### Report of the Trustees and

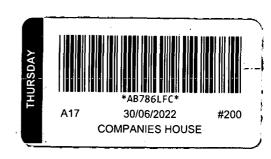
Unaudited Financial Statements for the Year Ended 30 September 2021

<u>for</u>

Sailship Training and Learning for Life

Goody Chartered Accountants and Tax Advisors
Unit 8 Old Forge Court

Init 8 Old Forge Court
Colchester Road
Elmstead Market
Colchester
Essex
CO7 7EA



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Report of the Trustees for the Year Ended 30 September 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 September 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### **OBJECTIVES AND ACTIVITIES**

To provide a vocational/therapeutic day provision, in an environment that offers quality education through life skills learning and work skills training and also therapy/counselling for learning disabled adults and young people. We welcome people who are in need by reason of youth, age, ill-health, disability, financial hardship or other disadvantage and aim to provide relief by assistance to such people, in particular, but not exclusively, by the provision of activities to develop their mental, physical and moral capabilities.

We continue to develop and maintain provision of the vocational enterprises (Kitchen Retail Crafts, Café, Woodwork, Willow Crafts, Soft Crafts, Horticultural Enterprise) and the land on which horticultural and therapeutic gardening is carried out.

Sailship includes and welcomes invited community groups to the charity and also members of the public, ensuring it upholds safeguarding legislation/regulations, enabling joint working opportunities and community inclusion to the project.

We continue to deliver ASDAN courses and aim to include RHS/City & Guilds Courses to the vocational element of the charity. We also intend to continue to develop our work with other agencies and individuals, via community outreach projects. Post Covid-19 and the closure of the site for some time, during lockdown, we are now fully re-opened to our Trainees and the charity has continued its linking further with the local community. A positive situation, brought about by the pandemic. Whilst some Trainees remain at home, most have returned to their placements. An integrated approach of outreach/on site support will continue, until all feel able to return to their on-site support arrangements.

#### ACHIEVEMENT AND PERFORMANCE

Sailship is a high-quality, vocational training, life skills learning and therapeutic well-being provider for our clients, known as 'Trainees'. All staff are qualified and trained to a high standard. Provision in 2020/2021 consisted of a 5 days/week offer to our clients with a staff team of experienced Learning Support Assistants, a fully qualified counsellor (BA hons), 3 subject specialist tutors and maintenance staff who helped to develop the land, as well as maintain the existing structures/land. We have a dedicated Trustee Board of 4 members and together with the CEO/Trustee we are continuing, working with all relevant outside agencies, attending meetings and completing all relevant paperwork, to ensure our Trainees receive the very best training, learning and support. In 2020 Sailship began to develop a conservation area where our Trainees and other invited groups (eg schools/clubs/community groups) will be able to take part in educational conservation/preservation/ecology projects. This project hopes to be a major contributor to the preservation of our local natural environment and successful funding to aid its progress has been achieved. Our latest project, funded by Sport England/Active Essex & The Colchester Catalyst Charity, a health/well-being accessible pathway, affords opportunity for all members of the public, especially those who require a safe place to exercise, for walking/jogging, wheelchair riding, walking aid assisted, to support improved physical and mental health.

#### FINANCIAL REVIEW

We have a pepper-corn lease on the land we utilise which is owned by another charity (RGAT - Rush Green Allotment Trust) and have paid our rent on time. Sailship TLL (Training and Learning for Life) is contracted to Essex County Council as a Day Service Provider to adults with learning disabilities/ mental health support needs and in 2020 increased the contract from 41 to 43 placement days, despite the pandemic, securing sufficient income to therefore pay staff wages beyond the minimum wage level. All eligible staff are enrolled in the work place pension scheme. We have successfully secured ongoing funding, ring-fenced, for the CEO salary, which began in June 2020, to the sum of £99,000, for a further 3 years funding award, from June 2020- June 2023. In September 2020, the charity awarded a salary raise to the CEO. Therefore, the charity now partially funds its CEO to the sum of £4,950 per annam, thus increasing the salary from the funded amount of £33,000, to £37,950.

We continue to utilise independent income to further develop the provision of horticultural, craft, kitchen crafts and life skills/work skills training, by purchasing all necessary goods/materials. Also, materials for the provision of course materials for ASDAN entrants. We have paid all VAT on any goods amounts ourselves. We shall continue to strive to build reserves, despite the difficulties caused by the pandemic, due to closure. We will continue to apply for relevant grant funding to further assist in the development of the charity.

#### Report of the Trustees

for the Year Ended 30 September 2021

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

#### Charity constitution

The charitable company was incorporated on 1st August 2017.

#### REFERENCE AND ADMINISTRATIVE DETAILS

### Registered Company number

09235505 (England and Wales)

### Registered Charity number

1174081

#### Registered office

#### **Trustees**

Ms F E Barritt

Chief Executive Director / Trustee

Lt Col T R Cottee Retd

Non- Executive Director / Chair of the Board of Trustees

Mr D G Newport

Non- Executive Director /Trustee

Mrs J Weller

Non-Executive Director / Trustee

#### Independent Examiner

Goody Chartered Accountants & Tax Advisors

**ICAEW** 

Goody Chartered Accountants and Tax Advisors

Unit 8 Old Forge Court

Colchester Road

Elmstead Market

Colchester

Essex

**CO7 7EA** 

Approved by order of the board of trustees on 15 June 2022 and signed on its behalf by:

Ms F E Barritt CEO - Trustee

## Independent Examiner's Report to the Trustees of Sailship Training and Learning for Life

#### Independent examiner's report to the trustees of Sailship Training and Learning for Life ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 September 2021.

#### Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

#### Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Goody Chartered Accountants & Tax Advisors ICAEW

Goody Chartered Accountants and Tax Advisors

Unit 8 Old Forge Court Colchester Road

Elmstead Market

Colchester Essex

CO7 7EA

15 June 2022

## Statement of Financial Activities for the Year Ended 30 September 2021

	Notes	Unrestricted fund £	Restricted fund £	30.9.21 Total funds £	30.9.20 Total funds £
INCOME AND ENDOWMENTS FROM Donations and legacies		133,629	58,422	192,051	152,364
Other income				<u>-</u>	6,623
Total		133,629	58,422	192,051	158,987
EXPENDITURE ON Raising funds	2	128,759	58,422	187,181	140,763
NET INCOME		4,870	-	4,870	18,224
RECONCILIATION OF FUNDS					
Total funds brought forward		87,326	-	87,326	69,102
TOTAL FUNDS CARRIED FÓRWARD		92,196	-	92,196	87,326



Balance Sheet
30 September 2021

·	Notes	Unrestricted fund £	Restricted fund £	30.9.21 Total funds £	30.9.20 Total funds £
FIXED ASSETS	110105	~	2	~	~
Tangible assets	7	27,052	-	27,052	27,953
CURRENT ASSETS					
Debtors	8	14,903	-	14,903	16,090
Cash at bank		58,103	14,687	72,790	73,434
		73,006	14,687	87,693	89,524
CREDITORS					
Amounts falling due within one year	9	(7,862)	(14,687)	(22,549)	(30,151)
NET CURRENT ASSETS		65,144	<u>-</u>	65,144	59,373
TOTAL ASSETS LESS CURRENT LIABILITIES		92,196	-	92,196	87,326
NUMBER A COLUMN					
NET ASSETS		92,196	-	92,196	87,326
FUNDS	10				<del></del>
Unrestricted funds				92,196	87,326
TOTAL FUNDS				92,196	87,326

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 September 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 September 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 15 June 2022 and were signed on its behalf by:

F E Barritt CEO - Trustee

Notes to the Financial Statements for the Year Ended 30 September 2021

#### 1. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

#### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

#### Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery

- 25% on cost

#### Taxation

The charity is exempt from corporation tax on its charitable activities.

#### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

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## Notes to the Financial Statements - continued for the Year Ended 30 September 2021

## 2. RAISING FUNDS

•	30.9.21	30.9.20
	£	£
CEO's remuneration etc	38,363	33,000
Staff costs	104,976	81,058
Support costs	27,501	22,778
	170 040	126.026
	170,840	136,836

## 3. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	30.9.21	30.9.20
	£	£
Depreciation - owned assets	2,068	3,438

### 4. TRUSTEES' REMUNERATION AND BENEFITS

	30.9.21	30.9.20
	£	£
CEO's remuneration	38,363	33,000

### Trustees' expenses

There were no trustees' expenses paid for the year ended 30 September 2021 nor for the year ended 30 September 2020.

#### 5. STAFF COSTS

The average monthly number of employees during the year was as follows:

Director/Trustees Other	. 30.9.21 1 9	30.9.20 1 8
	10 	9
		•

No employees received emoluments in excess of £60,000.

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# Notes to the Financial Statements - continued for the Year Ended 30 September 2021

6.	COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES				
		Unrestricted fund	Restricted fund	Total funds	
	THE COME AND THE CHARACTER FROM	£	£	£	
	INCOME AND ENDOWMENTS FROM Donations and legacies	113,295	39,069	152,364	
	Donations and legacies	113,293	39,009	132,304	
	Other income	6,623		6,623	
	Total	119,918	39,069	158,987	
	EXPENDITURE ON				
	Raising funds	101,694	39,069	140,763	
	NET INCOME	18,224	-	18,224	
	RECONCILIATION OF FUNDS				
	Total funds brought forward	69,102	-	69,102	
	TOTAL FUNDS CARRIED FORWARD	87,326 ———		<u>87,326</u>	
7.	TANGIBLE FIXED ASSETS				
				Plant and	
				machinery £	
	COST		·	£	
	At 1 October 2020			40,349	
	Additions			1,167	
	At 30 September 2021			41,516	
	DEPRECIATION				
	At 1 October 2020			12,396	
	Charge for year			2,068	
	At 30 September 2021			14,464	
	NET BOOK VALUE				
	At 30 September 2021			27,052	
				27.052	
	At 30 September 2020			27,953 ———	

# Notes to the Financial Statements - continued for the Year Ended 30 September 2021

8.	DEBTORS: AMOUNTS FALLING DUE WITHI	N ONE YEAR		
			30.9.21	30.9.20
	Trade debtors		£ 14,903	£ 16,090
9.	CREDITORS: AMOUNTS FALLING DUE WIT	HIN ONE YEAR		
			30.9.21 £	30.9.20 £
	Social security and other taxes		1,841	3,022
	Other creditors		19,688	26,109
	Accrued expenses		1,020	1,020
			22,549	30,151
10.	MOVEMENT IN FUNDS		-	
			Net	
	·	At	movement	At
		1.10.20 £	in funds £	30.9.21 £
	Unrestricted funds	<i>&amp;</i>	a.	۵.
	General fund	87,326	4,870	92,196
	TOTAL FUNDS	87,326	4,870	92,196
	TOTAL FUNDS	87,320 ———	<del>4,870</del>	====
	Net movement in funds, included in the above are as	follows:		
		Incoming	Resources	Movement
		resources	expended	in funds
	Unrestricted funds	£	£	£
	General fund	133,629	(128,759)	4,870
	Restricted funds			
	Restricted Funds	58,422	(58,422)	-
	TOTAL FUNDS	192,051	(187,181)	4,870
	Comparatives for movement in funds			
			Not	
		At	Net movement	At
		1.10.19	in funds	30.9.20
		£	£	£
	Unrestricted funds General fund	69,102	18,224	87,326
	TOTAL FUNDS	69,102	18,224	87,326 ———

## Notes to the Financial Statements - continued for the Year Ended 30 September 2021

## 10. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds
Unrestricted funds General fund	119,918	(101,694)	18,224
Restricted funds Restricted Funds	39,069	(39,069)	-
TOTAL FUNDS	158,987	(140,763) =====	18,224

A current year 12 months and prior year 12 months combined position is as follows:

	Net		
	At 1.10.19 £	movement in funds £	At 30.9.21 £
Unrestricted funds General fund	69,102	23,094	92,196
TOTAL FUNDS	69,102	23,094	92,196

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds
Unrestricted funds General fund	253,547	(230,453)	23,094
Restricted funds Restricted Funds	97,491	(97,491)	-
TOTAL FUNDS	351,038	(327,944)	23,094

Notes to the Financial Statements - continued for the Year Ended 30 September 2021

## 11. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 30 September 2021.

No. 100	Detailed Statement of Financial Activities		
Management   Man	for the Year Ended 30 September 2021	30 9 21	30.9.20
Donations and legacies			
Income         133,629         113,296           Grants         58,422         39,068           Other income           Government grants - Covid 19         -         6,623           Total incoming resources         192,051         158,987           EXPENDITURE           Raising donations and legacies           CEO's remuneration         38,363         33,000           Wages         99,092         75,514           Subcontractors         1,241         2,138           Subcontractors         1,242         2,138           Pensions         4,643         3,406           Other trading activities           Purchases         16,341         3,927           Support costs           Management         557         1,366           Insurance         1,429         925           Light and heat         1,514         1,718           Stationery and telephone         4,233         4,114           Stationery and telephone         4,233         4,114           Stationery and telephone         3,300         1,86           Repairs         330         1,186           Repai	INCOME AND ENDOWMENTS		
Grants         58,422         39,068           Other income         192,051         152,364           Government grants - Covid 19         -         6,623           Total incoming resources         192,051         158,987           EXPENDITURE         38,363         33,000           Raising donations and legacies         38,363         33,000           CEO's remuneration         38,363         33,000           Wages         99,092         75,514           Subcontractors         1,241         2,138           Pensions         4,643         3,406           Other trading activities         143,339         114,058           Other trading activities         16,341         3,927           Support costs         8         1,429         925           Vaport costs         8         1,429         925           Light and heat         1,429         925           Light and heat         1,14         1,718           Stationery and telephone         4,253         4,114           Stationery and telephone         4,253         4,114           Stationery and telephone         3,30         4,360           Travel         4,253         4,114	Donations and legacies		
Other income         -         6,623           Total incoming resources         192,051         158,987           EXPENDITURE           Raising donations and legacies           CEO's remuneration         38,363         33,000           Wages         99,092         75,514           Subcontractors         1,241         2,138           Pensions         4,643         3,406           Other trading activities         143,339         114,058           Other trading activities           Purchases         16,341         3,927           Support costs           Management         657         1,366           Rates and water         657         1,366           Insurance         1,429         925           Light and heat         1,514         1,718           Stationery and telephone         4,253         4,114           Sundry expenses         14,830         4,351           Travel         42         -           Training         330         1,186           Repairs         939         4,300           Finance         -         -           Accountancy         1,440		The state of the s	
Other income         -         6,623           Total incoming resources         192,051         158,987           EXPENDITURE           Raising donations and legacies           CEO's remuneration         38,363         33,000           Wages         99,092         75,514         2,138           Subcontractors         1,241         2,138         2,144         2,138         2,140         2,140         2,140         2,140         2,140         2,140         2,140         2,140         2,140         2,140         3,927         2,141         2,158         2,140         3,927         2,141         2,158         3,140         2,140         3,257         2,146         3,257         2,146         3,150         4,142         2,158         2,158         3,150         4,123         4,142         2,158         3,164         3,184         3,184         3,184         3,184         3,184         3,184         3,184         3,184         3,184         3,184         3,186         3,186         3,186         3,186         3,186         3,184         3,186         3,186         3,186         3,186         3,186         3,186         3,186         3,186         3,186         3,186         3,186 <td>Grants</td> <td>58,422 ———</td> <td>39,068</td>	Grants	58,422 ———	39,068
Government grants - Covid 19         -         6,623           Total incoming resources         192,051         158,987           EXPENDITURE           Raising donations and legacies           CEO's remuneration         38,363         33,000           Wages         99,092         75,514           Subcontractors         1,241         2,138           Pensions         4,643         3,406           Other trading activities           Purchases         16,341         3,927           Support costs           Management         657         1,366           Rates and water         657         1,366           Insurance         1,429         925           Light and heat         1,514         1,718           Stationery and telephone         4,253         4,114           Stationery and telephone         4,253         4,114           Sundry expenses         14,830         4,351           Travel         42         5           Training         330         1,156           Repairs         939         4,300           Finance         2         4         3,307         4,818		192,051	152,364
Total incoming resources   192,051   158,987	Other income		
Raising donations and legacies   Section   S	Government grants - Covid 19		6,623
Raising donations and legacies         CEO's remuneration       38,363       33,000         Wages       99,092       75,514         Subcontractors       1,241       2,138         Pensions       4,643       3,406         Other trading activities         Purchases       16,341       3,927         Support costs         Management       657       1,366         Insurance       1,429       925         Light and heat       1,514       1,718         Stationery and telephone       4,253       4,114         Sundry expenses       14,830       4,351         Travel       42       -         Training       330       1,186         Repairs       939       4,300         Finance         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       3,507       4,818         Total resources expended       187,181       140,763	Total incoming resources	192,051	158,987
Raising donations and legacies         CEO's remuneration       38,363       33,000         Wages       99,092       75,514         Subcontractors       1,241       2,138         Pensions       4,643       3,406         Other trading activities         Purchases       16,341       3,927         Support costs         Management       657       1,366         Insurance       1,429       925         Light and heat       1,514       1,718         Stationery and telephone       4,253       4,114         Sundry expenses       14,830       4,351         Travel       42       -         Training       330       1,186         Repairs       939       4,300         Finance         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         Total resources expended       187,181       140,763			
CEO's remuneration       38,363       33,000         Wages       99,092       75,514         Subcontractors       1,241       2,138         Pensions       4,643       3,406         Other trading activities         Purchases       16,341       3,927         Support costs         Management       657       1,366         Rates and water       657       1,366         Insurance       1,429       925         Light and heat       1,514       1,718         Stationery and telephone       4,253       4,114         Sundry expenses       14,830       4,351         Travel       330       1,186         Repairs       330       1,186         Repairs       939       4,300         Finance         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         Total resources expended       187,181       140,763	EXPENDITURE		
Wages         99,092         75,514           Subcontractors         1,241         2,138           Pensions         4,643         3,406           Other trading activities           Purchases         16,341         3,927           Support costs           Management         5         1,366           Rates and water         1,429         925           Light and heat         1,514         1,718           Stationery and telephone         4,253         4,114           Sundry expenses         14,830         4,351           Travel         42         -           Training         330         1,186           Repairs         939         4,300           Finance           Accountancy         1,440         1,380           Depreciation of tangible fixed assets         2,067         3,438           Total resources expended         187,181         140,763			
Subcontractors         1,241         2,138           Pensions         4,643         3,406           Other trading activities           Purchases         16,341         3,927           Support costs           Management         8         3,927           Rates and water         657         1,366           Insurance         1,429         925           Light and heat         1,514         1,718           Stationery and telephone         4,253         4,114           Sundry expenses         14,830         4,351           Travel         42            Training         330         1,186           Repairs         330         1,186           Repairs         23,994         17,960           Finance         2,067         3,438           Depreciation of tangible fixed assets         2,067         3,438           Total resources expended         187,181         140,763			
Pensions         4,643         3,406           Cother trading activities           Purchases         16,341         3,927           Support costs           Management         8           Rates and water         657         1,366           Insurance         1,429         925           Light and heat         1,514         1,718           Stationery and telephone         4,253         4,114           Sundry expenses         14,830         4,351           Travel         42         -           Training         330         1,186           Repairs         939         4,300           Finance         23,994         17,960           Finance         1,440         1,380           Accountancy         1,440         1,380           Depreciation of tangible fixed assets         2,067         3,438           Total resources expended         187,181         140,763			
Other trading activities         16,341         3,927           Support costs           Management         657         1,366           Insurance         1,429         925           Light and heat         1,514         1,718           Stationery and telephone         4,253         4,114           Sundry expenses         14,830         4,351           Travel         42         -           Training         330         1,186           Repairs         939         4,300           Finance         23,994         17,960           Finance         1,440         1,380           Accountancy         1,440         1,380           Depreciation of tangible fixed assets         2,067         3,438           Total resources expended         187,181         140,763			
Other trading activities         Purchases       16,341       3,927         Support costs         Management       8       1,366         Insurance       1,429       925         Light and heat       1,514       1,718         Stationery and telephone       4,253       4,114         Sundry expenses       14,830       4,351         Travel       42       -         Training       330       1,186         Repairs       939       4,300         Finance       23,994       17,960         Finance       1,440       1,380         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         Total resources expended       187,181       140,763	Pensions		
Support costs         Management       Rates and water       657       1,366         Insurance       1,429       925         Light and heat       1,514       1,718         Stationery and telephone       4,253       4,114         Sundry expenses       14,830       4,351         Travel       42       -         Training       330       1,186         Repairs       939       4,300         Finance         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         Total resources expended       187,181       140,763		143,339	114,058
Support costs         Management       Rates and water       657       1,366         Insurance       1,429       925         Light and heat       1,514       1,718         Stationery and telephone       4,253       4,114         Sundry expenses       14,830       4,351         Travel       42       -         Training       330       1,186         Repairs       939       4,300         Finance         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         Total resources expended       187,181       140,763	Other trading activities		
Management       657       1,366         Insurance       1,429       925         Light and heat       1,514       1,718         Stationery and telephone       4,253       4,114         Sundry expenses       14,830       4,351         Travel       42       -         Training       330       1,186         Repairs       939       4,300         Finance         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         Total resources expended       187,181       140,763		16,341	3,927
Rates and water       657       1,366         Insurance       1,429       925         Light and heat       1,514       1,718         Stationery and telephone       4,253       4,114         Sundry expenses       14,830       4,351         Travel       42       -         Training       330       1,186         Repairs       939       4,300         Finance         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         Total resources expended       187,181       140,763			
Insurance       1,429       925         Light and heat       1,514       1,718         Stationery and telephone       4,253       4,114         Sundry expenses       14,830       4,351         Travel       42       -         Training       330       1,186         Repairs       939       4,300         Finance         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         Total resources expended       187,181       140,763		657	1 266
Light and heat       1,514       1,718         Stationery and telephone       4,253       4,114         Sundry expenses       14,830       4,351         Travel       42       -         Training       330       1,186         Repairs       939       4,300         Finance         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         Total resources expended       187,181       140,763			
Stationery and telephone       4,253       4,114         Sundry expenses       14,830       4,351         Travel       42       -         Training       330       1,186         Repairs       939       4,300         Finance         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         Total resources expended       187,181       140,763			
Sundry expenses       14,830       4,351         Travel       42       -         Training       330       1,186         Repairs       939       4,300         Finance         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         Total resources expended       187,181       140,763			
Travel       42       -         Training       330       1,186         Repairs       939       4,300         Finance         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         Total resources expended       187,181       140,763			
Repairs         939         4,300           23,994         17,960           Finance Accountancy Depreciation of tangible fixed assets         1,440         1,380           Depreciation of tangible fixed assets         2,067         3,438           Total resources expended         187,181         140,763	· ·		-
Finance       23,994       17,960         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         3,507       4,818         Total resources expended       187,181       140,763			
Finance         Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         3,507       4,818         Total resources expended       187,181       140,763	Repairs	939	4,300
Accountancy       1,440       1,380         Depreciation of tangible fixed assets       2,067       3,438         3,507       4,818         Total resources expended       187,181       140,763		23,994	17,960
Depreciation of tangible fixed assets         2,067         3,438           3,507         4,818           Total resources expended         187,181         140,763			
Total resources expended 3,507 4,818  187,181 140,763			
Total resources expended 187,181 140,763	Depreciation of tangible fixed assets	2,067	3,438
		3,507	4,818
Net income 4,870 18,224	Total resources expended	187,181	140,763
	Net income	4,870	18,224