## MORALIS GROUP LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

LB GROUP
Swift House
Ground Floor
18 Hoffmanns Way
Chelmsford
Essex
UK
CM1 1GU

#### **COMPANY INFORMATION**

Directors Mr G M Hobson

Mr G D Thompson Mr D W Thompson Mr S Motala

Company number 08850452

Registered office Swift House

Ground Floor 18 Hoffmanns Way Chelmsford Essex UK

Auditor LB Group Limited (Chelmsford)

Swift House Ground Floor 18 Hoffmanns Way Chelmsford

Essex UK CM1 1GU

CM1 1GU

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#### STRATEGIC REPORT

#### FOR THE YEAR ENDED 31 MARCH 2021

The directors present the strategic report for the year ended 31 March 2021.

#### S172 Statement

During the year, the Directors have acted to promote the success of the Company for the benefit of its members.

Throughout the year, while discharging their duties section 172(1) requires a Director to have regard to, among other matters, the;

- Likely long-term consequences
- Interests of the Company's employees
- Business relationships with suppliers and customers
- Impact on the community and environment
- Reputation for high standards of business conduct
- Acting fairly between members of the company

The nature of our Group encompasses various industries and entails constant communication with industry leaders, government, suppliers, customers, employees and communities.

To enable the continued success of the Moralis Group the Directors value the points shown above as imperative for future growth of our businesses and as such will continue to strive to reach the highest standards in each sector.

This can only be achieved by constantly evolving and adapting to the requirements of all stakeholders focusing on the environment and the ways in which we as a company can contribute to making the world a better place.

#### STRATEGIC REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 MARCH 2021

#### Fair review of the business

The directors aim to provide a balanced and comprehensive review of the development and performance of the business during the period and its position at the period end. The review is consistent with the size and non-complex nature of the business and is written in the context of the risks and uncertainties faced.

#### **Business Review**

The directors consider that the key performance indicators are those that communicate the financial performance and strength of the company as a whole, these being turnover, operating profit and profit on ordinary activities before taxation. The figures are disclosed below:

Turnover £38,806,849 (2020: £43,965,878)

Operating profit £1,977,698 (2020: £3,483,969)

Profit on ordinary activities before taxation £1,048,173 (2020: £3,352,728)

The directors are satisfied with the group's financial position at the year end and are pleased that the group achieved a profit for the year on its trading activities.

The group's capital and reserves have increased by £972,229 to £51,135,148.

#### **Risks and Uncertainties**

As for many businesses of this size, the business environment in which the group operates continues to be challenging. The group faces competition in its markets, and is of course subject to consumer and commercial spending patterns and the overall level of disposable income within the economy.

In addition to the above the impact of Covid-19 and Brexit are a risk to the group. The directors are continuously monitoring the situation and positioning the business so that it can continue to thrive in the future.

On behalf of the board

Mr D W Thompson **Director** 2 December 2021

#### **DIRECTORS' REPORT**

#### FOR THE YEAR ENDED 31 MARCH 2021

The directors present their annual report and financial statements for the year ended 31 March 2021.

#### **Principal activities**

The principal activity of the company continued to be that of a holding company, whilst those of the group continued to comprise the following: real estate, storage facilities, waste management, forwarding agents, haulage logistics and investment activities

#### Results and dividends

The results for the year are set out on pages 11 - 12

Ordinary dividends were paid amounting to £30,191. The directors do not recommend payment of a further dividend.

#### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr G M Hobson Mr G D Thompson Mr D W Thompson Mr S Motala

#### Financial instruments

The group operates a treasury function which is responsible for managing the liquidity, interest and foreign currency risks associated with the group's activities.

The group's principal financial instruments include derivative financial instruments, the purpose of which is to manage currency risks and interest rate risks arising from the group's activities, and bank overdrafts, loans and corporate bonds, the main purpose of which is to raise finance for the group's operations. In addition, the group has various other financial assets and liabilities such as trade debtors and trade creditors arising directly from its operations. Derivative transactions which the group enters into principally comprise forward exchange contracts. In accordance with group's treasury policy, derivative instruments are not entered into for speculative purposes.

The group manages its cash and borrowing requirements in order to maximise interest income and minimise interest expense, whilst ensuring the group has sufficient liquid resources to meet the operating needs of the business.

The group is exposed to fair value interest rate risk on its fixed rate borrowings and cash flow interest rate risk on floating rate deposits, bank overdrafts and loans. The group uses interest rate derivatives to manage the mix of fixed and variable rate debt so as to reduce its exposure to changes in interest rates.

The group's principal foreign currency exposures arise from trading with overseas companies. Group policy permits but does not demand that these exposures may be hedged in order to fix the cost in sterling. This hedging activity involves the use of foreign exchange forward contracts.

Investments of cash surpluses, borrowings and derivative instruments are made through banks and companies which must fulfil credit rating criteria approved by the Board.

All customers who wish to trade on credit terms are subject to credit verification procedures. Trade debtors are monitored on an ongoing basis and provision is made for doubtful debts where necessary.

#### **DIRECTORS' REPORT (CONTINUED)**

#### FOR THE YEAR ENDED 31 MARCH 2021

#### Disabled persons

Applications for employment by disabled persons are always fully considered, bearing in mind the aptitudes of the applicant concerned. In the event of members of staff becoming disabled, every effort is made to ensure that their employment within the group continues and that the appropriate training is arranged. It is the policy of the group that the training, career development and promotion of disabled persons should, as far as possible, be identical to that of other employees.

#### Employee involvement

The group's policy is to consult and discuss with employees, through staff councils and at meetings, matters likely to affect employees' interests.

Information about matters of concern to employees is given through information bulletins and reports which seek to achieve a common awareness on the part of all employees of the financial and economic factors affecting the group's performance.

#### **Auditor**

In accordance with the company's articles, a resolution proposing that LB Group Limited (Chelmsford) be reappointed as auditor of the group will be put at a General Meeting.

#### **Energy and carbon report**

The group has followed the 2019 HM Government Environmental Reporting Guidelines. The group has also used the GHG Reporting Protocol – Corporate Standard and have used the 2020 UK Government's Conversion Factors for Company Reporting

| Energy consumption                          |        | kWh        |
|---|--------|------------|
| Aggregate of energy consumption in the year |        | 28,089,290 |
|   |        |            |
| Emissions of CO2 equivalent                 | Metric | Metric     |
|   | tonnes | tonnes     |
| Gas combustion                              | 79     |            |
| Fuel consumed for owned transport           | 6,345  |            |
|   |        | 6,424      |
| Electricity purchased                       |        | 250        |
|   |        |            |
| Total gross emissions                       |        | 6,674      |
| Intensity ratio                             |        |            |
| Tonnes of CO2 per £m of revenue             |        | 207        |
| Torrilles of GOZ per xitt of revenue        |        | 207        |

#### Measures taken to improve energy efficiency

The company has implemented the policies below for the purpose of increasing the businesses energy efficiency in the current reported financial year:

- Improved video conferencing availability and encouragement of its use;
- · Reduced emissions & travel costs by reducing non-essential face to face meetings with customers & suppliers;
- · Continuous renewal of its motor vehicle fleet to ensure they are using the most efficient combustion engines.

## DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

#### Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

On behalf of the board

Mr D W Thompson **Director** 

2 December 2021

### DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 MARCH 2021

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the;
- prepare the on the going concern basis unless it is inappropriate to presume that the group and company will
  continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### INDEPENDENT AUDITOR'S REPORT

#### TO THE MEMBERS OF MORALIS GROUP LIMITED

#### Opinion

We have audited the financial statements of Moralis Group Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 March 2021 which comprise the group profit and loss account, the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the company statement of changes in equity, the group statement of cash flows, the company statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2021 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF MORALIS GROUP LIMITED

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- · the parent company financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

### INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF MORALIS GROUP LIMITED

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, incorporated the following:

- The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- We identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of a management company;
- We focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation, data protection, money laundering, employment, and health and safety legislation;
- We assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence;
- Identified laws and regulations were communicated within the audit team regularly and the team remained alert to
  instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- Making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- Considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, our work included:

- Performance of analytical procedures to identify any unusual or unexpected relationships;
- Testing journal entries to identify unusual transactions. Investigated the rationale behind significant or unusual transactions; and
- Observation and identification of internal controls in place, specifically around payroll and bank transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- Agreeing financial statement disclosures to underlying supporting evidence;
- Enquiring of management as to actual and potential litigation and claims; and
- Reviewing correspondence with HMRC and reviewing for evidence of correspondence with legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

### INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF MORALIS GROUP LIMITED

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Stuart Sheldrick (Senior Statutory Auditor)
For and on behalf of LB Group Limited (Chelmsford)

6 December 2021

**Chartered Accountants Statutory Auditor** 

Swift House Ground Floor 18 Hoffmanns Way Chelmsford Essex UK CM1 1GU

MORALIS GROUP LIMITED

## GROUP PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2021

| Turnover Cost of sales Gross profit Administrative expenses Other operating income Exceptional item Operating profit      | νο Ses        |                                     | Discontinued operations £ | 31 March<br>2021<br>£<br>38,806,849<br>(30,630,904)<br>8,175,945<br>(7,287,943)<br>1,096,343<br>(6,647)<br>1,977,698 | Continuing Discontinued operations operations £ £ £ 43,935,878 | operations £ | 31 March<br>2020<br>£<br>43,935,878<br>(34,129,018)<br>9,806,860<br>(6,354,747)<br>67,281<br>(35,425)<br>3,483,969 |
|---|---------------|-------------------------------------|---------------------------|--|--|--------------|--|
| Administrative expenses Other operating income Exceptional item   | 4             | (7,287,943)<br>1,096,343<br>(6,647) | 1 1 1                     | (7,287,943)<br>1,096,343<br>(6,647)  | (6,354,747)<br>67,281<br>(35,425)                              |              | (6,354,747)<br>67,281<br>(35,425)  |
| Operating profit  | <b>υ</b> τ    | 1,977,698                           |                           | 1,977,698  | 3,483,969  |              | 3,483,969  |
| Interest receivable and similar income Interest payable and similar expenses Fair value adjustment of investment property | 9<br>10<br>11 | 999<br>(923,292)<br>(7,232)         | 1 1 1                     | 999<br>(923,292)<br>(7,232)  | 5,772<br>(1,036,783)<br>899,770                                | 1 1 1        | 5,772<br>(1,036,783)<br>899,770  |
| Profit before taxation  |               | 1,048,173                           |                           | 1,048,173  | 3,352,728  |              | 3,352,728  |
| Tax on profit   | 12            | (45,753)                            |                           | (45,753)   | (631,767)  |              | (631,767)  |
| Profit for the financial year   |               | 1,002,420                           |                           | 1,002,420  | 2,720,961  |              | 2,720,961  |

# GROUP PROFIT AND LOSS ACCOUNT (CONTINUED)

# FOR THE YEAR ENDED 31 MARCH 2021

| Profit for the financial year is attributable to: - Owners of the parent company - Non-controlling interests |   |
|--|---|
|  | Notes   |
|  | Continuing Discontinued operations operations £ |
|  | Discontinued operations                         |
| 1,002,527<br>(107)<br>1,002,420  | 31 March<br>2021<br>£                           |
|  | Continuing Discontinued operations operations £ |
|  | Discontinued operations                         |
| 2,720,961<br>-<br>-<br>2,720,961   | 31 March<br>2020<br>£                           |

#### GROUP STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2021

|   | 2021      | 2020      |
|---|-----------|-----------|
|   | £         | £         |
| Profit for the year   | 1,002,420 | 2,720,961 |
| Other comprehensive income                                  | -         | -         |
| Total comprehensive income for the year                     | 1,002,420 | 2,720,961 |
|   |           |           |
| Total comprehensive income for the year is attributable to: |           |           |
| - Owners of the parent company                              | 1,002,527 | 2,720,961 |
| - Non-controlling interests                                 | (107)     | -         |
|   | 1,002,420 | 2,720,961 |
|   |           |           |

#### **COMPANY BALANCE SHEET**

#### **AS AT 31 MARCH 2021**

|   |       | 20          | 21          | 20          | 20          |
|---|-------|-------------|-------------|-------------|-------------|
|   | Notes | £           | £           | £           | £           |
| Fixed assets  |       |             |             |             |             |
| Tangible assets   | 15    |             | 19,188      |             | -           |
| Investments   | 17    |             | 18,885,394  |             | 18,885,394  |
|   |       |             | 18,904,582  |             | 18,885,394  |
| Current assets  |       |             |             |             |             |
| Debtors   | 19    | 1,486,766   |             | 60,353      |             |
| Cash at bank and in hand                                |       | 2,089       |             | 2,089       |             |
|   |       | 1,488,855   |             | 62,442      |             |
| Creditors: amounts falling due within one               | 20    | (2,618,755) |             | (1,116,191) |             |
| year  | 20    | (2,016,733) |             | (1,110,191) |             |
| Net current liabilities                                 |       |             | (1,129,900) |             | (1,053,749) |
| Total assets less current liabilities                   |       |             | 17,774,682  |             | 17,831,645  |
| Creditors: amounts falling due after more than one year | 21    |             | (1,040,000) |             | (1,100,000) |
|   |       |             |             |             |             |
| Net assets  |       |             | 16,734,682  |             | 16,731,645  |
|   |       |             |             |             |             |
| Capital and reserves Called up share capital            | 28    |             | 77,361      |             | 86,436      |
| Share premium account                                   | 26    |             | 15,510,857  |             | 15,510,857  |
| Capital redemption reserve                              | 27    |             | 9,075       |             | 10,510,057  |
| Shares held in treasury                                 | 29    |             | (650,000)   |             | (650,000)   |
| Profit and loss reserves                                |       |             | 1,787,389   |             | 1,784,352   |
| Total equity  |       |             | 16,734,682  |             | 16,731,645  |

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £33,227 (2020 - £26,720 profit).

The financial statements were approved by the board of directors and authorised for issue on 2 December 2021 and are signed on its behalf by:

Mr D W Thompson

Director

Company Registration No. 08850452

#### **GROUP BALANCE SHEET**

#### **AS AT 31 MARCH 2021**

|   |       | 20           | 21           | 20           | 20           |
|---|-------|--------------|--------------|--------------|--------------|
|   | Notes | £            | £            | £            | £            |
| Fixed assets  |       |              |              |              |              |
| Goodwill  | 14    |              | 283,155      |              | 734,599      |
| Tangible assets   | 15    |              | 41,492,883   |              | 41,824,756   |
| Investment properties                                   | 16    |              | 28,734,147   |              | 28,131,558   |
| Investments   | 17    |              | 193,589      |              | 231          |
|   |       |              | 70,703,774   |              | 70,691,144   |
| Current assets  |       |              |              |              |              |
| Stocks  | 18    | 3,726,376    |              | 2,288,912    |              |
| Debtors   | 19    | 11,749,820   |              | 12,687,796   |              |
| Cash at bank and in hand                                |       | 4,571,264    |              | 4,031,690    |              |
|   |       | 20,047,460   |              | 19,008,398   |              |
| Creditors: amounts falling due within one               |       |              |              |              |              |
| year  | 20    | (14,370,685) |              | (13,564,644) |              |
| Net current assets                                      |       |              | 5,676,775    |              | 5,443,754    |
| Total assets less current liabilities                   |       |              | 76,380,549   |              | 76,134,898   |
| Creditors: amounts falling due after more than one year | 21    |              | (22,776,001) |              | (23,520,679) |
| Provisions for liabilities                              | 24    |              | (2,469,400)  |              | (2,451,300)  |
| Net assets  |       |              | 51,135,148   |              | 50,162,919   |
| Capital and reserves                                    |       |              |              |              |              |
| Called up share capital                                 | 28    |              | 77,361       |              | 86,436       |
| Share premium account                                   | 26    |              | 60,940       |              | 60,940       |
| Capital redemption reserve                              | 27    |              | 9,075        |              | -            |
| Other reserves  | 29    |              | (3,633,361)  |              | (3,633,361)  |
| Profit and loss reserves                                | 23    |              | 54,621,240   |              | 53,648,904   |
| Equity attributable to owners of the                    |       |              |              |              |              |
| parent company  |       |              | 51,135,255   |              | 50,162,919   |
| Non-controlling interests                               |       |              | (107)        |              | -            |
|   |       |              | 51,135,148   |              | 50,162,919   |
|   |       |              |              |              |              |

The financial statements were approved by the board of directors and authorised for issue on 2 December 2021 and are signed on its behalf by:

Mr D W Thompson

Director

# COMPANY STATEMENT OF CHANGES IN EQUITY

# FOR THE YEAR ENDED 31 MARCH 2021

| 16,734,682         | 1,787,389                | (650,000)                     | 9,075      | 15,510,857            | 77,361        |          | Balance at 31 March 2021   |
|--------------------|--------------------------|-------------------------------|------------|-----------------------|---------------|----------|--|
| (9,075)            |                          |                               |            |                       | (9,075)       | 28       | Reduction of shares  |
| (30,191)<br>9,075  | (30,191)<br>-            |                               | -<br>9,075 |                       |               | 13<br>28 | Dividends Redemption of shares   |
| 33,228             | 33,228                   |                               |            | 1                     | 1             |          | Year ended 31 March 2021: Profit and total comprehensive income for the year           |
| 16,731,645         | 1,784,352                | (650,000)                     |            | 15,510,857            | 86,436        |          | Balance at 31 March 2020   |
| 26,719<br>(27,234) | 26,719<br>(27,234)       | 1 1                           | 1 1        |                       |               | 13       | Year ended 31 March 2020: Profit and total comprehensive income for the year Dividends |
| 16,732,160         | (650,000) 1,784,867      | (650,000)                     |            | 15,510,857            | 86,436        |          | Balance at 1 April 2019  |
| Total<br>£         | Profit and loss reserves | Capital Own shares lo: eserve | rede       | Share premium account | Share capital | Notes    |  |
|                    |                          |                               |            |                       |               |          |  |

# GROUP STATEMENT OF CHANGES IN EQUITY

# FOR THE YEAR ENDED 31 MARCH 2021

| Balance at 31 March 2021 | Year ended 31 March 2021: Profit and total comprehensive income for the year Dividends Redemption of shares Reduction of shares | Balance at 31 March 2020 | Year ended 31 March 2020:  Profit and total comprehensive income for the year  Dividends | Balance at 1 April 2019 |   |
|--------------------------|---|--------------------------|--|-------------------------|---|
|                          | 13<br>28<br>28  |                          | 13   |                         | Notes S   |
| 77,361                   | (9,075)   | 86,436                   |  | 86,436                  | Share capital                                       |
| 60,940                   |   | 60,940                   |  | 60,940                  | Share premium account                               |
| 9,075                    | 9,075   |                          |  |                         | Capital redemption reserve                          |
| (3,633,361)              | 1 1 1 1   | (3,633,361)              |  | (3,633,361)             | Other<br>reservesic<br>£                            |
| 54,621,240               | 1,002,527<br>(30,191)<br>-  | 53,648,904               | 2,720,961<br>(27,234)  | 50,955,177              | Other Profit and reservesloss reserves              |
| 51,135,255               | 1,002,527<br>(30,191)<br>9,075<br>(9,075)   | 50,162,919               | 2,720,961<br>(27,234)  | 47,469,192              | Totabn<br>controlling<br>interest                   |
| (107)                    | (107)   |                          |  |                         | Totabn-controlling<br>Illing interest<br>erest<br>£ |
| (107) 51,135,148         | 1,002,420<br>(30,191)<br>9,075<br>(9,075)   | 50,162,919               | 2,720,961<br>(27,234)  | 47,469,192              | Total<br>£  |

#### COMPANY STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2021

|  | 2021     | 1               | 202            | 0                     |
|--|----------|-----------------|----------------|-----------------------|
| Notes  | £        | £               | £              | £                     |
| Cash flows from operating activities                       |          |                 |                |                       |
| Cash absorbed by operations 33                             |          | (125,360)       |                | (839,632)             |
| Interest paid Income taxes paid                            |          | (34,979)<br>-   |                | (26,305)<br>(15,005)  |
|  |          |                 |                |                       |
| Net cash outflow from operating activities                 |          | (160,339)       |                | (880,942)             |
| Investing activities                                       |          |                 |                |                       |
| Purchase of tangible fixed assets Purchase of subsidiaries | (21,173) |                 | -<br>(288,101) |                       |
| Dividends received   | 211,100  |                 | 80,000         |                       |
|  |          |                 |                |                       |
| Net cash generated from/(used in) investing activities     |          | 189,927         |                | (208,101)             |
|  |          | •               |                | , , ,                 |
| Financing activities Proceeds of new bank loans            | (60,000) |                 | 1,100,000      |                       |
| Payment of finance leases obligations                      | (3,821)  |                 | 3,821          |                       |
| Dividends paid to equity shareholders                      | (30,191) |                 | (27,234)       |                       |
| Net cash (used in)/generated from financing                |          |                 |                |                       |
| activities   |          | (94,012)        |                | 1,076,587             |
| Net decrease in cash and cash equivalents                  |          | (64,424)        |                | (12,456)              |
| Cash and cash equivalents at beginning of year             |          | (12,456)        |                | -                     |
| Cash and cash equivalents at end of year                   |          | (76,880)        |                | (12,456)              |
| Polating to:   |          |                 |                |                       |
| Relating to: Cash at bank and in hand                      |          | 2,089           |                | 2,089                 |
| Bank overdrafts included in creditors payable              |          | (70.000)        |                | (44 545)              |
| within one year  |          | (78,969)<br>——— |                | (14,545)<br>========= |

## GROUP STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2021

|   |       | 202            | 21               | 20                 | 20           |
|---|-------|----------------|------------------|--------------------|--------------|
|   | Notes | £              | £                | £                  | £            |
| Cash flows from operating activities                          |       |                |                  |                    |              |
| Cash generated from operations                                | 32    |                | 6,119,934        |                    | 12,611,387   |
| Interest paid   |       |                | (923,292)        |                    | (1,036,783)  |
| Income taxes paid   |       |                | (357,898)        |                    | (267,449)    |
| Net cash inflow from operating activities                     |       |                | 4,838,744        |                    | 11,307,155   |
| Investing activities  |       |                |                  |                    |              |
| Purchase of intangible assets                                 |       | -              |                  | (227,794)          |              |
| Purchase of tangible fixed assets                             |       | (4,054,357)    |                  | (15,103,452)       |              |
| Proceeds on disposal of tangible fixed assets                 |       |                |                  |                    |              |
|   |       | 763,674        |                  | 411,320            |              |
| Purchase of investment property                               |       | (1,602,589)    |                  | (4,859,716)        |              |
| Proceeds on disposal of investment property                   |       | 4 002 074      |                  | 2.462.425          |              |
| Dranged on diamonal of subsidiaries                           |       | 1,082,974      |                  | 2,462,135          |              |
| Proceeds on disposal of subsidiaries                          |       | -<br>/403.250\ |                  | (230)              |              |
| Proceeds on disposal of investments                           |       | (193,358)      |                  | (400.220)          |              |
| Receipts arising from loans made Interest received            |       | 58,116<br>999  |                  | (100,230)<br>5,772 |              |
| micrest received  |       |                |                  |                    |              |
| Net cash used in investing activities                         |       |                | (3,944,541)      |                    | (17,412,195) |
| Financing activities  |       |                |                  |                    |              |
| Repayment of bank loans                                       |       | (1,280,788)    |                  | 5,726,779          |              |
| Payment of finance leases obligations                         |       | 639,820        |                  | 544,389            |              |
| Dividends paid to equity shareholders                         |       | (30,191)       |                  | (27,234)           |              |
| Net cash (used in)/generated from financing                   | l     |                |                  |                    |              |
| activities  |       |                | (671,159)<br>——— |                    | 6,243,934    |
| Net increase in cash and cash equivalents                     |       |                | 223,044          |                    | 138,894      |
| Cash and cash equivalents at beginning of year                | r     |                | 3,507,908        |                    | 3,369,014    |
| Cash and cash equivalents at end of year                      |       |                | 3,730,952        |                    | 3,507,908    |
| Relating to:  |       |                |                  |                    |              |
| Cash at bank and in hand                                      |       |                | 4,571,264        |                    | 4,031,690    |
| Bank overdrafts included in creditors payable within one year |       |                | (840,312)        |                    | (523,782)    |

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

#### 1 Accounting policies

#### Company information

Moralis Group Limited ("the company") is a limited company domiciled and incorporated in England and Wales. The registered office is Swift House, Ground Floor, 18 Hoffmanns Way, Chelmsford, Essex, UK, CM1 1GU.

The group consists of Moralis Group Limited and all of its direct and indirect subsidiaries.

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest  $\pounds$ .

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

#### 1.2 Basis of consolidation

In the parent company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably, and is adjusted for changes in contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at cost less impairment.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination accounted for using the purchase method and the amounts that can be deducted or assessed for tax, considering the manner in which the carrying amount of the asset or liability is expected to be recovered or settled. The deferred tax recognised is adjusted against goodwill or negative goodwill.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 MARCH 2021

#### 1 Accounting policies

(Continued)

The consolidated financial statements incorporate those of Moralis Group Limited and all of its subsidiaries (ie entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits). Subsidiaries acquired during the year are consolidated using the purchase method. Their results are incorporated from the date that control passes.

All financial statements are made up to 31 March 2021, except for GBN Commercial Vehicle Repairs & Rental Ltd, William Thompson Homes (PTY) Ltd and RVL Huntingdon Ltd which have year ends of 30/04/2021, 28/02/2021 and 31/12/2020 respectively. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

The reporting currency in William Thompson Homes (PTY) ltd is South African Rand. For the purposes of the consolidation the profit and loss items have been translated using a historic average exchange rate. The balance sheet items have been translated using the historical exchange rate as at the year end.

#### 1.3 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.4 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

#### 1.5 Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of a business over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life, which is 10 years

For the purposes of impairment testing, goodwill is allocated to the cash-generating units expected to benefit from the acquisition. Cash-generating units to which goodwill has been allocated are tested for impairment at least annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit.

#### 1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 MARCH 2021

#### 1 Accounting policies

(Continued)

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings 2% straight line

Leasehold land and buildings over the length of the lease

Leasehold improvements

Plant and equipment 10% / 15% straight line Fixtures and fittings 20% straight line

Computers 20% / 33.33% straight line

Motor vehicles 20% / 25% / 33.33% reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

An amount equal to the excess of the annual depreciation charge on revalued assets over the notional historic cost depreciation charge on those assets is transferred annually from the revaluation reserve to the profit and loss reserve.

#### 1.7 Investment properties

Investment property, which is property held to earn rentals and / or for capital appreciation, is measured using the fair value model and stated at its fair value at the reporting end date. The surplus or deficit on revaluation is recognised in the profit and loss account.

Where fair value cannot be achieved without undue cost or effort, investment property is accounted for as tangible fixed assets.

Gains or losses arising from changes in the fair value of investment property are included in profit and loss account for the period in which they arise

#### 1.8 Fixed asset investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

#### 1.9 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

#### 1 Accounting policies

(Continued)

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

#### 1.10 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

#### 1.11 Cash at bank and in hand

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.12 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

#### 1 Accounting policies

(Continued)

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### 1.13 Equity instruments

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

#### 1.14 Derivatives

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to fair value at each reporting end date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

A derivative with a positive fair value is recognised as a financial asset, whereas a derivative with a negative fair value is recognised as a financial liability.

#### 1.15 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 MARCH 2021

#### 1 Accounting policies

(Continued)

#### 1.16 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.17 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### 1.18 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

#### 1.19 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

#### 1.20 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

#### 2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

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## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

| An analysis of the group's turnover is as follows: |            |            |
|--|------------|------------|
|  | 2021       | 2020       |
|  | £          | £          |
| Turnover analysed by class of business             |            |            |
| Real Estate  | 3,485,722  | 2,933,899  |
| Storage Facilities                                 | 978,009    | 952,049    |
| Waste Management                                   | 31,659,701 | 37,282,319 |
| Haulage Logistics                                  | 2,677,417  | 2,761,612  |
| Management Agents                                  | 6,000      | 5,999      |
|  | 38,806,849 | 43,935,878 |
|  | 2021       | 2020       |
|  | 2021<br>£  | 2020<br>£  |
| Other significant revenue                          | Ľ          | L          |
| Interest income                                    | 999        | 5,772      |
| Grants received                                    | 1,097,633  | 35,778     |
| Grants received                                    | =====      | =====      |
|  | 2021       | 2020       |
|  | £          | £          |
| Turnover analysed by geographical market           |            |            |
| United Kingdom                                     | 36,884,001 | 41,527,080 |
| Overseas   | 1,922,848  | 2,408,798  |
|  | 38,806,849 | 43,935,878 |
| Exceptional item                                   |            |            |
|  | 2021       | 2020       |
|  | £          | £          |
|  | £.         | ~          |
| Expenditure  |            |            |
|  | 6,647      | 35,425     |

During the year the group wrote off a loan to a third party as this amount was no longer recoverable.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

| 5 | Operating profit  |                  |           |
|---|---|------------------|-----------|
|   |   | 2021             | 2020      |
|   | Operating profit for the year is stated after charging/(crediting):             | £                | £         |
|   | Exchange differences apart from those arising on financial instruments measured |                  |           |
|   | at fair value through profit or loss  | 542              | -         |
|   | Government grants   | (1,097,633)      | (35,778)  |
|   | Depreciation of owned tangible fixed assets                                     | 1,444,400        | 1,408,921 |
|   | Depreciation of tangible fixed assets held under finance leases                 | 2,530,059        | 2,265,362 |
|   | Profit on disposal of tangible fixed assets                                     | (351,903)        | (122,856) |
|   | Profit on disposal of investment property                                       | (82,974)         | (982,135) |
|   | Amortisation of intangible assets   | 451, <b>4</b> 44 | 500,923   |
| 6 | Auditor's remuneration  |                  |           |
|   |   | 2021             | 2020      |
|   | Fees payable to the company's auditor and associates:                           | £                | £         |
|   | For audit services  |                  |           |
|   | Audit of the financial statements of the group and company                      | 9,000            | 6,300     |
|   |   |                  |           |
|   | Audit of the financial statements of the company's subsidiaries                 | 43,000           | 41,700    |
|   | Audit of the financial statements of the company's subsidiaries                 | 43,000<br>52,000 | 41,700    |
|   |   | <del></del>      |           |
|   | For other services  | 52,000           | 48,000    |
|   |   | <del></del>      |           |

#### 7 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

|              | Group  |        | Company |        |
|--------------|--------|--------|---------|--------|
|              | 2021   | 2020   | 2021    | 2020   |
|              | Number | Number | Number  | Number |
| Distribution | 222    | 238    | -       | -      |
| Production   | 1      | 1      | =       | -      |
| Admin        | 39     | 46     | 4       | 6      |
| Management   | 3      | 7      | 3       | 3      |
| Drivers      | 27     | 27     | -       | -      |
| Total        | 292    | 319    | 7       | 9      |
|              |        |        |         |        |

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

| 7 | Employees   |                                    |                                    |                             | (Continued)       |
|---|---|------------------------------------|------------------------------------|-----------------------------|-------------------|
|   | Their aggregate remuneration comprised:   | Group<br>2021<br>£                 | 2020<br>£                          | Company<br>2021<br>£        | 2020<br>£         |
|   | Wages and salaries<br>Social security costs<br>Pension costs                                | 10,792,695<br>1,111,908<br>285,314 | 11,571,062<br>1,205,169<br>270,871 | 421,571<br>47,108<br>25,757 | 322,339<br>32,164 |
|   |   | 12,189,917                         | 13,047,102                         | 494,436                     | 354,503           |
| 8 | Directors' remuneration   |                                    |                                    | 2021<br>£                   | 2020<br>£         |
|   | Remuneration for qualifying services Company pension contributions to defined contributions | ion schemes                        |                                    | 449,483<br>4,200            | 394,853<br>3,240  |
|   |   |                                    |                                    | 453,683                     | 398,093           |
|   | Remuneration disclosed above includes the following   | ig amounts paid to                 | o the highest paic                 | director:                   | 2020              |
|   | Remuneration for qualifying services  |                                    |                                    | £ 103,440                   | £ 75,178          |
| 9 | Interest receivable and similar income  |                                    |                                    | 2021                        | 2020              |
|   | Interest income<br>Interest on bank deposits  |                                    |                                    | <b>£</b><br>999             | £ 5,772           |
|   | Other income from investments Dividends received  |                                    |                                    |                             | 150,750           |
|   | Total income excluding fixed asset investments  |                                    |                                    | 999                         | 156,522           |
|   | Income from fixed asset investments Income from shares in group undertakings                |                                    |                                    |                             | (150,750)         |
|   | Total income  |                                    |                                    | 999                         | 5,772             |

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

| 9  | Interest receivable and similar income  |                              | (Continued)                  |
|----|---|------------------------------|------------------------------|
|    | Investment income includes the following:   |                              |                              |
|    | Interest on financial assets not measured at fair value through profit or loss  | 999                          | 5,772                        |
| 10 | Interest payable and similar expenses   | 2021<br>£                    | 2020<br>£                    |
|    | Interest on financial liabilities measured at amortised cost: Interest on bank overdrafts and loans Other interest on financial liabilities           | 306,735<br>394,230           | 335,728<br>452,389           |
|    | Other finance costs:<br>Interest on finance leases and hire purchase contracts<br>Other interest  | 700,965<br>180,036<br>42,291 | 788,117<br>197,301<br>51,365 |
|    | Total finance costs   | 923,292                      | 1,036,783                    |
| 11 | Amounts written off investments   | 2021<br>£                    | 2020<br>£                    |
|    | Fair value gains/(losses) on financial instruments Change in value of financial assets held at fair value through profit or loss Other gains/(losses) | (7,232)                      | -                            |
|    | Changes in the fair value of investment properties  Amounts written back to/(written off) investments held at fair value                              | -<br>-                       | 1,000,000<br>(100,230)       |
|    |   | (7,232)                      | 899,770<br>———               |
| 12 | Taxation  | 2021<br>£                    | 2020<br>£                    |
|    | Current tax  UK corporation tax on profits for the current period  Adjustments in respect of prior periods  | 332,327<br>(304,674)         | 621,820<br>(71,853)          |
|    | Total current tax   | 27,653                       | 549,967                      |
|    | Deferred tax Origination and reversal of timing differences   | 18,100                       | 81,800                       |
|    | Total tax charge  | 45,753                       | 631,767                      |

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

| 12 | Taxation  | (Continued) |
|----|-----------|-------------|
| 12 | ı axatıon | (Continue)  |

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

|    |  | 2021<br>£ | 2020<br>£     |
|----|--|-----------|---------------|
|    | Profit before taxation   | 1,048,173 | 3,352,728     |
|    |  |           |               |
|    | Expected tax charge based on the standard rate of corporation tax in the UK of                     | 199,153   | 637,018       |
|    | 19.00% (2020: 19.00%) Tax effect of expenses that are not deductible in determining taxable profit | 43,073    | 59,584        |
|    | Tax effect of expenses that are not deductible in determining taxable profit                       | (99,197)  | (409,642)     |
|    | Unutilised tax losses carried forward  | 128,092   | 113,098       |
|    | Losses on discontinued operations not recognised   | 4,002     | - 110,000     |
|    | Permanent capital allowances in excess of depreciation   | (161,016) | (828,482)     |
|    | Depreciation on assets not qualifying for tax allowances   | 99,270    | 689,826       |
|    | Amortisation on assets not qualifying for tax allowances   | 85,774    | 95,177        |
|    | Effect of revaluations of investments  | (3,734)   | -             |
|    | Under/(over) provided in prior years   | (304,674) | (71,853)      |
|    | Deferred tax adjustments in respect of prior years   | 18,100    | 81,800        |
|    | Capital gains  | 36,910    | 265,241       |
|    | Taxation charge  | 45,753    | 631,767       |
| 13 | Dividends  |           |               |
|    |  | 2021      | 2020          |
|    | Recognised as distributions to equity holders:   | £         | £             |
|    | Final paid   | 30,191    | 27,234        |
|    |  |           |               |
| 14 | Intangible fixed assets  |           |               |
|    | Group  |           | Goodwill<br>£ |
|    | Cost   |           |               |
|    | At 1 April 2020 and 31 March 2021  |           | 4,320,987     |
|    | Amortisation and impairment  |           |               |
|    | At 1 April 2020  |           | 3,586,388     |
|    | Amortisation charged for the year  |           | 451,444       |
|    | At 31 March 2021   |           | 4,037,832     |
|    |  |           |               |

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

#### 14 Intangible fixed assets (Continued)

Carrying amount

At 31 March 2021 283,155

At 31 March 2020 734,599

The company had no intangible fixed assets at 31 March 2021 or 31 March 2020.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

## 15 Tangible fixed assets

| Group                              | Freehold land and buildings | Freehold land Leasehold land Leasehold and buildings and buildings improvements | Leasehold improvements | Plant and equipment | Fixtures and fittings | Computers N | Computers Motor vehicles      | Total      |
|------------------------------------|-----------------------------|---|------------------------|---------------------|-----------------------|-------------|-------------------------------|------------|
|                                    | מו                          | cts.  | מיז                    | מיו                 | מיז                   | ליז         | 140                           | ďη         |
| Cost                               |                             |   |                        |                     |                       |             |                               |            |
| At 1 April 2020                    | 26,635,866                  | 5,769,671   | 64,490                 | 11,918,930          | 180,898               | 189,778     | 14,797,927                    | 59,557,560 |
| Additions                          | 1                           | 370,211   | 157,492                | 691,009             | 12,526                | 6,283       | 2,816,836                     | 4,054,357  |
| Disposals                          | ı                           | (358,722)   | 1                      | (1,401,735)         | 1                     | (650)       | (650) (1,579,231) (3,340,338) | (3,340,338 |
| At 31 March 2021                   | 26,635,866                  | 5,781,160   | 221,982                | 11,208,204          | 193,424               | 195,411     | 195,411 16,035,532            | 60,271,579 |
| Depreciation and impairment        |                             |   |                        |                     |                       |             |                               |            |
| At 1 April 2020                    | 320,459                     | 858,739   | 18,647                 | 7,067,614           | 98,761                | 73,709      | 9,294,875                     | 17,732,804 |
| Depreciation charged in the year   | 113,124                     | 213,445   | 20,751                 | 1,463,926           | 23,525                | 36,961      | 1 2,102,727                   | 3,974,459  |
| Eliminated in respect of disposals |                             | (135,148)   |                        | (1,352,929)         |                       | (361)       | (361) (1,440,129) (2,928,567  | (2,928,56  |
| At 31 March 2021                   | 433,583                     | 937,036   | 39,398                 | 7,178,611           | 122,286               | 110,309     | 9,957,473                     | 18,778,696 |
| Carrying amount At 31 March 2021   | 26.202.283                  | 4.844.124   | 182.584                | 4.029.593           | 71.138                | 85.102      | 6.078.059                     | 41.492.883 |
| At 31 March 2020                   | 26,315,407                  | 4,910,932   | 45,843                 | 4,851,316           | 82,137                | 116,069     | 5,503,052                     | 41,824,756 |
|                                    |                             |   |                        |                     |                       |             |                               |            |

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 MARCH 2021

| Motor vehicles | Company                          |
|----------------|----------------------------------|
| £              |                                  |
|                | Cost                             |
| -              | At 1 April 2020                  |
| 21,173         | Additions                        |
| 21,173         | At 31 March 2021                 |
|                | Depreciation and impairment      |
| -              | At 1 April 2020                  |
| 1,985          | Depreciation charged in the year |
| 1,985          | At 31 March 2021                 |
|                | Carrying amount                  |
| 19,188         | At 31 March 2021                 |

The net carrying value of tangible fixed assets includes the following in respect of assets held under finance leases or hire purchase contracts.

| •                   | Group     |           | Company |      |
|---------------------|-----------|-----------|---------|------|
|                     | 2021      | 2020      | 2021    | 2020 |
|                     | £         | £         | £       | £    |
| Plant and equipment | 2,346,430 | 3,048,596 | -       | -    |
| Motor vehicles      | 5,014,400 | 4,276,486 | -       | -    |
|                     | 7,360,830 | 7,325,082 | -       | -    |

#### 16 Investment property

|   | Group       | Company   |
|---|-------------|-----------|
|   | 2021<br>£   | 2021<br>£ |
| Fair value                              | -           | -         |
| At 1 April 2020 and 31 March 2021       | 27,712,331  | -         |
| Additions through external acquisition  | 1,629,068   | -         |
| Additions through business combinations | 392,748     | -         |
| Disposals                               | (1,000,000) | -         |
| At 31 March 2021                        | 28,734,147  |           |
|   |             |           |

Investment property comprises £28,734,147. The fair value of the investment property has been arrived at on the basis of a number of valuations carried out both by Chartered Surveyors, who are not connected with the company, and the company's directors. The valuations have made on an open market value basis by reference to market evidence of transaction prices for similar properties.

| 16 | Investment property  |       |   |           |                      | (Continued) |
|----|--|-------|---|-----------|----------------------|-------------|
| 17 | Fixed asset investments  | Notes | Group<br>2021<br>£  | 2020<br>£ | Company<br>2021<br>£ | 2020<br>£   |
|    | Investments in subsidiaries<br>Investments in joint ventures<br>Listed investments |       | 230<br>1<br>193,358<br>———————————————————————————————————— | 230       | 18,885,394           | 18,885,394  |
|    | Listed investments included above:<br>Listed investments carrying amount           |       | 193,358   | -         | -                    | -           |

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 MARCH 2021

#### 17 Fixed asset investments

(Continued)

The company owns 100% of the ordinary issued share capital of the companies listed below, either directly or indirectly via immediate companies. All companies below are incorporated in England and Wales unless otherwise stated:

Development and investment in real estate:

**RVL Properties Limited** 

William Thompson Homes Limited

William Thompson Homes (PTY) Ltd - a company incorporated in South Africa

RVL Properties Limited - a company incorporated in Dubai

William Thompson Homes (Horns) Ltd

William Thompson Homes (Theydon Meadows) Ltd

Landvest Crews Hill Ltd

Provision of storage facilities:

**GBN Self Store Limited** 

Waste management and waste disposal:

**GBN Services Limited** 

Haulage logistics:

**GBN** Logistics Limited

Vehicle rental and repairs:

GBN Commercial Vehicle Repairs Ltd

Investment activities:

GT 2 Invest Ltd

Dormant and Holding Companies:

RVL Holdings Plc - a holding company

Uxbridge Skip Hire Limited

Uxbridge Skip Hire Holdings Limited

Uxbridge Skip Hire Properties Limited

**Edmonton Property Company Limited** 

All subsidiaries are included in the consolidation.

The £1 joint venture relates to Burntwood Ridge Ltd. This is 50% of the ordinary share capital.

| 17 | Fixed asset investments                                       |                     |  |   | (Continued)                    |
|----|---|---------------------|--|---|--------------------------------|
|    | Movements in fixed asset investments<br>Group                 | ι                   | ares in group<br>undertakings<br>and<br>participating<br>interests | Other<br>investments<br>other than<br>loans | Total                          |
|    |   |                     | £  | £   | £                              |
|    | Cost or valuation At 1 April 2020 Additions Valuation changes |                     | 231<br>-<br>-  | -<br>173,705<br>19,653                      | 231<br>173,705<br>19,653       |
|    | At 31 March 2021  |                     | 231  | 193,358                                     | 193,589                        |
|    | Carrying amount<br>At 31 March 2021                           |                     | 231  | 193,358                                     | 193,589                        |
|    | At 31 March 2020  |                     | 231  | -   | 231                            |
|    | Movements in fixed asset investments Company                  |                     |  | Sr  | nares in group<br>undertakings |
|    |   |                     |  |   | £                              |
|    | Cost or valuation<br>At 1 April 2020 and 31 March 2021        |                     |  |   | 18,885,394                     |
|    | Carrying amount<br>At 31 March 2021                           |                     |  |   | 18,885,394                     |
|    | At 31 March 2020  |                     |  |   | 18,885,394                     |
| 18 | Stocks  | Group<br>2021<br>£  | 2020<br>£  | Company<br>2021<br>£                        | 2020<br>£                      |
|    | Raw materials and consumables Work in progress                | 37,105<br>3,689,271 | 39,502<br>2,249,410  | -   | -                              |
|    |   | 3,726,376           | 2,288,912  |   |                                |
|    |   | =======             | _,_,,,,,,  |   |                                |

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

| 19 | Debtors                               |       |               |            |                 |           |
|----|---------------------------------------|-------|---------------|------------|-----------------|-----------|
|    |                                       |       | Group         |            | Company         |           |
|    |                                       |       | 2021          | 2020       | 2021            | 2020      |
|    | Amounts falling due within one year:  |       | £             | £          | £               | £         |
|    | Trade debtors                         |       | 7,204,542     | 7,197,635  | -               | -         |
|    | Corporation tax recoverable           |       | 4,684         | -          | -               | -         |
|    | Amounts owed by group undertakings    |       | -             | -          | 1,446,819       | 32,303    |
|    | Other debtors                         |       | 3,459,199     | 4,665,123  | 31,274          | 4,200     |
|    | Prepayments and accrued income        |       | 1,081,395     | 825,038    | 8,673           | 23,850    |
|    |                                       |       | 11,749,820    | 12,687,796 | 1,486,766       | 60,353    |
| 20 | Creditors: amounts falling due within | •     | Group<br>2021 | 2020       | Company<br>2021 | 2020      |
|    |                                       | Notes | £             | £          | £               | £         |
|    | Bank loans and overdrafts             | 23    | 6,428,660     | 6,455,784  | 78,969          | 14,545    |
|    | Obligations under finance leases      | 22    | 2,441,313     | 1,993,949  | -               | 3,821     |
|    | Trade creditors                       |       | 2,403,327     | 2,258,291  | 21,109          | 9,202     |
|    | Amounts owed to group undertakings    |       | -             | -          | 2,294,095       | 835,056   |
|    | Corporation tax payable               |       | 236,866       | 562,427    | -               | -         |
|    | Other taxation and social security    |       | 1,139,067     | 1,076,888  | 33,920          | 34,082    |
|    | Other creditors                       |       | 333,551       | 361,809    | 52,941          | 212,206   |
|    | Accruals and deferred income          |       | 1,387,901     | 855,496    | 137,721         | 7,279     |
|    |                                       |       | 14,370,685    | 13,564,644 | 2,618,755       | 1,116,191 |

The hire purchase and finance leases are secured on the individual assets to which they relate.

Included within bank loans and overdrafts is £3,748,900 (2020: £4,292,710) invoice discounting secured on the trade debtors to which they relate.

Bank loans under one year are secured against the properties and trades to which they relate. As at the year end, within the group, debentures and fixed and floating charges were held by National Westminster Bank Plc and Barclays Bank Plc.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

#### 21 Creditors: amounts falling due after more than one year

|  | Notes    | Group<br>2021<br>£      | 2020<br>£               | Company<br>2021<br>£ | 2020<br>£ |
|--|----------|-------------------------|-------------------------|----------------------|-----------|
| Bank loans and overdrafts Obligations under finance leases | 23<br>22 | 20,141,173<br>2,634,828 | 21,078,307<br>2,442,372 | 1,040,000            | 1,100,000 |
|  |          | 22,776,001              | 23,520,679              | 1,040,000            | 1,100,000 |

The hire purchase and finance leases are secured on the individual assets to which they relate.

Bank loans over one year are secured against the properties and trades to which they relate. At the year end, within the group, debentures and fixed and floating charges were held by National Westminster Bank Plc and Barclays Bank Plc.

Amounts included above which fall due after five years are as follows:

|    | Payable by instalments                                  | 2,394,529<br>———— | 2,431,397 | -       |       |
|----|---|-------------------|-----------|---------|-------|
| 22 | Finance lease obligations                               |                   |           |         |       |
|    |   | Group             |           | Company |       |
|    |   | 2021              | 2020      | 2021    | 2020  |
|    |   | £                 | £         | £       | £     |
|    | Future minimum lease payments due under finance leases: |                   |           |         |       |
|    | Within one year   | 2,441,313         | 1,993,949 | -       | 3,821 |
|    | In two to five years                                    | 2,634,828         | 2,442,372 | -       | -     |
|    |   | 5,076,141         | 4,436,321 |         | 3,821 |
|    |   |                   |           |         |       |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

| 23 | Loans and overdrafts                                    |            |            |           |           |
|----|---|------------|------------|-----------|-----------|
|    |   | Group      |            | Company   |           |
|    |   | 2021       | 2020       | 2021      | 2020      |
|    |   | £          | £          | £         | £         |
|    | Bank loans  | 25,729,521 | 27,010,309 | 1,040,000 | 1,100,000 |
|    | Bank overdrafts   | 840,312    | 523,782    | 78,969    | 14,545    |
|    |   | 26,569,833 | 27,534,091 | 1,118,969 | 1,114,545 |
|    | Payable within one year                                 | 6,428,660  | 6,455,784  | 78,969    | 14,545    |
|    | Payable after one year                                  | 20,141,173 | 21,078,307 | 1,040,000 | 1,100,000 |
|    | Amounts included above which fall due after five years: |            |            |           |           |
|    | Payable by instalments                                  | 2,394,529  | 2,431,397  | -         | -         |
|    |   |            |            |           |           |

#### 24 Deferred taxation

Deferred tax assets and liabilities are offset where the group or company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

| Group  | Liabilities<br>2021<br>£ | Liabilities<br>2020<br>£ |
|--|--------------------------|--------------------------|
| Accelerated capital allowances                         | 270,741                  | 136,200                  |
| Investment property                                    | 2,198,659                | 2,315,100                |
|  | 2,469,400                | 2,451,300                |
| The company has no deferred tax assets or liabilities. |                          |                          |
|  | Group<br><b>202</b> 1    | Company<br>2021          |
| Movements in the year:                                 | £                        | £                        |
| Liability at 1 April 2020                              | 2,451,300                | -                        |
| Charge to profit or loss                               | 18,100                   | -                        |
| Liability at 31 March 2021                             | 2,469,400                |                          |

| 25 | Retirement benefit schemes  |                      |             |                  |              |
|----|---|----------------------|-------------|------------------|--------------|
|    |   |                      |             | 2021             | 2020         |
|    | Defined contribution schemes  |                      |             | £                | £            |
|    | Charge to profit or loss in respect of defined cont   | tribution schemes    |             | 285,314          | 270,871      |
|    | A defined contribution pension scheme is operate separately from those of the group in an indepen |                      |             | ssets of the sch | eme are held |
|    | The number of directors who accrued benefits ur   | nder company pension | schemes was | 2 (2020: 2).     |              |
| 26 | Share premium account   |                      |             |                  |              |
|    |   | Group                |             | Company          |              |
|    |   | 2021                 | 2020        | 2021             | 2020         |
|    |   | £                    | £           | £                | £            |
|    | At the beginning and end of the year  | 60,940               | 60,940      | 15,510,857       | 15,510,857   |
|    |   |                      |             |                  |              |

| Capital redemption reserve   |       |      |         |      |
|------------------------------|-------|------|---------|------|
|                              | Group |      | Company |      |
|                              | 2021  | 2020 | 2021    | 2020 |
|                              | £     | £    | £       | £    |
| At the beginning of the year | -     | -    | -       | -    |
| Transfers                    | 9,075 | -    | 9,075   | -    |
| At the end of the year       | 9,075 |      | 9,075   |      |
|                              |       |      |         |      |

11,530 Preference of £1 each

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

| 28 | Share capital                |           |           |
|----|------------------------------|-----------|-----------|
|    |                              | Group and | d company |
|    |                              | 2021      | 2020      |
|    | Ordinary share capital       | £         | £         |
|    | Issued and fully paid        |           |           |
|    | 65,830 Ordinary A of £1 each | 65,830    | 74,905    |
|    | 1 Ordinary B of £1 each      | 1         | 1         |

During the year 9,075 Ordinary A shares were cancelled from the treasury.

The Ordinary A shares carry one vote per share, rights to dividends and rights to share in residual assets on sale of company or winding up after deduction of liabilities.

11,530

77,361

11,530

86,436

The Ordinary B share carries one vote and no rights to dividends. Payment of nominal amount paid up on share or amount credited as paid up on share only on the sale of company or winding up of company.

The Preference shares are non voting cumulative preference shares which entitle the holder to payments of sums due in accordance with a twenty five year sliding scale, from 01/02/2016. These payments are to be taken ahead of dividends paid on the other share classes.

#### 29 Other reserves

|   | Own shares Merger reserve |             | Total       |
|---|---------------------------|-------------|-------------|
| Group                                       | £                         | £           | £           |
| At the beginning of the prior year          | (650,000)                 | (2,983,361) | (3,633,361) |
| As restated                                 | (650,000)                 | (2,983,361) | (3,633,361) |
| At the end of the prior year                | (650,000)                 | (2,983,361) | (7,266,722) |
| At the end of the current year              | (650,000)                 | (2,983,361) | (7,266,722) |
|   |                           |             |             |
| Company                                     | Own shares<br>£           | £           | Total<br>£  |
| Company  At the beginning of the prior year |                           | £           |             |
|   | £                         | £           | £           |
| At the beginning of the prior year          | (650,000)                 | £           | (650,000)   |

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

#### 30 Operating lease commitments

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

|                            | Group     | Company   |      |      |
|----------------------------|-----------|-----------|------|------|
|                            | 2021      | 2020      | 2021 | 2020 |
|                            | £         | £         | £    | £    |
| Within one year            | 295,801   | 200,000   | -    | -    |
| Between two and five years | 1,128,352 | 800,000   | -    | -    |
| In over five years         | 616,667   | 816,667   | -    | -    |
|                            | 2,040,820 | 1,816,667 |      |      |
|                            |           |           |      |      |

#### 31 Related party transactions

The group has taken advantage of the exemption in Financial Reporting Standard 102 from the requirement to disclose transaction with group entities that are wholly owned.

Group

At the balance sheet date:

Included within debtors is £3,271,658 (2020: £2,968,202) owed by company's under common control.

The following balances were (owed to) / owed by the directors:

Mr D W Thompson - (£52,575) (2020: (£113,668))

Mr G Hobson - £3,775 (2020: £38,703))

Mr G D Thompson - £1,227 (2020: £10,624)

These amounts represent non interest bearing loans and are repayable on demand.

| 32 | Cash generated from group operations                 |             |            |
|----|--|-------------|------------|
|    |  | 2021        | 2020       |
|    |  | £           | £          |
|    | Profit for the year after tax                        | 1,002,420   | 2,720,961  |
|    | Adjustments for:                                     |             |            |
|    | Taxation charged                                     | 45,753      | 631,767    |
|    | Finance costs  | 923,292     | 1,036,783  |
|    | Investment income                                    | (999)       | (5,772)    |
|    | Gain on disposal of tangible fixed assets            | (351,903)   | (122,856)  |
|    | Gain on disposal of investment property              | (82,974)    | (982,135)  |
|    | Amortisation and impairment of intangible assets     | 451,444     | 500,923    |
|    | Depreciation and impairment of tangible fixed assets | 3,974,459   | 3,674,283  |
|    | Amounts written off investments                      | 7,232       | (899,770)  |
|    | Movements in working capital:                        |             |            |
|    | Increase in stocks                                   | (1,437,464) | (484,115)  |
|    | Decrease in debtors                                  | 877,312     | 7,179,056  |
|    | Increase/(decrease) in creditors                     | 711,362     | (637,738)  |
|    | Cash generated from operations                       | 6,119,934   | 12,611,387 |
| 33 | Cash absorbed by operations - company                |             |            |
|    |  | 2021        | 2020       |
|    |  | £           | £          |
|    | Profit for the year after tax                        | 33,228      | 26,719     |
|    | Adjustments for:                                     |             |            |
|    | Taxation charged                                     | -           | 15,005     |
|    | Finance costs  | 34,979      | 26,305     |
|    | Investment income                                    | (211,100)   | (80,000)   |
|    | Depreciation and impairment of tangible fixed assets | 1,985       | -          |
|    | Movements in working capital:                        |             |            |
|    | Increase in debtors                                  | (1,426,413) | (60,353)   |
|    | Increase/(decrease) in creditors                     | 1,441,961   | (767,308)  |
|    | Cash absorbed by operations                          | (125,360)   | (839,632)  |
|    |  |             |            |

| 34 | Analysis of changes in net debt - group   |              |                          |              |
|----|---|--------------|--------------------------|--------------|
|    |   | 1 April 2020 | Cash flows 31 March 2021 |              |
|    |   | £            | £                        | £            |
|    | Cash at bank and in hand                  | 4,031,690    | 539,574                  | 4,571,264    |
|    | Bank overdrafts                           | (523,782)    | (316,530)                | (840,312)    |
|    |   | 3,507,908    | 223,044                  | 3,730,952    |
|    | Borrowings excluding overdrafts           | (27,010,309) | 1,280,788                | (25,729,521) |
|    | Obligations under finance leases          | (4,436,321)  | (639,820)                | (5,076,141)  |
|    |   | (27,938,722) | 864,012                  | (27,074,710) |
| 35 | Analysis of changes in net debt - company |              |                          |              |
|    |   | 1 April 2020 | Cash flows 31 March 2021 |              |
|    |   | £            | £                        | £            |
|    | Cash at bank and in hand                  | 2,089        | -                        | 2,089        |
|    | Bank overdrafts                           | (14,545)     | (64,424)                 | (78,969)     |
|    |   | (12,456)     | (64,424)                 | (76,880)     |
|    | Borrowings excluding overdrafts           | (1,100,000)  | 60,000                   | (1,040,000)  |
|    | Obligations under finance leases          | (3,821)      | 3,821                    | -            |
|    |   | (1,116,277)  | (603)                    | (1,116,880)  |

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