Report and Financial Statements
Period Ended
30 November 2017

Company Number 08641383

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### **Company Information**

**Directors** 

K Arkley

S Fairs

Company secretary

Jordans Company Secretaries Limited

Registered number

08641383

Registered office

The Old Library The Drive Sevenoaks Kent TN13 3AB

Independent auditors

**BDO LLP** 

55 Baker Street

London W1U 7EU

### Contents

	Page
Directors' Report	1 - 2
Independent Auditors' Report	. 3 - 5
Statement of Comprehensive Income	6
Statement of Financial Position	7
Statement of Changes in Equity	8
Notes to the Financial Statements	9 - 18

## Director's Report For the period ended 30 November 2017

The directors present their report and the financial statements for the 53 week period ended 30 November 2017 (2016: 52 week period).

#### **Principal activities**

The company's principal activity during the period was the evaluation of potential acquisition targets leading to subsequent ownership of hotels.

#### **Business review**

The results for the period and financial position of the company are as shown in the annexed financial statements. The directors are optimistic as to the future success of the company.

The hotel turnover for the period was £2,521k and the operating loss was £1,017k and adding back depreciation EBITDA for the period was a loss of £897k.

#### **Dividends**

No dividends were paid during the period ended 30 November 2017 (2016: £nil).

#### **Directors**

The directors who served during the period:

#### K Arkley

J Hands (resigned 9 March 2018)

Subsequent to the year-end, the following directors were appointed on the following dates:

S Fairs (appointed 9 March 2018)

#### **Directors' responsibilities**

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Director's Report (continued) For the period ended 30 November 2017

#### Provision of information to auditor

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the company's auditor is unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditor is aware of that information.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

This report was approved by the board on

21 August 2018

and signed on its behalf.

K Arkley Director

#### Independent auditor's report to the members of Stanbrook Abbey Hotel Limited

#### **Opinion**

We have audited the financial statements of Stanbrook Abbey Hotel Limited (the 'Company') for the period ended 30 November 2017 which comprise Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 November 2017 and of its loss for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may
  cast significant doubt about the company's ability to continue to adopt the going concern basis of
  accounting for a period of at least twelve months from the date when the financial statements are
  authorised for issue.

#### Independent auditor's report to the members of Stanbrook Abbey Hotel Limited (continued)

#### Other information

The other information comprises the information included in the report and financial statements, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' report for the financial period for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies
  regime and take advantage of the small companies' exemptions in preparing the directors' report and from
  the requirement to prepare a strategic report.

#### Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Independent auditor's report to the members of Stanbrook Abbey Hotel Limited (continued)

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

BOCUP

Ian Clayden (Senior Statutory Auditor)
For and on behalf of BDO LLP, Statutory Auditor
London
United Kingdom

Date: 23/08/18

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

# Statement of Comprehensive Income For the period ended 30 November 2017

	Note	2017 £	2016 £
Turnover		2,521,271	-
Cost of sales		(539,992)	-
Gross profit		1,981,279	
Administrative expenses		(2,988,526)	(72,323)
Loss on disposal of fixed assets		(10,097)	-
Operating loss	3	(1,017,344)	(72,323)
Interest receivable	5	-	289
Loss on ordinary activities before taxation		(1,017,344)	(72,034)
Tax on loss on ordinary activities	6	-	-
Loss for the financial period		(1,017,344)	(72,034)
Other comprehensive income for the period		-	-
Total comprehensive loss for the period		(1,017,344)	(72,034)

The notes on pages 9 to 18 form part of these financial statements.

# Stanbrook Abbey Hotel Limited Registered number: 08641383

#### Statement of Financial Position As at 30 November 2017

			30 November 2017	,	24 November 2016
Fixed exects	Note		£		£
Fixed assets	_				
Tangible assets  Current assets	7		9,977,193		-
	0	47.004			
Stocks	8 9	47,364		-	
Debtors	9	367,981		349	
Bank and cash balances		1,147,672		305,285	•
		1,563,017	_	305,634	
Creditors: amounts falling due within one year	10	(1,257,460)		(5,540)	
Net current assets			305,557		300,094
Net assets			10,282,750		300,094
Capital and reserves					
Called up share capital	11		12,209,530		1,209,530
Profit and loss account	12		(1,926,780)		(909,436)
Total equity			10,282,750		300,094

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved and authorised for issue by the board and were signed on its behalf on

K Arkley Director

The notes on pages 9 to 18 form part of these financial statements.

21 August 2018

### Statement of Changes in Equity For the period ended 30 November 2017

	Share	Profit and	
	capital	loss account	Total equity
	£	£	£
At 26 November 2015	991,530	(837,402)	154,128
Loss for the period	-	(72,034)	(72,034)
Shares issued during the period	9,618,000	-	9,618,000
Cancellation of issued shares	(9,400,000)	-	(9,400,000)
At 25 November 2016	1,209,530	(909,436)	300,094
Loss for the period	-	(1,017,344)	(1,017,344)
Shares issued during the period	11,000,000	•	11,000,000
At 30 November 2017	12,209,530	(1,926,780)	10,282,750
	<del></del>		

The notes on pages 9 to 18 form part of these financial statements.

## Notes to the financial statements For the period ended 30 November 2017

#### 1. Accounting policies

#### General information

Stanbrook Abbey Hotel Limited is a private limited company incorporated in England & Wales under the Companies Act. The address of the registered office is given on the company information page and the nature of the company's operations and its principal activities are set out in the Directors' Report.

#### Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with FRS 102 Section 1A Small Entities and the Companies Act 2006.

The current period financial statements are prepared on a 53 week financial period (2016: 52 week period).

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the company's accounting policies (see note 2).

The following principal accounting policies have been applied consistently throughout the preceding and current periods.

#### **Turnover**

Turnover represents amounts receivable for accommodation, food and beverage sales and ancillary hotel services provided in the normal course of business, net of trade discounts, VAT and other sales related taxes. Turnover is recognised at the point at which goods and services are delivered to the customer. Deposits which have been received at the balance sheet date for which services have not yet been provided are shown as payments in advance within creditors. All turnover arose within the United Kingdom.

#### Going concern

The company reports losses for the period. The ultimate controlling party has indicated that it will continue to provide financial support as necessary for the foreseeable future to ensure the company can meet all liabilities as they fall due. On this basis, and having made appropriate enquiries at the parent company, the directors are satisfied that it is appropriate to prepare these accounts on a going concern basis.

#### Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

At each reporting date the company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

The company adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the company. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

## Notes to the financial statements For the period ended 30 November 2017

#### 1. Accounting policies (continued)

#### Tangible fixed assets (continued)

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method, as follows:

Freehold buildings core

50 years

Freehold buildings surface

20 years

finishes and services

4 to 25 years

Fixtures and fittings
Freehold land is not depreciated.

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Statement of Comprehensive Income.

#### Interest

Interest income and expense is recognised in the income statement using the effective interest method.

#### Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis.

At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in the Statement of Comprehensive Income.

#### Debtors

Short term debtors are measured at transaction price, less any impairment. Loans and other financial assets are initially recognised at transaction price including any transaction costs and subsequently measured at amortised cost determined using the effective interest method, less any impairment.

#### Creditors

Short term creditors are measured at the transaction price. Loans and other financial liabilities are initially recognised at transaction price net of any transaction costs and subsequently measured at amortised cost determined using the effective interest method.

#### Holiday pay accrual

A liability is recognised to the extent of any unused holiday pay entitlement which has accrued at the balance sheet date and carried forward to future periods. This is measured at the undiscounted salary cost of the future holiday entitlement so accrued at the balance sheet date.

## Notes to the financial statements For the period ended 30 November 2017

#### 1. Accounting policies (continued)

#### Current and deferred taxation

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except that a change attributable to an item of income or expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the country where the company operates and generates taxable income.

Deferred balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

#### Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours.

#### Related party transactions

The company has taken advantage of the exemption under paragraph 33.1A of the Financial Reporting Standard 102 not to disclose transactions with other wholly owned members of the group.

## Notes to the financial statements For the period ended 30 November 2017

#### 1. Accounting policies (continued)

#### Pensions

The company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid the company has no further payment obligations.

The contributions are recognised as an expense in the Statement of Comprehensive Income when they fall due. Amounts not paid are shown in accruals as a liability in the statement of financial position. The assets of the plan are held separately from the company in independently administered funds.

#### Financial instruments

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade payables or receivables, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the statement of comprehensive income.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the group would receive for the asset if it were to be sold at the reporting date.

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

## Notes to the financial statements For the period ended 30 November 2017

#### 2. Judgements in applying accounting policies and key sources of estimation uncertainty

In preparing these financial statements, the directors have made the following judgements:

- Determine whether leases entered into by the company either as a lessor or a lessee are operating
  or finance leases. These decisions depend on an assessment of whether the risks and rewards of
  ownership have been transferred from the lessor to the lessee on a lease by lease basis.
- Determine whether there are indicators of impairment of the company's tangible assets. Factors
  taken into consideration in reaching such a decision include the economic viability and expected
  future financial performance of the asset.

Other key sources of estimation uncertainty

Tangible fixed assets (see note 7)

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

#### 3. Operating loss

This is stated after charging:

	one at the company of the			2017	2016
				£	£
Depreciation	on of owned fixed assets			120,302	-
Auditors' re	emuneration			2,720	-
	•		=		

For the period ended 24 November 2016 auditor's remuneration of £1,025 was borne by a related party.

#### 4. Staff costs

	2017 £	2016 £
Wages and salaries	1,113,846	-
Social security costs	75,941	-
Cost of defined contribution scheme	9,186	-
	1,198,973	
Agency staff	341,832	-
	1,540,805	-

# Notes to the financial statements For the period ended 30 November 2017

•	Staff costs (continued)		
	The average monthly number of employees, including the directors, during th	e period was as fo	ollows:
		2017 No.	2016 No.
	Hotel operations Administration	68 8	2
		76	2
5.	Interest receivable		
	·	2017 £	2016 £
	Group interest receivable	. •	289
6.	Taxation		
		2017 £	2016 £
	Current tax		
	UK corporation tax at 19.35% (2016: 20.00%)	-	-
			-
	Deferred tax		
	Origination and reversal of timing differences		-
	Tax on loss on ordinary activities	-	-

#### Notes to the financial statements For the period ended 30 November 2017

### 6. Taxation (continued)

#### Reconciliation of tax charge

	2017 £	2016 £
Loss on ordinary activities before tax	(1,017,344)	(72,034)
Tax on loss on ordinary activities at standard CT rate of 19.35% (2016: 20.00%)  Effects of:	(196,835)	(14,407)
Expenses not deductible for tax purposes	19,822	-
Group relief surrendered	170,564	14,407
Deferred tax not recognised	5,666	-
Difference in UK tax rates	783	-
Total tax charge for the period	•	-

The company has an unrecognised deferred tax asset of £6,000 in respect of depreciation charged in excess of capital allowances at the end of the period.

## Notes to the financial statements For the period ended 30 November 2017

#### 7. Tangible fixed assets

	Freehold land and buildings £	Fixtures and fittings	Total £
Cost			
At 25 November 2016	-	-	-
Additions	9,083,111	1,014,384	10,097,495
At 30 November 2017	9,083,111	1,014,384	10,097,495
Depreciation			
At 25 November 2016	•	-	-
Charge for the period	60,237	60,065	120,302
At 30 November 2017	60,237	60,065	120,302
Net book value			
At 30 November 2017	9,022,874	954,319	9,977,193
· At 24 November 2016	-		-

Included in freehold land and buildings is freehold land of £3,853,000 (2016: £Nil) which is not depreciated.

On 27 February 2017, the company acquired Stanbrook Abbey Hotel for cash consideration amounted to £9,600,000, including acquisition cost and stamp duty tax of £482,000. The fair value of the assets acquired was estimated at £9,600,000 and, as a result, no goodwill was generated on the acquisition. The company has not been able to obtain any financial information for the Stanbrook Abbey hotel prior to its acquisition.

#### 8. Stocks

	2017 £	2016 £
Goods for resale 4	7,364	-

Stock recognised in cost of sales during the period as an expense was £351,684 (2016: £Nil).

## Notes to the financial statements For the period ended 30 November 2017

9.	Debtors		
		2017 £	2016 £
	-Trade-debtors	-249,334	er make
	Amounts due from immediate parent undertaking	101	101
	Other debtors	92,583	248
	Prepayments and accrued income	25,963	-
		367,981	349
10.	Creditors: Amounts falling due within one year		
		2017 £	2016 £
	Payments on account	460,298	-
	Trade creditors	311,249	-
	Other taxes and social security costs	64,341	-
	Amounts due to subsidiary undertaking	161,439	-
	Other creditors	104,745	5,540
	Accruals and deferred income	155,388	-
		1,257,460	5,540
11.	Share capital		
		2017 £	2016 £
	Allotted, called up and fully paid		
	12,209,530 (2016 - 1,209,530) Ordinary shares of £1 each	12,209,530	1,209,530

In February 2017 11,000,000 £1 ordinary shares were issued, for a total consideration of £11,000,000.

#### 12. Reserves

#### Profit and loss account

This is cumulative profits or losses, net of dividends paid and other adjustments.

## Notes to the financial statements For the period ended 30 November 2017

#### 13. Defined contribution pension plans

The company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £9,186 (2016: £Nil). Contributions payable to the fund at the year end included in creditors totaled £5,382 (2016: £Nil).

#### 14. Related party transactions

Within creditors is included an amount of £155,388 (2016: £Nil) which is due to Hand Picked Hotels Limited. This arises from management charges and service fees for the period ending 30th November 2017 of £676,152, plus amounts due to Hand Picked Hotels Limited subsidiaries for other purposes (2016: £Nil).

#### 15. Ultimate parent company and controlling party

On 7 March 2018, the entire share holdings of the company's immediate parent held by its ultimate parent, Alscot S.a.r.I, were transferred to Hand Picked Hotels Holdings (Guernsey) Limited resulting in Hand Picked Hotels Holdings (Guernsey) Limited becoming the ultimate parent of the company as of that date.

The company's immediate parent undertaking is Lupfaw 374 Limited.

The ultimate controlling party is Mr G Hands.