

FILE COPY

CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

Company Number 9353234

The Registrar of Companies for England and Wales, hereby certifies that

THE LEFT SHOE COMPANY LTD

is this day incorporated under the Companies Act 2006 as a private company, that the company is limited by shares, and the situation of its registered office is in England and Wales

Given at Companies House on 12th December 2014



N09353234G





In accordance with Section 9 of the Companies Act 2006

IN01

Application to register a company



FEE CLO PAIR

100

A fee is payable with this form

Please see 'How to pay' on the last page

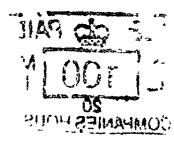
What this form is for You may use this form to register a private or public company What this form is NOT for You cannot use this form to registe a limited liability partnership To do this, please use form LL INO1



LD1 12/12/2014

#26

Part 1	Company details			
A1	To check if a company name is available use our WebCHeck service and select the 'Company Name Availability Search' option www.companieshouse.gov.uk/info Please show the proposed company name below	→ Filling in this form Please complete in typescript or in bold black capitals All fields are mandatory unless specified or indicated by * Opuplicate names Duplicate names are not permitted		
Proposed company	The Left Shoe Company Ltd	A list of registered names can be found on our website There are various rules that may affect		
name in full ① For official use	9353234	your choice of name More information on this is available in our guidance booklet GP1 at www.companieshouse.gov.uk		
A2	Company name restrictions @			
	Please tick the box only if the proposed company name contains sensitive or restricted words or expressions that require you to seek comments of a government department or other specified body I confirm that the proposed company name contains sensitive or restricted words or expressions and that approval, where appropriate, has been sought of a government department or other specified body and I attach a copy of their response	Company name restrictions A list of sensitive or restricted words or expressions that require consent can be found in our guidance booklet GP1 at www.companieshouse.gov.uk		
A3	Exemption from name ending with 'Limited' or 'Cyfyngedig' o	Name ending exemption		
	Please tick the box if you wish to apply for exemption from the requirement to have the name ending with 'Limited', Cyfyngedig' or permitted alternative I confirm that the above proposed company meets the conditions for exemption from the requirement to have a name ending with 'Limited', 'Cyfyngedig' or permitted alternative	Only private companies that are limited by guarantee and meet othe specific requirements are eligible to apply for this. For more details, please go to our website www.companieshouse.gov.uk		
A4	Company type®			
	Please tick the box that describes the proposed company type and members' liability (only one box must be ticked) Public limited by shares Private limited by shares Private limited by guarantee Private unlimited with share capital Private unlimited without share capital	O Company type If you are unsure of your company's type, please go to our website www.companieshouse gov.uk		



IN01 Application to register a company Α5 Situation of registered office o Registered office Please tick the appropriate box below that describes the situation of the Every company must have a proposed registered office (only one box must be ticked) registered office and this is the **England and Wales** address to which the Registrar will Wales send correspondence Scotland For England and Wales companies, Northern Ireland the address must be in England or For Welsh, Scottish or Northern Ireland companies, the address must be in Wales, Scotland or Northern Ireland respectively **A6** Registered office address o Registered office address Please give the registered office address of your company You must ensure that the address Building name/number 6 shown in this section is consistent with the situation indicated in Street Princes Arcade section A5 You must provide an address in England or Wales for companies to Post town London be registered in England and Wales You must provide an address in County/Region London Wales, Scotland or Northern Ireland for companies to be registered in Postcode Wales, Scotland or Northern Ireland respectively A7 Articles of association 6 Please choose one option only and tick one box only • For details of which company type can adopt which model articles, I wish to adopt one of the following model articles in its entirety. Please tick Option 1 please go to our website only one box www.companieshouse.gov.uk \square Private limited by shares Private limited by guarantee Public company Option 2 I wish to adopt the following model articles with additional and/or amended provisions I attach a copy of the additional and/or amended provision(s). Please tick only one box Private limited by shares Private limited by guarantee Public company Option 3 I wish to adopt entirely bespoke articles. I attach a copy of the bespoke articles to this application **A8** Restricted company articles • Please tick the box below if the company's articles are restricted • Restricted company articles Restricted company articles are those containing provision for entrenchment For more details, please go to our website www.companieshouse.gov.uk

Part 2 Proposed officers

For private companies the appointment of a secretary is optional, however, if you do decide to appoint a company secretary you must provide the relevant details. Public companies are required to appoint at least one secretary.

Private companies must appoint at least one director who is an individual. Public companies must appoint at least two directors, one of which must be an individual.

For a secretary who is an individual, go to Section B1, For a corporate secretary, go to Section C1, For a director who is an individual, go to Section D1, For a corporate director, go to Section E1

Secretary	ı	
B1	Secretary appointments •	
	Please use this section to list all the secretary appointments taken on formation For a corporate secretary, complete Sections C1-C5	• Corporate appointments For corporate secretary appointments, please complete
Title*		section C1-C5 instead of section B
Full forename(s)		Additional appointments
Surname		If you wish to appoint more than one secretary, please use
Former name(s) •		the 'Secretary appointments' continuation page
		Prormer name(s) Please provide any previous names which have been used for business purposes in the last 20 years Married women do not need to give former names unless previously used for business purposes.
B2	Secretary's service address 9	·
Building name/number		Service address
Street		This is the address that will appear on the public record. This does not have to be your usual residential address.
Post town		Please state 'The Company's
County/Region		Registered Office' if your service address will be recorded in the
Postcode		proposed company's register of secretaries as the company's registered office
Country		If you provide your residential address here it will appear on the public record
0.5		
В3	Signature o	
	I consent to act as secretary of the proposed company named in Section A1	O Signature The person named above consents
Signature	Signature X	to act as secretary of the proposed company

Application to register a company

Corporate secretary

C1	Corporate secretary appointments •	
:	Please use this section to list all the corporate secretary appointments taken on formation	Additional appointments If you wish to appoint more than one corporate secretary, please use the
Name of corporate body/firm		'Corporate secretary appointments' continuation page Registered or principal address
Building name/number		This is the address that will appear on the public record. This address
Street		must be a physical location for the delivery of documents. It cannot be a PO box number (unless contained within a full address), DX number or
Post town		LP (Legal Post in Scotland) number
County/Region		
Postcode		
Country		
C2	Location of the registry of the corporate body or firm	<u>.</u>
	Is the corporate secretary registered within the European Economic Area (EEA)? → Yes Complete Section C3 only → No Complete Section C4 only	
C3	EEA companies [®]	
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	● EEA A full list of countries of the EEA can be found in our guidance
Where the company/ firm is registered •		www.companieshouse.gov.uk This is the register mentioned in Article 3 of the First Company Law
Registration number		Directive (68/151/EEC)
C4	Non-EEA companies	
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	Non-EEA Where you have provided details of the register (including state) where the company or firm is registered,
Legal form of the corporate body or firm		you must also provide its number in that register
Governing law		
If applicable, where the company/firm is registered •		
Registration number		
C5	Signature ♥	
	I consent to act as secretary of the proposed company named in Section A1	⊗ Signature
Signature	Signature X	The person named above consents to act as corporate secretary of the proposed company

Application to register a company

Director

Title*	Please use this section to list all the director appointments taken on formation For a corporate director, complete Sections E1-E5	Appointments Private companies must appoint			
 Title*	1	at least one director who is an			
	MR	individual Public companies must appoint at least two directors, one of			
Full forename(s)	ERKAN	which must be an individual			
Surname	FERE	Please provide any previous names			
Former name(s) •		which have been used for business purposes in the last 20 years Married women do not need to give former names unless previously used			
Country/State of residence •	FINLAND	for business purposes			
Nationality	FINNISH	◆ Country/State of residence This is in respect of your usual			
Date of birth	d 1 d 8 m 1 m 1 y 1 y 9 y 6 y 6	residential address as stated in section D4			
Business occupation (if any) •	CHIEF EXECUTIVE OFFICER	O Business occupation If you have a business occupation, please enter here if you do not, please leave blank			
		Additional appointments If you wish to appoint more than one director, please use the 'Director appointments' continuation page			
D2	Director's service address ®				
	Please complete the service address below You must also fill in the director's usual residential address in Section D4	Service address This is the address that will appear			
Building name/number	THE COMPANY'S REGISTERED OFFICE	on the public record. This does not have to be your usual residential.			
Street		address Please state 'The Company's Registered Office' if your service			
Post town		address will be recorded in the proposed company's register of			
County/Region		directors as the company's registered office			
Postcode		If you provide your residential address here it will appear on the			
Country		public record			
D3	Signature ®	<u> </u>			
	I consent to act as director of the proposed company named in Section A1.	O Signature			
		The person named above consents to act as director of the proposed			

Director

D1	Director appointments •	
	Please use this section to list all the director appointments taken on formation For a corporate director, complete Sections E1-E5	Appointments Private companies must appoint at least one director who is an
Title*		individual Public companies must appoint at least two directors, one of
Full forename(s)		which must be an individual
Surname		Please provide any previous names
Former name(s) •		which have been used for business purposes in the last 20 years Married women do not need to give former names unless previously used for business purposes
Country/State of residence •		Country/State of residence
Nationality		This is in respect of your usual residential address as stated in
Date of birth	d d m m y y y	Section D4
Business occupation (if any) o		 Business occupation If you have a business occupation, please enter here If you do not, please leave blank
		Additional appointments If you wish to appoint more than one director, please use the 'Director appointments' continuation page
D2	Director's service address Please complete the service address below You must also fill in the director's usual residential address in Section D4	Service address This is the address that will appear
Building name/number		on the public record This does not have to be your usual residential
Street		address Please state 'The Company's
		Registered Office' if your service address will be recorded in the
Post town		proposed company's register of
		 directors as the company's registered
County/Region		office
Postcode		
		office If you provide your residential
Postcode		office If you provide your residential address here it will appear on the
Postcode	Signature ⁶	office If you provide your residential address here it will appear on the
Postcode Country	Signature ⁹ I consent to act as director of the proposed company named in Section A1	office If you provide your residential address here it will appear on the public record
Postcode Country		If you provide your residential address here it will appear on the public record O Signature The person named above consents to act as director of the proposed

Application to register a company

Corporate director

E1	Corporate director appointments •	
	Please use this section to list all the corporate directors taken on formation	Additional appointments If you wish to appoint more than one
Name of corporate body or firm		corporate director, please use the 'Corporate director appointments' continuation page
Building name/number		Registered or principal address
Street		This is the address that will appear on the public record. This address must be a physical location for the delivery of documents. It cannot be a PO box number (unless contained)
Post town		within a full address), DX number or
County/Region		LP (Legal Post in Scotland) number
Postcode		
Country		
E2	Location of the registry of the corporate body or firm	
	Is the corporate director registered within the European Economic Area (EEA)? → Yes Complete Section E3 only → No Complete Section E4 only	
E3	EEA companies ®	
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	EEA A full list of countries of the EEA can be found in our guidance
Where the company/ firm is registered •		www.companieshouse.gov.uk
Registration number		This is the register mentioned in Article 3 of the First Company Law Directive (68/151/EEC)
	1	<u> </u>
E4	Non-EEA companies	
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	O Non-EEA Where you have provided details of the register (including state) where the company or firm is registered,
Legal form of the corporate body or firm		you must also provide its number in that register
Governing law		
If applicable, where the company/firm is registered •		
If applicable, the registration number		
E5	Signature ®	
	I consent to act as director of the proposed company named in Section A1	⊙ Signature
Signature	Signature X	The person named above consents to act as corporate director of the proposed company

Application to register a company Statement of capital Part 3 Does your company have share capital? → Yes Complete the sections below → No Go to Part 4 (Statement of guarantee) Share capital in pound sterling (£) Please complete the table below to show each class of shares held in pound sterling If all your issued capital is in sterling, only complete Section F1 and then go to Section F4 Amount (if any) unpaid Number of shares 2 Class of shares Amount paid up on Aggregate nominal value (E.g. Ordinary/Preference etc.) each share 0 on each share 0 0 **ORDINARY** 1 1 £ 100 £ £ £ Totals £ 100 F2 Share capital in other currencies Please complete the table below to show any class of shares held in other currencies Please complete a separate table for each currency Currency Amount (if any) unpaid Aggregate nominal value 9 Class of shares Amount paid up on Number of shares 2 (E.g. Ordinary/Preference etc.) each share 0 on each share O **Totals** Currency Amount (if any) unpaid on each share Number of shares @ Aggregate nominal value 6 Class of shares Amount paid up on each share 0 (E.g. Ordinary/Preference etc.) **Totals Totals** Please give the total number of shares and total aggregate nominal value of O Total aggregate nominal value issued share capital Please list total aggregate values in different currencies separately For Total number of shares 1 example £100 + €100 + \$10 etc Total aggregate £1 00 nominal value O

Number of shares issued multiplied by

nominal value of each share

IN01

O Including both the nominal value and any

Total number of issued shares in this class

share premium

Please use a Statement of Capital continuation

Continuation Pages

page if necessary

Application to register a company

F4	Statement of capital (Prescribed particulars of rights attached to shares)					
	Please give the prescribed particulars of rights attached to shares for each class of share shown in the statement of capital share tables in Sections F1 and F2	• Prescribed particulars of rights attached to shares				
Class of share	ORDINARY	a particulars of any voting rights,				
Class of share Prescribed particulars	·	The particulars are				

	_
Class of share	Prescribed particulars of rights attached to shares
Prescribed particulars	attached to shares The particulars are a particulars of any voting rights, including rights that arise only in certain circumstances, b particulars of any rights, as respects dividends, to participate in a distribution, c particulars of any rights, as respects capital, to participate in a distribution (including on winding up), and d whether the shares are to be redeemed or are liable to be redeemed at the option of the company or the shareholder and any terms or conditions relating to redemption of these shares A separate table must be used for each class of share Continuation pages Please use a 'Statement of capital (Prescribed particulars of rights
	attached to shares)' continuation page if necessary
	CHEDOOO

Application to register a company

I	_
-	

Initial shareholdings

This section should only be completed by companies incorporating with share capital

Please complete the details below for each subscriber

The addresses will appear on the public record. These do not need to be the subscribers' usual residential address.

initial shareholdings Please list the company's subscribers in alphabetical order

Please use an 'Initial shareholdings' continuation page if necessary

subscribers' usual residential address					continuation page if necessary	
Subscriber's details	Class of share	Number of shares	Currency	Nominal value of each share	Amount (if any) unpaid	Amount paid
LEFT SHOE COMPANY OY	ORDINARY	1	GBP	1	0	1
Address						
Koydenpunojankatu 2 aD 00180 Helsinki Finland						
Name						
Acktress						
Name						
Address						
Name						
Address			!			
Name						
Address						
			·			
	<u> </u>					<u> </u>

	INO1 Application to register a company	
Part 4	Statement of guarantee	
	Is your company limited by guarantee? → Yes Complete the sections below	-
	→ No Go to Part 5 (Statement of compliance)	
G1	Subscribers	
_	Please complete this section if you are a subscriber of a company limited by guarantee. The following statement is being made by each and every person named below.	Name Please use capital letters Address
	I confirm that if the company is wound up while I am a member, or within one year after I cease to be a member, I will contribute to the assets of the company by such amount as may be required for	The addresses in this section will appear on the public record. They do not have to be the subscribers' usual residential address.
	 payment of debts and liabilities of the company contracted before I cease to be a member, payment of costs, charges and expenses of winding up, and, adjustment of the rights of the contributors among ourselves, not exceeding the specified amount below 	Amount guaranteed Any valid currency is permitted Continuation pages Please use a 'Subscribers' continuation page if necessary
	Subscriber's details	-
Forename(s) •		_
Surname •		
Address 2		-
Postcode		
Amount guaranteed 9		
	Subscriber's details	- [
Forename(s) •		_
Surname •		_
Address 2		-
Postcode		
Amount guaranteed 9		-
	Subscriber's details	-
Forename(s) •		_
Surname •		_
Address •		-
Postcode		
Amount guaranteed 9		-

	Subscriber's details	O Name
Forename(s) •		Please use capital letters
Surname •		• Address The addresses in this section will
Address •		appear on the public record They do not have to be the subscribers' usual residential address
Postcode		Amount guaranteed Any valid currency is permitted
Amount guaranteed		Continuation pages
	Subscriber's details	Please use a 'Subscribers' continuation page if necessary
Forename(s) •		
Surname •		
Address 2		
Postcode		
Amount guaranteed •		
	Subscriber's details	
Forename(s) •		
Surname 0		
Address •		1
Postcode		
Amount guaranteed 9		3
	Subscriber's details	
Forename(s) •		
Surname •		
Address •		
Postcode		
Amount guaranteed Output Description:		
	Subscriber's details	
Forename(s) •		
Surname 0		
Address •		
Postcode		
Amount guaranteed		

Statement of compliance Part 5 This section must be completed by all companies Is the application by an agent on behalf of all the subscribers? Go to Section H1 (Statement of compliance delivered by the subscribers) → Yes Go to Section H2 (Statement of compliance delivered by an agent) Statement of compliance delivered by the subscribers 9 • Statement of compliance Please complete this section if the application is not delivered by an agent delivered by the subscribers for the subscribers of the memorandum of association Every subscriber to the memorandum of association must sign the statement of compliance I confirm that the requirements of the Companies Act 2006 as to registration have been complied with Signature Subscriber's signature X Subscriber's signature X X Subscriber's signature X X Signature Subscriber's signature X X Subscriber's signature Signature X X Subscriber's signature X Signature Subscriber's signature X X Subscriber's signature X

Subscriber's signature	_Signature	X	Continuation pages Please use a 'Statement of compliance delivered by the subscribers' continuation page if more subscribers need to sign
Subscriber's signature	Signature X	X	more subscribers need to sign
Subscriber's signature	Signature X		
Subscriber's signature	Signature	×	
H2	Statement of compliance delivered by an agent		
	Please complete this section if this application is delivered by an agent for the subscribers to the memorandum of association		
Agent's name			
agent s name			
-			
Building name/number			
Building name/number Street			
Building name/number Street Post town			
Building name/number Street Post town County/Region		and Pathwale	
Building name/number Street Post town County/Region Postcode Country		and Pathonia	
Building name/number Street Post town County/Region Postcode	I confirm that the requirements of the Companies Act 2006 as to registration have been complied with	on	

Presenter information

visible to searchers of the public record

You do not have to give any contact information, but if

you do it will help Companies House if there is a query

on the form The contact information you give will be

CLAUS ANDERSEN
Company name ROYDS LLP
Address 65 CARTER LANE
Post town
County/Region
LONDON
E C 4 V 5 H F
ENGLAND
DX 138762 Cheapside 2
Telephone 020 7583 2222
✓ Certificate
We will send your certificate to the presenters address
(shown above) or if indicated to another address
shown below
☐ At the registered office address (Given in Section A6)
☐ At the agents address (Given in Section H2)
At the agents address (Given in Section H2)
✓ Checklist
Checklist We may return forms completed incorrectly or
Checklist We may return forms completed incorrectly or with information missing
We may return forms completed incorrectly or with information missing Please make sure you have remembered the
✓ Checklist We may return forms completed incorrectly or with information missing Please make sure you have remembered the following → You have checked that the proposed company name is
✓ Checklist We may return forms completed incorrectly or with information missing Please make sure you have remembered the following → You have checked that the proposed company name is available as well as the various rules that may affect
✓ Checklist We may return forms completed incorrectly or with information missing Please make sure you have remembered the following You have checked that the proposed company name is available as well as the various rules that may affect your choice of name. More information can be found
✓ Checklist We may return forms completed incorrectly or with information missing Please make sure you have remembered the following → You have checked that the proposed company name is available as well as the various rules that may affect
✓ Checklist We may return forms completed incorrectly or with information missing Please make sure you have remembered the following You have checked that the proposed company name is available as well as the various rules that may affect your choice of name. More information can be found in guidance on our website. If the name of the company is the same as one already on the register as permitted by The Company.
✓ Checklist We may return forms completed incorrectly or with information missing Please make sure you have remembered the following You have checked that the proposed company name is available as well as the various rules that may affect your choice of name. More information can be found in guidance on our website. If the name of the company is the same as one already on the register as permitted by The Company and Business Names (Miscellaneous Provisions)
✓ Checklist We may return forms completed incorrectly or with information missing Please make sure you have remembered the following You have checked that the proposed company name is available as well as the various rules that may affect your choice of name. More information can be found in guidance on our website. If the name of the company is the same as one already on the register as permitted by The Company and Business Names (Miscellaneous Provisions). Regulations 2008, please attach consent.
✓ Checklist We may return forms completed incorrectly or with information missing Please make sure you have remembered the following You have checked that the proposed company name is available as well as the various rules that may affect your choice of name. More information can be found in guidance on our website. If the name of the company is the same as one already on the register as permitted by The Company and Business Names (Miscellaneous Provisions). Regulations 2008, please attach consent. You have used the correct appointment sections. Any addresses given must be a physical location.
We may return forms completed incorrectly or with information missing Please make sure you have remembered the following ☐ You have checked that the proposed company name is available as well as the various rules that may affect your choice of name More information can be found in guidance on our website ☐ If the name of the company is the same as one already on the register as permitted by The Company and Business Names (Miscellaneous Provisions) Regulations 2008, please attach consent ☐ You have used the correct appointment sections ☐ Any addresses given must be a physical location They cannot be a PO Box number (unless part of a
We may return forms completed incorrectly or with information missing Please make sure you have remembered the following ☐ You have checked that the proposed company name is available as well as the various rules that may affect your choice of name More information can be found in guidance on our website ☐ If the name of the company is the same as one already on the register as permitted by The Company and Business Names (Miscellaneous Provisions) Regulations 2008, please attach consent ☐ You have used the correct appointment sections ☐ Any addresses given must be a physical location They cannot be a PO Box number (unless part of a full service address), DX or LP (Legal Post in Scotland)
We may return forms completed incorrectly or with information missing Please make sure you have remembered the following ☐ You have checked that the proposed company name is available as well as the various rules that may affect your choice of name More information can be found in guidance on our website ☐ If the name of the company is the same as one already on the register as permitted by The Company and Business Names (Miscellaneous Provisions) Regulations 2008, please attach consent ☐ You have used the correct appointment sections ☐ Any addresses given must be a physical location They cannot be a PO Box number (unless part of a full service address), DX or LP (Legal Post in Scotland) number
We may return forms completed incorrectly or with information missing Please make sure you have remembered the following ☐ You have checked that the proposed company name is available as well as the various rules that may affect your choice of name More information can be found in guidance on our website ☐ If the name of the company is the same as one already on the register as permitted by The Company and Business Names (Miscellaneous Provisions) Regulations 2008, please attach consent ☐ You have used the correct appointment sections ☐ Any addresses given must be a physical location They cannot be a PO Box number (unless part of a full service address), DX or LP (Legal Post in Scotland)

Important information

Please note that all information on this form will appear on the public record, apart from information relating to usual residential addresses

How to pay

A fee is payable on this form

Make cheques or postal orders payable to 'Companies House' For information on fees, go to www.companieshouse.gov.uk

Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the appropriate address below

For companies registered in England and Wales The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ DX 33050 Cardiff

For companies registered in Scotland

The Registrar of Companies, Companies House, Fourth floor, Edinburgh Quay 2, 139 Fountainbridge, Edinburgh, Scotland, EH3 9FF DX ED235 Edinburgh 1 or LP - 4 Edinburgh 2 (Legal Post)

For companies registered in Northern Ireland The Registrar of Companies, Companies House, Second Floor, The Linenhall, 32-38 Linenhall Street, Belfast, Northern Ireland, BT2 8BG DX 481 N R Belfast 1

Section 243 exemption

If you are applying for, or have been granted a section 243 exemption, please post this whole form to the different postal address below The Registrar of Companies, PO Box 4082, Cardiff, CF14 3WE

Further information

For further information, please see the guidance notes on the website at www.companieshouse.gov.uk or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.companieshouse.gov.uk

COMPANY HAVING A SHARE CAPITAL

Memorandum of association of The Left Shoe Company Ltd

Each subscriber to this memorandum of association wishes to form a company under the Companies Act 2006 and agrees to become a member of the company and to take at least one share

Name of each subscriber

Authentication by each subscriber

Left Shoe Company OY

Dated 12/12/2014