

2T HOLDINGS LIMITED ANNUAL REPORT AND GROUP FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2022

COMPANY INFORMATION

Directors T A Herridge

A G Herridge

Company number 08537154

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Auditor Moore

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CONTENTS

| | Page |
|---|---------|
| Strategic report | 1 - 2 |
| | |
| Directors' report | 3 - 4 |
| | |
| Independent auditor's report | 5 - 7 |
| | 0 |
| Group statement of comprehensive income | 8 |
| Group balance sheet | 9 |
| | |
| Company balance sheet | 10 |
| | |
| Group statement of changes in equity | 11 |
| | |
| Company statement of changes in equity | 12 |
| Group statement of cash flows | 13 |
| Group Statement of Guerr Howe | 10 |
| Notes to the financial statements | 14 - 30 |
| | |

STRATEGIC REPORT

FOR THE YEAR ENDED 31 MAY 2022

The directors present the strategic report for the year ended 31 May 2022.

Fair review of the business

The results for the year are set out in the Statement of Income and Retained Earnings.

The group sells pumps, power equipment and related fluid handling components and accessories to a wide range of industries. We also produce pressure washers, pumping solutions and component assemblies for our dealer and manufacturing partners. The Directors are pleased that sales have remained strong despite continued challenges of regular supplier price increases, increased freight costs, and various variable surcharges; all driven by raw material and energy costs. Our strong stock holding has provided a buffer to many of these costs, allowing us time to properly assess the consequences of these variations, and ensuring we only pass on the necessary costs and provide our customers with as much stability as possible during these challenging times.

For the new financial year, we expect to be exposed to exchange rate volatility, and the reported downturn in consumer confidence may affect demand. Despite this, we will continue to be aggressive with regards to our stock holding to support our customers.

The Directors are pleased to report that the group's profit after taxation for the year was £1,369,743 (2021: £1,282,231). Turnover of £12,950,881 (2021: 13,304,666) achieved a gross profit of £4,214,118 (2021: £4,190,534) giving a gross profit margin of 32.5% (2021: 31.5%).

During the year, dividends of £400,000 (2021: £200,000) were paid by the group.

Principal risks and uncertainties

The management of the business and the nature of the group's strategy are subject to a number of business risks and uncertainties.

The principal risks facing the business, along with the group's approach to mitigating those risks are set out below:

Stock

The principal risk and uncertainty facing the group at present is the availability and increased cost of stock. The business has continued to achieve consistent profit margins through the last year and has mitigated supply chain uncertainties through monitoring purchasing and stock levels on an ongoing basis.

Currency risk

The group is exposed to translation and transaction foreign exchange risk, and seeks to reduce this risk wherever possible.

Liquidity risk

The group seeks to manage financial risk by ensuring sufficient liquidity is available to meet foreseeable needs and to invest cash assets safely and profitably.

Interest rate risk

The group finances its operations through retained profits. Interest rate risk is therefore limited.

Credit risk

The group's principal financial assets are bank deposits, cash and trade debtors. The principal credit risk arises from the group's trade debtors.

Trade debtors have limits set based on a combination of payment history and 3rd party credit checks depending on order value. Where limits are exceeded, individual review and authorisation is required.

Development and performance

The directors anticipate the business environment will remain challenging as supply chains and inflation continue to impact. They believe that the group is in a good financial position and that the risks that have been identified are being well managed.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

On behalf of the board

T A Herridge Director

7 October 2022

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MAY 2022

The directors present their annual report and financial statements for the year ended 31 May 2022.

Principal activities

The principal activity of the company continued to be that of a group holding and property management company.

The principal activity of the group continued to be that of retailing pumps and pumping equipment.

Results and dividends

The results for the year are set out on page 8.

Ordinary dividends were paid amounting to £400,000. The directors do not recommend payment of a further dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

T A Herridge

A G Herridge

Auditor

The auditor, Moore, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the;
- prepare the on the going concern basis unless it is inappropriate to presume that the group and company will
 continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2022

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

On behalf of the board

T A Herridge Director

7 October 2022

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF 2T HOLDINGS LIMITED

Opinion

We have audited the financial statements of 2T Holdings Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 May 2022 which comprise the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the company statement of changes in equity, the group statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 May 2022 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF 2T HOLDINGS LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Explanation as to what extent the audit was considered cabable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the group.

Our approach was as follows:

We obtained an understanding of the legal and regulatory requirements applicable to the group and considered that the most significant are the Companies Act 2006, UK financial reporting standards as issued by the Financial Reporting Council, and UK taxation legislation.

We obtained an understanding of how the group complies with these requirements by discussions with management and those charged with governance.

We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.

Where management employ experts for valuation of stock we assessed the risk of material misstatement of the financial statements arising from this relationship.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF 2T HOLDINGS LIMITED

We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Comparative figures

The financial statements of the group for the previous year ended 31 May 2021 were not subject to audit.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Robert Pluck (Senior Statutory Auditor) For and on behalf of Moore

12 October 2022

Chartered Accountants Statutory Auditor

Rutland House Minerva Business Park Lynch Wood Peterborough PE2 6PZ

GROUP STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MAY 2022

| | | 2022 | 2021 |
|--|-------|-------------|-------------|
| | Notes | £ | £ |
| Turnover | 3 | 12,950,881 | 13,304,666 |
| Cost of sales | | (8,736,763) | (9,114,132) |
| Gross profit | | 4,214,118 | 4,190,534 |
| Administrative expenses | | (2,689,746) | (2,710,254) |
| Other operating income | | 37,502 | 69,629 |
| Operating profit | 4 | 1,561,874 | 1,549,909 |
| Interest receivable and similar income | 8 | 4,064 | 1,582 |
| Fair value movements | 9 | 149,130 | 21,424 |
| Profit before taxation | | 1,715,068 | 1,572,915 |
| Tax on profit | 10 | (345,325) | (290,684) |
| Profit for the financial year | | 1,369,743 | 1,282,231 |

Profit for the financial year is all attributable to the owners of the parent company.

Total comprehensive income for the year is all attributable to the owners of the parent company.

GROUP BALANCE SHEET

AS AT 31 MAY 2022

| | | 202 | 2022 | | 1 |
|---|-------|-------------|-----------|-------------|-----------|
| | Notes | £ | £ | £ | £ |
| Fixed assets | | | | | |
| Tangible assets | 12 | | 299,902 | | 380,712 |
| Investment properties | 13 | | 1,150,000 | | 985,657 |
| | | | 1,449,902 | | 1,366,369 |
| Current assets | | | | | |
| Stocks | 17 | 4,225,242 | | 3,117,874 | |
| Debtors | 18 | 2,833,757 | | 2,883,092 | |
| Investments | 19 | 256,464 | | 271,458 | |
| Cash at bank and in hand | | 2,647,579 | | 2,531,903 | |
| | | 9,963,042 | | 8,804,327 | |
| Creditors: amounts falling due within one | | | | | |
| year | 20 | (1,729,323) | | (1,492,954) | |
| Net current assets | | | 8,233,719 | | 7,311,373 |
| Total assets less current liabilities | | | 9,683,621 | | 8,677,742 |
| Provisions for liabilities | | | | | |
| Deferred tax liability | 21 | 87,220 | | 51,084 | |
| | | | (87,220) | | (51,084) |
| Net assets | | | 9,596,401 | | 8,626,658 |
| | | | | | |
| Capital and reserves | | | | | |
| Called up share capital | 23 | | 200 | | 200 |
| Share premium account | | | 4,509,996 | | 4,509,996 |
| Profit and loss reserves | | | 5,086,205 | | 4,116,462 |
| Total equity | | | 9,596,401 | | 8,626,658 |
| | | | | | |

The financial statements were approved by the board of directors and authorised for issue on 7 October 2022 and are signed on its behalf by:

T A Herridge Director

COMPANY BALANCE SHEET

AS AT 31 MAY 2022

| | | 202 | 2022 | | 1 |
|---|-------|-----------|-----------|-----------|-----------|
| | Notes | £ | £ | £ | £ |
| Fixed assets | | | | | |
| Tangible assets | 12 | | 535 | | 1,071 |
| Investment properties | 13 | | 1,150,000 | | 985,657 |
| Investments | 14 | | 3,760,096 | | 3,760,096 |
| | | | 4,910,631 | | 4,746,824 |
| Current assets | | | | | |
| Debtors | 18 | 1,200,857 | | 1,326,750 | |
| Investments | 19 | 256,464 | | 271,458 | |
| Cash at bank and in hand | | 1,295,848 | | 716,760 | |
| | | 2,753,169 | | 2,314,968 | |
| Creditors: amounts falling due within one | | | | | |
| year | 20 | (103,744) | | (64,497) | |
| Net current assets | | | 2,649,425 | | 2,250,471 |
| Total assets less current liabilities | | | 7,560,056 | | 6,997,295 |
| Provisions for liabilities | | | | | |
| Deferred tax liability | 21 | 41,220 | | 204 | |
| | | | (41,220) | | (204) |
| Net assets | | | 7,518,836 | | 6,997,091 |
| | | | | | |
| Capital and reserves | | | | | |
| Called up share capital | 23 | | 200 | | 200 |
| Share premium account | | | 4,509,996 | | 4,509,996 |
| Profit and loss reserves | | | 3,008,640 | | 2,486,895 |
| Total equity | | | 7,518,836 | | 6,997,091 |
| | | | | | |

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £858,488 (2021-£1,301,590 profit).

The financial statements were approved by the board of directors and authorised for issue on 7 October 2022 and are signed on its behalf by:

T A Herridge Director

Company Registration No. 08537154

GROUP STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MAY 2022

| | s | Share capital | ShareProfit and loss | | Total | |
|--|-------|---------------|-------------------------|-------------------------------------|-------------------------------------|--|
| | Notes | £ | premium account £ | reserves £ | £ | |
| Balance at 1 June 2020 | | 200 | 4,509,996 | 3,034,231 | 7,544,427 | |
| Year ended 31 May 2021: Profit and total comprehensive income for the year Dividends Balance at 31 May 2021 | 11 | 200 | 4,509,996 | 1,282,231 (200,000) 4,116,462 | 1,282,231 (200,000) 8,626,658 | |
| Year ended 31 May 2022: Profit and total comprehensive income for the year Dividends | 11 | | | 1,369,743 (400,000) | 1,369,743 (400,000) | |
| Balance at 31 May 2022 | | 200 | 4,509,996 | 5,086,205 | 9,596,401 | |

COMPANY STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MAY 2022

| | | Share capital | Share Pro | ofit and loss | Total |
|--|-------|---------------|-------------------------|---------------------------------|----------------------|
| | Notes | £ | premium account £ | reserves £ | £ |
| Balance at 1 June 2020 | | 200 | 4,509,996 | 1,385,305 | 5,895,501 |
| Year ended 31 May 2021: Profit and total comprehensive income for the year Dividends | 11 | - | - | 1,30 1 ,590 (200,000) | 1,301,590 (200,000) |
| Balance at 31 May 2021 | | 200 | 4,509,996 | 2,486,895 | 6,997,091 |
| Year ended 31 May 2022: Profit and total comprehensive income for the year Dividends | 11 | - | - | 921,745 (400,000) | 921,745 (400,000) |
| Balance at 31 May 2022 | | 200 | 4,509,996 | 3,008,640 | 7,518,836 |

GROUP STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MAY 2022

| | | 202 | 2022 | | 1 |
|---|-------|-----------|-----------|-----------|-----------|
| | Notes | £ | £ | £ | £ |
| Cash flows from operating activities | | | | | |
| Cash generated from operations | 27 | | 674,619 | | 896,545 |
| Income taxes paid | | | (257,418) | | (184,989) |
| Net cash inflow from operating activities | | | 417,201 | | 711,556 |
| Investing activities | | | | | |
| Purchase of tangible fixed assets | | (25,345) | | (176,794) | |
| Proceeds from disposal of tangible fixed assets | | 20,000 | | 17,930 | |
| Purchase of investments | | (219) | | (250,034) | |
| Loans made | | - | | (12,475) | |
| Repayment of loans | | 99,975 | | - | |
| Interest received | | 2,021 | | 906 | |
| Dividends received | | 2,043 | | 676 | |
| Net cash generated from/(used in) investing | | | | | |
| activities | | | 98,475 | | (419,791) |
| Financing activities | | | | | |
| Dividends paid to equity shareholders | | (400,000) | | (200,000) | |
| Net cash used in financing activities | | | (400,000) | | (200,000) |
| Net increase in cash and cash equivalents | | | 115,676 | | 91,765 |
| Cash and cash equivalents at beginning of year | | | 2,531,903 | | 2,440,138 |
| Cash and cash equivalents at end of year | | | 2,647,579 | | 2,531,903 |
| | | | | | |

NOTES TO THE GROUP FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MAY 2022

1 Accounting policies

Company information

2T Holdings Limited ("the company") is a private limited company domiciled and incorporated in England and Wales. The registered office is Rutland House, Minerva Business Park, Lynch Wood, Peterborough, PE2 6PZ. The principal place of business is Unit 8 Hudson Road, Saxby Road Industrial Estate, Melton Mowbray, Leicestershire, LE13 1BS.

The group consists of 2T Holdings Limited and all of its subsidiaries.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Business combinations

In the parent company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed. plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably, and is adjusted for changes in contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at cost less impairment.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination accounted for using the purchase method and the amounts that can be deducted or assessed for tax, considering the manner in which the carrying amount of the asset or liability is expected to be recovered or settled. The deferred tax recognised is adjusted against goodwill or negative goodwill.

1.3 Basis of consolidation

The consolidated group financial statements consist of the financial statements of the parent company 2T Holdings Limited together with all entities controlled by the parent company (its subsidiaries) and the group's share of its interests in joint ventures and associates.

All financial statements are made up to 31 May 2022. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the g roup.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Subsidiaries are consolidated in the group's financial statements from the date that control commences until the date that control ceases.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MAY 2022

1 Accounting policies

(Continued)

1.4 Going concern

Whilst the impact of coronavirus has dissipated to some degree, the legacy of its effect continues to be felt throughout most sectors of the economy. Other matters such as supply chain issues and rising prices, particularly fuel and energy, are impacting across all businesses. Going concern is therefore an important area that the directors are keeping under close scrutiny. No immediate concerns in relation to the company's long term future have been identified, but this area continues to be monitored. The directors are satisfied that the steps they have taken in the short term are appropriate and effective.

At the time of approving the financial statements, the directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.5 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably. Revenue from delivery charges are recognised in the period in which the corresponding sale relates.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

 Leasehold improvements
 Evenly over the period of the lease

 Plant and machinery
 20% per annum reducing balance

 Fixtures and fittings
 20% per annum reducing balance

Computers 3 years straight line

Motor vehicles 25% per annum reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

1.7 Investment properties

Investment property, which is property held to earn rentals and/or for capital appreciation, is initially recognised at cost, which includes the purchase cost and any directly attributable expenditure. Subsequently it is measured at fair value at the reporting end date. Changes in fair value are recognised in profit or loss.

1.8 Fixed asset investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

1 Accounting policies

(Continued)

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

1.9 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.10 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.11 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

1 Accounting policies

(Continued)

1.12 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

1 Accounting policies

(Continued)

Rasic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

Derecognition of financial liabilities

Financial liabilities are derecognised when the group's contractual obligations expire or are discharged or cancelled.

1.13 Equity instruments

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

1.14 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

1 Accounting policies

(Continued)

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.15 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.16 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.17 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight line basis over the lease term.

1.18 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

1.19 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Stock impairment

Stock lines that have not moved in 3 years are considered obsolete and are provided for in full.

Property valuation

Investment properties are valued annually by the directors.

3 Turnover and other revenue

| | | 2022 | 2021 |
|---|---|------------|------------|
| | | £ | £ |
| | Turnover analysed by class of business | | |
| | Sale of goods | 12,601,012 | 12,932,056 |
| | Delivery charges | 349,869 | 372,610 |
| | | 12,950,881 | 13,304,666 |
| | | 2022 | 2021 |
| | | £ | £ |
| | Other revenue | | |
| | Interest income | 2,021 | 906 |
| | Dividends received | 2,043 | 676 |
| | Grants received | | 27,614 |
| 4 | Operating profit | | |
| | | 2022 | 2021 |
| | | £ | £ |
| | Operating profit for the year is stated after charging/(crediting): | | |
| | Exchange gains | (9,998) | (32,807) |
| | Government grants | - | (27,614) |
| | Depreciation of owned tangible fixed assets | 87,694 | 127,928 |
| | Profit on disposal of tangible fixed assets | (1,539) | (5,099) |
| | Operating lease charges | 183,312 | 140,949 |

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

| 5 | Auditor's remuneration | | |
|---|---|-----------|-----------|
| - | Fees payable to the company's auditor and associates: | 2022 £ | 2021 £ |
| | For audit services | | |
| | Audit of the financial statements of the group and company | 5,400 | - |
| | Audit of the financial statements of the company's subsidiaries | 12,600 | - |
| | | 18,000 | |
| | | | |

6 Employees

7

The average monthly number of persons (including directors) employed by the group and company during the year was:

| | Group 2022 Number | 2021 Number | Company 2022 Number | 2021 Number |
|---|-------------------------|----------------|---------------------------|----------------|
| Administration | 12 | 12 | - | - |
| Sales | 10 | 10 | - | - |
| Warehouse and production | 21 | 21 | - | - |
| Directors | 2 | 2 | 2 | 2 |
| Total | 45 | 45 | 2 | 2 |
| Their aggregate remuneration comprised: | 0 | | 0 | |
| | Group 2022 | 2021 | Company 2022 | 2021 |
| | £ | £ | £ | 3021 |
| Wages and salaries | 1,593.982 | 1,626,628 | _ | - |
| Social security costs | 163.549 | 169,843 | - | - |
| Pension costs | 103,236 | 198,313 | - | - |
| | 1,860,767 | 1,994,784 | | - |
| Directors' remuneration | | | | |
| | | | 2022 | 2021 |
| | | | £ | £ |
| Remuneration for qualifying services | | | 266,992 | 328,027 |
| Company pension contributions to defined contri | ribution schemes | | 40,000 | 31,328 |
| | | | | |

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

| 7 | Directors' remuneration | | (Continued) |
|----|---|------------|------------------|
| | Remuneration disclosed above includes the following amounts paid to the highest paid dire | ctor: | |
| | | 2022 £ | 2021 £ |
| | Remuneration for qualifying services | 210,323 | 271,371 |
| | Company pension contributions to defined contribution schemes | 40,000 | 146,182 |
| 8 | Interest receivable and similar income | | |
| | | 2022 £ | 2021 £ |
| | Interest income | _ | _ |
| | Interest on bank deposits | 475 | 190 |
| | Other interest income | 1,546 | 716 |
| | Total interest revenue | 2,021 | 906 |
| | Other income from investments | | |
| | Dividends received | 2,043 | 676 |
| | Total income | 4,064 | 1,582 |
| | 1 Stat Med No | ==== | ==== |
| | Investment income includes the following: | | |
| | Interest on financial assets not measured at fair value through profit or loss | 475 ——— | 190 |
| 9 | Fair value movements | | |
| 3 | rail value movements | 2022 | 2021 |
| | | £ | £ |
| | Fair value gains/(losses) on financial instruments | ~ | ~ |
| | (Loss)/gain on financial assets held at fair value through profit or loss | (15,213) | 21,424 |
| | Other gains/(losses) Changes in the fair value of investment properties | 164,343 | - |
| | • • • | | |
| | | 149,130 | 21,424 ====== |
| 10 | Taxation | | |
| - | | 2022 | 2021 |
| | | £ | £ |
| | Current tax | | |
| | UK corporation tax on profits for the current period | 309,189 | 293,980 |
| | | | |

11

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

| 10 | Taxation | | (Continued) |
|----|---|---------------|-------------|
| | | 2022 £ | 2021 £ |
| | Deferred tax Origination and reversal of timing differences | 36,136 ——— | (3,296) |
| | Total tax charge | 345,325 | 290,684 |

On the 3 March 2021 Budget it was announced that the UK tax rate will increase to 25% from 1 April 2023. This will have a consequential effect on the company's future tax charge. Deferred tax has therefore been calculated at 25%.

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

| | 2022 £ | 2021 £ |
|--|------------------|-----------|
| Profit before taxation | 1,715,068 | 1,572,915 |
| Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2021: 19.00%) | 32 5,86 3 | 298,854 |
| Tax effect of expenses that are not deductible in determining taxable profit | 640 | 1,208 |
| Tax effect of income not taxable in determining taxable profit | (388) | (128) |
| Gains not taxable | - | 1,833 |
| Effect of change in corporation tax rate | 9,893 | - |
| Depreciation on assets not qualifying for tax allowances | 2,213 | 3,181 |
| Effect of revaluations of investments | 2,890 | (4,071) |
| Other permanent differences | 4,214 | (10,193) |
| Taxation charge | 345,325 | 290,684 |
| Dividends | | |
| Recognised as distributions to equity holders: | 2022 £ | 2021 £ |
| Interim paid | 400,000 | 200,000 |

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

| Group | Leasehold improvements | Plant and machinery | Fixtures and fittings | Computers M | otor vehicles | Tota |
|------------------------------------|------------------------|------------------------|-----------------------|-------------|-----------------|-----------|
| | £ | £ | £ | £ | £ | £ |
| Cost | | | | | | |
| At 1 June 2021 | 364,054 | 55,526 | 943,730 | 1,607 | 209,798 | 1,574,715 |
| Additions | 10,683 | - | 14,662 | - | - | 25,345 |
| Disposals | - | - | - | - | (24,615) | (24,615 |
| At 31 May 2022 | 374,737 | 55,526 | 958,392 | 1,607 | 185,183 | 1,575,445 |
| Depreciation and impairment | | | | | | |
| At 1 June 2021 | 239,809 | 44,670 | 792,261 | 536 | 116,727 | 1,194,003 |
| Depreciation charged in the | | | | | | |
| year | 21,341 | 2,169 | 45,189 | 536 | 18, 45 9 | 87,694 |
| Eliminated in respect of disposals | - | - | - | - | (6,154) | (6,154 |
| At 31 May 2022 | 261,150 | 46,839 | 837,450 | 1,072 | 129,032 | 1,275,543 |
| Carrying amount | | | | | | |
| At 31 May 2022 | 113,587 | 8,687 | 120,942 | 535 ———— | 56,151 ——— | 299,902 |
| At 31 May 2021 | 124,245 | 10,856 | 151,469 | 1,071 | 93,071 | 380,712 |
| Company | | | | | | Computers |
| Cost | | | | | | £ |
| At 1 June 2021 and 31 May 202 | 2 | | | | | 1,607 |
| Depreciation and impairment | | | | | | |
| At 1 June 2021 | | | | | | 536 |
| Depreciation charged in the yea | r | | | | | 536 |
| At 31 May 2022 | | | | | | 1,072 |
| Carrying amount | | | | | | 505 |
| At 31 May 2022 | | | | | | 535 |
| At 24 May 2024 | | | | | | 1,071 |
| At 31 May 2021 | | | | | | 1.071 |

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

| 13 | Investment property | Group | Company |
|----|--|-----------|-----------|
| | | 2022 | 2022 |
| | | £ | £ |
| | Fair value | | |
| | At 1 June 2021 | 985,657 | 985,657 |
| | Net gains or losses through fair value adjustments | 164,343 | 164,343 |
| | At 31 May 2022 | 1,150,000 | 1,150,000 |

Investment property comprises a number of residential and commercial properties. The fair value of the investment property has been arrived at on the basis of a valuation carried out at 31 May 2022 by the directors. The valuation was made on an open market value basis by reference to market evidence of transaction prices for similar properties.

14 Fixed asset investments

| | Group | | | Company | |
|-----------------------------|-------|----------|------|-----------|-----------|
| | | 2022 | 2021 | 2022 | 2021 |
| | Notes | £ | £ | £ | £ |
| Investments in subsidiaries | 15 | <u>-</u> | | 3,760,096 | 3,760,096 |

Movements in fixed asset investments

| Company | Shares in subsidiaries £ |
|--|--------------------------------|
| Cost or valuation At 1 June 2021 and 31 May 2022 | 3,760,096 |
| Carrying amount At 31 May 2022 | 3,760,096 |
| At 31 May 2021 | 3,760,096 |

15 Subsidiaries

Details of the company's subsidiaries at 31 May 2022 are as follows:

| Name of undertaking | Registered office | Class of | % Held |
|---------------------|---|-----------------|--------|
| | | shares held | Direct |
| Dual Pumps Limited | Unit 8 Hudson Road, Saxby Road Industrial Estate, Melton Mowbray, Leicestershire, LE13 1BS | Ordinary shares | 100.00 |

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

| 16 | Financial instruments | | | | |
|----|--|-----------|-----------|---------|---------|
| | | Group | | Company | |
| | | 2022 | 2021 | 2022 | 2021 |
| | | £ | £ | £ | £ |
| | Carrying amount of financial assets | | | | |
| | Instruments measured at fair value through profit or | | | | |
| | loss | 256,464 | 271,458 | 256,464 | 271,458 |
| | | | | | |
| 17 | Stocks | | | | |
| | | Group | | Company | |
| | | 2022 | 2021 | 2022 | 2021 |
| | | £ | £ | £ | £ |
| | Finished goods and goods for resale | 4,225,242 | 3,117,874 | - | - |
| | | | | | |

Included within finished goods and goods for resale is an impairment provision of £83,130 (2021 £72,591) for slow moving and obsolete items. Impairment is charged to cost of sales in the profit and loss account.

18 Debtors

| | Amounts falling due within one year: | Group 2022 £ | 2021 £ | Company 2022 £ | 2021 £ |
|----|--------------------------------------|--------------------|-----------|----------------------|-----------|
| | Trade debtors | 2,434.583 | 2,336,222 | 1,575 | 999 |
| | Corporation tax recoverable | 104,813 | 141,375 | 104,813 | 141,375 |
| | Amounts owed by group undertakings | - | - | 858,463 | 858,463 |
| | Other debtors | 232,500 | 332,818 | 232,500 | 322,843 |
| | Prepayments and accrued income | 61,861 | 72,677 | 3,506 | 3,070 |
| | | 2,833,757 | 2,883,092 | 1,200,857 | 1,326,750 |
| 19 | Current asset investments | | | | |
| | | Group | | Company | |
| | | 2022 | 2021 | 2022 | 2021 |
| | | £ | £ | £ | £ |
| | Unlisted investments | 256,464 | 271,458 | 256,464 | 271,458 |
| | | | | | |

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

| | Group | | Company | |
|------------------------------------|-----------|-----------|-------------|--------|
| | 2022 | 2021 | 2022 | 2021 |
| | £ | £ | £ | £ |
| Trade creditors | 623,235 | 482,757 | 5 51 | 224 |
| Corporation tax payable | 309,189 | 293,980 | 97,461 | 62,073 |
| Other taxation and social security | 655,296 | 691,081 | 332 | - |
| Other creditors | 106,055 | 7,387 | - | - |
| Accruals and deferred income | 35,548 | 17,749 | 5,400 | 2,200 |
| | 1,729,323 | 1,492,954 | 103,744 | 64,497 |

21 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the group and company, and movements thereon:

| Lie | abilities 2022 £ | Liabilities 2021 £ |
|--------------------------------|------------------------|--------------------------|
| Accelerated capital allowances | 46,134 | 51,084 |
| Fair value differences | 41,086 | - |
| | 87,220 | 51,084 |
| Li | abilities | Liabilities |
| Company | 2022 £ | 2021 £ |
| - Company | - | ~ |
| Accelerated capital allowances | 134 | 204 |
| Fair value differences | 41,086 | |
| = | 41,220 | 204 |
| | Group | Company |
| | 2022 | 2022 |
| Movements in the year: | £ | £ |
| Liability at 1 June 2021 | 51,084 | 204 |
| Charge to profit or loss | 36,136 | 41,016 |
| Liability at 31 May 2022 | 87,220 | 41,220 |

The deferred tax liability set out above is not expected to change significantly within the next 12 months.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

22 Retirement benefit schemes

| Defined contribution schemes | 2022 £ | 2021 £ |
|---|-----------|-----------|
| Charge to profit or loss in respect of defined contribution schemes | 103,236 | 198,313 |

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund.

23 Share capital

| Group and company | 2022 | 2021 | 2022 | 2021 |
|--|--------|--------|------|------|
| Ordinary share capital | Number | Number | £ | £ |
| issued and fully paid | | | | |
| Ordinary shares of 50p each | 200 | 200 | 100 | 100 |
| Non-voting Ordinary shares of 50p each | 200 | 200 | 100 | 100 |
| | | | | |
| | 400 | 400 | 200 | 200 |
| | | | | |

The Ordinary 50p shares confer one vote per share held.

The Non-voting Ordinary 50p shares confer no right to vote except if a change to the Articles is proposed which would devalue or otherwise affect the value of the Non-Voting Shares.

The shares rank equally in all other respects.

24 Operating lease commitments

Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

| | Group 2022 £ | Company | | |
|----------------------------|--------------------|-----------|-----------|------|
| | | 2021 £ | 2022 £ | 2021 |
| | | | | £ |
| Within one year | 149,043 | 149,548 | - | - |
| Between two and five years | 518,639 | 589,691 | - | - |
| In over five years | - | 77,594 | - | - |
| | | | | |
| | 667,682 | 816,833 | - | - |
| | | | | |

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

24 Operating lease commitments

(Continued)

Lessor

The operating leases represent short term tenancy agreements over residential properties with third parties.

At the reporting end date the group had contracted with tenants for the following minimum lease payments:

| | Group 2022 £ | | Company | |
|-----------------|--------------------|---------------|---------|-------|
| | | 2021 | 2022 | 2021 |
| | | £ | £ | £ |
| Within one year | 3,083 | 4 ,158 | 3,083 | 4,158 |

25 Directors' transactions

Dividends totalling £244,000 (2021 - £122,000) were paid in the year in respect of shares held by the company's directors.

Advances or credits have been granted by the group to its directors as follows:

| Description | % Rate | OpeningAmounts repaidClosing balance | | |
|-------------|--------|--------------------------------------|----------|---------|
| | | balance £ | £ | ٤ |
| Advance | - | 222,500 | (90.000) | 132,500 |
| | | 222,500 | (90,000) | 132,500 |

Advances to directors are interest free, unsecured and repayable on demand.

26 Controlling party

The company is controlled by A G Herridge by virtue of his majority shareholding.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MAY 2022

| 27 | Cash generated from group operations | | | |
|----|--|------------------|-----------------|------------------|
| | | | 2022 | 2021 |
| | | | £ | £ |
| | Profit for the year after tax | | 1,369,743 | 1,282,231 |
| | Adjustments for: | | | |
| | Taxation charged | | 345,325 | 290,684 |
| | Investment income | | (4,064) | (1,582) |
| | Gain on disposal of tangible fixed assets | | (1,539) | (5,099) |
| | Fair value gain on investment properties | | (164.343) | - |
| | Depreciation and impairment of tangible fixed assets | | 87,694 | 127,928 |
| | Other gains and losses | | 15,213 | (21,424) |
| | Movements in working capital: | | | |
| | Increase in stocks | | (1,107,368) | (243,536) |
| | Increase in debtors | | (87,202) | (489,021) |
| | Increase/(decrease) in creditors | | 221,160 | (43,636) |
| | Cash generated from operations | | 674,619 | 896,545 |
| 28 | Analysis of changes in net funds - group | | | |
| | | 1 June 2021 £ | Cash flows £ | 31 May 2022 £ |
| | Cash at bank and in hand | 2,531,903 | 115,676 | 2,647,579 |
| | | | | |

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.