THE PRIMARY FIRST TRUST (A COMPANY LIMITED BY GUARANTEE)

ANNUAL REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 AUGUST 2022

THURSDAY

A04 09/02/2023
COMPANIES HOUSE

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REFERENCE AND ADMINISTRATIVE DETAILS

Members

W Harwood J O'Neill M Wallbridge H Bayley

Trustees

W Harwood (Chair)
A Spearman

S Rumbles

S Connington (Resigned 20 July 2022)

A Hales

S Ristow (Appointed 1 September 2022) N Richards (Appointed 1 September 2022) D Jones (Appointed 1 September 2022)

Executive team

A Moorhouse - Chief Executive Officer (Accounting

Officer)

S Hamilton - Education Director (resigned 31

August 2021)

L Hamilton - Education Director
K Riley - Facilities Lead
M Gray - Chief Financial Officer

H Huillait - HR Lead

S Thompson - Executive assistant to the CEO

Company registration number

08738750 (England and Wales)

Registered office

The White House Clifton Marine Parade

Gravesend Kent DA11 0DY United Kingdom

Academies operated

Barnehurst Infant School Barnehurst Junior School

Cuxton Junior
Cuxton Infant
Mayplace Primary
Lessness Heath Primary
Wayfield Primary School
Westcourt Primary School
Wainscott Primary

Springhead Park Primary School

Location
Barnehurst
Barnehurst
Cuxton
Cuxton
Barnehurst

Barnehurst Lessness Heath Chatham Gravesend Rochester Northfleet Headteacher L Shields L Shields

C Aldham-Breary C Aldham-Breary R Flaherty

M Sexton M Harlin W Clayton

A Bolton

R Henry

REFERENCE AND ADMINISTRATIVE DETAILS

Independent auditor Azets Audit Services

Greytown House 221-227 High Street

Orpington Kent BR6 0NZ United Kingdom

Bankers Lloyds Bank

130-132 Broadway

Bexleyheath

Kent DA6 7DP

United Kingdom

Solicitors Charles Russell LLP

Buryfields House Bury Fields Guildford Surrey GU2 4AZ

United Kingdom

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 AUGUST 2022

The Trustees present their annual report together with the accounts and auditor's report of the charitable company for the year 1 September 2021 to 31 August 2022. The annual report serves the purposes of both a trustees' report, and a directors' report under company law.

The Trust operates ten academies for children aged 4 -11. The Academies are in the areas of Bexley, Gravesham and Medway in Kent. Please see below for pupil capacity:

Barnehurst Infant School: Capacity of School 180 Number on Roll 179 Number of Roll of onsite Nursery 47

Barnehurst Junior School: Capacity of School 240 Number on Roll 240

Cuxton Infant School: Capacity of School 180 Number on Roll 175

Cuxton Junior School: Capacity of School 240 Number on Roll 227

Lessness Heath Primary School: Capacity of School 630 Number on Roll 586 Number on roll of onsite Nursery 52

Mayplace Primary School: Capacity of School 540 Number on Roll 529 Number on roll of onsite Nursery 48

Wayfield Primary School: Capacity of School 330 Number on Roll 315 Number on roll of onsite Nursery 62

Westcourt Primary School: Capacity of School 360 Number on Roll 323 Number on roll of onsite Nursery 20

Wainscott Primary School Capacity of School 420 Number on Roll 422 Number on roll of onsite Nursery 28

Springhead Park Primary School Capacity of School 240 Number on Roll 219 Number on roll of onsite Nursery 40

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Structure, governance and management

Constitution

The Academy Trust is a company limited by guarantee with no share capital (registration no. 08738750) and an exempt charity. The charitable company's Memorandum and Articles of Association are the primary governing documents of the Academy. The Trustees act as the Directors for the charitable activities of The Primary First Trust. The charitable company is known as The Primary First Trust. Details of the Trustees who served throughout the period, except as noted, are included in the Reference and Administrative Details on page 1.

The Primary First Trust was incorporated on 18 October 2013 and is made up of ten academies. All Academies have kept their original names, Barnehurst Infant School and Barnehurst Junior School obtained academy status from 1 November 2013. Cuxton Infant School and Cuxton Junior School and Mayplace Primary School obtained academy status from 1 September 2014.Lessness Heath Primary obtained academy status from 1 April 2015. Wayfield Primary School obtained academy status from 1st September 2016,Westcourt Primary School obtained academy status from 1st February 2017, Wainscott Primary School obtained academy status from 1st September 2019. Springhead Park Primary School opened in September 2020 as a free school.

Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before they ceased to be a member.

Principal activities

The principal activity of the Academy Trust is to advance for the public benefit education in the United Kingdom, in particular, but without prejudice to the generality of the foregoing, by establishing, maintaining, carrying on, managing and developing schools and settings offering a broad and balanced curriculum.

Method of recruitment and appointment or election of Trustees

The members of the Academy Trust shall comprise the signatories to the Memorandum, the chairman of the Trustees, and any person appointed under Article 15A, provided that at any time the minimum number of members shall not be less than three.

The number of Trustees shall be not less than 3, but shall not be subject to a maximum. Trustees will be appointed by the members.

Each Trust school shall have a local governing body that will consist of the following Governors; Governors appointed by the Primary First Trust, the Headteacher, two elected Parent Governors and two elected staff Governors.

The first Trustees of The Primary First Trust shall be those persons named in the statement delivered pursuant to sections 9 and 12 of the Companies Act 2006.

Each of the persons entitled to appoint members above shall have the right, from time to time by written notice delivered to the Office, to remove any Member appointed by them and to appoint a replacement member to fill a vacancy whether resulting from such removal or otherwise.

The term of office for any Trustee or Member shall be 4 years, save that this time limit shall not apply to the Headteacher or Chief Executive Officer subject to remaining eligible to be a particular type of Trustee, any Trustee or member may be re-appointed or re-elected.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Policies and procedures adopted for the induction and training of Trustees

During the period under review the Trust Board of Trustees held 5 full Trustee meetings 4 Education Committee meeting, 5 Finance Committee meeting, 4 Compliance Committee meetings and 4 HR committee meetings. The training and induction provided for new Trustees will depend on their existing experience. All trustees received Prevent, Safeguarding, Cyber security and Ofsted ready training. All new Trustees will be given a tour of the Academy and the chance to meet with staff and students. All relevant Trustees are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their role as Trustees. As there are normally only two or three new Trustees a year, induction tends to be done informally and is tailored specifically to the individual. New Trustees will also be invited to attend the Trust wide governance induction training session.

Organisational structure

The structure consists of four management levels: the Primary First Trust Trustee Board, The Executive Team, the Local Governing Body and the Academy Leadership Team. The aim of the management structure is to devolve responsibility and encourage involvement in decision making at all levels.

The Primary First Trust Trustee Board is responsible for setting general policy, adopting an annual plan and budget monitoring for the Academies by the use of budget reports and making major decisions about the direction of the Primary First Trust, capital expenditure and senior staff appointments.

The Academy Leadership Team consists of the Headteacher, Deputy Heads and the Assistant Heads of School. These leaders control the Academy at school level implementing the policies laid down by themselves, the local governing body, the Executive Team or the Primary First Trust Trustee Board. As a group, the Senior Leadership Team is responsible for the authorisation of spending within agreed budgets and the appointment of non-senior staff. Appointments of senior leader posts will require Trustee's authorisation.

Arrangements for setting pay and remuneration of key management personnel

The setting of the pay and remuneration for the Chief Executive Officer is devolved from the Primary First Trust Trustee Board to a panel responsible for CEO performance management.

The pay and remuneration of the Executive Team below CEO level is set by the CEO and is aligned with Bexley local authority pay and conditions or the internal scales of The Primary First Trust.

Head Teacher pay within all Trust schools is set using the formula within the pay and conditions document applicable at the time of appointment. A panel consisting of members of the Executive Team and the Local Governing Body will set the exact pay within the pay range identified within the pay and conditions document.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

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Relevant	union	officiala
Relevant	union	oniciais

Number of employees who were relevant union officials

during the relevant period

3

Full-time equivalent employee number

2.76

Percentage of time spent on facility time

Percentage of time	Number of employees
0%	2
1%-50%	1
51%-99%	-
100%	-

Percentage of pay bill spent on facility time

Total cost of facility time	1,483
Total pay bill	13,703,713
Percentage of the total pay bill spent on facilty time	-

Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time hours

Engagement with employees

The Trust engages with its employees continuously and in a number of ways to suit their different working patterns. This includes regular Trust leadership, Headteacher and line manager briefings and a minimum of five staff training days each academic year. We have recently undertaken a whole-staff survey and the executive team have formulated a strategy to follow up on any actions required, and a follow up survey will be undertaken annually to assess improvements achieved. We actively promote good relations with our recognised trade unions and communicate with regional representatives regularly to discuss issues of mutual interest. Headteachers engage regularly with school-based trade union representatives.

The Trust seeks to ensure that every employee, without exception, is treated equally and fairly and that all employees are aware of their obligations under the Equality Act 2010. Our policies and procedures fully support those with disabilities. We encourage and support a wide diversity of applicants at the recruitment stage and all successful candidates undergo a health screening process to objectively advise line managers on workplace adjustments. For those colleagues with existing disabilities or those who become disabled during their time with the partnership, we work with them to make reasonable adjustments to working practices and/or environment in order to keep the employee safe, and effective. This includes support and training to line managers and colleagues to better understand the needs of those with disabilities. We endeavour to ensure that the recruitment, training, career development and promotion of disabled persons should, as far as possible, be identical to that of other employees.

Engagement with suppliers, customers and others in a business relationship with the Trust

The Trust recognises that as a public service educational provider it needs to engage with its external stakeholders, which include suppliers, service providers and most importantly its parents, children and wider communities, in strict accordance with the Seven Principles of Public Life.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Objectives and activities

Objects and aims

The principal object of the Academy is specifically restricted to the following: to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing schools offering a broad and balanced curriculum.

The Mission

To be: First for Primary Education

First Class - pupil outcomes and pupil experience

First Choice – for parents, and for staff developing their careers with us

First Voice – as thought leaders, pushing boundaries and raising standards. The exemplar in the primary education space

These will drive the ultimate aim:

To nurture and develop happy, confident, capable young people ready to play their full part in life

Objectives, strategies and activities

The main objectives of the Academy during the period ended 31 August 2022 are summarised below:

- The Primary First Trust (PFT) is a multi-academy trust which is committed to improving the life chances of every child with whom they work. The Trust does this by:
- Developing a culture in which improving the quality of teaching is seen as central;
- · Working with school leaders on developing the highest quality leadership systems and personnel;
- Ensuring children have a wide range of sporting, cultural and artistic experiences as well as an absolute understanding of the core skills.

The Primary First Trust community values diversity and seeks to give everyone in the school an equal chance to learn, work and live, free from the action, or fear, of racism, discrimination, or prejudice. By our actions we will work together to develop the potential of all pupils academically, socially, culturally and psychologically and to establish a community that is just and fair for all people who work at or visit The Primary First Trust.

Students will be happy and enthused by the intellectual, social and physical challenges posed by their experience at school. They will be independent learners, aware of how to learn and of the role of emotions and dispositions in the learning process, which they draw on to address challenge and difficulty.

All staff will have the opportunity to develop further as self-directed, reflective learners, through working collaboratively with others to enhance their own expertise. Through their passion, teachers will enthuse and inspire others to explore new ideas.

Parents will fulfil their roles as true partners, recognizing their role in the student- School - parent partnership to ensure that their child realizes his/her potential.

Trustees will contribute to the life of the school on a wider scale, acting as critical friends to support the school in becoming a recognised centre of excellence.

Public benefit

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on Public Benefit when reviewing the charity's aim and objectives and in planning future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The Trust adopts the admission policies of the Local Education authority in which it works. For full details see the individual school websites.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Strategic report

Achievements and performance

Pupils enter the Schools from a wide range of social, cultural and economic backgrounds. The Academies pride themselves on being inclusive Schools.

See below for the percentage of pupils eligible for free school meals, from ethnic minority backgrounds and on the Special Educational Needs register for each school:

Barnehurst Infant School 16% of pupils eligible for Free Schools Meals 37% of pupils from ethnic minority backgrounds 6% of children on SEN register

Barnehurst Junior School 16% of pupils eligible for Free Schools Meals 32% of pupils from ethnic minority backgrounds 14% of children on SEN register

Cuxton Infant School 6% of pupils eligible for Free Schools Meals 23% of pupils from ethnic minority backgrounds 7% of children on SEN register

Cuxton Junior School 15% of pupils eligible for Free Schools Meals 12% of pupils from ethnic minority backgrounds 7% of children on SEN register

Lessness Heath Primary School 26% of pupils eligible for Free Schools Meals 48% of pupils from ethnic minority backgrounds 13% of children on SEN register

Mayplace Primary School 15% of pupils eligible for Free Schools Meals 3 4% of pupils from ethnic minority backgrounds 15% of children on SEN register

Wainscott Primary School 17% of pupils eligible for Free School Meals 17% of pupils from ethnic minority backgrounds 9% of children on SEN register

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Wayfield Primary School 36% of pupils eligible for Free Schools Meals 32% of pupils from ethnic minority backgrounds 12% of children on SEN register

Westcourt Primary School 40% of pupils eligible for Free Schools Meals 42% of pupils from ethnic minority backgrounds 15% of children on SEN register.

Springhead Park Primary School 18% of pupils eligible for Free Schools Meals 54% of pupils from ethnic minority backgrounds 1 2% of children on SEN register.

To ensure that standards are continually raised the Academy operates a programme of internal and external reviews of curriculum areas and has an external quality assurance review.

The schools within the trust currently hold the following Ofsted designations:

Barnehurst Infant School 'Outstanding' Barnehurst Junior School 'Outstanding'

Cuxton Infant School 'Good'

Cuxton Junior School 'Good' (Outstanding leadership, management and personal development) Mayplace Primary School 'Good' (Outstanding Early Years provision)

Lessness Heath Primary School 'Good' (Outstanding Early Years)

Wayfield Primary School 'Good' (Outstanding personal development, behaviour and welfare and Early Years)

Westcourt Primary School 'Good'

Wainscott Primary School 'Inadequate' - Not inspected since joining the Trust

Springhead Park Primary School - Not inspected

This is supported by the latest Ofsted inspections and the Primary First Trust Internal monitoring systems.

Key performance indicators

The key indicators reviewed on a monthly basis include GAG income/total income, GAG income per pupil, Non GAG income per pupil, total staff costs/ total expenditure, total staff costs/EFSA income, teaching staff costs per pupil, support staff costs per pupil, total costs per pupil, similar KPIs excluding isolating nursery costs.

Going concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason the Board of Trustees continues to adopt the going concern basis in preparing the accounts. Further details regarding the adoption of the going concern basis can be found in the statement of accounting policies.

Protecting the success of the Trust

As directors of the charitable company, the Trustees have considered the interests of the Trust and its stakeholders in decision making. Trustees are highly cognisant of their role and the role of the schools in their communities as agents of transformation.

Trustees receive feedback from regular formal and informal stakeholder surveys. Where appropriate to do so, stakeholders including community groups and unions are consulted on specific policy decisions prior to their approval.

The Trust Board is robust in its commitment to its own code of conduct and that of its staff. It is aware of the potential for conflicts of interest and puts in place mechanisms to counter these where they apply. The Trustees place a high premium on ethical practice, and making decisions that are right for the communities and children they serve. During the year, this included ensuring appropriate due diligence was conducted around trust capacity before agreeing to admit new schools to the trust, and overseeing the development of the central team structure.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Financial review

Most of the Academy's income is obtained from the Education and Skills Funding Agency (ESFA) and the Local Authority in the form of recurrent grants, some of which are restricted to particular purposes. The grants received from the ESFA during the period ended 31 August 2022 and the associated expenditure are shown as restricted funds in the Statement of Financial Activities.

The Academy also receives grants for fixed assets from the ESFA. In accordance with the Charities Statement of Recommended Practice, 'Accounting and Reporting by Charities' (SORP 2015), such grants are shown in the Statement of Financial Activities as restricted income in the fixed asset fund. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of the assets concerned.

During the period ended 31 August 2022, total expenditure of £22,754k (2021: £20,956k) was met by recurrent grant funding from the ESFA together with other incoming resources. The excess of expenditure over income for the period (excluding pension deficit movements) was £984k (2021: £761k).

At 31 August 2022 the net book value of fixed assets was £35,414k (2021: £35,287k). Movements in tangible fixed assets are shown in note 12 to the financial statements. The assets were used exclusively for providing education and the associated support services to the pupils of the Academy.

The Trust have again successfully applied for a number of CIF projects. This has significantly improved the school assets in the Trust and will allow a structured plan of maintenance to be implemented over the coming years to maintain the buildings and learning environment of our pupils, and to minimise the risk of unforeseen emergencies.

Close control of budgets and spending have enabled the Trust to return a surplus of £420k on unrestricted funds for the year and increase available free reserves to £1,339k. This gives the Trust a sound financial footing going forward into a period where future funding increases are considered to be unlikely, and the cost of employment rising. Our three-year forecast remains in surplus for each of our schools in each year, but at a reduced level. Strategy is being formulated to increase these longer-term forecasts with careful cross Trust use of staff, and a review of high-cost expenditure.

The Local Government pension scheme, in which the Academy participates, showed a deficit of £1,623k (2021: £9,564k) at 31 August 2021.

Reserves policy

The trustees review the reserve levels of the Academy annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves. The trustees have determined that the appropriate level of free reserves should be equivalent to 3% of total income (excluding capital grants), which is approximately £553k (2021: £504k). The reason for this is to provide sufficient working capital to cover delays between spending and receipt of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance. In addition, the trustees wish to build a property repair fund over the next three to five years to ensure there are adequate funds in the event an emergency repair is required. The academy's current level of free reserves is £1,339k (2021: £919k) (total funds less the amount held in fixed assets and restricted funds).

The Academy held fund balances at 31 August 2022 of £35,359k (2021: £26,536k) comprising £34,020k (2021: £25,617k) of restricted funds and £1,339k (2021: £919k) of unrestricted general funds. Of the restricted funds, £35,414k (2021: £35,287k) is represented by tangible fixed assets, £538k (2021: £129k) of unspent DFC and SCA funding, £250k (2021: £38k) of general restricted funds and a negative fund of £559k (2021: £273k) representing the CIF loans that will repaid from GAG funding in coming years. The Pension reserve which is considered part of restricted funds was £1,623k (2021: £9,564k) in deficit.

Investment policy

Under the Memorandum and Articles of Association, the academy has the power to invest funds not immediately required for its own purposes, in any way the Trustees see fit. The organisation has a positive cash balance to cover eventualities and unforeseen expenses. The banking facilities are reviewed on a regular basis.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Principal risks and uncertainties

The Trustees have assessed the major risks to which the Academy is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the Academy, and its finances. The Trustees have implemented a number of systems to assess risks that the school faces, especially in the operational areas (e.g. in relation to teaching, health and safety, bullying and school trips) and in relation to the control of finance. The Trustees have introduced systems, including operational procedures and internal financial controls in order to minimise risk. Where significant financial risk still remains they have ensured they have adequate insurance cover. The Academy has an effective system of internal financial controls and this is explained in more detail in the Governance Statement on page 14.

The principal risks to the Primary First Trust are:

- 1. Failure to achieve the highest quality standards for children. In order to mitigate this risk Trustees ensure high quality recruitment and performance management of all senior staff. All systems and processes have been focussed on school improvement, there is a rigorous monitoring and accountability system focussing on children's outcomes.
- 2. Failure to use funds effectively. Financial management processes are being re-defined to ensure there is clarity over financial accountability which ensures principles of best value, transparency of information and a focus on core work.
- 3. The increase in portfolio means the trust has to ensure greater level of central compliance. The trust has put in place a range of both internal and external systems to ensure compliance with statutory and industry specific guidelines.

The Primary First Trust has completed a full review of perceived risks and produced an updated risk register. The risk register has been RAG rated and a full action plan has been implemented to cover all key areas over a period of three years, starting with those areas rated as the highest risk. The risk register will be reviewed annually and updated more regularly where additional risks are identified.

Financial and risk management objectives and policies

The financial risks to which The Academy is exposed to relate primarily to:

- · Change in government and legislation
- · Potential of reduced funding and cash flow
- · Reduction in student numbers
- · Increase in energy costs
- · Increase in staffing costs

A risk arises in relation to the defined benefit pension scheme, due to the fact that there is a deficit of £1,623k (2021: £9,564k).

Fundraising

The academy trust does not use any external fundraisers. All fundraising undertaken during the year was monitored by the Trustees.

Streamlined energy and carbon reporting

Energy consumption	kWh	kWh
Aggregate of energy consumption in the year		
- Gas combustion	2,422,583	
- Fuel consumed for transport	2,206	
- Electricity purchased	779,834	
• •		3,204,623

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Emissions of CO2 equivalent	metric tonnes	metric tonnes
Scope 1 - direct emissions		
- Gas combustion	445.40	
- Fuel consumed for owned transport	2.20	
		447.60
Scope 2 - indirect emissions		
- Electricity purchased		181.80
Scope 3 - other indirect emissions		
- Fuel consumed for transport not owned by the Trust		-
Total access of the trans	·	200.40
Total gross emissions		629.40
Indonesia contin		
Intensity ratio		0.40
Tonnes CO2e per pupil		0.18
		

Quantification and reporting methodology

We have followed the 2019 HM Government Environmental Reporting Guidelines. We have also used the GHG Reporting Protocol – Corporate Standard and have used the 2021 UK Government's Conversion Factors for Company Reporting.

Intensity measurement

The chosen intensity measurement ratio is total gross emissions in metric tonnes CO2 equivalent per pupil, the recommended ratio for the sector.

Measures taken to improve energy efficiency

- · We have introduced widespread Teams meetings trust wide for staff to reduce the travel between schools.
- Across the trust we have undertaken large electrical projects in three of our schools to improve our consumption. We also have a heating and boiler project at one of our schools which will assist in efficiency.

Plans for future periods

The Trust will continue striving to improve the levels of performance of its students at all levels and will continue its efforts to ensure its students are fully prepared for the next steps in their school life. At Board level the Trust will work with Local Authorities, the Department for Education and individual schools to grow the number of schools at a manageable rate.

The schools know their strengths and weaknesses based on continual self-assessment. External validation through an annual programme of external review is well used to formulate developments. The School Strategic Plan is succinct and well-focussed on key developmental areas. Subject areas also assess their outcomes and plan developments accordingly.

Subject areas that are underperforming are challenged and supported so that improvements are made. Colleagues that require support to improve their own professional practice are similarly challenged and supported. Interventions for students are thorough, although these are being modified to focus even more clearly on key strategic areas for improvement.

The culture is one of openness and senior staff and teaching staff are clear about the need to collaborate and commit to their own professional development.

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Auditor

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The auditor, Azets Audit Services, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

The Trustees' report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 14 December 2022 and signed on its behalf by:

W Harwood

Chair

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2022

Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that The Primary First Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the CEO, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between The Primary First Trust and the Secretary of State for Education. The accounting officer is also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Board of Trustees has formally met five times during the year. Attendance during the year at meetings of the Board of Trustees was as follows:

Trustees	Meetings attended	Out of possible
W Harwood (Chair)	5	5
A Spearman	5	5
S Rumbles	3	5
S Connington (Resigned 20 July 2022)	4	5
A Hales	3	5
S Ristow (Appointed 1 September 2022)		
N Richards (Appointed 1 September 2022)		
D Jones (Appointed 1 September 2022)		

In order to effectively meet their responsibilities, the Board of Trustees has been condensed to create four committees. These are now known as:

- · The Finance and Audit Committee
- Education Committee
- · HR Committee
- · Compliance Committee

The Finance and Audit Committee is a sub-committee of the main Board of Trustees.

The Committee shall have primary responsibility, subject to Board approval, of approving all Trust-wide policies and procedures relating to the finances in the PFT and assist the Board in fulfilling the crucial oversight of the PFT's financial objectives. This shall include (and not in order of priority), but not limited to:

- Challenge the draft budget by working with the CEO and CFO ahead of submission to the Board.
- Review current financials versus the approved budget and receive updates on forecast projections and budget variance corrections.
- Consider the PFT's income generation strategy across the Trust.
- Receiving the 'Trust on A Page' information as would be presented to the Board, and any such supporting
 data and detail to provide context for any areas of concern across the Trust.
- Consider and set the content of internal and external audit reports and track recommendations to delivery.
- Evaluate financial decisions and processes and receive reports on large budget spends in excess of £50,000, including CIF Bids and DoE Grants.
- · Make sure systems of internal financial control are effective
- Reporting to the Board on the key strengths, weaknesses, risks and opportunities to fulfilling the financial objectives of the PFT

GOVERNANCE STATEMENT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

The Education Committee is also a sub-committee of the main Board of trustees.

The Committee shall have primary responsibility, subject to Board approval, of approving all Trust-wide policies and procedures relating to the education of children in the PFT and to assist the Board in fulfilling the crucial oversight of the PFT's educational objectives.

This shall include (and not in order of priority), but not limited to:

- Providing an ongoing review of the curriculum across the PFT to ensure the quality of education;
- Considering the outcomes for all children in attainment, progress and personal development and how the PFT is fulfilling its educational objectives;
- Reviewing and agreeing all policies being reviewed, amended or created by the PFT relating to the educational functions of the Trust ahead of ratification by the Board;
- Receiving the 'School on A Page' information as would be presented to the Board, and any such supporting information and detail to provide context for any areas of concern across the Trust;
- Ensuring the monitoring and quality assurance of the schools is rigorous.
- Consider the Ofsted criteria alongside each school's action planning to ensure the highest quality
 education and outcomes for children in the PFT, each school's readiness for an inspection and any areas
 of concern for the Trust.
- To provide scrutiny and oversight of the leadership within the Trust in delivering education. Reporting to the Board on the key strengths, weaknesses, risks and opportunities to fulfilling the educational objectives of the PFT

The Compliance Committee is a sub-committee of the main Board of Trustees

The Committee shall have primary responsibility, subject to Board approval, of approving all Trust-wide policies and procedures relating to the Safeguarding/Child Protection, Health & Safety and Data Protection for all children and adults within the PFT. The Committee shall act to assist the Board in fulfilling the crucial oversight of the PFT's legal and professional obligations, which shall include (and not in order of priority), but not limited to:

- Providing an ongoing review of the compliance policies across the PFT to ensure children and adults are protected;
- Receive notifications from other committees and individuals across the Trust of compliance-related matters and issue decisions and guidance as necessary, although urgent matters will be addressed by the Chair and reported to the Committee;
- Considering the impact of Compliance matters on the objectives of the PFT, in particular with a focus on the outcomes for all children in attainment, progress and personal development;
- Receive and agree to all policies being reviewed, amended or created by the PFT relating to the compliance functions of the Trust ahead of ratification by the Board;
- Receiving such information in the area of Compliance and Governance as would be presented to the Board, and any such supporting information and detail to provide context for any areas of concern across the Trust;
- Ensuring the monitoring, training and enforcement of compliance in schools is rigorous.
- Consider the Ofsted criteria alongside each school's action planning to ensure compliance and safeguarding is of paramount importance for both children and adults in the PFT,including each school's readiness for an inspection and any areas of concern for the Trust.
- To provide scrutiny and oversight of the leadership within the Trust in securing compliance across the PFT.
- Reporting to the Board on the key strengths, weaknesses, risks and opportunities to fulfilling the compliance objectives of the PFT

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

The HR Committee is a sub-committee of the main Board of Trustees

The HR and Culture Committee is being established to support the Board's functions and the Trust's effectiveness as it grows and expands. Detailed expertise, knowledge and proficiency is required to have robust oversight of HR and the Culture within the PFT

The Committee shall have primary responsibility, subject to Board approval, of approving all Trust-wide policies and procedures relating to the Human Resources and Culture of the PFT and to assist the Board in fulfilling the crucial oversight of the PFT's HR objectives. This shall include (and not in order of priority), but not limited to:

- Providing an ongoing review of the HR and Culture Strategic Plan to ensure the appropriate strategies and policies are in place to meet the wider PFT Strategic Plan (OGSP) requirements.
- Reviewing and agreeing all policies being created, reviewed or amended by the PFT relating to the Human Resources function of the Trust ahead of ratification by the Board;
- Ensuring all policies and procedures meet the needs of the PFT, employment legislation, and specific requirements of any local and national collective agreements in equal measure;
- Reporting to the Board on the key strengths, weaknesses, risks and opportunities to fulfilling the Human Resources objectives of the PFT;
- Receiving the 'Risk Review' information as would be presented to the Board, and any such supporting
 information and detail to provide context for any areas of concern across the Trust;
- Ensuring the monitoring and quality assurance of the Trust and Schools is rigorous, in respect to all HR led activities with the PFT. In particular but not limited to Single Central Register, requirements of DBs and associated recruitment activities, leaver feedback, employee engagement feedback, Gender Pay Gap reporting diversity impact monitoring.
- Consider the Ofsted' Leadership and Management' criteria alongside each school's action plan ensuring safeguarding is an integral part of the school and Trust culture
- To share good practices, identify risks while ensuring statutory matters are addressed and keep the full trustee board fully informed.

Governance reviews

The Trust conducted an internal review of Governance structures, memberships, processes and documents in Nov 2020.

This was conducted by the executive team supported by an external governance professional contractor.

The review undertaken analysed the impact and the effectiveness of the Board of Trustees and the committees, Trust Executive Leaders and governance partners (local governors) in Local Academy Boards.

The review consisted of:

- · A review of all key governance documentation and structures.
- Discussions and sharing of draft documents with the Executive team, trustees, their committees, members Chairs, as well as Headteachers.
- · Observation of a wide range of Trust and meetings, policies and processes.
- · An action plan and timeline were produced.

The main enquiry lines used to evaluate Governance within the review consisted of the following:

Strategic Governance, leadership, and direction within the MAT structure

The impact and effectiveness of Governance and how this reflects the Scheme of delegation.

Members, Directors, the Board, and its committees - clarity of membership, roles, and impact made. Use of language, terminology and available tools to allow Governance to be effective and impactful.

Local Academy Boards Findings within the report have found that the Board of Trustees robustly challenges the Trust Executive Team to implement the Strategic Priorities of the Trust. This was strengthened by introducing a timetable of 6-weekly continuous improvement cycles across the 4 core business areas of Education, Compliance, Finance and HR. At the end of every 12-week period, a Trust-wide Shared Practice Review is fed back to schools and forms the basis of data for the new Sub-Committees that report to the Board of Trustees.

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

The areas of development were: a review of the Scheme of delegation to reflect the MAT structure, including clarity on role descriptors, terms of reference documents etc., the introduction of a PTF handbook for Governance which covers all aspects of the statutory role, governance structures, key documents, expectations and the tools needed to be impactful. The Introduction of self-review processes for governance and training plans and annual governance impact reporting.

The Board of Trustees will carry out a self-evaluation of Governance at the end of the next reporting period. It will carry out periodic external reviews of Governance as appropriate. During the reporting period, the findings of the Governance review have been implemented by Executive Leaders for full implementation by September 2021

Conflicts of interests.

All members of governance tiers must ensure that no real or perceived conflicts of interest can arise from their professional, personal or family interests that may benefit them or a person they are directly or indirectly connected to. This may include familial relationships, business relationships or friendships.

What constitutes a potential conflict of interest is explained in detail in the PFT Governance handbook. All governance tiers are clear that they will:

- Complete an annual register of their business interests at the Autumn term 1 GPB meeting or at an appointment.
- · Reiterate that there are no changes to these declared interests at the beginning of each meeting.
- · Review the agenda to identify any possible conflicts.

Any persons who have any personal interest that conflicts or may conflict with their duties will then:

- Disclose that fact to the meeting as soon as they become aware of it.
- Absent themselves from any discussions where a possible conflict will arise between their duty to act solely in the interests of the Trust/school and such duty or personal interest;
- withdraw from any meeting for that item unless expressly invited to remain in order to provide information; not be counted in the quorum for that part of any meeting; and withdraw during the vote and have no vote on the matter.

All Governance tiers will seek clarification of any potential conflicts of interest of new members recruited into Governance. The Trustees reserve the right not to appoint a person if it is decided that their interests outside of the role have conflicts that are too complex or serious about managing. Changes to a governance partner/ trustee's declared conflicts of interest and how these can be managed will also be considered when reappointing an existing member of the GPB.

Audit / Finance Committee

The Audit/Finance Committee has been established to provide detailed expertise, knowledge and proficiency over audit and financial matters. The committee includes local school governors who have specific financial knowledge in education settings, as well as a Board member. The committee has oversight of, and provides challenge to the CEO and CFO regarding the budget setting, budget monitoring and forecasting, income generation strategy, financial decision making on large budget spends and management of CIF projects. The committee report to the Board on key strengths, weaknesses, risks and opportunities of the Trust to fulfil their financial objectives. The committee have also updated the Risk Register. A RAG rating was undertaken of the perceived risks and a plan of review was agreed for the next three years covering all areas. This will be updated annually to ensure any changes to risk are covered. The committee have engaged with several expert internal audit providers and the key areas reviewed in the year were; finance and budgeting; HR processes with focus on recruitment, staff retention and succession planning; safeguarding, with a full audit undertaken at each school; and a teacher quality review to ensure standards were being maintained and school improvement achieved..

The committee held 5 meetings and were attended by Steve Rumbles, Nigel Richards and for 2 of the meetings Mark Joy.

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Review of value for money

As accounting officer, the CEO has responsibility for ensuring that the Trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the Trust has delivered improved value for money during the year by:

- Over the past financial year the Trust has achieved Value for Money because results in all of the schools in the Trust have improved significantly.
- There are reductions in the achievement gap between free school meal and non-free school meal children.
- The Trust has reviewed staffing in a number of schools and made significant savings in leadership and support levels.
- The Trust has identified service level agreements and is currently recruiting to posts which will reduce costs against those service level agreements.
- The Trust brought a number of financial processes in house and reduced auditing costs significantly.
- The Trust has engaged with external providers and followed its best value statement in the procurement of contracts across all schools.
- The Trust restructured school improvement personnel to achieve greater value for money.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in The Primary First Trust for the period 1 September 2021 to 31 August 2022 and up to the date of approval of the annual report and accounts.

Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Trust's significant risks that has been in place for the period 1 September 2021 to 31 August 2022 and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the Board of Trustees.

The risk and control framework

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Management Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- · setting targets to measure financial and other performance;
- · clearly defined purchasing (asset purchase or capital investment) guidelines;
- · identification and management of risks.

The Trust Board has considered the need for a specific internal audit function and has decided not to appoint a Responsible Officer. However, the Trustees have appointed Juniper Education, to oversee the internal audit function. Juniper's role includes giving advice on financial matters and performing a range of checks on the Academy Trust's financial systems.

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

In particular the checks carried out in the current period include:

- · Safeguarding audit across all schools.
- · Health and safety audit in all schools.
- · Quality of teaching review
- Financial processes review

Juniper Education reports to the Board of Trustees on the operation of the systems of control and on the discharge of the Governing Body's financial responsibilities.

The Trust Board confirms Juniper delivered their schedule of work as planned, and no material control issues arose as a result of their work.

Review of effectiveness

As accounting officer the CEO has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- · the work of the internal auditor;
- · the work of the external auditor:
- · the financial management and governance self-assessment process
- the work of the executive managers within the Trust who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the Board of Trustees and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the Board of Trustees on 14 December 2022 and signed on its behalf by:

W Harwood

Chair

A Moorhouse

Accounting Officer

STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE FOR THE YEAR ENDED 31 AUGUST 2022

As accounting officer of The Primary First Trust, I have considered my responsibility to notify the Trust Board of Trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the Trust, under the funding agreement in place between the Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2021.

I confirm that I and the Trust's Board of Trustees are able to identify any material irregular or improper use of funds by the Trust, or material non-compliance with the terms and conditions of funding under the Trust's funding agreement and the Academy Trust Handbook 2021.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

A Moorhouse
Accounting Officer

Date 14th December 2022

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2022

The trustees (who are also the directors of The Primary First Trust for the purposes of company law) are responsible for preparing the Trustees' report and the accounts in accordance with the Academies Accounts Direction 2021 to 2022 published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare accounts for each financial year. Under company law, the Trustees must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the Trustees are required to:

- · select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 14 December 2022 and signed on its behalf by:

W Harwood

Chair

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE PRIMARY FIRST TRUST

FOR THE YEAR ENDED 31 AUGUST 2022

Opinion

We have audited the accounts of The Primary First Trust for the year ended 31 August 2022 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the accounts, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022 issued by the Education and Skills Funding Agency.

In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the accounts' section of our report. We are independent of the Trust in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information, which comprises the information included in the annual report other than the accounts and our auditor's report thereon. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the accounts, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the accounts or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE PRIMARY FIRST TRUST (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the incorporated strategic report for the financial year for which the accounts are prepared is consistent with the accounts; and
- the Trustees' report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the statement of Trustees' responsibilities, the Trustees are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error.

In preparing the accounts, the Trustees are responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the accounts

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE PRIMARY FIRST TRUST (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of senior leadership, Governors/Trustees and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- · Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the company through enquiry and inspection;
- · Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations including compliance with the Academies Accounts Direction 2021 to 2022 issued by the Education and Skills Funding Agency;
- Performing audit work over the recognition of grant income and the allocation of expenditure to funds;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

A further description of our responsibilities for the audit of the accounts is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Catherine Cooper FCCA (Senior Statutory Auditor)

for and on behalf of Azets Audit Services

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15 December 2022

Chartered Accountants Statutory Auditor

Greytown House 221-227 High Street Orpington Kent **United Kingdom BR6 0NZ**

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO THE PRIMARY FIRST TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY

FOR THE YEAR ENDED 31 AUGUST 2022

In accordance with the terms of our engagement letter dated 29 June 2022 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2021 to 2022, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by The Primary First Trust during the period 1 September 2021 to 31 August 2022 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to The Primary First Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to The Primary First Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than The Primary First Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of The Primary First Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of The Primary First Trust's funding agreement with the Secretary of State for Education and the Academy Trust Handbook, extant from 1 September 2021, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2021 to 2022. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2021 to 31 August 2022 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Trust's income and expenditure.

Our work included identification and assessment of the design and operational effectiveness of the controls, policies and procedures that have been implemented to ensure compliance with the framework of authorities including high level financial control areas and areas assessed of presenting a higher risk of impropriety. We undertook detailed testing, based on our assessment of risk of material irregularity, where such controls, policies and procedures apply to classes of transactions. This work was integrated with our audit on the financial statements to the extent evidence from the conduct of that audit supports the regularity conclusion as well as additional testing based on our assessment of risk of material irregularity.

Add Sevices

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO THE PRIMARY FIRST TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2021 to 31 August 2022 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Reporting Accountant

Azets Audit Services Greytown House 221-227 High Street Orpington Kent

BR6 0NZ United Kingdom

Dated: 15 December 2022

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2022

		Unrestricted funds		ricted funds: Fixed asset	Total 2022	Total 2021
	Notes	£'000	£'000	£'000	£'000	as restated £'000
Income and endowments from:		2000				
Donations and capital grants	3	170	-	3,689	3,859	2,650
Donations - transfer from local						0 040
authority on conversion Charitable activities:		-	•	-	•	8,848
- Funding for educational operations	4	_	17,802	-	17,802	16,195
Other trading activities	5	645	-	-	645	450
Total		815	17,802	3,689	22,306	28,143
iotai		===	====	====	====	====
Expenditure on:						
Charitable activities:						
- Educational operations	8	395	21,661	698	22,754	20,956
Total	6	395 ———	21,661 ———	698 ———	22,754 =====	20,956
Net income/(expenditure)		420	(3,859)	2,991	(448)	7,187
Transfers between funds	17	-	2,455	(2,455)	-	-
Other recognised gains/(losses) Actuarial gains/(losses) on defined						
benefit pension schemes	19	-	9,271	-	9,271	(1,280)
Net movement in funds		420	7,867	536	8,823	5,907
Reconciliation of funds						
Total funds brought forward		919	(9,799)	35,416	26,536	20,629
Total funds carried forward		1,339	(1,932)	35,952	35,359	26,536
		===		===		

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2022

Comparative year information Year ended 31 August 2021 As restated	U Notes	nrestricted funds £'000	Restrict General Fi £'000	ed funds: xed asset £'000	Total 2021 £'000
Income and endowments from: Donations and capital grants Donations - transfer from local authority on	3	51	-	2,599	2,650
conversion Charitable activities:			224	8,624	8,848
 Funding for educational operations Other trading activities 	4 5	- 450 ———	16,195	- -	16,195 450
Total		501	16,419	11,223	28,143
Expenditure on: Charitable activities:					
- Educational operations	8	96	20,134	726 ———	20,956
Total	6	96	20,134 =====	726 ——	20,956 =====
Net income/(expenditure)		405	(3,715)	10,497	7,187
Transfers between funds	17	-	2,549	(2,549)	-
Other recognised gains/(losses) Actuarial losses on defined benefit pension schemes	19	-	(1,280)	-	(1,280)
Net movement in funds		405	(2,446)	7,948	5,907
Reconciliation of funds Total funds brought forward		514	(7,353)	27,468	20,629
Total funds carried forward		919	(9,799)	35,416	26,536

BALANCE SHEET AS AT 31 AUGUST 2022

		202	2	2021	1
		202.	_	as restate	
	Notes	£'000	£'000	£'000	£'000
Fixed assets					
Tangible assets	12		35,414		35,287
Current assets					
Debtors	13	886		942	
Cash at bank and in hand		3,260		1,962	
		4,146		2,904	
Current liabilities					
Creditors: amounts falling due within one year	14	(2,196)		(1,909)	
Net current assets			1,950		995
Total assets less current liabilities			37,364		36,282
Creditors: amounts falling due after more					
than one year	15		(382)		(182)
Net assets before defined benefit pensions scheme liability	on		36,982		36,100
Defined benefit pension scheme liability	19		(1,623)		(9,564)
Total net assets			35,359		26,536
Funds of the Trust:					
Restricted funds	17				
- Fixed asset funds			35,952		35,416
- Restricted income funds			(309)		(235)
- Pension reserve			(1,623)		(9,564)
Total restricted funds			34,020		25,617
Unrestricted income funds	17		1,339		919
Total funds			35,359		26,536

The accounts on pages 27 to 53 were approved by the Trustees and authorised for issue on 14 December 2022 and are signed on their behalf by:

W Harwood Chair

Chair

Company Number 08738750

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2022

		2022		2021 as restated		
	Notes	£'000	£'000	£.000	£'000	
Cash flows from operating activities						
Net cash used in operating activities	20		(1,852)		(2,129)	
Cash flows from investing activities						
Capital grants from DfE Group		2,854		2,451		
Capital funding received from sponsors and	others	-		74		
Purchase of tangible fixed assets		-		74		
Proceeds from sale of tangible fixed assets		10		-		
Net cash provided by investing activities	;		2,864		2,599	
Cash flows from financing activities						
Repayment of other loan		286		273		
Net cash provided by financing activities	;	 	286		273	
						
Net increase in cash and cash equivalen reporting period	ts in the		1,298		743	
Cash and cash equivalents at beginning of	the year		1,962		1,219	
Cash and cash equivalents at end of the	year		3,260		1,962	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

The Primary First Trust is a charitable company. The address of its principal place of business is given on page 1 and the nature of its operations are set out in the Trustees' report.

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation

The accounts of the Trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2021 to 2022 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

1.2 Changes in accounting policies

Previously leasehold land had not been depreciated, however as the Academy has the right to use over the course of the lease the Trustees have made the decision to depreciate the land over the 125 years of the lease.

1.3 Going concern

The Trustees assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the accounts and have concluded that the Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the accounts.

1.4 Income

All incoming resources are recognised when the Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Trust has provided the goods or services.

Donated goods, facilities and services

The value of donated services and gifts in kind provided to the Trust are recognised at their open market value in the period in which they are receivable as incoming resources, where the benefit to the Trust can be reliably measured. An equivalent amount is included as expenditure under the relevant heading in the statement of financial activities, except where the gift in kind was a fixed asset in which case the amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Trust's policies.

Interest receivable

Interest receivable is included within the statement of financial activities on a receivable basis.

Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Trust's accounting policies.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

Expenditure on raising funds

This includes all expenditure incurred by the Trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable activities

These are costs incurred on the Trust's educational operations, including support costs and costs relating to the governance of the Trust apportioned to charitable activities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

1.6 Tangible fixed assets and depreciation

Assets costing £5,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the statement of financial activities and carried forward in the balance sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the statement of financial activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the Trust's depreciation policy. Where tangible fixed assets have been acquired with unrestricted funds the cost is transferred to the restricted fixed asset fund, depreciation on such assets is charged to the restricted fixed asset fund.

The properties have been included at the valuations provided by the ESFA when completing their desktop valuation. Wayfield School property value has been taken from the net book value on transfer. Springhead Park property is included at cost as provided by the Local Authority.

The academy has 125 year leases on the land and buildings with the relevant local authorities.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Leasehold buildings50 yearsLeasehold land125 yearsComputer equipment3 yearsFixtures, fittings & equipment4 yearsMotor vehicles3 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

1.7 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

1.8 Leased assets

Rentals under operating leases are charged on a straight-line basis over the lease term.

1.9 Financial instruments

The Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Trust and their measurement basis are as follows.

Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

1 Accounting policies

(Continued)

Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.10 Taxation

The Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.11 Pensions benefits

Retirement benefits to employees of the Trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the Trust.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a projected unit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income or expenditure are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.12 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Education and Skills Funding Agency where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received and include grants from the Education and Skills Funding Agency.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 20, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2020. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Critical areas of judgement

Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are reassessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 13 for the carrying amount of the property plant and equipment, and note 1.6 for the useful economic lives for each class of assets.

There are no key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

3 Donations and capital grants

. •	Unrestricted funds £'000	Restricted funds £'000	Total 2022 £'000	Total 2021 £'000
Donated fixed assets	•	835	835	74
Capital grants	-	2,854	2,854	2,525
Other donations	170	-	170	_. 51
			 .	
	170	3,689	3,859	2,650

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

4 Funding for the Trust's educational operations

	Unrestricted funds £'000	Restricted funds £'000	Total 2022 £'000	Total 2021 £'000
DfE/ESFA grants				
General annual grant (GAG)	-	13,640	13,640	12,075
Other DfE/ESFA grants:				
UIFSM	-	444	444	451
Pupil premium	-	1,025	1,025	882
Supplementary grant	-	183	183	-
PE and sports premium	-	185	185	184
Rates relief	-	56	56	79
Teachers pension grant	-	45	45	454
Teachers pay grant	-	16	16	161
Others	-	207	207	137
	-	15,801	15,801	14,423
				
Other government grants				
Local authority grants	-	2,001	2,001	1,529
COVID-19 additional funding DfE/ESFA				
Catch-up premium	-	-	-	243
Total funding	-	17,802	17,802	16,195

Last year the Trust received £243k in Covid Catch Up Grants, The full amount was spent in the year on additional TA support to carry out interventions as identified by the schools; IT equipment to provide additional resources on top of the government provision, for disadvantaged children to assist in home learning; insurance for the government provided IT devices to cover accidental damage for home use; specific external intervention providers and therapeutic play specialists; additional books and learning kits to allow increased home use; IT subscriptions and learning apps for home tutoring; outdoor play equipment, den building and construction kits to enable children to play outdoors after long periods being home bound.

5 Other trading activities

	Unrestricted funds £'000	Restricted funds £'000	Total 2022 £'000	Total 2021 £'000
Hire of facilities	79	-	79	51
Catering income	156	-	156	90
Other income	410	-	410	309
	645	•	645	450
				

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

6	Expenditure					
			Non-pay e	xpenditure	Total	Total
		Staff costs	Premises	Other	2022	2021
						as restated
		£'000	£'000	£'000	£'000	£'000
	Academy's educational operation	S				
	- Direct costs	11,883	698	1,257	13,838	12,912
	- Allocated support costs	3,355	4,125	1,436	8,916	8,044
		15,238	4,823	2,693	22,754	20,956
			===			
	Net income/(expenditure) for th	e year includes:	1		2022	2021
						as restated
					£'000	£'000
	Fees payable to auditor for:					
	- Audit				25	23
	- Other services				10	8
	Operating lease rentals				87	64
	Depreciation of tangible fixed ass	ets			698	726
	Net interest on defined benefit pe	nsion liability			151	120

7 Central services

The Trust has provided the following central services to its academies during the year:

- Services of Trust CEO
- School Improvement programme with designated Education Director
- Finance department
- HR department
- Marketing department with annual video production
- Facilities management and Health & Safety compliance
- Social media co-ordination
- Governance support with clerk services
- IT management and support
- CPD training programme and courses
- · Recruitment advertising
- · Safeguarding reporting system
- Policy setting and maintenance

The Trust charges for these services on the following basis:

8% (2021: 8%) of GAG

7	Central services				(Continued)
	The amounts charged during the year were as	s follows:		2022 £'000	2021 £'000
	Barnehurst Infant School			81	76
	Barnehurst Junior School			100	96
	Cuxton Junior			91	88
	Cuxton Infant			69	65
	Mayplace Primary			205	184
	Lessness Heath Primary			258	255
	Wayfield Primary School			121 131	106 125
	Westcourt Primary School Wainscott Primary			170	161
	Springhead Park Primary School			89	41
				1,315	1,197
				<u> </u>	
8	Charitable activities				
Ū	Onamadic activities	Unrestricted	Restricted	Total	Total
		funds	funds	2022	2021
					as restated
		£'000	£'000	£'000	£'000
	Direct costs				
	Educational operations	235	13,603	13,838	12,912
	Support costs				
	Educational operations		8,756	8,916	8,044
		395	22,359	22,754	20,956
				2022	2021
					as restated
				£'000	£'000
	Analysis of support costs			0.055	0.050
	Support staff costs			3,355	2,850
	Depreciation Table 10 and 10 a			- 074	45
	Technology costs			274	305
	Premises costs Legal costs			4,125 24	3,927 41
	Other support costs			1,085	827
	Governance costs			53	49
	Covernance costs				
				8,916	8,044
		•		===	

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Staff		
Staff costs		
Staff costs during the year were:		
	2022	2021
	£'000	£'000
Wages and salaries	10,640	10,108
Social security costs	840	758
Pension costs	3,556	3,067
Staff costs - employees	15,036	13,933
Agency staff costs	202	30
	15,238	13,963
Staff development and other staff costs	100	81
Total staff expenditure	15,338	14,044
Staff numbers		
The average number of persons employed by the Trust during the year was as fol	lows:	
	2022	2021

	2022	2021
	Number	Number
Teachers	162	149
Administration and support	264	262
Management	31	23
		
	457	434
		

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2022 Number	2021 Number
£60,001 - £70,000	6	5
£70,001 - £80,000	2	3
£80,001- £90,000	2	1
£90,001 - £100,000	1	1
£120,001 - £130,000	-	1
£140,001 - £150,000	1	-

Key management personnel

The key management personnel of the Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer national insurance and pension contributions) received by key management personnel for their services to the Trust was £580k (2021: £651k).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

10 Trustees' remuneration and expenses

The CEO has been paid remuneration or has received other benefits from an employment with the Trust. The CEO only received remuneration in respect of services he provided undertaking the role of CEO under his contract of employment. Other Trustees did not receive any payments from the Trust in respect of their role as Trustees.

The value of Trustees' remuneration and other benefits was as follows:

A Moorhouse (Chief Executive Officer):

- Remuneration: £125,001 £130,000 (2021: £125,001 £130,000)
- Bonus £10,001-£15,000 (2021: £nil)
- Employers pension contributions: £25,001 £30,000 (2021: £25,001 £30,000)

During the current and previous year there was no reimbursed expenditure to directors.

Other related party transactions involving the Trustees are set out within the related parties note.

11 Trustees' and officers' insurance

The academy trust has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme.

12 Tangible fixed assets

	Leasehold land and buildings	Computer equipment	Fixtures, fittings & equipment	Motor vehicles	Total
	£'000	£'000	£,000	£'000	£'000
Cost					
At 1 September 2021	38,107	50	35	13	38,205
Additions	835	-	-	-	835
Disposals	-	(50)	(35)	(13)	(98)
At 31 August 2022	38,942	-	-	-	38,942
Depreciation					
At 1 September 2021	2,830	49	35	4	2,918
On disposals	-	(49)	(35)	(4)	(88)
Charge for the year	698	-	-	-	698
At 31 August 2022	3,528			-	3,528
Net book value			<u> </u>		
At 31 August 2022	35,414	-	-	-	35,414
					-
At 31 August 2021	35,277	1	-	9	35,287

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

12 Tangible fixed assets

(Continued)

Previously leasehold land had not been depreciated, however as the Academy has the right to use over the course of the lease the Trustees have made the decision to depreciate the land over the 125 years of the lease. The land was initially transferred at the date the schools became an academy and therefore a prior year adjustment has made to reflect the correct bought forward depreciation, amounting to £271k and to include the depreciation charge for last year amounting to £54k. The net affect is to reduce the net book value of leasehold land and buildings by £325K as at 31 August 2021.

The additions to leasehold land and buildings relate to an extension at Westcourt Primary School.

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		2022 £'000	2021 £'000
	Trade debtors	23	30
	VAT recoverable	248	116
	Prepayments and accrued income	615	796
		 886	942
		=	===
14	Creditors: amounts falling due within one year		
	· · · · · · · · · · · · · · · · · · ·	2022	2021
		£'000	£'000
	Other loans	177	91
	Trade creditors	532	154
	Other taxation and social security	260	207
	Other creditors	243	247
	Accruals and deferred income	984	1,210
		2,196	1,909
		. ===	====
15	Creditors: amounts falling due after more than one year		
	·	2022	2021
		£'000	£'000
	Other loans	382	182

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

15	Creditors: amounts falling due after more than one year	(C	ontinued)
	Analysis of loans	2022 £'000	2021 £'000
	Wholly repayable within five years	559	273
	Less: included in current liabilities	(177)	(91)
	Amounts included above	382	182
		=	_
	Loan maturity		
	Debt due in one year or less	177	91
	Due in more than one year but not more than two years	177	91
	Due in more than two years but not more than five years	183	91
	Due in more than five years	22	-
		559	273
			=

£537k of the balance is for CIF loans all repayable within 3 years (other than one loan for £33k that is repayable in 10 years) and are charged interest at a rate of between 1.92% and 1.98%. The remaining £22k is for a Salix loan repayable in 8 years with no interest charged.

16 Deferred income

	2022 £'000	2021 £'000
Deferred income is included within:		
Creditors due within one year	437	315
Deferred income at 1 September 2021	315	266
Released from previous years	(315)	(266)
Resources deferred in the year	437	315
Deferred income at 31 August 2022	437	315

At the balance sheet date the Academy Trust was holding funds received in advance for Universal Infant Free School Meals, conversion grant, development grant, trips and Local Authority Early Years funding relating to the year 2022/23.

17	Funds					
		Balance at			Gains,	Balance at
		1 September			losses and	31 August
		2021	Income	Expenditure	transfers	2022
		£'000	£'000	£,000	£'000	£.000
	Restricted general funds					
	General Annual Grant (GAG)	38	13,640	(16,169)	2,741	250
	UIFSM	-	444	(444)	-	-
	Pupil premium	-	1,025	(1,025)		-
	Supplementary grant	-	183	(183)	-	-
	Teachers pension grant	-	45	(45)	-	-
	Teachers pay grant	-	16	(16)	-	-
	PE and sports premium	-	185	(185)	-	•
	Rates relief	-	56	(56)	-	-
	Other DfE/ESFA grants	-	207	(207)	_	-
	Other government grants	-	2,001	(2,001)	-	-
	CIF loans	(273)	-	-	(286)	(559)
	Pension reserve	(9,564)	-	(1,330)	9,271	(1,623)
		(9,799)	17,802	(21,661)	11,726	(1,932)
	Restricted fixed asset funds					
	DfE group capital grants	129	2,854	-	(2,445)	538
	General fixed assets	35,287	835	(698)	(10)	35,414
		35,416	3,689	(698)	(2,455)	35,952
	Total restricted funds	25,617	21,491	(22,359)	9,271	34,020
	Unrestricted funds					
	General funds	919	815	(395)	-	1,339
						
	Total funds	26,536 ———	22,306	(22,754)	9,271	35,359

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

17 Funds (Continued)

The specific purposes for which the funds are to be applied are as follows.

General Annual Grant: Income received from the ESFA to cover the normal running costs of the Academy.

Under the funding agreement with the Secretary of State, the academy was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2022.

Universal Infant Free School Meals, Pupil Premium, Teachers Pension Grants, Teachers Pay Grants, PE and Sports premium, Rates Relief and Supplementary grant: Income received from the ESFA as described.

Other DFE/ESFA grants: This includes grants received for tutoring, mental health, phonics, emergency support and POG.

Other government grants: This includes High Needs top-up, EYFS grant and pupil premium.

CIF loan represents the amounts repayable from GAG over the coming years.

DFE/ ESFA capital grants: This includes devolved formula capital grant, SCA and CIF bids.

The transfer of funds relate to the purchase of fixed assets and spend on CIF grants during the period.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

(Continued) 17 Funds

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2020	Income	Expenditure	Gains, losses and transfers	Balance at 31 August 2021 as restated
	£'000	£'000	£'000	£'000	£'000
Restricted general funds				•	
General Annual Grant (GAG)	-	12,075	(14,859)	2,822	38
Start up grants	20	-	(20)	-	-
UIFSM	-	451	(451)	-	-
Pupil premium	-	882	(882)	-	-
Catch-Up premium		243	(243)	-	-
Teachers pension grant	-	454	(454)	-	-
Teachers pay grant	-	161	(161)	-	-
PE and sports grant	-	184	(184)	-	-
Rates relief	-	79	(79)	-	-
Other DfE/ESFA grants	-	137	(137)	-	-
Other government grants	-	1,529	(1,529)	-	-
CIF loans	•	-	-	(273)	(273)
Other restricted funds	-	224	(224)	-	-
Pension reserve	(7,373) ———		(911)	(1,280)	(9,564)
	(7,353)	16,419	(20,134)	1,269	(9,799)
Restricted fixed asset funds				<u> </u>	
Transfer on conversion		8,624		(0.624)	
	- 79	2,599	-	(8,624)	129
DfE group capital grants General fixed assets	27,389	2,599	- /726\	(2,549) 8,624	35,287
General fixed assets			(726) ——		
	27,468	11,223	(726)	(2,549)	35,416
				====	==
Total restricted funds	20,115	27,642	(20,860)	(1,280)	25,617
Unrestricted funds					
General funds	514	501	(96)	-	919
					
Total funds	20,629	28,143	(20,956)	(1,280)	26,536

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

17	Funds	(Continued)
	Total funds analysis by academy	2022	2021
	Fund balances at 31 August 2022 were allocated as follows:	£.000	£'000
	Barnehurst Infant School	1	1
	Barnehurst Junior School	1	1
	Cuxton Junior	1	1
	Cuxton Infant	1	1
	Mayplace Primary	1	1
	Lessness Heath Primary	1	1
	Wayfield Primary School	1	. 1
	Westcourt Primary School	1	1
	Wainscott Primary	1	1
	Springhead Park Primary School	1	1
	Central services	1,020	674
	Total before fixed assets fund and pension reserve	1,030	684
	Restricted fixed asset fund	35,952	35,416
	Pension reserve	(1,623)	(9,564)
	Total funds	35,359	26,536

Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and			Other costs		
	educational	Other support	Educational	excluding	Total	Total
	support staff	staff costs	supplies	depreciation	2022	2021
	£'000	£'000	£'000	£'000	£'000	£'000
Barnehurst Infant School	729	95	27	202	1,053	1,008
Barnehurst Junior School	809	74	39	1,152	2,074	1,309
Cuxton Junior	711	85	23	187	1,006	1,182
Cuxton Infant	534	80	29	837	1,480	748
Mayplace Primary	2,116	227	44	459	2,846	3,166
Lessness Heath Primary	2,235	208	86	506	3,035	3,908
Wayfield Primary School	1,056	119	74	941	2,190	1,739
Westcourt Primary School	1,211	160	54	668	2,093	1,800
Wainscott Primary	1,453	134	91	389	2,067	1,879
Springhead Park Primary						
School	956	91	62	407	1,516	1,258
Central services	73	2,082	1	540	2,156	1,701
	11,883	3,355	530	6,288	21,516	19,698
		=	====		====	

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

8	Analysis of net assets between funds				
		Unrestricted	Rest	ricted funds:	Total
		Funds	General	Fixed asset	Funds
		£'000	£'000	£'000	£'000
	Fund balances at 31 August 2022 are represented by:				
	Tangible fixed assets	-	-	35,414	35,414
	Current assets	1,339	2,269	538	4,146
	Creditors falling due within one year	-	(2,196)	-	(2,196)
	Creditors falling due after one year	-	(382)	-	(382)
	Defined benefit pension liability	<u>-</u>	(1,623)		(1,623)
	Total net assets	1,339	(1,932)	35,952	35,359
		Unrestricted	Rest	ricted funds:	Total
		Funds	General	Fixed asset	Funds
		£'000	£'000	£'000	£'000
	Fund balances at 31 August 2021 are represented by:				
	Tangible fixed assets (as restated)	-	-	35,287	35,287
	Current assets	919	1,856	129	2,904
	Creditors falling due within one year	-	(1,909)	-	(1,909)
	Creditors falling due after one year	-	(182)	-	(182)
	Defined benefit pension liability	-	(9,564)	-	(9,564)
	Total net assets	919	(9,799)	35,416	26,536

19 Pension and similar obligations

The Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by the local authority of the individual schools. Both are multi-employer defined benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and that of the LGPS related to the period ended 31 March 2019.

Contributions amounting to £243k (2021: £247k) were payable to the schemes at 31 August 2022 and are included within creditors.

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary. These contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

19 Pension and similar obligations

(Continued)

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% employer administration charge)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. The assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to the TPS in the period amounted to £1,412k (2021: £1.398k).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 21.9% for employers and 5.5% to 12.5%% for employees. The estimated value of employer contributions for the forthcoming year is £969k (2021: £900k).

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Total contributions made	2022 £'000	2021 £'000
Employer's contributions Employees' contributions	965 252	900 232
Total contributions	1,217	1,132

19	Pension and similar obligations	(Continued)
	Principal actuarial assumptions	2022 %	2021 %
	Rate of increase in salaries	4.25	4.22
	Rate of increase for pensions in payment/inflation	2.93	2.9
	Discount rate for scheme liabilities	4,29	1.69
	Inflation assumption (CPI)	2.85 ———	2.8
	The current mortality assumptions include sufficient allowance for future improvement assumed life expectations on retirement age 65 are:	nts in mortality	rates. The
		2022	2021
		Years	Years
	Retiring today		
	- Males	23.52	22.38
	- Females	26.46	24.92
	Retiring in 20 years		
	- Males	22.52	23.94
	- Females	25.16	26.82
	Scheme liabilities would have been affected by changes in assumptions as follows:		
		2022	2021
		£'000	£.000
	Discount rate + 0.1%	292	-465
	Discount rate - 0.1%	292 298	475
	Mortality assumption + 1 year	312	725
	Mortality assumption - 1 year	-304	-699
	CPI rate + 0.1%	291	239
	CPI rate - 0.1%	-284 =====	-235 =====
	Defined benefit pension scheme net liability	2022	2021
	Defined benefit pension scheme net hability	£'000	£,000
	Scheme assets	11,485	10,819
	Scheme obligations	(13,108) ———	(20,383)
	Net liability	(1,623)	(9,564)

19	Pension and similar obligations		(Continued)
	The Trust's share of the assets in the scheme	2022 Fair value £'000	2021 Fair value £'000
	Equities	5,572	4,954
	Other bonds	2,274	2,661
	Cash	515	751
	Property	1,634	1,149
	Other assets	1,490	1,304
	Total market value of assets	11,485 =====	10,819
	The actual return on scheme assets was £(419,000) (2021: £1,221,000).		
	Amount recognised in the statement of financial activities	2022 £'000	2021 £'000
	Current service cost	2,144	1,691
	Interest income	(191)	(156)
	Interest cost	342	276
	Total operating charge	2,295	1,811
	Changes in the present value of defined benefit obligations		2022 £'000
	At 1 September 2021		20,383
	Current service cost		2,144
	Interest cost		342
	Employee contributions		252
	Actuarial (gain)/loss		(9,881)
	Benefits paid		(132)
	At 31 August 2022		13,108

С	changes in the fair value of the Trust's share of scheme ass	sets		
	· ·			2022
				£'000
Δ	at 1 September 2021			10,819
	nterest income			191
	ctuarial loss/(gain)			(610)
	mployer contributions			`965 [°]
	mployee contributions			252
В	enefits paid			(132)
				-
A	t 31 August 2022			11,485
20 R	Reconciliation of net (expenditure)/income to net cash flow	from operating	activities	
			2022	2021
				as restated
			£,000	£.000
N	let (expenditure)/income for the reporting period (as per the sta	tement of		
	nancial activities)		(448)	7,187
Α	djusted for:			
N	let surplus on conversion to academy			(8,848)
С	Capital grants from DfE and other capital income		(3,689)	(2,599)
	defined benefit pension costs less contributions payable		1,179	791
	efined benefit pension scheme finance cost		151	120
	Pepreciation of tangible fixed assets		698	726
	Pecrease/(increase) in debtors		56	(305)
	ncrease in creditors		201	575
S	tocks, debtors and creditors transferred on conversion			224
N	let cash used in operating activities		(1,852)	(2,129)
21 A	nalysis of changes in net funds			
		1 September	Cash flows	31 August
		2021		2022
		£'000	£'000	£'000
C	ash	1,962	1,298	3,260
Lo	oans falling due within one year	(91)	(86)	(177)
Lo	pans falling due after more than one year	(182)	(200)	(382)
		1,689	1,012	2,701
		====	====	====

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

22 Long-term commitments, including operating leases

At 31 August 2022 the total of the Trust's future minimum lease payments under non-cancellable operating leases was:

	2022	2021
	£'000	£.000
Amounts due within one year	71	64
Amounts due in two and five years	74	73
	145	137
		====

23 Related party transactions

Owing to the nature of the Academy's operations and the composition of the Board of Directors being drawn from local public and private sector organisations, it is inevitable that transactions will take place with organisations in which a member of the Board of Trustees may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy's financial regulations and normal procurement procedures.

S Connington's sister, L Hamilton, works as the Director for Education for the Trust. The appointment was made in open competition and S Connington was not involved in the decision-making process regarding appointment. L Hamilton is paid within the normal salary scale for her role and receives no special treatment as a result of being related to a Director.

24 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.

25 Prior period adjustment

		1 September 2020	31 August 2021
Reconciliation of funds	Notes	£.000	£'000
Funds as previously reported		20,900	26,861
Adjustments arising:			
Depreciation on leasehold land		(271)	(325)
Funds as restated		20,629	26,536

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2022

Prior period adjustment 2021 Reconciliation of net income for the previous financial period Notes E'000 Net income as previously reported 7,241 Adjustments arising: Depreciation on leasehold land (54) Net income as restated 7,187

Notes to restatement

25

i) Change in accounting policy on depreciation of leasehold land

Previously leasehold land had not been depreciated, however as the Academy has the right to use over the course of the lease the Trustees have made the decision to depreciate the land over the 125 years of the lease. The land was initially transferred in at the date each school became an academy and therefore a prior year adjustment has been made to reflect the correct bought forward depreciation, amounting to £271k and to include the depreciation charge for last year amounting to £45k.