019

DIRECTOR'S RESPONSIBILITIES STATEMENT

FOR THE YEAR ENDED 31 MARCH 2018

The director is responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the director must not approve the financial statements unless he is satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the director is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. He is also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBER OF KENDAL NUTRICARE LIMITED

Opinion

We have audited the financial statements of Kendal Nutricare Limited (the 'company') for the year ended 31 March 2018 which comprise the statement of comprehensive income, the balance sheet, the statement of changes in equity, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2018 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to note 1.3 in the financial statements, which indicates that the company incurred a loss of £225,127 during the year ended 31 March 2018 and, as of that date, the company's current liabilities exceeded its current assets by £1,360,041. As stated in note 1.3, these events or condition, along with the other matters set forth in note 1.3, indicate that a material uncertainty exists that may cast significant doubt on the company's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Other information

The director is responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the director's report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the director's report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBER OF KENDAL NUTRICARE LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the director's report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of director's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of director

As explained more fully in the director's responsibilities statement, the director is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the director determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the director is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the director either intend to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBER OF KENDAL NUTRICARE LIMITED

Use of our report

This report is made solely to the company's member in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's member those matters we are required to state to him in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's member for our audit work, for this report, or for the opinions we have formed.

Damian Walmsley (Senior Statutory Auditor) for and on behalf of MHA Moore and Smalley Chartered Accountants Statutory Auditor

Kendal House Murley Moss Business Village Oxenholme Road Kendal LA9 7RL

15 March 2019

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2018

-4		
-4		as restated
otes	£	£
4	13,961,037	9,792,532
	(11,767,787)	(9,073,297)
	2,193,250	719,235
	(50,680)	(49,925)
	(2,856,312)	(2,649,511)
	79,099	313,741
5	(634,643)	(1,666,460)
7	619	-
8	(88,153)	(77,953)
	(722,177)	(1,744,413)
9	497,050	1,335,008
	(225,127)	(409,405)
	5,454,790	-
	(927,314)	
	4,302,349	(409,405)
	5 7 8	4 13,961,037 (11,767,787) 2,193,250 (50,680) (2,856,312) 79,099 5 (634,643) 7 619 8 (88,153) (722,177) 9 497,050 (225,127) 5,454,790 (927,314)

The Profit And Loss Account has been prepared on the basis that all operations are continuing operations.

BALANCE SHEET

AS AT 31 MARCH 2018

		20	18	20 as resta)17 ated
	Notes	£	£	£	£
Fixed assets					
Negative goodwill	10		(9,396,768)		(10,542,285)
Tangible assets	11		18,558,048		14,212,686
Investments	12		1		1
			9,161,281		3,670,402
Current assets					
Stocks	15	2,100,677		1,244,135	
Debtors	16	2,415,739		1,744,440	
Cash at bank and in hand		72,248		84,394	
		4,588,664		3,072,969	
Creditors: amounts falling due within					
one year	17	(5,948,705)		(3,357,056)	
Net current liabilities			(1,360,041)		(284,087)
Total assets less current liabilities			7,801,240		3,386,315
Creditors: amounts falling due after	40		(4.005.000)		(4.005.000)
more than one year	18		(1,365,000)		(1,985,000)
Provisions for liabilities	20		(3,062,067)		(2,329,491)
Net assets/(liabilities)			3,374,173		(928,176)
Capital and reserves					
Called up share capital	22		1		1
Revaluation reserve			4,527,476		
Profit and loss reserves			(1,153,304)		(928,177)
Total equity			3,374,173		(928,176)

The financial statements were approved and signed by the director and authorised for issue on 15 March 2019

Mr R McMahon

Director

Company Registration No. 09389871

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2018

	Share capital		Profit and ss reserves	Total
	£	£	£	£
As restated for the period ended 31 March 2017:				
Balance at 1 April 2016	1	-	(709,691)	(709,690)
Effect of change in accounting policy	-	-	190,9 1 9	190,919
As restated	1	-	(518,772)	(518,771)
Year ended 31 March 2017:				
Loss and total comprehensive income for the year	-	-	(409,405)	(409,405)
Balance at 31 March 2017	1		(928,177)	(928,176)
Year ended 31 March 2018:				
Loss for the year	-	-	(225,127)	(225,127)
Other comprehensive income: Revaluation of tangible fixed assets		5,454,790		5,454,790
Tax relating to other comprehensive income	-	(927,314)	-	(927,314)
Total comprehensive income for the year		4,527,476	(225,127)	4,302,349
Balance at 31 March 2018	1	4,527,476	(1,153,304)	3,374,173

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2018

Notes £ <th></th> <th></th> <th>20</th> <th>18</th> <th>20⁻ as resta</th> <th></th>			20	18	20 ⁻ as resta	
Cash absorbed by operations 28 (581,807) (1,704,786) Interest paid (88,153) (77,953) Income taxes refunded/(paid) 694,818 — Net cash inflow/(outflow) from operating activities 24,858 (1,782,739) Investing activities 24,858 (241,668) Purchase of tangible fixed assets 32,350 — Interest received 619 — Net cash used in investing activities (107,514) (241,668) Net cash used in financing activities — — Net decrease in cash and cash equivalents (82,656) (2,024,407) Cash and cash equivalents at beginning of year (1,405,135) 619,272 Cash and cash equivalents at end of year (1,487,791) (1,405,135) Relating to: — — Cash at bank and in hand 72,248 84,394 Bank overdrafts included in creditors payable — —		Notes	£	£		
Interest paid (88,153) (77,953) Income taxes refunded/(paid) 694,818	Cash flows from operating activities					
Income taxes refunded/(paid) Net cash inflow/(outflow) from operating activities Investing activities Purchase of tangible fixed assets Purchase of tangible fixed assets Interest received Net cash used in investing activities Net cash used in financing activities Net cash used in financing activities Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of year Cash and cash equivalents at end of year Relating to: Cash at bank and in hand Bank overdrafts included in creditors payable A 140,483) C441,668) (241,668)	Cash absorbed by operations	28		(581,807)		(1,704,786)
Net cash inflow/(outflow) from operating activities Purchase of tangible fixed assets (140,483) (241,668) Proceeds on disposal of tangible fixed assets 32,350 - Interest received 619 - Net cash used in investing activities (107,514) (241,668) Net cash used in financing activities - - Net decrease in cash and cash equivalents (82,656) (2,024,407) Cash and cash equivalents at beginning of year (1,405,135) 619,272 Cash and cash equivalents at end of year (1,487,791) (1,405,135) Relating to: Cash at bank and in hand 72,248 84,394 Bank overdrafts included in creditors payable	Interest paid			(88,153)		(77,953)
Investing activities Purchase of tangible fixed assets Purchase of tangible fixed assets Purchase of tangible fixed assets Proceeds on disposal of tangible fixed assets Interest received Net cash used in investing activities Net cash used in financing activities Net cash used in financing activities Net decrease in cash and cash equivalents (82,656) (2,024,407) Cash and cash equivalents at beginning of year (1,405,135) Relating to: Cash at bank and in hand Relating to: Cash at bank and in hand Bank overdrafts included in creditors payable	Income taxes refunded/(paid)			694,818		
Investing activities Purchase of tangible fixed assets Proceeds on disposal of tangible fixed assets Interest received Proceeds on disposal of tangible fixed assets Interest received Solution Net cash used in investing activities Solution Net cash used in financing activities Solution Net cash used in financing activities Solution	Net cash inflow/(outflow) from operati	ng activities				
Purchase of tangible fixed assets Proceeds on disposal of tangible fixed assets Interest received Inte				24,858		(1,782,739)
Proceeds on disposal of tangible fixed assets Interest received Net cash used in investing activities Net cash used in financing activities Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of year Cash and cash equivalents at end of year Relating to: Cash at bank and in hand Bank overdrafts included in creditors payable	Investing activities					
Net cash used in investing activities (107,514) (241,668) Net cash used in financing activities Net decrease in cash and cash equivalents (82,656) (2,024,407) Cash and cash equivalents at beginning of year (1,405,135) 619,272 Cash and cash equivalents at end of year (1,487,791) (1,405,135) Relating to: Cash at bank and in hand 72,248 84,394 Bank overdrafts included in creditors payable	Purchase of tangible fixed assets		(140,483)		(241,668)	
Net cash used in investing activities (107,514) (241,668) Net cash used in financing activities Net decrease in cash and cash equivalents (82,656) (2,024,407) Cash and cash equivalents at beginning of year (1,405,135) 619,272 Cash and cash equivalents at end of year (1,487,791) (1,405,135) Relating to: Cash at bank and in hand 72,248 84,394 Bank overdrafts included in creditors payable	Proceeds on disposal of tangible fixed as	ssets	•		-	
Net cash used in financing activities Net decrease in cash and cash equivalents (82,656) (2,024,407) Cash and cash equivalents at beginning of year (1,405,135) Cash and cash equivalents at end of year (1,487,791) Relating to: Cash at bank and in hand 72,248 84,394 Bank overdrafts included in creditors payable	Interest received		619			
Net decrease in cash and cash equivalents (82,656) (2,024,407) Cash and cash equivalents at beginning of year (1,405,135) Cash and cash equivalents at end of year (1,487,791) Relating to: Cash at bank and in hand 72,248 84,394 Bank overdrafts included in creditors payable	Net cash used in investing activities			(107,514)		(241,668)
Cash and cash equivalents at beginning of year (1,405,135) Cash and cash equivalents at end of year (1,487,791) Relating to: Cash at bank and in hand Fank overdrafts included in creditors payable	Net cash used in financing activities			-		-
Cash and cash equivalents at end of year (1,487,791) Relating to: Cash at bank and in hand Bank overdrafts included in creditors payable (1,487,791) (1,487,791) (1,487,791) (1,487,791) (1,487,791) (1,495,135)	Net decrease in cash and cash equiva	lents		(82,656)		(2,024,407)
Relating to: Cash at bank and in hand Bank overdrafts included in creditors payable 72,248 84,394	Cash and cash equivalents at beginning	of year		(1,405,135)		619,272
Cash at bank and in hand 72,248 84,394 Bank overdrafts included in creditors payable	Cash and cash equivalents at end of y	rear		(1,487,791)		(1,405,135)
Cash at bank and in hand 72,248 84,394 Bank overdrafts included in creditors payable						
Bank overdrafts included in creditors payable	_					
· •				72,248		84,394
witnin one year (1,560,039) (1,489,529)	· •	able		/4 EGO 020)		(1.480 E30)
	within one year			(1,560,039)		(1,489,529)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2018

1 Accounting policies

Company information

Kendal Nutricare Limited is a private company limited by shares incorporated in England and Wales. The registered office is Mint Bridge Road, Kendal, LA9 6NL.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared on the historical cost convention, modified to include the revaluation of certain tangible fixed assets. The principal accounting policies adopted are set out below.

The company is exempt from the requirement to prepare group accounts by virtue of section 405 of the Companies Act 2006 as its subsidiary can be excluded from consolidation in Companies Act group accounts as it is immaterial. The financial statements therefore present information about the company as an individual undertaking and not about its group.

1.2 Business combinations

The cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill.

Goodwill represents the difference between the cost of acquisition of businesses and the fair value of the net assets acquired. Negative goodwill arises when the fair value of the net assets acquired exceed the cost of acquisition. Negative goodwill is initially recognised as a negative asset at cost and is subsequently measured at cost less accumulated amortisation. Negative goodwill is considered to have a finite useful life and is amortised to the profit and loss account over the period in which the associated non-monetary assets are recovered.

1.3 Going concern

The financial statements are prepared on a going concern basis. The company incurred a loss during the year ended 31 March 2018 of £225,127 and, as of that date, the company's current liabilities exceeded its current assets by £1,360,041 and these conditions could indicate the existence of a material uncertainty which may cast significant doubt about the company's ability to continue as a going concern. However, after taking account of the revaluation reserve of £4,527,476, the director considers the company has a strong balance sheet, with total capital and reserves of £3,374,173. In addition, management accounts prepared by the company for the nine-month period ended 31 December 2018 (which show profits for the year to date) together with projections prepared by the company for the future show that it will generate profits and have sufficient resources to meet liabilities as they fall due for the foreseeable future. The director therefore considers the going concern basis is the appropriate basis to prepare the accounts.

The company has prepared profit and cash flow information with appropriate sensitivity analyses around operational performance. On the basis of these projections together with support from the company's director, bankers, suppliers, strong customer order book and various other funding raising options it has available to it, at the time of approving the financial statements the director is confident that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the director continues to adopt the going concern basis of accounting in preparing the financial statements.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

1 Accounting policies

(Continued)

1.4 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

The company recognises sales income when goods are despatched.

1.5 Research and development expenditure

Research expenditure is written off against profits in the year in which it is incurred.

1.6 Intangible fixed assets - goodwill

Goodwill represents the difference between the cost of acquisition of businesses and the fair value of the net assets acquired. Negative goodwill arises when the fair value of the net assets acquired exceed the cost of acquisition. Negative goodwill is initially recognised as a negative asset at cost and is subsequently measured at cost less accumulated amortisation. Negative goodwill is considered to have a finite useful life and is amortised to the profit and loss account over the period in which the associated non-monetary assets are recovered.

1.7 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings Land - nil, Buildings - 10 to 30 years SL

Plant and equipment 5 to 20 years SL Computers 5 to 20 years SL

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

Freehold land and buildings and plant and equipment (excluding computer equipment) are held under the revaluation model and are carried at a revalued amount, being their fair value at the date of valuation less any subsequent accumulated impairment losses. Due to the specialised nature of the assets and the fact that they are rarely sold, except as part of a business combination, the most suitable valuation methodology has been considered to be depreciated replacement cost which equates to fair value.

Revaluation gains and losses are recognised in other comprehensive income and accumulated in equity, except to the extent that a revaluation gain reverses a revaluation loss previously recognised in profit or loss or a revaluation loss exceeds the accumulated revaluation gains recognised in equity; such gains and losses are recognised in profit or loss.

1.8 Fixed asset investments

Interests are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investment is assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2018

1 Accounting policies

(Continued)

1.9 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

1.10 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stock over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit and loss. Reversals of impairment losses are also recognised in profit or loss.

Stocks held for distribution at no or nominal consideration are measured at cost, adjusted where applicable for any loss of service potential.

1.11 Cash and cash equivalents

Cash at bank and in hand are basic financial assets and include cash in hand, deposits held at call with banks and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.12 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets

All of the company's financial assets fall to be classified as basic financial assets and the company has no other financial assets.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2018

1 Accounting policies

(Continued)

Impairment of financial assets

Financial assets are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.13 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.14 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2018

1 Accounting policies

(Continued)

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.15 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.16 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.17 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight line basis over the term of the relevant lease in which economic benefits from the lease asset are consumed.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

1 Accounting policies

(Continued)

1.18 Government grants

Grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

Revenue grants are recognised as income over the periods when the related costs are incurred. If part of such a grant is deferred it is recognised as deferred income rather than being deducted from the asset's carrying amount.

Capital grants are recognised as income as and when the related performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

1.19 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation are included in the profit and loss account for the period.

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the director is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements

The following judgement (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

Classification of leases

At the inception of each lease, management undertake an assessment of the terms of the lease including the payments to be made over the life of the lease, the fair value of the asset subject to the lease, the length of the lease and whether the terms of the lease transfer substantially all of the risks and rewards of ownership.

Based on this assessment, management will determine whether the lease should be classified as a finance or operating lease.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

2 Judgements and key sources of estimation uncertainty

(Continued)

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Depreciation of tangible fixed assets

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

Valuation of stock

Stocks are held at costs less any provision for impairment. The calculation of any provision for impairment requires judgement. Such provisions are calculated using management's best estimate of likely future estimated selling price less costs to complete.

Amounts due to and from H.J. Heinz Manufacturing UK Limited

On the 15 May 2017, the company agreed with H.J. Heinz Manufacturing Limited to make amendments to the initial asset sale & purchase and third party manufacturing and supply agreements agreed in May 2015.

Under the terms of the initial asset sale & purchase agreement, a figure for the purchase of opening stock was agreed which under the terms of the revised agreement has been subsequently revised. The associated creditor is included within other creditors.

In addition, under the terms of the initial third party manufacturing and supply agreement, the company agreed to invoice H.J. Heinz Manufacturing Limited on delivery of products using a standard cost set out in the agreement. Then subsequently, the company agreed to carry out a "true up" exercise whereby they compared the actual costs of delivering the products to the standard prices charged and agreed to raise a further invoice or credit note to Heinz for the difference.

Under the terms of the revised agreement, a final outstanding creditor has been agreed as being outstanding in respect of the "true up accrual" and is included within other creditors.

Finally, under the terms of the revised third party manufacturing and supply agreement, the company agreed TUB & Scoop pricing adjustment in respect of sales made in the year and the associated amounts is included within other debtors.

The calculation of such amounts requires judgement. Such amounts are calculated using management's best estimate of the amounts due to and from H.J. Heinz Manufacturing UK Limited.

Impairment of trade debtors

The impairment of trade debtors is calculated by initially determining the year end debts on a customer by customer basis that are over three months old and still unpaid at the date of approval of the financial statements. The director then estimates the impairment provision required to be made in the financial statements based upon the knowledge he has accumulated over the trading relationship with each individual customer and any other external information that comes to his attention

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

2 Judgements and key sources of estimation uncertainty

(Continued)

Valuation of land and buildings and plant and equipment (excluding computers)

As detailed in note 11 to the financial statements, land and buildings and plant and equipment are stated at fair value based on valuations carried out by Sanderson Weatherall and Tallon & Associates respectively, who are firms of external independent valuers not connected with the company using their extensive market experience of the categories of assets valued. The valuations conform to International Valuation Standards and due to the specialised nature of the assets and the fact that the assets are rarely sold, except as part of a business combination, the most suitable valuation methodology was considered to be depreciated replacement cost. When calculating their valuations the external values have made various assumptions and estimates.

5

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

Turnover and other revenue		
An analysis of the company's turnover is as follows:	2018	2017
	2016 £	2017 £
Turnover analysed by class of business		
Sales of goods	13,961,037	9,792,532
	2018	2017
	£	£
Other significant revenue		
Interest income	619	-
Sundry income Grants received	79,099 -	135,936 177,805
	2018	2017
Turnover analysed by geographical market	£	£
UK	1,373,957	742,797
Europe	6,956,570	6,033,596
Asia	3,416,220	1,537,015
Africa and Middle East	2,214,290	1,479,124
	13,961,037	9,792,532
The turnover is attributable to the one principal activity of the company.		
Operating loss	2018	2017
Operating loss for the year is stated after charging/(crediting):	2016 £	201 <i>1</i> £
	_	_
Exchange losses	28,350	144,646
Research and development costs	58,816	66,880
Government grants	-	(177,805)
Fees payable to the company's auditor for the audit of the company's financial	40.000	
statements	10,000	14,500
Depreciation of owned tangible fixed assets	1,217,696	1,206,083
Profit on disposal of tangible fixed assets Amortisation of intangible assets	(135) (1,145,517)	- (1 145 517)
Cost of stocks recognised as an expense	7,856,582	(1,145,517) 5,494,714
Operating lease charges	7,830,362	73,593
- Paraming 19800 51101900		. 0,050

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

6 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

		2018 Number	2017 Number
Man Staf	agement f	2 117	3 110
		119	113
The	ir aggregate remuneration comprised:	2018 £	2017 £
Soci	ges and salaries ial security costs sion costs	3,313,409 304,727 128,158	2,970,179 261,826 121,768
		3,746,294	3,353,773
7 Inte	rest receivable and similar income	2018 £	2017 £
Inte	rest income	2	~
Othe	er interest income	619 ———	
8 Inte	rest payable and similar expenses	2018 £	2017 £
Inte	rest on financial liabilities measured at amortised cost:	T.	L
Inter	rest on bank overdrafts and loans	88,153 ———	77,953 ———
9 Tax	ation	2018	2017
Curi	rent tax	£	£
UK	corporation tax on profits for the current period istments in respect of prior periods	(302,312) -	(372,465) (322,353)
Tota	ll current tax	(302,312)	(694,818)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

Adjustment in respect of prior periods - 44, Total deferred tax (194,738) (640, Total tax credit (497,050) (1,335, In addition to the amount credited to the profit and loss account, the following amounts relating to tax have be recognised directly in other comprehensive income: 2018 2 £ Deferred tax arising on: Revaluation of property 927,314 The actual credit for the year can be reconciled to the expected credit for the year based on the profit or loss and the standard rate of tax as follows: 2018 2 £ Loss before taxation (722,177) (1,744, Expected tax credit based on the standard rate of corporation tax in the UK of 19,00% (2017: 20,00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit (217,648) (229, Unutilised tax losses carried forward (8,862) 72, Current tax adjustments in respect of prior years Effect of change in corporation tax rate (8,862) 72, Current tax adjustments in respect of prior years Effect of change in corporation tax rate (155,776) (154, Research and development tax credit (155,776) (154, Research and development tax credit	Taxation		(Continued)
Adjustment in respect of prior periods - 44, Total deferred tax (194,738) (640, Total tax credit (497,050) (1,335, In addition to the amount credited to the profit and loss account, the following amounts relating to tax have be recognised directly in other comprehensive income: 2018 2 £ Deferred tax arising on: Revaluation of property 927,314 The actual credit for the year can be reconciled to the expected credit for the year based on the profit or loss and the standard rate of tax as follows: 2018 2 £ Loss before taxation (722,177) (1,744, Expected tax credit based on the standard rate of corporation tax in the UK of 19,00% (2017: 20,00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit (137,614) (229, Unutilised tax losses carried forward (8,862) 72, Current tax adjustments in respect of prior years Effect of change in corporation tax rate 21,868 (398, Depreciation on assets not qualifying for tax allowances Research and development tax credit (155,776) (154,	Deferred tax		
Total tax credit (497,050) (1,335, In addition to the amount credited to the profit and loss account, the following amounts relating to tax have be recognised directly in other comprehensive income: 2018 2	y y	(194,738) -	(684,898) 44,708
In addition to the amount credited to the profit and loss account, the following amounts relating to tax have be recognised directly in other comprehensive income: 2018 2	Total deferred tax	(194,738)	(640,190)
recognised directly in other comprehensive income: 2018 2 £ Deferred tax arising on: Revaluation of property 927,314 The actual credit for the year can be reconciled to the expected credit for the year based on the profit or loss and the standard rate of tax as follows: 2018 2 £ Loss before taxation (722,177) (1,744, Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit (8,862) 72, Current tax adjustments in respect of prior years Feffect of change in corporation tax rate 21,868 (398, Depreciation on assets not qualifying for tax allowances Research and development tax credit	Total tax credit	(497,050)	(1,335,008)
Deferred tax arising on: Revaluation of property Page 27,314 The actual credit for the year can be reconciled to the expected credit for the year based on the profit or loss and the standard rate of tax as follows: 2018 2018 2 £ Loss before taxation (722,177) (1,744, Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) Tax effect of expenses that are not deductible in determining taxable profit 32 Tax effect of income not taxable in determining taxable profit (217,648) (229, Unutilised tax losses carried forward (8,862) 72, Current tax adjustments in respect of prior years - (322, Effect of change in corporation tax rate 21,868 (398, Depreciation on assets not qualifying for tax allowances Research and development tax credit (155,776) (154,	· · · · · · · · · · · · · · · · · · ·	ints relating to ta	ax have been
Deferred tax arising on: Revaluation of property 927,314 The actual credit for the year can be reconciled to the expected credit for the year based on the profit or loss and the standard rate of tax as follows: 2018 2018 2 £ Loss before taxation (722,177) (1,744, Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) (137,214) (348, Tax effect of expenses that are not deductible in determining taxable profit 32 Tax effect of income not taxable in determining taxable profit (217,648) (229, Unutilised tax losses carried forward (8,862) 72, Current tax adjustments in respect of prior years - (322, Effect of change in corporation tax rate 21,868 (398, Depreciation on assets not qualifying for tax allowances Research and development tax credit		2018	2017
Revaluation of property Property The actual credit for the year can be reconciled to the expected credit for the year based on the profit or loss and the standard rate of tax as follows: 2018 2018 2 £ Loss before taxation (722,177) (1,744, Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) (137,214) (348, Tax effect of expenses that are not deductible in determining taxable profit (217,648) (229, Unutilised tax losses carried forward (8,862) (72, Current tax adjustments in respect of prior years (322, Effect of change in corporation tax rate (318,688) (329, Depreciation on assets not qualifying for tax allowances (155,776) (154,		£	£
The actual credit for the year can be reconciled to the expected credit for the year based on the profit or loss and the standard rate of tax as follows: 2018 2 £			
and the standard rate of tax as follows: 2018 2 £ Loss before taxation (722,177) (1,744, Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) (137,214) (348, Tax effect of expenses that are not deductible in determining taxable profit 32 Tax effect of income not taxable in determining taxable profit (217,648) (229, Unutilised tax losses carried forward (8,862) 72, Current tax adjustments in respect of prior years - (322, Effect of change in corporation tax rate 21,868 (398, Depreciation on assets not qualifying for tax allowances 550 Research and development tax credit (155,776) (154,		007.044	
Loss before taxation Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Unutilised tax losses carried forward Current tax adjustments in respect of prior years Effect of change in corporation tax rate Depreciation on assets not qualifying for tax allowances Research and development tax credit (1,744, (348, (348, (348, (348, (217,648) (217,648) (229, (322, (322, (322, (322, (323, (324, (927,314	
Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) (137,214) (348, Tax effect of expenses that are not deductible in determining taxable profit 32 Tax effect of income not taxable in determining taxable profit (217,648) (229, Unutilised tax losses carried forward (8,862) 72, Current tax adjustments in respect of prior years - (322, Effect of change in corporation tax rate 21,868 (398, Depreciation on assets not qualifying for tax allowances 550 Research and development tax credit (155,776) (154,	Revaluation of property The actual credit for the year can be reconciled to the expected credit for the year be		ofit or loss
19.00% (2017: 20.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit (217,648) (229, Unutilised tax losses carried forward (8,862) Current tax adjustments in respect of prior years - (322, Effect of change in corporation tax rate Depreciation on assets not qualifying for tax allowances Research and development tax credit (137,214) (248, 229, (217,648) (229, (232, 242, 253, 264, 265, 272, 272, 273, 274, 275, 275, 275, 275, 275, 275, 275, 275	Revaluation of property The actual credit for the year can be reconciled to the expected credit for the year be	pased on the pro	ofit or loss 2017 £
19.00% (2017: 20.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit (217,648) (229, Unutilised tax losses carried forward (8,862) Current tax adjustments in respect of prior years - (322, Effect of change in corporation tax rate Depreciation on assets not qualifying for tax allowances Research and development tax credit (137,214) (248, 229, (217,648) (229, (232, 242, 253, 264, 265, 272, 272, 273, 274, 275, 275, 275, 275, 275, 275, 275, 275	Revaluation of property The actual credit for the year can be reconciled to the expected credit for the year to and the standard rate of tax as follows:	eased on the pro 2018 £	2017
Tax effect of income not taxable in determining taxable profit(217,648)(229, (229, (232, (23	Revaluation of property The actual credit for the year can be reconciled to the expected credit for the year to and the standard rate of tax as follows: Loss before taxation	eased on the pro 2018 £	2017 £
Unutilised tax losses carried forward (8,862) 72, Current tax adjustments in respect of prior years - (322, Effect of change in corporation tax rate 21,868 (398, Depreciation on assets not qualifying for tax allowances 550 Research and development tax credit (155,776) (154,	Revaluation of property The actual credit for the year can be reconciled to the expected credit for the year band the standard rate of tax as follows: Loss before taxation Expected tax credit based on the standard rate of corporation tax in the UK of	2018 £ (722,177)	2017 £
Current tax adjustments in respect of prior years-(322,Effect of change in corporation tax rate21,868(398,Depreciation on assets not qualifying for tax allowances550Research and development tax credit(155,776)(154,	Revaluation of property The actual credit for the year can be reconciled to the expected credit for the year to and the standard rate of tax as follows: Loss before taxation Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%)	2018 £ (722,177) (137,214)	2017 £ (1,744,413)
Effect of change in corporation tax rate21,868(398,Depreciation on assets not qualifying for tax allowances550Research and development tax credit(155,776)(154,	Revaluation of property The actual credit for the year can be reconciled to the expected credit for the year band the standard rate of tax as follows: Loss before taxation Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) Tax effect of expenses that are not deductible in determining taxable profit	2018 £ (722,177) (137,214) 32	2017 £ (1,744,413)
Depreciation on assets not qualifying for tax allowances 550 Research and development tax credit (155,776) (154,	Revaluation of property The actual credit for the year can be reconciled to the expected credit for the year to and the standard rate of tax as follows: Loss before taxation Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Unutilised tax losses carried forward	2018 £ (722,177) (137,214) 32 (217,648)	2017 £ (1,744,413) ————————————————————————————————————
Research and development tax credit (155,776) (154,	Revaluation of property The actual credit for the year can be reconciled to the expected credit for the year to and the standard rate of tax as follows: Loss before taxation Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Unutilised tax losses carried forward Current tax adjustments in respect of prior years	2018 £ (722,177) (137,214) 32 (217,648) (8,862)	2017 £ (1,744,413) ————————————————————————————————————
	Revaluation of property The actual credit for the year can be reconciled to the expected credit for the year to and the standard rate of tax as follows: Loss before taxation Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Unutilised tax losses carried forward Current tax adjustments in respect of prior years Effect of change in corporation tax rate	2018 £ (722,177) (137,214) 32 (217,648) (8,862) - 21,868	2017 £ (1,744,413) ————————————————————————————————————
Deferred tax adjustments in respect of prior years - 44,	Revaluation of property The actual credit for the year can be reconciled to the expected credit for the year to and the standard rate of tax as follows: Loss before taxation Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Unutilised tax losses carried forward Current tax adjustments in respect of prior years Effect of change in corporation tax rate Depreciation on assets not qualifying for tax allowances	2018 £ (722,177) (137,214) 32 (217,648) (8,862) - 21,868 550	(348,883) - (229,103) 72,777 (322,353) (398,244)
	Revaluation of property The actual credit for the year can be reconciled to the expected credit for the year to and the standard rate of tax as follows: Loss before taxation Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Unutilised tax losses carried forward Current tax adjustments in respect of prior years Effect of change in corporation tax rate Depreciation on assets not qualifying for tax allowances Research and development tax credit	2018 £ (722,177) (137,214) 32 (217,648) (8,862) - 21,868 550	2017 £ (1,744,413) ————————————————————————————————————
Taxation credit for the year (497,050) (1,335,	Revaluation of property The actual credit for the year can be reconciled to the expected credit for the year to and the standard rate of tax as follows: Loss before taxation Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2017: 20.00%) Tax effect of expenses that are not deductible in determining taxable profit Tax effect of income not taxable in determining taxable profit Unutilised tax losses carried forward Current tax adjustments in respect of prior years Effect of change in corporation tax rate Depreciation on assets not qualifying for tax allowances Research and development tax credit	2018 £ (722,177) (137,214) 32 (217,648) (8,862) - 21,868 550	(348,883) - (229,103) 72,777 (322,353) (398,244)

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

10	Intangible fixed assets			١	Negative goodwill
	Cost				£
	At 1 April 2017 and 31 March 2018				(12,642,399)
	Amortisation and impairment				
	At 1 April 2017				(2,100,114)
	Amortisation charged for the year				(1,145,517)
	At 31 March 2018				(3,245,631)
	Carrying amount				
	At 31 March 2018				(9,396,768)
	At 31 March 2017				(10,542,285)
11	Tangible fixed assets				
		Freehold land and buildings	Plant and equipment	Computers	Total
	Cost or valuation	£	£	£	£
	At 1 April 2017	7,068,331	9,067,781	253,495	16,389,607
	Additions	9,750	121,516	9,217	140,483
	Disposals	-	(32,350)	-	(32,350)
	Revaluation	521,919	1,656,553	-	2,178,472
	At 31 March 2018	7,600,000	10,813,500	262,712	18,676,212
	Depreciation and impairment				
	At 1 April 2017	342,106	1,768,645	66,170	2,176,921
	Depreciation charged in the year	188,316	977,386	51,994	1,217,696
	Eliminated in respect of disposals	-	(135)	-	(135)
	Revaluation	(530,422)	(2,745,896)		(3,276,318)
	At 31 March 2018	-	_	118,164	118,164
	Carrying amount				
	At 31 March 2018	7,600,000	10,813,500	144,548	18,558,048
	At 31 March 2017	6,726,225	7,299,136	187,325	14,212,686

The carrying value of land and buildings includes land of £1,475,000 which is not depreciated.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

11 Tangible fixed assets

(Continued)

Land and buildings with a carrying amount of £7,600,000 were revalued at 31 March 2018 by Nick Heap BSc (Hons) MRICS on behalf of Sanderson Weatherall, independent valuers not connected with the company on the basis of fair value. The valuation conforms to International Valuation Standards and due to the specialised nature of the assets and the fact that they are rarely sold, except as part of a business combination, the most suitable valuation methodology was considered to be depreciated replacement cost.

Plant and equipment (excluding computers) with a carrying amount of £10,813,500 were revalued at 31 March 2018 by John P Tallon MRICS on behalf of Tallon & Associates, independent valuers not connected with the company on the basis of fair value. The valuation conforms to International Valuation Standards and due to the specialised nature of the assets and the fact that they are rarely sold, except as part of a business combination, the most suitable valuation methodology was considered to be depreciated replacement cost.

If revalued assets were stated on an historical cost basis rather than a fair value basis, the total amounts included would have been as follows:

	2018	2017
	£	£
Cost	16,235,028	16,136,112
Accumulated depreciation	3,276,318	2,110,751
Carrying value	12,958,710	14,025,361

12 Fixed asset investments

	Notes	2018 £	201 <i>7</i> £
Investments in subsidiaries	13	1 =	1

Movements In fixed asset investments

	Shares in group undertakings
Cost	£
At 1 April 2017 & 31 March 2018	1
Carrying amount At 31 March 2018	1
At 31 March 2017	1

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

13 Subsidiaries

Details of the company's subsidiaries at 31 March 2018 are as follows:

	Name of undertaking	Registered office	Nature of busine	ess	Class of shares held	% Held Direct Indirect
	Kendamil Limited	England	Dormant		Ordinary	100.00
	The aggregate capital and r	eserves and the re	esult for the year of	the subsidiar	es noted above v	was as follows:
	Name of undertaking		Profit/(Loss)	Capital an Reserve		
			£		£	
	Kendamil Limited		-		1	
14	Financial instruments					
					201	8 2017
						££
	Carrying amount of finance				4 946 90	E 000.046
	Debt instruments measured	at amortised cost			1,816,89	5 923,016 - ———
	Carrying amount of finance	ial liabilities				
	Measured at amortised cost				7,227,12	4 5,269,252
15	Stocks					
13	Stocks				201	8 2017
						££
	Raw materials and consuma	ables			1,084,55	
	Work in progress				300,27	
	Finished goods and goods f	or resale			715,85 ————	0 97,911
					2,100,67	7 1,244,135
16	Debtors					
					201	
	Amounts falling due withi	n one year:			•	£
	Trade debtors				1,630,16	4 477,231
	Corporation tax recoverable				302,31	·
	Other debtors				186,73	
	Prepayments and accrued i	ncome			296,53	
					-	
					2,415,73	9 1,744,440

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

17	Creditors: amounts falling due within one year			
	,		2018	2017
		Notes	£	£
	Bank loans and overdrafts	19	1,560,039	1,489,529
	Trade creditors		992,378	350,885
	Other taxation and social security		86,581	72,804
	Other creditors		621,215	533,760
	Accruals and deferred income		2,688,492	910,078
			5,948,705	3,357,056
18	Creditors: amounts falling due after more than one year			
			2018	2017
			£	£
	Other creditors		1,365,000	1,985,000
19	Loans and overdrafts			
			2018	2017
			£	£
	Bank overdrafts		1,560,039	1,489,529
	Payable within one year		1,560,039	1,489,529
	,			
	The bank overdraft is secured by a debenture dated 25 Augument Bridge Road, Kendal, Cumbria, LA9 6NL dated 22 Octo		over the freehold	d property on
20	Provisions for liabilities			
			2018	2017
		Notes	£	£
	Deferred tax liabilities	21	3,062,067	2,329,491

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

21 Deferred taxation

Deferred tax assets and liabilities are offset where the company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

Balances:	Liabilities 2018 £	Liabilities 2017 £
balances:	Ł	£
ACAs	83,982	75,120
Tax losses	(83,982)	(75,120)
Revaluations	927,314	-
Corporation tax on capital gain	2,134,753	2,329,491
	3,062,067	2,329,491
		2018
Movements in the year:		£
Liability at 1 April 2017		2,329,491
Credit to profit or loss		(194,738)
Charge to other comprehensive income		927,314
Liability at 31 March 2018		3,062,067

The net deferred tax liability includes the potential corporation tax on capital gains that would fall due on the company if they ever sold the factory, of which £194,738 is expected to reverse within 12 months in respect of depreciation charged on fair value of assets acquired in business combination.

In addition the net deferred tax liability also includes the potential corporation tax on revaluation surplus that would fall due on the company if they ever sold the factory.

A deferred tax asset in respect of tax losses has been recognised above to the extent it is offset by the deferred tax liability resulting from accelerated capital allowances. Deferred tax has not been recognised in respect of remaining tax losses of £375,972 not offset by accelerated capital allowances as it is not probable that they will be recovered against the reversal of deferred tax liabilities or future taxable profits.

22 Share capital

	2018	2017
	£	£
Ordinary share capital		
Issued and fully paid		
1 Ordinary of £1 each	1	1
	1	1

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

23	Retirement benefit schemes				
		2018	2017		
	Defined contribution schemes	£	£		
	Charge to profit or loss in respect of defined contribution schemes	128,158	121,768		

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

24 Contingent liabilities

Business Flood Recovery Scheme grant from Cumbria County Council

During previous years the company received grant income totalling £456,380 from Cumbria County Council under the Cumbria Business Flood Recovery Scheme. All monies received have been released to the profit and loss account in prior years within income under government grants receivable and released. Such monies have been received conditionally on the basis that all 107 jobs which were safeguarded as a result of the grant must be maintained until 31 December 2016 and for a period of three years thereafter, until 31 December 2019.

Beckmann Liabilities

Under the terms of the asset sale and purchase agreement with H.J. Heinz Manufacturing UK Limited, for all persons employed by the business in relation to its activities carried out on Mint Bridge Road, Kendal immediately before the completion date, who transferred under TUPE to the company after the completion date, the company has a potential obligation to provide enhancements to accrued benefits (on redundancy or early retirement) which are not available to the employee because he or she has ceased to be an active member of the seller's scheme (known as "Beckmann Liabilities"). However, currently the director is unable to make a reliable estimate of the amount of this liability and no provision has therefore been made in the financial statements.

25 Operating lease commitments

Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2018	2017
	£	£
Within one year	77,997	77,997
Between two and five years	23,700	101,697
	101,697	179,694

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

26	Related party transactions		_
	The following amounts were outstanding at the reporting end date:	2018	2017
	Amounts owed to related parties	£	£
	Key management personnel	1,215	23,760
		1,215	23,760
			=

27 Controlling party

The company is under the control of Mr R McMahon by virtue of his majority shareholding throughout the current and previous year.

2018

2017

28 Cash generated from operations

	£	£
Loss for the year after tax (2)	25,127)	(409,405)
Adjustments for:		
Taxation credited (4)	97,050)	(1,335,008)
Finance costs	88,153	77,953
Investment income	(619)	=
Gain on disposal of tangible fixed assets	(135)	-
Amortisation and impairment of intangible assets (1,1	45,517)	(1,145,517)
Depreciation and impairment of tangible fixed assets 1,2	17,696	1,206,083
Movements in working capital:		
(Increase) in stocks (8	56,542)	(222,783)
(Increase)/decrease in debtors (1,0)	63,805)	37,225
Increase in creditors 1,96	01,139	86,666
Cash absorbed by operations (5)	81,807)	(1,704,786)

29 Prior period adjustment

Changes to the balance sheet

	At 31 March 2017			
	As previously A	djustment at A	Adjustment at	As restated
	reported	1 Apr 2016	31 Mar 2017	
	£	£	£	£
Fixed assets				
Goodwill	(9,103,424)	(1,769,920)	331,059	(10,542,285)
Tangible assets	11,889,084	2,451,049	(127,447)	14,212,686

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

29	Prior period adjustment				(Continued)
		As previously A	At 31 Marc Adjustment at A 1 Apr 2016		As restated
	Provisions for liabilities				
	Deferred tax	(1,934,477)	(490,210)	95,196	(2,329,491)
	Net assets	(1,417,903)	190,919	298,808	(928,176)
	Capital and reserves				
	Profit and loss	(1,417,904)	190,919	298,808	(928,177)
	Total equity	(1,417,903)	190,919	298,808 ———	(928,176) ———
	Changes to the profit and loss account				
				nded 31 March	
		A	As previously reported	Adjustment	As restated
			£	£	£
	Administrative expenses		(2,853,123)	203,612	(2,649,511)
	Taxation		1,239,812	95,196	1,335,008
	Loss for the financial period		(708,213)	298,808 ———	(409,405)
	Reconciliation of changes in equity				
				1 April 2016	31 March 2017
			Notes	£	£
	Equity as previously reported			(709,690)	(1,417,903)
	Adjustments to prior year				
	Increase in depreciation charge			(106,201)	(233,648)
	Increase in amortisation credit			275,880	606,939
	Increase in deferred taxation credit			21,240	116,436
	Equity as adjusted			(518,771)	(928,176)

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NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2018

)	Prior period adjustment		(Continued)
	Reconciliation of changes in loss for the previous fi	nancial period	
		Notes	2017 £
	Loss as previously reported		(708,213)
	Adjustments to prior year		
	Increase in depreciation charge		(127,447)
	Increase in amortisation credit		331,059
	Increase in deferred taxation credit		95,196
	Loss as adjusted		(409,405)

Notes to reconciliation

In preparing the company's accounts for the year ended 31 March 2018 the director commissioned valuations of the company's freehold land and buildings and plant and equipment (excluding computer equipment) at the balance sheet date for incorporation in those accounts. The two valuers who undertook both of these valuations both advised that, due to the specialised nature of the assets and the fact that they are rarely sold, except as part of a business combination, the most suitable valuation methodology was depreciated replacement cost.

However depreciated replacement cost was not the methodology used to determine the fair value of the assets acquired, and hence the negative goodwill that features on the company's balance sheet, in the business acquisition in 2015. The director therefore commissioned depreciated replacement cost valuations for the freehold land and buildings and plant and equipment as at the date of the business acquisition and these have been incorporated into the company's accounts for the year ended 31 March by way of prior period adjustment, along with the resultant adjustment to negative goodwill.

Depreciation charges and the annual release of the negative goodwill for the years 2015 to 2018 have been recalculated based on these revised amounts. Whilst making these changes it was realised that whereas the company's accounting policy, in accordance with FRS 102 paragraph 19.24 (c), requires that negative goodwill up to the fair value of the non-monetary assets acquired should be recognised in the profit and loss account in the periods in which those non-monetary assets are recovered, the annual release of the negative goodwill had been calculated by applying an amortisation rate equal to the depreciation rate applied to the relevant non-monetary assets, rather than being the amount of the non-monetary assets recovered by either depreciation or sale. This error has been corrected and included in the prior periods adjustment.

Finally, the associated deferred taxation liabilities relating to the inclusion of the above valuations in the financial statements has been included in the prior periods adjustment.

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