Director's Report and Financial Statements
Year Ended

31 December 2017

Company Number 08665019

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#### **Company Information**

Director

J Atkins

Company secretary

F&L Cosec Limited

Registered number

08665019

Registered office

New Penderel House

4th Floor

283-288 High Holborn

London WC1V 7HP

Independent auditor

**BDO LLP** 

31 Chertsey Street Guildford

Guildford Surrey GU1 4HD

## Contents

	Page
Director's Report	1
Director's Responsibilities Statement	2
Independent Auditor's Report	3 - 5
Statement of Comprehensive Income	6
Statement of Financial Position	7
Statement of Changes in Equity	8
Notes to the Financial Statements	9 - 16

#### **Director's Report** For the Year Ended 31 December 2017

The director presents his report together with the audited financial statements for the year ended 31 December 2017.

#### **Principal activity**

The company's principal activity is that of operating a software platform for incentive schemes and cash back schemes.

#### Director

The director who served during the year was:

J Atkins

#### Disclosure of information to auditor

The director at the time when this director's report is approved has confirmed that:

- so far as he is aware, there is no relevant audit information of which the company's auditor is unaware,
- he has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditor is aware of that information.

#### **Auditor**

The auditor, BDO LLP, was appointed during the year and will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

#### Small companies note

In preparing this report, the director has taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the board on Sept 10, 2018

and signed on its behalf.

**J Atkins** Director

# Director's Responsibilities Statement For the Year Ended 31 December 2017

The director is responsible for preparing the director's report and the financial statements in accordance with applicable law and regulations.

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the director must not approve the financial statements unless he is satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the director is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable him to ensure that the financial statements comply with the Companies Act 2006. He is also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Independent Auditor's Report to the Members of 360incentives.com UK Limited

#### Opinion

We have audited the financial statements of 360incentives.com UK Limited ("the company") for the year ended 31 December 2017 which comprise the statement of comprehensive income, the statement of financial position, statement of changes in equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2017 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice: and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the director's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the director has not disclosed in the financial statements any identified material uncertainties that may
  cast significant doubt about the company's ability to continue to adopt the going concern basis of
  accounting for a period of at least twelve months from the date when the financial statements are
  authorised for issue.

#### Independent Auditor's Report to the Members of 360incentives.com UK Limited (continued)

#### Other information

The director is responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the director's report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the director's report has been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the director's report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion;

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of director's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the director was not entitled to prepare the financial statements in accordance with the small companies
  regime and take advantage of the small companies' exemptions in preparing the director's report and
  from the requirement to prepare a strategic report.

Independent Auditor's Report to the Members of 360incentives.com UK Limited (continued)

#### Responsibilities of the director

As explained more fully in the director' responsibilities statement, the director is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the director determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the director is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the director either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

BDO LLP

Nick Poulter (Senior Statutory Auditor)
For and on behalf of BDO LLP, Statutory Auditor
Guildford
United Kingdom
USEPTEMBEL 2618

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

# Statement of Comprehensive Income For the Year Ended 31 December 2017

	Note	2017 £	2016 £
Turnover		562,235	562,687
Administrative expenses		(542,395)	(535,895)
Operating profit		19,840	26,792
Tax on profit	5	(5,605)	(6,095)
Profit for the financial year		14,235	20,697
Other comprehensive income		•	-
Total comprehensive income for the year	•	14,235	20,697

The notes on pages 9 to 16 form part of these financial statements.

Registered number: 08665019

#### Statement of Financial Position As at 31 December 2017

	Note	2017 £	2017 £	2016 £	2016 £
Fixed assets	HOLE	•	-	~	~
Tangible assets	6		609		328
Current assets					
Debtors: amounts falling due within one	7	222 700		12 025	
year Cash at bank and in hand	,	233,788		12,825 248,198	
Cash at bank and in hand		450,806		246,196	
	•	684,594	•	261,023	
Creditors: amounts falling due within one year	8	(621,406)		(211,789)	
Net current assets		<del></del>	63,188		49,234
Net assets		_	63,797	_	49,562
Capital and reserves		=		_	
Called up share capital	9		1		1
Profit and loss account	10		63,796		49,561
Total equity		-	63,797	_	49,562

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102 Section 1A - small entities.

The financial statements were approved and authorised for issue by the board and were signed on its behalf on

Jept 10, 2018

J Atkins Director

The notes on pages 9 to 16 form part of these financial statements.

# Statement of Changes in Equity For the Year Ended 31 December 2017

	Called up share capital	Profit and loss account	Total equity
	£	£	£
At 1 January 2017	1	49,561	49,562
Comprehensive income for the year			
Profit for the year	-	14,235	14,235
Total comprehensive income for the year	-	14,235	14,235
At 31 December 2017	1	63,796	63,797
Statement of Changes For the Year Ended 31 De			
	Called up share	Profit and loss account	Total equity
	capital £	account £	foral equity
At 1 January 2016	1	28,864	28,865
		-	
Comprehensive income for the year		20 607	20 607
Profit for the year	<u>•</u>	20,697	20,697

20,697

49,561

20,697

49,562

The notes on pages 9 to 16 form part of these financial statements.

Total comprehensive income for the year

At 31 December 2016

# Notes to the Financial Statements For the Year Ended 31 December 2017

#### 1. General information

360incentives.com UK Limited is a private company limited by shares and incorporated in England and Wales under the Companies Act. The address of the registered office is given on the company information page and the nature of the company's operations and its principal activity are set out in the director's report.

#### 2. Accounting policies

#### 2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Section 1A of Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with Section 1A of FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the company's accounting policies (see note 3).

The following principal accounting policies have been applied:

#### 2.2 Turnover

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the company and the turnover can be reliably measured. Turnover is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before turnover is recognised:

#### Rendering of services

Turnover from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of turnover can be measured reliably;
- it is probable that the company will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

Internal sales are recognised on a cost plus basis based on costs incurred in the year.

External sales relate to the following categories:

- Transaction or entry fees are recognised based on the number of transactions that took place in the year.
- Licensing or admin fees are recognised on a monthly or quarterly basis in arrears as per relevant contracts. In line with the services rendered, revenue is accrued appropriately.
- Card issue fees are recognised based on number of cards issued in the year.
- Card load discount revenue is recognised when discounts are obtained from suppliers for cards issued during the year.
- Other fees are recognised as incurred.

# Notes to the Financial Statements For the Year Ended 31 December 2017

#### 2. Accounting policies (continued)

#### 2.3 Operating leases: the company as lessee

Rentals paid under operating leases are charged to the statement of comprehensive income on a straight line basis over the lease term.

#### 2.4 Taxation

Tax is recognised in the statement of comprehensive income, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates income.

#### 2.5 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight line method.

Depreciation is provided on the following basis:

Computer equipment - 2 years

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the statement of comprehensive income.

#### 2.6 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

#### 2.7 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

# Notes to the Financial Statements For the Year Ended 31 December 2017

#### 2. Accounting policies (continued)

#### 2.8 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

#### 2.9 Financial instruments

The company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in the case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the statement of comprehensive income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the company would receive for the asset if it were to be sold at the reporting date.

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

# Notes to the Financial Statements For the Year Ended 31 December 2017

#### 2. Accounting policies (continued)

#### 2.10 Foreign currency translation

#### Functional and presentation currency

The company's functional and presentational currency is GBP.

#### Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of comprehensive income except when deferred in other comprehensive income as qualifying cash flow hedges.

#### 3. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing these financial statements, the director has made the following judgements:

Determine whether leases entered into by the company either as a lessor or a lessee are operating
or finance leases. These decisions depend on an assessment of whether the risks and rewards of
ownership have been transferred from the lessor to the lessee on a lease by lease basis.

#### 4. Employees

The average monthly number of employees, including the director, during the year was 8 (2016 - 7).

#### 5. Taxation

	2017 £	2016 £
Corporation tax		
Current tax on profits for the year	5,605	6,095
Taxation on profit on ordinary activities	5,605	6,095

#### Notes to the Financial Statements For the Year Ended 31 December 2017

#### 5. Taxation (continued)

#### Factors affecting tax charge for the year

The tax assessed for the year is higher than (2016 - higher than) the standard rate of corporation tax in the UK of 19.25% (2016 - 20.00%). The differences are explained below:

	2017 £	2016 £
Profit on ordinary activities before tax	19,840	26,792
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19.25% (2016 - 20.00%)  Effects of:	3,819	5,358
Expenses not deductible for tax purposes	-	280
Deferred tax not previously recognised	1,786	457
Total tax charge for the year	5,605	6,095

### Factors that may affect future tax charges

Reductions in the UK Corporation tax rate from 20% to 17% (19% effective from 1 April 2017 and 17% effective from 1 April 2020) have been substantively enacted. This will impact the company's future tax charge accordingly.

# Notes to the Financial Statements For the Year Ended 31 December 2017

6.	Tangible fixed assets		
			Computer equipment £
	Cost		
	At 1 January 2017		7,679
	Additions		974
	At 31 December 2017		8,653
	Depreciation		
	At 1 January 2017		7,351
	Charge for the year		693
	At 31 December 2017		8,044
	Net book value		
	At 31 December 2017		609
	At 31 December 2016		328
7.	Debtors		
		2017	2016
		£	£
	Trade debtors	123,998	-
	Other debtors	100,040	3,077
	Prepayments and accrued income	9,750	9,748
		233,788	12,825
			<del></del>

# Notes to the Financial Statements For the Year Ended 31 December 2017

8.	Creditors: Amounts falling due within one year		
		2017	2016
		£	£
	Trade creditors	26,489	13,852
	Amounts owed to group undertakings	129,600	151,648
	Corporation tax	5,904	6,095
	Other taxation and social security	20,604 399,280	10,351
	Other creditors Accruals and deferred income	39,529	29,843
	Accidats and deferred income		
		621,406	211,789
9.	Share capital		
		2017	2016
	Allestand molley on and Eully model	£	£
	Allotted, called up and fully paid  1 ordinary share of £1	1	1
	I ordinary share of £1	<del></del> =	<del></del>
10.	Reserves		
	The company's capital and reserves are as follows:		
	Called up share capital		
	Called up share capital represents the nominal value of the shares issued.		
	Profit and loss account		
	The profit and loss account represents cumulative profits or losses, net adjustments.	of dividends pa	id and othe
11.	Commitments under operating leases		
	At 31 December 2017 the company had future minimum lease payme operating leases as follows:	ents under non	-cancellable
		2017 £	2016 £
	Not later than 1 year	21,450	19,500
	Not later than 1 year		.5,550

# Notes to the Financial Statements For the Year Ended 31 December 2017

#### 12. Related party transactions

The company has taken advantage of the exemption available in Section 33.1A of FRS 102 whereby it has not disclosed transactions with the ultimate parent company or any wholly owned subsidiary undertaking of the group.

#### 13. Controlling party

The immediate and ultimate controlling party is 360incentives.com Canada Inc. 360incentives.com Canada Inc. is the parent company of the largest and smallest group for which consolidated accounts are drawn up of which the company is a member. The registered office of the parent company is 420 Green Street, Suite 202, Whitby, ON L1N 8R1, Canada.

In the opinion of the directors 360incentives.com Canada Inc. is the ultimate controlling party.