Company Registration No: 09028598

R G FORD BROKERS (ESSEX) LIMITED

Report and Unaudited Financial Statements

For the year ended 31 December 2017

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R G FORD BROKERS (ESSEX) LIMITED

REPORT AND UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

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R G FORD BROKERS (ESSEX) LIMITED

DIRECTORS' REPORT

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The directors present their report and unaudited financial statements of R G Ford Brokers (Essex) Limited (the "Company") for the year ended 31 December 2017.

Directors

The current directors and those who served throughout the year, except as noted, are as follows:

J A Bean (resigned 1 February 2017)
R C W Organ (resigned 1 February 2017)
C W Godwin (appointed 19 January 2017)
J M Pickford (appointed 19 January 2017)

Approved by the Board and signed on its behalf by:

Director

23/07/2018

1 Tower Place West Tower Place London EC3R 5BU United Kingdom

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STATEMENT OF FINANCIAL POSITION As at 31 December 2017

| | Note | 2017 £ | 2016 £ |
|--------------------------------------|------|-----------|-----------|
| CURRENT ASSETS | | | |
| Debtors: Amounts due within one year | 5 | 1,000 | 1,000 |
| NET CURRENT ASSETS | | 1,000 | 1,000 |
| NET ASSETS | _ | 1,000 | 1,000 |
| | | | |
| CAPITAL AND RESERVES | | | |
| Called up share capital | 6 _ | 1,000 | 1,000 |
| SHAREHOLDERS' FUNDS | | 1,000 | 1,000 |

R G Ford Brokers (Essex) Limited (registered number 09028598) did not trade during the current or preceding year and has made neither profit nor loss, nor any other recognized gain or loss.

For the year ending 31 December 2017 the Company was entitled to exemption from audit under section 480 of the Companies Act 2006 ("the Act") relating to dormant companies.

The members have not required the Company to obtain an audit of its financial statements for the year in question in accordance with section 476 of the Act.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements on pages 2 to 4 were approved and authorised for issue by the Board of Directors on 23/07/2018.

Signed on behalf of the Board of Directors

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23/07/ 2018

NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2017

1. ACCOUNTING POLICY

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The financial statements have been prepared under the historical cost convention and in accordance with Financial Reporting Standard 102 (FRS 102) issued by the Financial Reporting Council.

2. STATEMENT OF INCOME AND RETAINED EARNINGS

No Statement of Income and Retained Earnings is presented with these financial statements because the Company has not received income, incurred expenditure or recognised any gains or losses during either the year under review or the preceding year. There have been no movements in shareholders' funds during the year or the preceding year.

3. RELATED PARTIES

Advantage has been taken of the exemption under FRS 102 s33.1A not to disclose transactions between entities within the Marsh & McLennan Companies, Inc. Group (the "Group"), where no less than 100% of voting rights are controlled within the Group, whose consolidated financial statements are publicly available. There are no other transactions requiring disclosure.

4. DIRECTORS AND EMPLOYEES

No remuneration was paid or is payable to the directors of R G Ford Brokers (Essex) Limited in respect of their services to the Company during the year. Directors were remunerated for their services to other companies in the Marsh & McLennan Companies, Inc. Group and their remuneration is dealt with in the financial statements of those companies. The Company had no employees during the year, or the previous year.

| 5. | DEBTORS: Amounts falling due within one year | | |
|----|--|-------|-------|
| | | 2017 | 2016 |
| | | £ | £ |
| | Other receivables | 1,000 | 1,000 |
| _ | CALLED UD CHADE CADIFAL | | |
| 6. | CALLED UP SHARE CAPITAL | | |
| | | 2017 | 2016 |
| | | £ | £ |
| | Allotted, called up and fully paid | | |
| | 1,000 Ordinary Shares of £1 each | 1,000 | 1,000 |

The share capital of the Company consists of fully paid Ordinary Shares with a par value of £1 per share. All shares are equally eligible to receive dividends and the repayment of capital and represent one vote at shareholders' meetings of the Company.

R G FORD BROKERS (ESSEX) LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued) For the year ended 31 December 2017

7. IMMEDIATE AND ULTIMATE PARENT COMPANIES

The Company's immediate parent company is R G Ford Brokers Limited, registered in England and Wales. The Company's ultimate parent company and controlling entity is Marsh & McLennan Companies, Inc., incorporated in the state of Delaware, United States of America.

The smallest and largest group in which the results of R G Ford Brokers (Essex) Limited are consolidated is that headed by Marsh & McLennan Companies, Inc. The consolidated financial statements of Marsh & McLennan Companies, Inc. are available to the public and may be obtained from:

Companies House Crown Way Maindy Cardiff CF14 3UZ

and also from:

The Company Secretary
MMC Treasury Holdings (UK) Limited
1 Tower Place West
Tower Place
London
EC3R 5BU