| Company Registration No. 09124261 (England and Wales) |
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| HEADWAY TRAFFIC MANAGEMENT (WEST) LIMITED |
| UNAUDITED FINANCIAL STATEMENTS |
| FOR THE YEAR ENDED 31 DECEMBER 2017 |
| PAGES FOR FILING WITH REGISTRAR |
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COMPANY INFORMATION

Directors Mr N Sanders

Mr C Moran Mr C Owen

Company number 09124261

Registered office Hollyfarm Industrial Estate

Old Alcester Road

Portway Birmingham B48 7HX

Accountants Kendall Wadley LLP

Granta Lodge 71 Graham Road

Malvern Worcestershire WR14 2JS

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BALANCE SHEET

AS AT 31 DECEMBER 2017

| | | 2017 | | 2016 | |
|---|-------|----------|--------|----------|-------|
| | Notes | £ | £ | £ | £ |
| Current assets | | | | | |
| Debtors | 3 | 45,677 | | 51,248 | |
| Cash at bank and in hand | | 104 | | 264 | |
| | | 45,781 | | 51,512 | |
| Creditors: amounts falling due within one | | | | | |
| year | 4 | (34,289) | | (42,178) | |
| Net current assets | | | 11,492 | | 9,334 |
| | | | | | |
| Capital and reserves | | | | | |
| Called up share capital | 5 | | 1 | | 1 |
| Profit and loss reserves | | | 11,491 | | 9,333 |
| Total equity | | | 11,492 | | 9,334 |
| - , | | | | | |

The directors of the company have elected not to include a copy of the profit and loss account within the financial statements.

For the financial year ended 31 December 2017 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

These financial statements have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved by the board of directors and authorised for issue on 3 April 2018 and are signed on its behalf by:

Mr N Sanders Mr C Moran **Director Director**

Company Registration No. 09124261

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2017

1 Accounting policies

Company information

Headway Traffic Management (West) Limited is a private company limited by shares incorporated in England and Wales. The registered office is Hollyfarm Industrial Estate, Old Alcester Road, Portway, Birmingham, B48 7HX.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest \pounds .

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from contracts for the provision of services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

1.3 Cash and cash equivalents

Cash at bank and in hand are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.4 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2017

1 Accounting policies

(Continued)

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

1.5 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.6 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

2 Employees

The average monthly number of persons employed by the company during the year, being the directors who receive no remuneration from this company, was 3 (2016 - 3).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2017

| 3 | Debtors | | |
|---|--|-----------------------|--------|
| | Destois | 2017 | 2016 |
| | Amounts falling due within one year: | £ | £ |
| | Trade debtors | 45,220 | 45,456 |
| | Amounts owed by group undertakings | 457 | 3,491 |
| | Other debtors | - | 2,301 |
| | | 45,677 | 51,248 |
| | | | |
| 4 | Creditors: amounts falling due within one year | | |
| | | 2017 | 2016 |
| | | £ | £ |
| | Other borrowings | 1,212 | - |
| | Corporation tax | 9,316 | 19,321 |
| | Other taxation and social security | 23,761 | 22,857 |
| | | 34,289 | 42,178 |
| | | | |
| 5 | Called up share capital | | |
| | | 2017 | 2016 |
| | | £ | £ |
| | Ordinary share capital | | |
| | Issued and fully paid | 4 | 4 |
| | 1 Ordinary share of £1 | ' | ' |
| | | | |

6 Related party transactions

At the year end the Company was owed £457 (2016 - £3,491) from Headway Traffic Management Group Limited. Mr Neil Sanders, Mr Christopher Moran and Mr Christopher Owen are also Directors of Headway Traffic Management Group Limited.

7 Parent company

The ultimate controlling party of Headway Traffic Management (West) Limited is Headway Traffic Management Group as they own 100% of the issued share capital.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.