

Registered number: 09325664

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2020

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DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

The directors present their report and the financial statements for the year ended 31 December 2020.

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

PRINCIPAL ACTIVITY

The company is a property management company, which has been established to manage certain residential developments at Canary Wharf and Southbank Place.

RESULTS AND DIVIDENDS

The loss for the year, after taxation, amounted to £400,551 (2019 - loss £114,985).

No dividends were paid or proposed in the year (2019 - £NIL).

DIRECTORS

The directors who served during the year were:

Sir George Iacobescu CBE S Z Khan R J J Lyons C Waxer

On 27 April 2021, subsequent to the year end, A S J Daffern, K J Kingston, P G Tweddle and R J Worthington were appointed directors of the company. On 27 April 2021, C Waxer resigned as a director of the company. On 21 May 2021, R J J Lyons resigned as a director of the company. On 1 July 2021, Sir George lacobescu CBE resigned as a director of the company.

The company provides an indemnity to all directors (to the extent permitted by law) in respect of liabilities incurred as a result of their office. The company also has in place liability insurance covering the directors and officers of the company. Both the indemnity and insurance were in force during the year ended 31 December 2020 and at the time of the approval of this Directors' Report. Neither the indemnity nor the insurance provide cover in the event that the director is proven to have acted dishonestly or fraudulently.

DISCLOSURE OF INFORMATION TO AUDITOR

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the company's auditor is unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditor is aware of that information.

This report was approved by the board on 21 December 2021 and signed on its behalf.

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A S J Daffern Director

DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2020

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the company's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CANARY WHARF RESIDENTIAL MANAGEMENT LIMITED

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

OPINION

In our opinion the financial statements of Canary Wharf Residential Management Limited (the 'company'):

- give a true and fair view of the state of the company's affairs as at 31 December 2020 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the statement of comprehensive income;
- the statement of financial position;
- the statement of changes in equity; and
- the related notes 1 to 15.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CANARY WHARF RESIDENTIAL MANAGEMENT LIMITED

OTHER INFORMATION

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

RESPONSIBILITIES OF DIRECTORS

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CANARY WHARF RESIDENTIAL MANAGEMENT LIMITED

EXTENT TO WHICH THE AUDIT WAS CONSIDERED CAPABLE OF DETECTING IRREGULARITIES, INCLUDING FRAUD

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the company's industry and its control environment, and reviewed the company's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management about their own identification and assessment of the risks of irregularities.

We obtained an understanding of the legal and regulatory frameworks that the company operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements.
 These included UK Companies Act, and relevant tax legislation; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the company's ability to operate or to avoid a material penalty.

We discussed among the audit engagement team regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements:
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management and in-house legal counsel concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance, reviewing internal audit reports and reviewing correspondence with HMRC.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF CANARY WHARF RESIDENTIAL MANAGEMENT LIMITED

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

We have nothing to report in respect of these matters.

USE OF OUR REPORT

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Claire Faulkner (Senior statutory auditor)

For and on behalf of Deloitte LLP

Statutory Auditor

London, United Kingdom

Claire Farther

21 December 2021

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2020

	Note	2020 £	As restated 2019 £
Turnover		215,274	12,034
GROSS PROFIT	•	215,274	12,034
Administrative expenses Other operating income		(608,790) 240	(123,294) -
OPERATING LOSS	•	(393,276)	(111,260)
Interest receivable and similar income Interest payable and similar charges	7 8	16 (7,291)	49 (3,774)
LOSS BEFORE TAX	•	(400,551)	(114,985)
Tax on loss	9	-	-
LOSS FOR THE FINANCIAL YEAR	•	(400,551)	(114,985)
Other comprehensive income for the year		-	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	•	(400,551)	(114,985)

The notes on pages 10 to 16 form part of these financial statements.

CANARY WHARF RESIDENTIAL MANAGEMENT LIMITED REGISTERED NUMBER: 09325664

STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2020

	Note	2020 £	2019 £
CURRENT ASSETS		•	
Debtors: amounts falling due within one year	10	1,958,154	417,638
Cash at bank and in hand		197,084	9,101
		2,155,238	426,739
Creditors: amounts falling due within one year	11	(2,671,380)	(542,330)
NET CURRENT LIABILITIES		(516,142)	(115,591)
TOTAL ASSETS LESS CURRENT LIABILITIES		(516,142)	(115,591)
NET LIABILITIES		(516,142)	(115,591)
CAPITAL AND RESERVES			
Called up share capital	12	1	1
Retained earnings		(516,143)	(115,592)
		(516,142)	(115,591)

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 21 December 2021.

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A S J Daffern

Director

The notes on pages 10 to 16 form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2020

At 1 January 2020	Called up share capital £	Retained earnings £ (115,592)	Total equity £ (115,591)
COMPREHENSIVE INCOME FOR THE YEAR Loss for the year	_	(400,551)	(400,551)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		(400,551)	(400,551)
AT 31 DECEMBER 2020	1	(516,143)	(516,142)

The notes on pages 10 to 16 form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Called up share capital	Retained earnings	Total equity
-	£	£	£
At 1 January 2019	1	(607)	(606)
COMPREHENSIVE INCOME FOR THE YEAR			
Loss for the year	-	(114,985)	(114,985)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		(114,985)	(114,985)
AT 31 DECEMBER 2019	1	(115,592)	(115,591)

The notes on pages 10 to 16 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

1. GENERAL INFORMATION

Canary Wharf Residential Management Limited is a private company limited by shares incorporated in the UK under the Companies Act 2006 and registered in England and Wales at One Canada Square, Canary Wharf, London, E14 5AB.

The nature of the company's operations and its principal activities are set out in the Directors' Report.

2. ACCOUNTING POLICIES

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention, modified to include certain items at fair value and in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice, including FRS 102 "the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland").

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the company's accounting policies (see Note 3).

The principal accounting policies have been applied consistently throughout the year and the preceding year and are summarised below:

2.2 Going Concern

At the year end, the company is in a net liability position.

Included in this are group creditors of £2,319,151, which to the extent that the company cannot pay, will not be called in for at least a period of 12 months from the signing date of the financial statements. In addition, as a member of the Canary Wharf Group, the company has access to considerable resources.

Having made the requisite enquiries and assessed the resources at the disposal of the company, the directors have a reasonable expectation that the company will have adequate resources to continue its operation for the foreseeable future. Accordingly they continue to adopt the going concern basis in preparing the financial statements.

The impact of COVID-19

Since March 2020 the UK economy has been significantly impacted by the COVID-19 virus which has caused widespread disruption and economic uncertainty. The crisis had no material impact on the assets, liabilities or performance of the company during the year.

2.3 Cash flow statement

The company has taken the exemption from preparing the cash flow statement under Section 1.12(b) as it is a member of a group where the parent of the group prepares publicly available consolidated accounts which are intended to give a true and fair view.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. ACCOUNTING POLICIES (CONTINUED)

2.4 Financial Instruments

The directors have taken advantage of the exemption in paragraph 1.12c of FRS 102 allowing the company not to disclose the summary of financial instruments by the categories specified in paragraph 11.41.

Trade and other receivables

Trade and other receivables are recognised initially at fair value. A provision for impairment is established where there is objective evidence that the company will not be able to collect all amounts due according to the original terms of the debtor concerned.

Trade and other payables

Trade and other creditors are stated at cost.

2.5 Revenue

Revenue from service charges includes recoverable expenditure together with any chargeable management fees and is recognised as it falls due.

2.6 Taxation

Current tax is provided at amounts expected to be paid or recovered using the tax rates and laws that have been enacted or substantively enacted at the balance sheet date.

2.7 Pensions

The company operates a defined contribution pension scheme. Contributions in respect of this scheme are expensed as they fall due.

3. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

The preparation of financial statements in conformity with generally accepted accounting principles requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Although these estimates are based on management's best knowledge of the amount, event or actions, actual results ultimately may differ from those estimates.

The preparation of financial statements also requires use of judgements, apart from those involving estimation, that management makes in the process of applying the entity's accounting policies.

For the year ended 31 December 2020, there were no items which the directors believe are significant to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

4. PRIOR YEAR ADJUSTMENT

The financial statements for the year ended 31 December 2019 included, within cost of sales, £306,003 of employment costs and within turnover, £186,850 recovered from other group companies in respect of these costs.

For these financial statements, employment costs have been included appropriately within administrative expenses and the recoveries have been offset within administrative expenses (see Note 6) on the basis that this entity acts as an agent for other group entities in payroll arrangements. The comparatives have been restated accordingly.

The turnover of £215,994 (2019: £12,034 as restated) represents management fees earned from contracts with customers.

5. AUDITOR'S REMUNERATION

Auditor's remuneration of £2,580 (2019 - £560) for the audit of the company for the year has been borne by another group undertaking.

6. EMPLOYEES

	2020 £	2019 £
Wages and salaries	1,273,698	39,957
Social security costs	131,120	25,002
Cost of defined contribution scheme	34,359	4,303
	1,439,177	69,262
	 =	

The average monthly number of employees, including the directors, during the year was as follows:

	2020 No.	2019 No.
Employees	34	6

During the year payroll costs of £177,269 were recharged to other group undertakings, £73,646 were recharged to Braeburn Estates B6/7 (GP) Limited and £395,010 were recharged to Braeburn Estates Limited Partnership. This income is recognised within administrative expenses offsetting the costs incurred.

During the year payroll costs of £510 were charged by Vertus Residential Management Limited.

Recharge of payroll costs have been netted off within administrative expenses on the basis this entity acts as an agent for other group entities in payroll arrangements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

7. INTEREST RECEIVABLE

••	INTEREST RESERVABLE		
		2020 £	2019 £
	Bank interest receivable	16	49
		16	49
	·		· ·
8.	INTEREST PAYABLE AND SIMILAR CHARGES		
		2020 £	2019 £
	Bank interest payable	7,291	3,774
		7,291	3,774
9.	TAXATION		
		2020 £	2019 £
	Current tax on losses for the year	-	· -
	TAXATION ON LOSS ON ORDINARY ACTIVITIES	-	-
	FACTORS AFFECTING TAX CHARGE FOR THE YEAR		
	The tax assessed for the year is different to the standard rate of corporation 19%). The differences are explained below:	tax in the UK of	19% (2019 -
		2020 £	2019 £
	Loss on ordinary activities before tax	(400,551)	(114,985)
	Loss on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2019 - 19%)	(76,105)	(21,847)
	EFFECTS OF:		
	Non-deductible expenses	275	-
	Group relief	75,830	21,847
	TOTAL TAX CHARGE FOR THE YEAR	-	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

9. TAXATION (CONTINUED)

FACTORS THAT MAY AFFECT FUTURE TAX CHARGES

Enacted in the Finance Act 2020 is a provision to hold the rate of corporation tax at 19.0% on 1 April 2020.

Following the year end, in the 2021 Budget, HM Treasury announced their intention to raise corporation tax to 25% in 2023.

The company is a member of a REIT headed by Stork Holdings Limited. As a consequence all qualifying property rental business is exempt from corporation tax. Only income and expenses relating to non-qualifying activities will continue to be taxable.

10. DEBTORS

	2020 £	2019 £
Trade debtors	232,068	-
Amounts owed by group undertakings	63,113	4,278
Amounts owed by related parties	1,371,700	347,673
Other debtors	80,701	7,825
Prepayments and accrued income	210,572	57,862
•	1,958,154	417,638

Amounts owed by group undertakings are interest free and are repayable on demand.

Amounts owed by related parties comprise:

	2020 £	2019 £
Braeburn Estates (B4A) Limited Partnership	1,199	-
Braeburn Estates (B4B) Limited Partnership	1,008	-
Braeburn Estates (B6/7) Limited Partnership	1,131	-
Braeburn Estates Limited Partnership	1,368,362	-
	1,371,700	

Amounts owed by related parties are interest free and repayable on demand.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

11. CREDITORS: Amounts falling due within one year

	2020 £	2019 £
Trade creditors	540	65
Amounts owed to group undertakings	2,476,075	499,137
Amounts owed to joint ventures	-	1,204
Other taxation and social security	104,868	41,924
Other creditors	84,430	-
Accruals and deferred income	5,467	<u>-</u>
	2,671,380	542,330
	 =	

Amounts owed to group undertakings are interest free and repayable on demand.

12. SHARE CAPITAL

	2020 £	2019 £
Allotted, called up and fully paid		
1 (2019 - 1) Ordinary share of £1.00	1	1

13. PENSION COMMITMENTS

The company provides its employees with a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge, which amounted to £34,740 for the year (2019 - £4,303), represents contributions payable by the company to the scheme.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

14. RELATED PARTY TRANSACTIONS

Debtor balances with related party are disclosed in Note 10. Payroll recharges to related parties are disclosed in Note 6.

During the year, the company recharged the following other costs to entities under common ownership:

	2020	2019
	£	£
Braeburn Estates B4A (GP) Limited	26,318	-
Braeburn Estates (B4A) Limited Partnership	999	-
Braeburn Estates B4B (GP) Limited	71,103	-
Braeburn Estates (B4B) Limited Partnership	840	-
Braeburn Estates B6/7 (GP) Limited	59,892	-
Braeburn Estates (B6/7) Limited Partnership	942	
	160,094	-

All the companies listed above are under common ownership with the company.

Braeburn Estates Limited Partnership is under common ownership with the company.

15. CONTROLLING PARTY

The company's immediate parent undertaking is Canary Wharf Central Limited.

As at 31 December 2020, the smallest group of which the company is a member and for which group financial statements are drawn up is the consolidated financial statements of Canary Wharf Group Investment Holdings plc. Copies of the financial statements may be obtained from the Company Secretary, One Canada Square, Canary Wharf, London E14 5AB.

The largest group of which the company is a member for which group financial statements are drawn up is the consolidated financial statements of Stork HoldCo LP, an entity registered in Bermuda and the ultimate parent undertaking and controlling party. Stork HoldCo LP is registered at 73 Front Street, 5th Floor, Hamilton HM12, Bermuda.

Stork HoldCo LP is controlled as to 50% by Brookfield Property Partners LP and as to 50% by Qatar Investment Authority.

The directors have taken advantage of the exemption in paragraph 33.1A of FRS 102 allowing the company not to disclose related party transactions with respect to other wholly-owned group companies.