

RENEGADE SPIRITS
WATERFORD
DISTILLERY

Renegade Spirits Ireland Limited

Financial statements for the year ended 31 December 2019

Registered number: 09102027



Strategic Report

For the year ended 31 December 2019

Introduction

Renegade Spirits Ireland Limited acts as the holding company for its Irish operation which is the distillation of Irish malt whiskey. The following presents the Strategic Report of the group for the year ended 31 December 2019.

Business review

During the year the group continued its distillation program producing 938,523 litres of new whiskey spirit. The malted barley used continued to be purchased from Minch Malt under our long term supply agreement which provides us with full traceability from 35 individual farms through to cask. Our spirit is stored in exceptional quality oak casks and warehoused under our long term bulk storage agreement with Stafford Bonded Storage at their purpose-built facilities at Ballygarran which provides an ideal environment for the maturation of our whiskey stocks.

On 11 April 2019 the group undertook the third and final completion share placement to the Business Growth Fund of 25,000 ordinary shares for a total cash consideration of £750,000 in addition to the issue of a €877,500 Loan Note. On 31 July the group secured a €20m asset based lending facility from PNC Business Credit which can be increased by increments of €5m to a maximum of €40m which meets the group's ongoing working capital and allowed the group to repay its Ulster Bank revolving credit facility which would have expired in April 2020.

During the year the group has developed its brand, unique bottle design and packaging ready for the proposed sales launch in 2020 and undertaken discussions with distributors to assist the international sales effort.

Principal risks and uncertainties

The directors are responsible for the group's system of internal controls and for reviewing its effectiveness. The internal control system is designed to manage, rather than eliminate the risk of failure to achieve the group's business objectives and can only provide reasonable and not absolute assurance against material misstatement or loss.

The directors do not consider that the group is currently significantly exposed to fraud risk or credit risk. The directors believe the group may be exposed to interest rate risk on its bank borrowings and also to foreign currency risk on its bank balances denominated in foreign currencies. The board continuously monitors its exposure to these risks and takes appropriate action where it is considered necessary to do so.

The principal challenge facing the group is the development of its product brand in the forthcoming years, in order to ensure that the investments made in the distillery facility, its supply chain for raw materials, and its stocks are exploited profitably. In the first half of 2020, the outbreak of Covid-19 spread throughout the World. The initial impact of this has been severe and has resulted in a significant worldwide slowdown in economic activity. In Ireland, the economic impact of this pandemic has been characterised by the temporary closure of many businesses in "non-essential" areas to ensure that people's movements are restricted in order to slow down the spread of the virus. The effect of the restrictions and slowdown in economic activity resulting from Covid-19 presents challenges to the group, and the ultimate impact

Strategic Report

For the year ended 31 December 2019

cannot be fully quantified at the time of approving the financial statements. As a result, the directors consider the implications of the Covid-19 pandemic to be a significant uncertainty at the time of approving the financial statements.

Although the effects cannot be fully determined, the directors believe that the main risks associated with Covid-19 are as follows;

- the continued slowdown in economic activity will result in the deferral of the group's branding and marketing activity and possibly the anticipated release of its product onto the market in due course;
- any further restrictions in movement of goods, people and services could impact the group's supply chain and employees, resulting in reduced capacity in the group's operating facility and ultimately in the levels of inventory available going forward;
- a potential reduction in economic activity following the recommencement of trading which may result in reduced consumer spending and demand for the group's products

The board continuously monitors its exposure to these risks and, guided by appropriate health and safety advice and best practice, will take appropriate steps as available.

Post balance sheet events

As noted above in the Principal Risks and uncertainties section, the directors note the impact of the spread of Covid-19 in early 2020 and the risks associated to the business from this. The directors do not consider that this results in any adjustment to the financial statements presented for 2019, having considered the impact on the total market value of the group's bulk stocks, the carrying value of the group's plant and equipment and its ability to continue to operate throughout the going concern assessment period of twelve months from the date of approval of the financial statements. In the light of the group's existing cash resources, including its undrawn facility of €7.7 million, and net assets of €15.5 million, the directors are satisfied that the group operates in its normal course of business and accordingly the financial statements are prepared on a going concern basis.

The directors are not expecting to make any significant changes in the nature of the business in the near future. At the time of approving the financial statements, the group is aware of the risks noted above and in planning its future activities, the directors will seek to develop the group's activities whilst managing the effects of the difficult trading period caused by this outbreak.

Strategic Report

For the year ended 31 December 2019

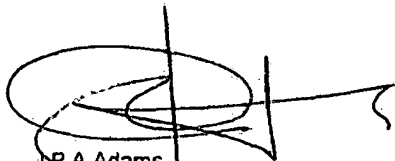
Key performance indicators

The operational and financial performance of the group is assessed on a monthly basis against the business plan and monthly forecast targets.

Future developments

During the current year the group will continue to distil approximately 1m litres of bulk whiskey spirit and launch the long awaited Waterford Distillery whiskey onto the market in the summer of 2020.

This report was approved by the Board of Directors on 23 April 2020 and is signed on its behalf by



J.P.A. Adams
2 Babmaes Street
London SW1Y 6HD

Directors' report

For the year ended 31 December 2019

The directors present their report and financial statements for the year ended 31 December 2019.

Directors' responsibilities statement

The directors are responsible for preparing the strategic report and the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 The Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards, including FRS102 have been followed, subject to any material departures disclosed and explained in the financial statements;
- notify its shareholders in writing about the use of disclosure exemptions, if any, of FRS 102 used in the preparation of financial statements and;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's transactions and disclose with reasonable accuracy at any time the financial position of the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Results for the year

The group's loss for the year after taxation was €(1,255,004) (2018 – loss €802,076). The directors do not propose the payment of dividends.

Directors' report

For the year ended 31 December 2019

Going concern

The directors note the impact of the spread of Covid-19 in early 2020 and the risks associated to the business from this. The directors do not consider that this results in any adjustment to the financial statements presented for 2019, having considered the impact on the total market value of the group's bulk stocks and its ability to continue to operate throughout the going concern assessment period of twelve months from the date of approval of the financial statements. In the light of the group's existing cash resources, including its undrawn facility of €7.7 million, net assets of €15.5 million and the expectation, based on knowledge to hand at the date of approval of these financial statements, that the group will operate to budget for 2020 as planned, the directors are satisfied that the group operates in its normal course of business. Accordingly, the financial statements are prepared on a going concern basis.

Directors

Directors holding office in the year and up to the date of this report were as follows:

J.P.A.Adams
D.Gammie
J.M.Laborde
G.R.S.Lark
Sir J.A.Mactaggart
M.B.Reynier
J.A.Skehan

Statement as to disclosure of information to auditors

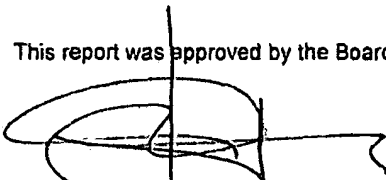
Each of the persons who are directors at the time when this directors' report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the group's auditor is unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any information needed by the group's auditor in connection with preparing its report and to establish that the group's auditor is aware of that information.

Auditor

The auditor, Crowe U.K.LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the Board of Directors on 23 April 2020 and is signed on its behalf by



J.P.A.Adams
2 Babmaes Street
London SW1Y 6HD

Independent auditor's report to the shareholders of Renegade Spirits Ireland Limited

Opinion

We have audited the financial statements of Renegade Spirits Ireland Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 December 2019, which comprise the consolidated statement of comprehensive income, the balance sheets, the statement of changes in equity, the consolidated statement of cash flows, and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2019 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate, or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the parent company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit.

- the information given in the group strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and

Independent auditor's report to the shareholders of Renegade Spirits Ireland Limited

- the group strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the group strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's shareholders, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's shareholders those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's shareholders, as a body, for our audit work, for this report, or for the opinions we have formed.

Crowe U.K. LLP

Mark Anderson (senior statutory auditor)
for and on behalf of
Crowe U.K.LLP
Statutory Auditor

4 Mount Ephraim Road
Tunbridge Wells
Kent
TN1 1EE

22nd May 2020

8 RENEGADE SPIRITS IRELAND LIMITED

Consolidated Statement of Comprehensive Income

For the year ended 31 December 2019

Euro reporting currency

| | Note | Year ended 31 December 2019 € | Year ended 31 December 2018 € |
|--|------|--|--|
| Turnover | | 20,907 | 33,266 |
| Gross profit | | 20,907 | 33,266 |
| Administrative expenses | | (1,176,554) | (837,799) |
| Sales and marketing | | (81,153) | - |
| (Loss)/gain on foreign currency translation | | (19,038) | 1,925 |
| Operating loss | | (1,255,838) | (802,608) |
| Interest receivable and similar income | 2 | 522 | 532 |
| Loss on ordinary activities before taxation | 4 | (1,255,316) | (802,076) |
| Tax on loss on ordinary activities | 5 | 312 | - |
| Loss for the financial year | | (1,255,004) | (802,076) |
| Other comprehensive income for the year | | - | - |
| Total comprehensive income for the year | | (1,255,004) | (802,076) |

The accompanying notes form part of the financial statements.

Balance Sheets

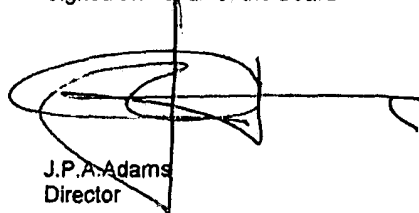
31 December 2019

Euro reporting currency

| | Note | 2019 Group € | 2018 Group € | 2019 Company € | 2018 Company € |
|--|------|---------------------|--------------------|----------------------|----------------------|
| Fixed assets | | | | | |
| Tangible assets | 6 | 12,792,035 | 12,227,072 | - | - |
| Investments | 7 | - | - | 18,000,000 | 18,000,000 |
| | | <u>12,792,035</u> | <u>12,227,072</u> | <u>18,000,000</u> | <u>18,000,000</u> |
| Current assets | | | | | |
| Stocks | 8 | 18,147,284 | 12,481,386 | - | - |
| Debtors | 9 | 282,043 | 251,788 | 756,529 | 328,569 |
| Cash at bank and in hand | | 596,227 | 882,858 | 33,174 | 13,560 |
| | | <u>19,025,553</u> | <u>13,616,032</u> | <u>789,703</u> | <u>342,129</u> |
| Creditors: amounts falling due within one year | 10 | <u>(688,482)</u> | <u>(471,554)</u> | <u>(30,778)</u> | <u>(29,768)</u> |
| Net current assets | | <u>18,337,071</u> | <u>13,144,478</u> | <u>758,925</u> | <u>312,361</u> |
| Total assets less current liabilities | | <u>31,129,106</u> | <u>25,371,550</u> | <u>18,758,925</u> | <u>18,312,361</u> |
| Creditors: amounts falling due after more than one year | 11 | <u>(14,856,575)</u> | <u>(8,706,454)</u> | - | - |
| Net assets | | <u>16,272,531</u> | <u>16,665,096</u> | <u>18,758,925</u> | <u>18,312,361</u> |
| Capital and reserves | | | | | |
| Called-up share capital | 13 | 1,094,649 | 1,065,899 | 1,094,649 | 1,065,899 |
| Share premium account | 14 | 19,280,433 | 18,451,098 | 19,280,433 | 18,451,098 |
| Share-based payments reserve | 15 | 22,192 | 17,838 | 22,192 | 17,838 |
| Profit and loss account | 16 | <u>(4,124,743)</u> | <u>(2,869,739)</u> | <u>(1,638,349)</u> | <u>(1,222,474)</u> |
| Equity Shareholders' funds | | <u>16,272,531</u> | <u>16,665,096</u> | <u>18,758,925</u> | <u>18,312,361</u> |

The parent company's loss for the year was €(415,875) (2018 - €(382,159))

Signed on behalf of the Board


J.P.A. Adams
Director

Registered number 09102027

23 April 2019

The accompanying notes form part of the financial statements.

Statement of Changes in Equity

For the year ended 31 December 2019

Euro reporting currency

| Group | 2019 Share capital | 2019 Share premium | 2019 Share-based payments reserve | 2019 Profit and loss account | 2019 Total |
|---|--------------------------|--------------------------|--|------------------------------------|-------------------|
| | € | € | € | € | € |
| Beginning of year | 1,065,899 | 18,451,098 | 17,838 | (2,869,739) | 16,665,096 |
| Total comprehensive income for the year | - | - | - | (1,255,004) | (1,255,004) |
| Issue of shares | 28,750 | 829,335 | - | - | 858,085 |
| Share-based payment | - | - | 4,354 | - | 4,354 |
| End of year | <u>1,094,649</u> | <u>19,280,433</u> | <u>22,192</u> | <u>(4,124,743)</u> | <u>16,272,531</u> |
| Company | 2019 Share capital | 2019 Share premium | 2019 Share-based payments reserve | 2019 Profit and loss account | 2019 Total |
| | € | € | € | € | € |
| Beginning of year | 1,065,899 | 18,451,098 | 17,838 | (1,222,474) | 18,312,361 |
| Total comprehensive income for the year | - | - | - | (415,875) | (415,875) |
| Issue of shares | 28,750 | 829,335 | - | - | 858,085 |
| Share-based payment | - | - | 4,354 | - | 4,354 |
| End of year | <u>1,094,649</u> | <u>19,280,433</u> | <u>22,192</u> | <u>(1,638,349)</u> | <u>18,758,925</u> |
| Group | 2018 Share capital | 2018 Share premium | 2018 Share-based payments reserve | 2018 Profit and loss account | 2018 Total |
| | € | € | € | € | € |
| Beginning of year | 1,037,399 | 17,633,851 | 11,135 | (2,067,661) | 16,614,724 |
| Total comprehensive income for the year | - | - | - | (802,076) | (802,076) |
| Issue of shares | 28,500 | 817,247 | - | - | 845,747 |
| Share-based payment | - | - | 6,703 | - | 6,703 |
| End of year | <u>1,065,899</u> | <u>18,451,098</u> | <u>17,838</u> | <u>(2,869,739)</u> | <u>16,665,096</u> |
| Company | 2018 Share capital | 2018 Share premium | 2018 Share-based payments reserve | 2018 Profit and loss account | 2018 Total |
| | € | € | € | € | € |
| Beginning of year | 1,037,399 | 17,633,851 | 11,135 | (840,315) | 17,842,070 |
| Total comprehensive income for the year | - | - | - | (382,159) | (382,159) |
| Issue of shares | 28,500 | 817,247 | - | - | 845,747 |
| Share-based payment | - | - | 6,703 | - | 6,703 |
| End of year | <u>1,065,899</u> | <u>18,451,098</u> | <u>17,838</u> | <u>(1,222,474)</u> | <u>18,312,361</u> |

The accompanying notes form part of the financial statements.

Consolidated Cash Flow Statement

For the year ended 31 December 2019

Euro reporting currency

| | Note | Year ended 31 December 2019 € | Year ended 31 December 2018 € |
|--|------|--|--|
| Cash inflow from operating activities | 17a | (5,949,585) | (4,768,226) |
| Investing activities | 17b | (1,257,715) | (1,150,680) |
| Financing activities | 17b | 6,920,669 | 6,542,139 |
| Increase/(decrease) in cash in the year | | <u>(286,631)</u> | <u>623,233</u> |
| Reconciliation of net cash flow | | | |
| Increase/(decrease) in cash in the year | | <u>(286,631)</u> | <u>623,233</u> |
| Movement from cash flows | | <u>(286,631)</u> | <u>623,233</u> |
| Net cash at beginning of year | | <u>882,858</u> | <u>259,625</u> |
| Net cash at end of year | | <u>596,227</u> | <u>882,858</u> |

The accompanying notes form part of the financial statements.

Notes to the financial statements

For the year ended 31 December 2019

Euro reporting currency

1 Accounting policies

Renegade Spirits Ireland Limited is a private company, limited by shares, incorporated in the United Kingdom and is registered at 2 Babmaes Street, London, SW1Y 6HD. Registered number 09102027. The group is primarily engaged in the distillation of premium brand whiskey. The principal place of activity is Grattan Quay, Waterford City, Ireland.

The financial statements are prepared on a going concern basis and in accordance with United Kingdom generally accepted accounting principles, including Financial Reporting Standard 102 (FRS 102), and with the Companies Act 2006. The financial statements have been prepared under the historical cost convention, except for the use of fair values where required by accounting standards, and in accordance with the accounting policies set out below.

The financial statements consolidate the accounts of Renegade Spirits Ireland Limited and its subsidiary company Renegade's Waterford Distillery Limited. The company has taken advantage of the exemption contained within s408 of the Companies Act 2006 not to present its own profit and loss account.

Going concern

The directors note the impact of the spread of Covid-19 in early 2020 and the risks associated to the business from this. The directors do not consider that this results in any adjustment to the financial statements presented for 2019, having considered the impact on the total market value of the group's bulk stocks and its ability to continue to operate throughout the going concern assessment period of twelve months from the date of approval of the financial statements. In the light of the group's existing cash resources, including its undrawn facility of €7.7 million, net assets of €15.5 million and the expectation, based on knowledge to hand at the date of approval of these financial statements, that the group will operate to budget for 2020 as planned, the directors are satisfied that the group operates in its normal course of business. Accordingly, the financial statements are prepared on a going concern basis.

Taxation

Taxation is based on profits for the year as determined in accordance with the relevant tax legislation, together with adjustments to provisions for prior periods.

Deferred taxation is provided on timing differences that have originated but not reversed at the balance sheet date, where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date.

Deferred tax is measured as the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantially enacted by the balance sheet date. Deferred tax is measured on an undiscounted basis.

Investment in subsidiary

Investments in subsidiary is stated at cost less provision for any impairment in value.

Notes to the financial statements

For the year ended 31 December 2019

Euro reporting currency

Tangible fixed assets

Tangible assets are carried at cost less accumulated depreciation and any recognised impairment in value. Cost comprises the aggregate amount paid to acquire the assets and includes costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Depreciation is provided at rates calculated to write down the cost of tangible assets to their estimated residual value on the following bases:

| | |
|------------------------|---|
| Freehold property | Over 50 years on a straight line basis |
| Plant and machinery | Over 10-20 years on a straight line basis |
| Wooden casks | Over 20 years on a straight line basis |
| Furniture and fittings | Over 3-4 years on a straight line basis |

Stocks

Stocks and raw materials are stated at the lower of cost and net realisable value. Cost is defined as the production cost (including distillery overheads) or purchase price, as appropriate, plus carrying costs of applicable warehouse rents, cask depreciation and financing costs. Appropriate provision is made for obsolete or slow moving items.

Financial instruments

The Group only enters into basic financial instruments.

(i) Financial assets

Basic financial assets, including other debtors and amounts owed by group undertakings, are recognised at transaction price.

(ii) Financial liabilities

Basic financial liabilities, including trade payables, accruals, other payables, bank and other loans are initially recognised at transaction price, unless the arrangement constitutes a financing transaction where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest.

Trade payables are obligations to pay for goods and services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

Foreign currency

The financial statements are presented in Euros which is the company and group's functional and presentational currency. Transactions denominated in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the reporting date are reported at the rates of exchange prevailing at that date.

Notes to the financial statements

For the year ended 31 December 2019

Euro reporting currency

Key judgements and sources of estimation uncertainty

The preparation of these financial statements requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses.

Judgements and estimates are continually evaluated and are based on historical experiences and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The group makes estimates and assumptions concerning the future. The resulting accounting estimates will by definition seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of the assets and liabilities within the next financial year are discussed below.

(a) Establishing lives for depreciation purposes of property, plant and equipment

Long-lived assets, consisting primarily of property, plant and equipment, comprise a significant portion of the total assets. The annual depreciation charge depends primarily on the estimated lives of each type of assets and estimates of residual values. The group regularly review these asset lives and change them as necessary to reflect current thinking on remaining lives in light of prospective economic utilisation and physical condition of the assets concerned. Changes in asset lives can have a significant impact on depreciation and amortisation charges for the period. Detail of the useful lives is included in the accounting policies.

(a) Valuation of stock

The group values stock at the lower of cost and net realisable value. In assessing net realisable value, the directors must make assumptions and estimates on the current and future value of unfinished stock. This is inherently uncertain. Any change in these estimates and assumptions in the net realisable value of the stock could impact on the carrying value of the stock at the year end.

Pensions

The group operates a money purchase pension scheme. The pensions scheme contributions are charged against profit as they fall due.

Share-based payments

The company issues share options to certain employees. In accordance with FRS102 Section 26 the company reflects the economic cost of awarding shares to employees by recording an expense in the profit and loss account equal to the fair value of the benefit awarded, fair value being determined by reference to option pricing models. The expense is recognised in the profit and loss account over the vesting period with a corresponding credit to "share-based payments reserve" in the balance sheet.

The calculation of the fair values of the options issued by the company has been based upon the Black-Scholes pricing model together with a number of subjective assumptions, the most significant of which is that the expected volatility of the company's shares will be 15%.

Related party transactions

The company has taken advantage of the exemption available under paragraph 33.1A of FRS 102 from disclosure of transactions with its subsidiary company on the grounds that the company is a wholly owned subsidiary.

Notes to the financial statements

For the year ended 31 December 2019

Euro reporting currency

2 Interest receivable and similar income

| | Year ended 31 December 2019 € | Year ended 31 December 2018 € |
|------------------------|--|--|
| Bank interest received | 522 | 532 |
| | <u>522</u> | <u>532</u> |

3 Employees

Average monthly number of people (including directors) employed by the group during the year:

| | Year ended 31 December 2019 Group | Year ended 31 December 2018 Group | Year ended 31 December 2019 Company | Year ended 31 December 2018 Company |
|----------------|--|--|--|--|
| Administration | 11 | 9 | 8 | 7 |
| Engineering | 6 | 6 | - | - |
| Production | 8 | 7 | - | - |
| | <u>25</u> | <u>22</u> | <u>8</u> | <u>7</u> |

Their aggregate remuneration comprised:

| | Year ended 31 December 2019 Group € | Year ended 31 December 2018 Group € | Year ended 31 December 2019 Company € | Year ended 31 December 2018 Company € |
|--|---|---|---|---|
| Wages and salaries | 1,121,346 | 1,064,312 | 374,305 | 317,270 |
| Social security costs | 105,845 | 100,513 | 25,160 | 19,828 |
| Pension contributions to money purchase scheme | 37,595 | 20,628 | 8,553 | 4,645 |
| Share-based payment | 4,354 | 6,703 | 4,354 | 6,703 |
| | <u>1,269,140</u> | <u>1,192,156</u> | <u>412,372</u> | <u>348,446</u> |

Capitalised employee costs during the year amounted to €905,381 included in stock (2018 - €743,804).

Directors' emoluments

| | | |
|--|----------------|----------------|
| Directors' remuneration including fees paid to J.P.A.Adams (as explained in note 19) | <u>326,824</u> | <u>317,270</u> |
| The emoluments of the highest paid director | <u>174,706</u> | <u>169,348</u> |

The directors of the group are considered the key management personnel and their remuneration is disclosed in above. Their Employers NI was €22,761 (2018 - €22,071)

Notes to the financial statements

For the year ended 31 December 2019

Euro reporting currency

4 Loss on ordinary activities before taxation

Loss on ordinary activities before taxation is arrived at after charging/(crediting):

| | Year ended 31 December 2019 | Year ended 31 December 2018 |
|---|-----------------------------------|-----------------------------------|
| | € | € |
| Auditors' remuneration | 24,583 | 21,700 |
| (Loss)/gain on foreign currency translation | (19,038) | 1,925 |
| Depreciation of tangible fixed assets | 693,274 | 638,618 |

5 Taxation

| Year ended 31 December 2019 | Year ended 31 December 2018 |
|-----------------------------------|-----------------------------------|
| € | € |

The tax charge/(credit) on the loss on ordinary activities for the year was as follows:

| | | |
|--------------------|--------------|----------|
| UK Corporation tax | - | - |
| Overseas tax | (312) | - |
| | <u>(312)</u> | <u>-</u> |

Reconciliation of tax charge to loss on ordinary activities:

| | Year ended 31 December 2019 | Year ended 31 December 2018 |
|---|-----------------------------------|-----------------------------------|
| | € | € |
| Loss on ordinary activities before tax | (1,255,316) | (802,076) |
| Notional taxation at the standard UK corporation tax rate of 19% (2018 - 19%) | (238,510) | (152,394) |
| Effects of: | | |
| Expenses not allowed for tax purposes | (2,411) | (2,571) |
| Deferred tax not recognised | (236,099) | (149,823) |
| Current tax charge | <u>-</u> | <u>-</u> |

Notes to the financial statements

For the year ended 31 December 2019

Euro reporting currency

6 Tangible fixed assets

Group only

| | Freehold property | Plant and machinery | Casks and other assets | Total |
|-----------------------|----------------------|------------------------|---------------------------|-------------------|
| | € | € | € | € |
| Cost | | | | |
| Beginning of year | 929,331 | 9,472,496 | 3,575,413 | 13,977,240 |
| Additions | 79,106 | 37,170 | 1,141,961 | 1,258,237 |
| End of year | <u>1,008,437</u> | <u>9,509,666</u> | <u>4,717,374</u> | <u>15,235,477</u> |
| Depreciation | | | | |
| Beginning of year | 54,741 | 1,459,560 | 235,867 | 1,750,168 |
| Charge for the year | 20,169 | 490,161 | 182,944 | 693,274 |
| End of year | <u>74,910</u> | <u>1,949,721</u> | <u>418,811</u> | <u>2,443,442</u> |
| Net book value | | | | |
| End of year | <u>933,527</u> | <u>7,559,945</u> | <u>4,298,563</u> | <u>12,792,035</u> |
| Beginning of year | <u>874,590</u> | <u>8,012,936</u> | <u>3,339,546</u> | <u>12,227,072</u> |

7 Fixed asset investments

Fixed asset investments comprise the following:

| | 2019 Company € | 2018 Company € |
|--------------------------------|----------------------|----------------------|
| Subsidiary undertaking at cost | <u>18,000,000</u> | <u>18,000,000</u> |
| Beginning of year | 18,000,000 | 17,000,000 |
| Additions | - | 1,000,000 |
| End of year | <u>18,000,000</u> | <u>18,000,000</u> |
| Ordinary shares of €1 | <u>18,000,000</u> | <u>18,000,000</u> |

Renegade's Waterford Distillery Limited is incorporated in the Republic of Ireland and is a 100% owned subsidiary of the company. The registered office is 6th floor South Bank House, Barrow Street, Dublin 4. The principal activity is the distillation of premium brand whiskey.

Notes to the financial statements

For the year ended 31 December 2019

Euro reporting currency

8 Stocks

| | 2019 Group € | 2018 Group € | 2019 Company € | 2018 Company € |
|------------------------|--------------------|--------------------|----------------------|----------------------|
| Bulk stocks of whiskey | 18,097,357 | 12,481,386 | - | - |
| Raw materials | 49,927 | - | - | - |
| | <u>18,147,284</u> | <u>12,481,386</u> | <u>-</u> | <u>-</u> |

During the year interest of €639,720 (2018 - €392,664) and other financing costs of €175,036 (2018 - €66,893) were capitalised into bulk stocks of whiskey.

9 Debtors

| | 2019 Group € | 2018 Group € | 2019 Company € | 2018 Company € |
|------------------------------------|--------------------|--------------------|----------------------|----------------------|
| Amounts owed by group undertakings | - | - | 747,075 | 326,476 |
| Other debtors | 225,860 | 185,935 | 9,454 | 2,093 |
| Prepayments | 56,183 | 65,853 | - | - |
| | <u>282,043</u> | <u>251,788</u> | <u>756,529</u> | <u>328,569</u> |

10 Creditors: Amounts falling due within one year

| | 2019 Group € | 2018 Group € | 2019 Company € | 2018 Company € |
|------------------------------------|--------------------|--------------------|----------------------|----------------------|
| Trade creditors | 138,306 | 69,840 | 1,321 | 2,259 |
| Other taxation and social security | 36,497 | 31,180 | 10,192 | 10,348 |
| Other creditors | - | - | - | - |
| Accruals | 513,679 | 370,534 | 19,265 | 17,161 |
| | <u>688,482</u> | <u>471,554</u> | <u>30,778</u> | <u>29,768</u> |

11 Creditors: Amounts falling due after more than one year

| | 2019 Group € | 2018 Group € | 2019 Company € | 2018 Company € |
|----------------------------------|--------------------|--------------------|----------------------|----------------------|
| Bank loan | - | 6,743,269 | - | - |
| Other loan - PNC Business Credit | 11,931,575 | - | - | - |
| Other loan - BGF Investments LP | 2,925,000 | 1,963,185 | - | - |
| | <u>14,856,575</u> | <u>8,706,454</u> | <u>-</u> | <u>-</u> |

The group's bank loan is secured by way of a fixed and floating charge over the group's assets and subject to interest at EURIBOR rate plus 3.75% was repaid during the year.

Notes to the financial statements

For the year ended 31 December 2019

Euro reporting currency

11 Creditors: Amounts falling due after more than one year (continued)

The group's other loan – PNC Business Credit bank loan is secured by way of a fixed and floating charge over the group's assets and subject to interest at EURIBOR rate plus 3.00% and is repayable on 31 July 2023.

The other loan - BGF Investments LP of €2,925,000 - (2018 - €2,047,500) relates to a 9% loan note in favour of BGF Investments LP. The loan is repayable by instalment between 31 March 2022 and 30 September 2024.

12 Financial instruments

The group and company had the following financial instruments:

| | 2019 Group € | 2018 Group € | 2019 Company € | 2018 Company € |
|--|--------------------|--------------------|----------------------|----------------------|
| <i>Financial assets</i> | | | | |
| Financial assets measured at amortised cost | | | | |
| Other debtors | 82,854 | 86,142 | 755,588 | 327,966 |
| <i>Financial liabilities</i> | | | | |
| Financial liabilities measured at amortised cost | | | | |
| Trade creditors and accruals | 15,508,560 | 9,146,828 | 20,586 | 19,420 |

13 Called-up share capital

| | 2019 € | 2018 € |
|---|------------------|------------------|
| <i>Allotted, called up and fully paid:</i> | | |
| 791,406 (2018 – 791,406) ordinary shares of £1 each | 998,065 | 998,065 |
| 83,334 (2018 – 58,334) "A" ordinary shares of £1 each | 95,584 | 67,834 |
| | <u>1,094,649</u> | <u>1,065,899</u> |

The following £1 "A" Ordinary shares were issued during the Year:

| | 2019 | | 2018 | |
|--|----------------|----------------|----------------|----------------|
| | £ | € | £ | € |
| 11 April 2018 - 25,000 at £30.00 per share | - | - | 750,000 | 855,000 |
| 11 April 2019 - 25,000 at £30.00 per share | 750,000 | 862,500 | - | - |
| | <u>750,000</u> | <u>862,500</u> | <u>750,000</u> | <u>855,000</u> |

Notes to the financial statements

For the year ended 31 December 2019

Euro reporting currency

14 Share premium

| | 2019 Company € | 2018 Company € |
|-------------------------|----------------------|----------------------|
| Beginning of year | 18,451,098 | 17,633,851 |
| Share premium | 833,750 | 826,500 |
| Expenses of share issue | (4,415) | (9,253) |
| End of year | <u>19,280,433</u> | <u>18,451,098</u> |

15 Share-based payments reserve

| | 2019 Group € | 2018 Group € | 2019 Company € | 2018 Company € |
|---------------------|--------------------|--------------------|----------------------|----------------------|
| Beginning of year | 17,838 | 11,135 | 17,838 | 11,135 |
| Share-based payment | 4,354 | 6,703 | 4,354 | 6,703 |
| End of year | <u>22,192</u> | <u>17,838</u> | <u>22,192</u> | <u>17,838</u> |

Share options

Share options have been granted to subscribe for the following:

| | Awarded | Exercised | Lapsed | Outstanding |
|--|--------------|-----------|----------|--------------|
| Employee ordinary share options | | | | |
| Awarded 2017 exercisable between 1 January 2021 and 31 December 2026 at £27.50 | 5,850 | - | - | 5,850 |
| Awarded 2017 exercisable between 1 July 2021 and 31 December 2026 at £30.00 | 400 | - | - | 400 |
| Awarded 2018 exercisable between 1 January 2022 and 31 December 2027 at £32.50 | 950 | - | - | 950 |
| Awarded 2019 exercisable between 1 January 2023 and 31 December 2028 at £45.00 | 1,000 | - | - | 1,000 |
| Awarded 2019 exercisable between 1 July 2023 and 31 December 2028 at £45.00 | 600 | - | - | 600 |
| | <u>8,800</u> | <u>-</u> | <u>-</u> | <u>8,800</u> |

The inputs into the Black-Scholes model are as follows

| | 2019 | 2018 |
|-------------------------------------|-----------------|-----------------|
| Share price at date of grant | £27.50 - £30.00 | £27.50 - £30.00 |
| Exercise price at the date of grant | £27.50 - £30.00 | £27.50 - £30.00 |
| Expected volatility | 15% | 15% |
| Expected life | 4 years | 4 years |
| Risk free rate | 0.4% | 0.4% |
| Expected dividend yield | <u>nil%</u> | <u>nil%</u> |

Notes to the financial statements

For the year ended 31 December 2019

Euro reporting currency

16 Profit and loss account

| | 2019 Group € | 2018 Group € | 2019 Company € | 2018 Company € |
|---|--------------------|--------------------|----------------------|----------------------|
| Beginning of year | (2,869,739) | (2,067,663) | (1,222,474) | (840,315) |
| Total comprehensive income for the year | (1,255,004) | (802,076) | (415,875) | (382,159) |
| End of year | <u>(4,124,743)</u> | <u>(2,869,739)</u> | <u>(1,638,349)</u> | <u>(1,222,474)</u> |

17 Cash flow statement

(a) Reconciliation of operating profit to operating cash flows

| | Year ended 31 December 2019 € | Year ended 31 December 2018 € |
|---|--|--|
| Loss for the financial year | (1,255,004) | (802,076) |
| Adjustments for: | | |
| Interest received | (522) | (532) |
| Taxation charge/(credit) | (312) | - |
| Operating loss | <u>(1,255,838)</u> | <u>(802,608)</u> |
| Depreciation of tangible fixed assets | 7,755 | 9,407 |
| Share-based payment | 4,354 | 6,703 |
| | <u>(1,243,729)</u> | <u>(786,498)</u> |
| Movement on: | | |
| Stocks | (4,641,874) | (3,865,042) |
| Debtors | (30,254) | (87,473) |
| Creditors | 34,039 | (29,213) |
| Taxation paid | 312 | - |
| Net cash outflow from operating activities | <u>(5,949,585)</u> | <u>(4,768,226)</u> |

Notes to the financial statements

For the year ended 31 December 2019

Euro reporting currency

17 Cash flow statement (continued)

(b) Analysis of cash flows for headings netted in the cash flow statement

Investing activities

| | | |
|-----------------------------------|--------------------|--------------------|
| Purchase of tangible fixed assets | (1,258,237) | (1,151,212) |
| Sale of tangible fixed assets | - | - |
| Interest received | 522 | 532 |
| | <u>(1,257,715)</u> | <u>(1,150,680)</u> |

Financing activities

| | | |
|---|------------------|------------------|
| Shares issued (less expenses of issue) | 858,085 | 845,747 |
| Bank loan advanced in the year | 1,950,000 | 4,853,387 |
| Bank loan repaid in the year | (8,700,000) | - |
| Other loan - PNC Business Credit advanced in the year | 12,301,326 | - |
| Other loan - BGF Investments LP advanced in the year | 877,500 | 891,005 |
| Other financing costs paid | (366,242) | (48,000) |
| | <u>6,920,669</u> | <u>6,542,139</u> |

18 Related party transactions

Consultancy fees paid to J.P.A.Adams in 2019 total €133,838 (2018 - €129,922) which were included in directors remuneration.

Management fees paid to BGF Investments LP in 2019 total €59,322 (2018 - €62,048).

During the year, entities related through commonality of directors and ownership were recharged amounts totaling €144,052 for costs the group had incurred on behalf on these entities. The group billed these entities amounts totaling €20,907. The amount owed at year end was €20,907 (2018 - €nil).

19 Controlling party

The directors do not consider there to be an ultimate controlling party.

20 Post balance sheet events

In the first half of 2020, the outbreak of Covid-19 spread throughout the World. The initial impact of this has been severe and has resulted in a significant worldwide slowdown in economic activity. In Ireland, the economic impact of this pandemic has been characterised by the temporary closure of many businesses in "non-essential" areas to ensure that people's movements are restricted in order to slow down the spread of the virus. The effect of the restrictions and slowdown in economic activity resulting from Covid-19 presents challenges to the group, and the ultimate impact cannot be fully quantified at the time of approving the financial statements. The directors do not consider that this results in any adjustment to the financial statements presented for 2019, having considered the impact on the total market value of the group's bulk stocks, the carrying value of the group's plant and equipment and its ability to continue to operate as a going concern.