

500005 / E15

Company Registration Number 08259430

THE COLLABORATE I C I.C

UNAUDITED

30 NOVEMBER 2015

ABBREVIATED ACCOUNTS  
(A company limited by guarantee)

WEDNESDAY



\*A5D27W6B\*

A16

10/08/2016

#93

COMPANIES HOUSE

**ArmstrongWatson®**

Accountants, Business & Financial Advisers

REGISTRAR

**THE COLLABORATE I C I C**  
**(A company limited by guarantee)**  
**REGISTERED NUMBER 08259430**

**ABBREVIATED BALANCE SHEET**  
**AS AT 30 NOVEMBER 2015**

	Note	£	2015 £	£	2014 £
<b>FIXED ASSETS</b>					
Tangible assets	2		1,528		3,804
<b>CURRENT ASSETS</b>					
Debtors		28,741		16,793	
Cash at bank		115,154		78,089	
		<u>143,895</u>		<u>94,882</u>	
<b>CREDITORS</b> . amounts falling due within one year		<u>(55,536)</u>		<u>(69,533)</u>	
<b>NET CURRENT ASSETS</b>			<u>88,359</u>		<u>25,349</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			<u>89,887</u>		<u>29,153</u>
<b>PROVISIONS FOR LIABILITIES</b>					
Deferred tax			<u>(306)</u>		<u>(761)</u>
<b>NET ASSETS</b>			<u><u>89,581</u></u>		<u><u>28,392</u></u>
<b>CAPITAL AND RESERVES</b>					
Profit and loss account			<u>89,581</u>		<u>28,392</u>
			<u><u>89,581</u></u>		<u><u>28,392</u></u>

The directors consider that the company is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and for preparing financial statements which give a true and fair view of the state of affairs of the company as at 30 November 2015 and of its profit for the year in accordance with the requirements of sections 394 and 395 of the Act and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company

The abbreviated accounts, which have been prepared in accordance with the provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006, were approved and authorised for issue by the board and were signed on its behalf on 2/6/16



**H P W Kippin**  
Director

The notes on pages 2 to 3 form part of these financial statements

**THE COLLABORATE I.C.I.C.**  
**(A company limited by guarantee)**

**NOTES TO THE ABBREVIATED ACCOUNTS  
FOR THE YEAR ENDED 30 NOVEMBER 2015**

**1 ACCOUNTING POLICIES**

**1.1 Basis of preparation of financial statements**

The full financial statements, from which these abbreviated accounts have been extracted, have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008)

**1.2 Turnover**

Turnover comprises revenue revenue recognised by the company in respect of services supplied during the year, exclusive of Value Added Tax

Project and event income is recognised on an invoice basis

**1.3 Tangible fixed assets and depreciation**

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases

Office equipment	-	33% Straight line
------------------	---	-------------------

**1.4 Deferred taxation**

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse

Deferred tax assets and liabilities are not discounted

**1.5 Government grants**

Government grants relating to tangible fixed assets are treated as deferred income and released to the Profit and loss account over the expected useful lives of the assets concerned. Other grants are credited to the Profit and loss account as the related expenditure is incurred

**THE COLLABORATE I C I.C.**  
**(A company limited by guarantee)**

**NOTES TO THE ABBREVIATED ACCOUNTS  
FOR THE YEAR ENDED 30 NOVEMBER 2015**

**2. TANGIBLE FIXED ASSETS**

	£
<b>Cost</b>	
At 1 December 2014	9,226
Additions	1,194
	<hr/>
At 30 November 2015	10,420
	<hr/>
<b>Depreciation</b>	
At 1 December 2014	5,422
Charge for the year	3,470
	<hr/>
At 30 November 2015	8,892
	<hr/>
<b>Net book value</b>	
At 30 November 2015	1,528
	<hr/>
At 30 November 2014	3,804
	<hr/>

**3. COMPANY STATUS**

The company is a private company limited by guarantee and consequently does not have share capital. Each of the members is liable to contribute an amount not exceeding £1 towards the assets of the company in the event of liquidation.

500005 / £15

# CIC 34

## Community Interest Company Report

For official use  
(Please leave blank)

Please  
complete in  
typescript, or  
in bold black  
capitals.

Company Name in full	THE COLLABORATE I C.I.C
Company Number	08259430
Year Ending	30 NOVEMBER 2015

This template illustrates what the Regulator of Community Interest Companies considers to be best practice for completing a simplified community interest company report. All such reports must be delivered in accordance with section 34 of the Companies (Audit, Investigations and Community Enterprise) Act 2004 and contain the information required by Part 7 of the Community Interest Company Regulations 2005. For further guidance see chapter 8 of the Regulator's guidance notes and the alternate example provided for a more complex company with more detailed notes.

### PART 1 - GENERAL DESCRIPTION OF THE COMPANY'S ACTIVITIES AND IMPACT

In the space provided below, please insert a general account of the company's activities in the financial year to which the report relates, including a fair and accurate description of how they have benefited the community, or section of the community, which the company is intended to serve

*Collaborate promotes effective and sustainable collaboration between the public, business and social sectors to secure improvements in public service outcomes, build sustainable communities and foster a strong civil society. It does this through a combination of creative research and thought leadership, collaborative education and training provision, and in-practice support for organisations seeking to collaborate more effectively against social goals*

*Our impact in FY14/15 has included*

- **Continued work and support for local public services to better understand and manage rising social demand** – Collaborate has built on its foundational work promoting and supporting approaches to demand management across local public services. This has included the publication of a new public report in partnership with the LGA Leadership Centre, and supporting several public bodies including local

government and city partnerships across different areas of England. This work is underpinned by our diagnostic methodology which helps people within public services build a closer connection to citizens, communities and the root causes of social demand.

- **Supporting a new funding ecology** – following on from work in 13/14, we led the development of our Funding Ecology programme in partnership with the Calouste Gulbenkian Foundation (UK Branch) and the Big Lottery Fund. We researched and launched 'A New Funding Ecology - A Blueprint for Change' that builds on our previous work in this area, but also broadened the spectrum of organisations and partners (e.g. new international development partners, arts and creative sector) that this work is relevant to and has successfully engaged.
  - **Collaboration with 'Unusual Suspects' for social change** – following the success of our international festival in 2014, we have worked to deepen the concept and engage a number of new partners, including Essex County Council, academic institutions and partners in Scotland, to help energise the relationships between citizens and public service providers. We are continuing to keep the concept alive by adapting our model to accommodate different partner contexts.
  - **Policy and Practice impact (nationally and internationally)** – Collaborate has continued to engage widely with government academia, business and society, and has a growing network and had worked with CIPFA, the Leadership Centre, the RSA, the Institute for Government and Oxford University St Catherine's College (for example) to share learning and maximise the impact of the work we do. A series of public events that have covered future public service reform, cross-sector delivery and regulation, values-based public services have been enhanced by our international work in partnership with the UN Development Programme and the Centre for Public Impact.
- Place-based health systems** – we have played a key role influencing the debate around health inequalities and the need for a place place-based transformation across health and social care, by establishing a health commission with partners New Local Government Network and a number of key individuals from across the health and care spectrum. This work has been enthusiastically received by both NHS England and Public Health England

(If applicable, please just state "A social audit report covering these points is attached")

**PART 2 – CONSULTATION WITH STAKEHOLDERS** – Please indicate who the company's stakeholders are; how the stakeholders have been consulted and what action, if any, has the company taken in response to feedback from its consultations? If there has been no consultation, this should be made clear

Collaborate maintains a range of stakeholder relationships across the sectors. These have included:

Public Sector –ongoing engagement on project development and research work with central government (i.e. NHS England, Department of Health, Public Health England, Cabinet Office, DCLG, Social Work Scotland, Scottish Government) and local government (i.e. Oldham Council, Sunderland City Council, Coventry City Council, Essex County Council, London Borough of Lewisham).

Collaborate also engages with the government sector via contributing to publications like Guardian Public, the Municipal Journal and Public Finance.

Social Sector – regular consultation and engagement with voluntary sector partners including the Coalition of Care and Support Providers in Scotland, New Philanthropy Capital, VODG, Turning Point, Catch 22, a number of independent social funders and the Office of Civil Society in the Cabinet Office – both as part of ongoing sector engagement, and also via interviews for research projects.

Business Sector – Collaborate has engaged through events, research and consultancy work companies such as Battersea Power Station, Grant Thornton, Capita, G4S, Microsoft, PwC. Expanding our engagement with business (in particular via the 2016 Unusual Suspects festivals) is an ongoing priority for Collaborate.

Citizens – during 2014/5 we repeated segments of the survey work conducted by Ipsos MORI in the previous financial year to ensure that we continue to place citizen voices at the heart of public service delivery. This work continues to frame much of our practice, and we will be repeating this level of citizen engagement annually as a platform for broader sector dialogue.

*(If applicable, please just state "A social audit report covering these points is attached").*

**PART 3 – DIRECTORS' REMUNERATION** – if you have provided full details in your accounts you need not reproduce it here Please clearly identify the information within the accounts and confirm that, "There were no other transactions or arrangements in connection with the remuneration of directors, or compensation for director's loss of office, which require to be disclosed" (See example with full notes) If no remuneration was received you must state that "no remuneration was received" below

There were no other transactions or arrangements in connection with the remuneration of directors, or compensation for director's loss of office., which require to be disclosed.

**PART 4 – TRANSFERS OF ASSETS OTHER THAN FOR FULL CONSIDERATION** – Please insert full details of any transfers of assets other than for full consideration e.g. Donations to outside bodies If this does not apply you must state that "no transfer of assets other than for full consideration has been made" below

No transfer of assets other than for full consideration has been made

## PART 5 – SIGNATORY

The original report must be signed by a director or secretary of the company

Signed



Date

19/7/16

Office held (delete as appropriate) Director/Secretary

You do not have to give any contact information in the box opposite but if you do, it will help the Registrar of Companies to contact you if there is a query on the form. The contact information that you give will be visible to searchers of the public record

Armstrong Watson, 3 <sup>rd</sup> Floor	
10 South Parade, Leeds	
West Yorkshire LS1 5QS	
	Tel 0113 2211300
DX Number	DX Exchange

**When you have completed and signed the form, please attach it to the accounts and send both forms by post to the Registrar of Companies at:**

*For companies registered in England and Wales:* Companies House, Crown Way, Cardiff, CF14 3UZ  
DX 33050 Cardiff

*For companies registered in Scotland:* Companies House, 4<sup>th</sup> Floor, Edinburgh Quay 2, 139  
Fountainbridge, Edinburgh, EH3 9FF DX 235 Edinburgh or LP – 4 Edinburgh 2

*For companies registered in Northern Ireland:* Companies House, 2nd Floor, The Linenhall, 32-38  
Linenhall Street, Belfast, BT2 8BG

The accounts and CIC34 **cannot** be filed online

**(N.B. Please enclose a cheque for £15 payable to Companies House)**