# BROADBAND SATELLITE SERVICES LIMITED ANNUAL REPORT FOR THE PERIOD ENDED 30 JUNE 2013

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#### **DIRECTORS AND ADVISERS**

**Directors** 

R A Howes

(Appointed 5 September 2012)

I A Robinson

(Appointed 5 September 2012)

Company number

08203105

Registered office

Tanners Bank North Shields Tyne & Wear NE30 1JH

Registered auditors

Haines Watts

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Bankers

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#### **DIRECTORS' REPORT**

#### FOR THE PERIOD ENDED 30 JUNE 2013

The directors present their report and financial statements for the period ended 30 June 2013

#### Principal activities and review of the business

The company was incorporated on 5 September 2012 and commenced trading on 25 October 2012 upon acquisition of the "SatCom Group"

The principal activity of the group is the provision of Satellite Telecommunications airtime and associated hardware products. The principal activity of the company is that of a holding company

2013 was a year of change for Broadband Satellite Services Limited (BSS). In October 2012 the company acquired the business of Satcom Global and other subsidiaries involved in the satellite communications business from One Horizon Group plc.

Prior to acquisition the Satcom business had been facing some severe challenges and had shown a significant downturn in turnover and profitability, encountering a severe working capital shortage. The working capital shortage severely impacted on the company's ability to source satellite communications hardware, which in return restricted the company's ability to generate new business.

In addition to these restrictions, markets in the European Union and the US continued to suffer from the impact of the global downtown, with particular emphasis on the challenges faced by the shipping industry Despite the challenges faced by the company the management remain confident in the opportunity presented by the acquisition

Satcom Global is one of the largest mobile satellite communications airtime and equipment providers in the world. It is a recognised global brand within the industry renowned for delivering industry leading service levels. The company's global footprint underpins a proven mature business model with significant scale. The infra-structure and network capabilities provide a strong platform with a number of significant growth opportunities. The company has long and established relationships with many high-profile blue chip customers, including international governments.

#### Company Profile

Satcom Global is a world leader in providing satellite communications equipment and airtime for use in maritime, oil and gas, government, military and emergency/first responder environments. Satcom Global delivers optimised pre-paid and post-paid satellite voice and data communications in a secure managed environment. The company provides an essential service for customers suffering from poor telecommunications infrastructure and limited cellular coverage.

Satcom Global products and services include

- Inmarsat mobile satellite service delivering broadband data and voice simultaneously through one device, to almost anywhere on the planet
- · Iridium mobile satellite telephones and terminals with voice, fax, data and SMS capability
- Thuraya broadband data services, handsets for land and maritime customers

Satcom Global has offices in the UK, Europe, Middle East, US, Australia and Asia, with an established dealer network covering all five continents

### DIRECTORS' REPORT (CONTINUED) FOR THE PERIOD ENDED 30 JUNE 2013

#### **Market Overview**

Mobile satellite services (MSS) are wireless communications services, in many ways similar to mobile phones, with a terminal (equivalent to the phone) which must be used in conjunction with airtime purchased from a network operator. The airtime for mobile satellite services is supplied by several mobile satellite operators, including Inmarsat, Iridium, Thuraya and Globalstar - who operate satellite systems in the L-band frequency Examples of these services include the Inmarsat FleetBroadband (FBB) service, which provides maritime voice and broadband connectivity at up to 500kbps and the Iridium 9575 phone, which supports handheld voice and low speed data.

Distributors such as Satcom Global supply and support end customers with the specific services created by the MSS operators. The distributors resell or lease the equipment, paying a wholesale rate to the MSS operator for airtime used by the customer. It is important for distributors to be able to provide a range of services from different MSS operators, to best match end customer needs. As a result there is a growing need for independent distribution channels which can provide a full range of options to customers and meet their needs for installation, service and support.

The MSS market is typically segmented into land, maritime and aeronautical services, and within these into voice, low speed data and broadband services. End customers, who include merchant ship operators, airlines, defence forces, journalists, aid agencies and oil companies, may use services across several different segments. As most of the leading MSS operators, including Inmarsat, Iridium and Globalstar are public companies, while Thuraya publishes some information on its overall revenues. Thus it is possible to estimate the total size and growth of each market segment in terms of wholesale revenues. At the end of 2013, management estimate that BSS represents around 4% of the overall market revenues and around 5% of maritime services.

The MSS market is forecast to grow consistently over the next few years, key drivers being the increasing demand for next generation high speed broadband data services. Leading analyst Euroconsult produces an annual Mobile Satellite Communications Markets Survey which estimates the MSS market is forecast to grow at an annual rate of nearly 13%, from 2.4 million terminals in service in 2010 to 7.8 million by 2020

#### **DIRECTORS' REPORT (CONTINUED)**

#### FOR THE PERIOD ENDED 30 JUNE 2013

#### Route to market

Satcom Global customers are either dealers or large end users consisting of governments, military, marine, aid agencies, mining, and oil and gas exploration industries. The Satcom Global group currently has numerous dealers across the globe, including those who hold the necessary security clearances to deal with sensitive government contracts. Satcom Global's current markets are separated into the following categories.

- · Government direct to government agencies
- Enterprise direct to larger customers / corporates
- B2B to other service providers and dealers
- · Commercial maritime ship owners / ship agents and offshore

Satcom Global principally provides on demand (post paid) MSS services, with some US provision of VSAT services prior to the disposal of Shared Data Networks LLC Since 2007, approximately 30% of the Satcom Global revenues have come from US Navy 'DITCO' leases. This was an exclusive supply under a ten year fixed term contract expiring in 2012. Whilst in the past the US Navy contract has been important in giving the business critical mass and significant credentials, it has generally returned a very low margin (2%). The ultimate loss of the contract will therefore have little material impact on profit to the Satcom Global.

Satcom Global serves a diverse range of blue chip customers around the globe. The customer base consists of governments, large corporates, non-governmental organisations, service providers and dealers. The primary markets served by Satcom Global are

- · Government (military & safety)
- · Commercial shipping
- · Oil & gas
- · Non-governmental agencies
- Mining
- Aid Agencies
- Media

The Company is deemed to be the supplier of choice in satellite communications for government customers in many countries. Satcom Global's customers include a number of large service providers who distribute prepaid and post-paid airtime in their respective vertical or geographic markets across the globe. Satcom Global works with approved dealerships who manage smaller accounts and in turn receive a commission based on airtime contracts secured and deals directly with a number of large corporates such as oil and media companies.

#### Results and dividends

The consolidated profit and loss account for the period is set out on page 9

The directors do not recommend payment of an ordinary dividend

#### **DIRECTORS' REPORT (CONTINUED)**

#### FOR THE PERIOD ENDED 30 JUNE 2013

#### Financial highlights

Following BSS's acquisition of Satcom Global, the management focused on restructuring of operations and reducing costs and headcount in the process Significant progress was made in the period and the management are confident the group will return to profitability in 2014

There were significant challenges in the production of the financial statements, given the geographical diversity of the group and the lack of an existing audit framework in some of the overseas companies Management acknowledge that the auditors have faced challenges in accessing and verifying some of the accounting information. Action has been taken to appoint appropriate auditors in each of the locations, ensuring the flow of information for future periods.

In June 2013, BSS sold the loss making subsidiary Shared Data Networks (SDN) to Synergy Core LLC SDN specialised in land based VSat services and did not fit within the future strategic direction of the group. It recorded losses of \$1,418,237 in the period

The company acquired the IPR of the SABA billing system and Globalnet online platform software. Since acquisition substantial changes have been made to the software, resulting in a more comprehensive platform, enhanced feature sets and automation of services. The platforms are central to the company's continued ability to trade in the MSS market, future expansion plans and the achievement of further cost savings. The directors believe the valuation placed on the software is justified by its value to the business, and critical role in continuing operations and future expansion plans. A full impairment exercise will be conducted in each subsequent period.

With the underlying MSS market forecast to achieve 13% growth per annum until 2020 and wholesale revenues forecast to grow by 7%, management are confident Satcom Global is well positioned to become a major player in the distribution chain. The company is well placed for growth and management are focused on resolving the current working capital issues.

The company has a highly valuable customer base and a skilled team of market professionals in key geographic locations. Our future strategy will be based be a better understanding of our customers, better fulfilment of their needs and creating a better end-user experience. The company continues to invest in the development of proprietary value added services and is committed to driving innovation and creating new solutions tailored to our customers' needs.

#### **Directors**

The following directors have held office since 5 September 2012

R A Howes I A Robinson Prof M Hurley (Appointed 5 September 2012) (Appointed 5 September 2012)

(Appointed 10 July 2013 and resigned 10 February 2015)

#### **Taxation status**

The company was not a close company within the provisions of the Income and Corporation Taxes Act 1988 and this position has not changed since the end of the financial year

#### **Auditors**

On 21 June 2013 Haines Watts were appointed auditors to the company and in accordance with section 485 of the Companies Act 2006, a resolution proposing that they be re-appointed will be put at a General Meeting

#### **DIRECTORS' REPORT (CONTINUED)**

#### FOR THE PERIOD ENDED 30 JUNE 2013

#### Statement of directors' responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Statement of disclosure to auditors

So far as the directors are aware, there is no relevant audit information of which the group's auditors are unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the group's auditors are aware of that information

On behalf of the board

I A Mobinson Director

26 June 2015

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BROADBAND SATELLITE SERVICES LIMITED

We have audited the group and parent company financial statements (the "financial statements") of Broadband Satellite Services Limited for the period ended 30 June 2013 set out on pages 9 to 27 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on pages 1 - 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the group's and the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

## INDEPENDENT AUDITORS' REPORT (CONTINUED) TO THE MEMBERS OF BROADBAND SATELLITE SERVICES LIMITED

#### Basis of disclaimer of opinion on the financial statements

In seeking to form our opinion on the financial statements we considered the implications of the significant uncertainties disclosed within the financial statements concerning the following matters -

#### Disagreement of accounting treatment -

Included within Intangible Assets is an amount of \$2,650,000 representing a movement in the valuation of the Billing System to record the asset at its fair value which is not in accordance with UK GAAP (FRS 10)

#### Limitations of scope -

- 1 We were unable to obtain sufficient evidence of the existence and valuation of Tangible Fixed Assets with a carrying value amounting to \$662,721 held in overseas jurisdictions, due to component auditors not having finalised their audit procedures at the date of signing this report
- 2 We were unable to obtain sufficient evidence of the valuation of lease debtors amounting to \$804,459, whose contracts were held by an overseas subsidiary
- 3 We were unable to obtain sufficient evidence of the valuation of trade debtors amounting to \$202,553 in respect of trade debtors held by the Singapore subsidiary
- 4 We were unable to observe (or place reliance on component auditors) the counting of physical stock in overseas jurisdictions which have a carrying value of \$846,826
- 5 We were unable to obtain sufficient audit evidence regarding the value of trade creditors in overseas jurisdictions, with a carrying value of \$910,610 due to a lack of available information from component auditors
- 6 We were unable to obtain sufficient audit evidence regarding amounts owed to former group companies with a carrying value of \$376,863 as a result of ongoing disputes with the former owners of certain subsidiary undertakings
- 7 We were unable to obtain sufficient audit evidence regarding the value of taxation liabilities due to certain overseas subsidiary undertakings not filing all appropriate returns
- 8 We were unable to obtain sufficient audit evidence regarding the salary and associated costs, amounting to \$1,746,488 in respect of certain overseas subsidiary undertakings

As a result of the above we have been unable to obtain sufficient appropriate audit evidence concerning the existence and valuation of assets, the existence of stock, the existence and valuation of trade creditors, the valuation of amounts owed to certain former group undertakings and the valuation of amounts owed to overseas government taxation departments

#### Disclaimer of opinion on financial statements

Because of the significance of the matters described in the Basis for Disclaimer of Opinion on Financial Statements paragraph, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion. Accordingly we do not express an opinion on the financial statements

### INDEPENDENT AUDITORS' REPORT (CONTINUED) TO THE MEMBERS OF BROADBAND SATELLITE SERVICES LIMITED

#### **Emphasis of matter**

Going Concern

In forming our opinion, we have considered the adequacy of the disclosures made in note 1 1 to the financial statements concerning the company's ability to continue as a going concern. The group incurred a net loss amounting to \$2,122,445 during the period ended 30 June 2013 and, at that date, the group's total assets amounted to \$529,145 and had net current liabilities of \$16,910,913. These conditions along with other matters explained in note 1.1 to the financial statements, indicate the existence of a material uncertainty which may cast doubt about the company's ability to continue as a going concern. The financial statements do not include the adjustments that would result if the company was unable to continue as a going concern.

Valuation of Billing System

In forming our opinion, we have considered the adequacy of disclosures made in note 1 6 and note 9 to the financial statements concerning the valuation of the billing system. The valuation is based upon Directors' estimates and assumptions and whilst our audit report is not qualified in this respect, the valuation is so significant to the financial statements that we consider it necessary to bring this matter to your attention

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial period for which the financial statements are prepared is consistent with the financial statements

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- the parent company financial statements are not in agreement with the accounting records and returns,
   or
- certain disclosures of directors' remuneration specified by law are not made; or

S Ridodon

Steven Richardson FCA (Senior Statutory Auditor) for and on behalf of Haines Watts

30 June 2015

Chartered Accountants and Statutory Auditor

Floor 11, Cale Cross House 156 Pilgrim Street Newcastle upon Tyne NE1 6SU

# CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE PERIOD ENDED 30 JUNE 2013

	Notes		Period ended 30 June 2013 \$
Turnover	2 and 3		
Continuing operations Discontinued activities		39,296,315 227,584	
			39,523,899
Cost of sales			(32,312,540)
Gross profit			7,211,359
Administrative expenses Other operating income			(8,206,112) 92,814
Operating loss Continuing operations Discontinued activities	5	516,298 (1,418,237)	
			(901,939)
Other interest receivable and similar income Interest payable and similar charges	6		172 (1,169,705)
Loss on ordinary activities before taxation			(2,071,472)
Tax on (loss)/profit on ordinary activities	7		(50,973)
Loss on ordinary activities after taxation			(2,122,445)

# STATEMENT OF RECOGNISED GAINS AND LOSSES FOR THE PERIOD ENDED 30 JUNE 2013

	Period ended 30 June 2013 \$
Loss for the financial period	(2,122,445)
Unrealised surplus on billing system	2,650,000
Total recognised gains and losses relating to the period	527,555

### **BALANCE SHEETS**

#### **AS AT 30 JUNE 2013**

	Notes	Group 2013 \$	Company 2013 \$
Fixed assets			
Intangible assets	9	16,607,362	-
Tangible assets	10	1,226,500	-
Investments	11		411,164
		17,833,862	411,164
Current assets			
Stocks	12	1,187,274	
Debtors	13	9,859,335	238,496
Cash at bank and in hand		800,467	7,822
		11,847,076	246,318
Creditors: amounts falling due within one year	14	(28,757,989)	(645,920)
Net current liabilities		(16,910,913)	(399,602)
Total assets less current liabilities		922,949	11,562
Creditors: amounts falling due after more than one year	15	(393,804)	-
		529,145	11,562
Capital and reserves			
Called up share capital	16	1,590	1,590
Revaluation reserve	17	2,650,000	-
Profit and loss account	17	(2,122,445)	9,972
Shareholders' funds	18	529,145	11,562

Approved trythe Board and authorised for issue on 26 5 cmc zoi5

I A Robinson Director

Company Registration No. 08203105

# CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIOD ENDED 30 JUNE 2013

	\$	Period ended 30 June 2013 \$
Net cash inflow/(outflow) from operating activities		8,351,759
Returns on investments and servicing of finance		
Interest received	172	
Interest paid	(1,169,705)	
Net cash outflow for returns on investments and servicing of finance		(1,169,533)
Taxation		108,416
Capital expenditure		
Payments to acquire intangible assets	(8,850,000)	
Payments to acquire tangible assets	(280,729)	
Receipts from sales of intangible assets	333	
Receipts from sales of tangible assets	480,923	
Net cash outflow for capital expenditure		(8,649,473)
Acquisitions and disposals	4 057 447	
Purchase of subsidiary undertakings (net of cash acquired)	1,257,417	
Net cash inflow/(outflow) for acquisitions and disposals		1,257,417
Net cash inflow/(outflow) before management of liquid resources and financing		(101,414)
Financing		
Issue of ordinary share capital	1,590	
Issue of shares	1,590	
Other new long term loans	553,231	
Other new short term loans	590,280	
Repayment of other long term loans	(186,530)	
Capital element of hire purchase contracts	(56,690)	
Decrease in debt	900,291	
Net cash inflow/(outflow) from financing		901,881
Increase in cash in the period		800,467

# NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT FOR THE PERIOD ENDED 30 JUNE 2013

1	Reconciliation of operating loss to net cash inflow from op	erating activit	ies	2013 \$
	Operating (loss)/profit Depreciation of tangible assets			(901,939) 824,160
	Amortisation of intangible assets			196,624 637,734
	(Increase)/decrease in stocks Increase in debtors			(3,645,899)
	Increase in debiors Increase in creditors within one year			11,241,079
	Net cash inflow/(outflow) from operating activities			8,351,759
2	Analysis of net debt	Cash flow c	Other non- 3 ash changes	30 June 2013
		\$	\$	\$
	Net cash Cash at bank and in hand	800,467	-	800,467
	Finance leases	56,690	(140,318)	(83,628)
	Debts falling due within one year	(590,280)	-	(590,280)
	Debts falling due after one year	(366,701)	-	(366,701)
		(900,291)	(140,318)	(1,040,609)
	Net debt	(99,824)	(140,318)	(240,142)
3	Reconciliation of net cash flow to movement in net debt			2013 \$
	Increase in cash in the period  Cash inflow from increase in debt and lease financing			800,467 (900,291)
	Change in net debt resulting from cash flows  New finance lease			(99,824) (140,318)
	IACM IIIIGIICE IEGOE			
	Movement in net debt in the period Opening net debt			(240,142) -
	Closing net debt			(240,142)

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### FOR THE PERIOD ENDED 30 JUNE 2013

#### 1 Accounting policies

#### 1.1 Accounting convention

The financial statements are prepared under the historical cost convention modified to include the revaluation of the billing system

The group has incurred significant trading losses since the initial acquisitions of the former SatCom group of companies, leading to a net current liabilities position at the balance sheet date amounting to \$16,910,913. As a result of this the group has experienced a number of challenging issues which have left certain subsidiaries with serious cash flow issues.

The group undertook a restructuring the group debt and the process is still ongoing at the date of signing the audit report. Subsequent to the year end, a subsidiary refinanced in excess of \$11.7M of trade liabilities as a long term loan in order to reduce the burden of ongoing cash flows.

Despite this, the group is continuing to face an uncertain future. The directors have prepared revised cash flow forecasts which show positive cash flows and profitability in the coming 12 months. These forecasts include the provision of additional working capital facilities from external finance sources. This process is now well advanced but, as yet, unfinalised which creates conditions that may indicate the existence of material uncertainty and may cast significant doubt about the company's ability to continue as a going concern.

However, the directors are confident that this funding will materialise, and the information provided supports such optimism, and the group is now producing positive cash flows and have seen a movement towards profitability in the year to 30 June 2014 enabling them to satisfy their liabilities in the coming financial period

As a result, the financial statements have been prepared on a going concern basis, the validity of which is dependant on the support of the company's bankers and major suppliers and securing the additional funding as noted above

Were this not the case, adjustments would have to be made to reduce the value of the assets to their recoverable amount, to provide for any further liabilities that might arise and to reclassify fixed assets and long term liabilities as current assets and liabilities

#### 1.2 Compliance with accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated)

#### 1.3 Basis of consolidation

The consolidated profit and loss account and balance sheet include the financial statements of the company and its subsidiary undertakings made up to 30 June 2013. The results of subsidiaries sold or acquired are included in the profit and loss account up to, or from the date control passes. Intra-group sales and profits are eliminated fully on consolidation.

#### 14 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts

Turnover is recognised on the basis of the extent of right to consideration

#### 1.5 Goodwill

Acquired goodwill is written off in equal annual installments over its estimated useful economic life, which is considered to be 20 years

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 JUNE 2013

#### 1 Accounting policies

(Continued)

#### 1.6 Billing System

The Billing System has been included at Director's valuation. The billing system is considered to have an infinite life and hence is not amortised. Instead, it is subject to an annual impairment review with any appropriate adjustments being reflected in the financial statements.

#### 1.7 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost or valuation less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation less estimated residual value of each asset over its expected useful life, as follows.

Leasehold land and buildings

Plant and machinery

Fixtures, fittings & equipment

Motor vehicles

5 years straight line

3 - 5 years straight line

5 - 10 years straight line

5 years straight line

#### 1.8 Leasing and hire purchase commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

Rentals payable under operating leases are charged against income on a straight line basis over the lease term

#### 1.9 Investments

Fixed asset investments are stated at cost less provision for diminution in value

#### 1.10 Stock

Stock is valued at the lower of cost and net realisable value

#### 1 11 Long term contracts

Amounts recoverable on long term contracts represents the value of items held under finance lease agreements with customers, stated at the net sales value of the total agreement less any interim payments received

#### 1.12 Deferred taxation

Deferred taxation is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted

#### 1 13 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

#### 1.14 Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

1	Accounting policies	(Continued)
2	Segmental analysis by class of business	
	The analysis by class of business of the group's turnover is set out as below	
	Turnover	2013 \$
	Class of business	•
	Hardware and equipment sales	4,181,650
	Airtime	35,137,287
	Repairs and engineering	103,588
	Carriage	61,811
	Other sales	39,563
		39,523,899
3	Segmental analysis by geographical area	
	The analysis by geographical area of the group's turnover is set out as below.	
		2013 \$
	Geographical segment	
	Americas	15,829,199
	Asia	10,580,915
	Europe and Middle East	8,757,478 4,356,307
	Oceania	4,330,307
		39,523,899

4	Cost of sales and net operating expenses			
		Continuing D	2013 discontinued \$	Total \$
	Cost of sales	32,170,717	141,823	32,312,540
	Distribution costs Administrative expenses Other operating income	(128) 6,702,242 (92,814)	128 1,503,870 -	- 8,206,112 (92,814)
	•	38,780,017	1,645,821	40,425,838
5	Operating loss			2013 \$
	Operating loss is stated after charging Amortisation of intangible assets Depreciation of tangible assets Loss on foreign exchange transactions Operating lease rentals	n'a annual accounts	(company	196,624 824,160 236,706 450,541
	Fees payable to the group's auditor for the audit of the group \$5,415)	p s annual accounts	(company	29,395
	and after crediting Profit on foreign exchange transactions			(7,982) ———
6	Interest payable			2013 \$
	On bank loans and overdrafts On other loans wholly repayable within five years Hire purchase interest On overdue tax Supplier interest			7 36,568 12,338 5,450 1,115,342
				1,169,705

7	Taxation	2013 \$
	Foreign corporation tax	·
	Foreign corporation tax	50,973
	Total current tax	50,973
	Factors affecting the tax charge for the period	
	Loss on ordinary activities before taxation	(2,071,472)
	Loss on ordinary activities before taxation multiplied by standard rate of UK corporation tax of 20%	(414,294)
	Effects of	
	Depreciation add back	204,157
	Foreign tax adjustments	50,973
	Other tax adjustments	210,137
		465,267
	Current tax charge for the period	50,973
8	Profit for the financial period	
	As permitted by section 408 Companies Act 2006, the holding company's profit and loss according been included in these financial statements. The profit for the financial period is made up as fo	ount has not llows
		2013
		\$
	Holding company's profit for the financial period	9,972

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# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 JUNE 2013

	Billing	Goodwill	SAP System	Totai
	System \$	\$	\$	\$
Cost or valuation	•	•	•	·
At 5 September 2012	-	-	-	-
Revaluation/Transfer of acquisition of				
subsidiary	2,650,000	-	248,429	2,898,429
Additions	8,850,000	5,202,153	-	14,052,153
Disposals	-	-	(333)	(333
At 30 June 2013	11,500,000	5,202,153	248,096	16,950,249
Amortisation				
At 5 September 2012	-	-	-	-
Accumulated depreciation transferred				
on acquisition of subsidiary	-	-	146,263	146,263
Charge for the period	-	173,405	23,219	196,624
At 30 June 2013		173,405	169,482	342,887
Net book value			<del></del>	
At 30 June 2013	11,500,000	5,028,748	78,614	16,607,362

The Group has significant goodwill and other intangible assets. As explained in our accounting policy, intangible assets with an indefinite life are reviewed annually for impairment and all intangible assets are reviewed for impairment whenever there is an indication that those assets may be impaired.

The judgements in relation to impairment testing relate to the assumptions used in calculating the value in use of the cash-generating units ('CGUs') or assets being tested for impairment. The key assumptions applied in the calculation relate to the future performance expectations of the business.

The starting point for the determination of the value in use workings is the last submitted financial statements of pic entities in a similar sector

These have then been weighted and adapted to consider the specific requirements of the group and are as follows -

WACC - 12 03% Term Used - 10 years

10 Tangible fixed assets

FUR THE PE	KIOD ENDED 30	JUNE ZUIS		

	Leasehold land and buildings	Plant and machinery	Fixtures, fittings & equipment	Motor vehicles	Total
	\$	\$	\$	\$	\$
Cost or valuation					
At 5 September 2012	-	-	-	-	-
Cost of assets transferred on subsidiary	040.000	7 700 407	007 700	20.027	0.056.453
acquisitions	316,623	7,763,187	837,706	38,937	8,956,453
Additions	2,949	191,466	72,722	14,058	281,195
Disposals	(281,560)	(2,985,691)	(211,626)	(33,785)	(3,512,662)
At 30 June 2013	38,012	4,968,962	698,802	19,210	5,724,986
Depreciation					
At 5 September 2012	-	_	-	-	-
Accumulated depreciation transferred					
on subsidiary acquisitions	199,308	5,857,203	613,318	36,236	6,706,065
On disposals	(170,365)		(182,099)	(31,421)	(3,031,739)
Charge for the period	9,069	541,016	259,680	14,395	824,160
At 30 June 2013	38,012	3,750,365	690,899	19,210	4,498,486
Net book value			<del></del>		•
At 30 June 2013	-	1,218,597	7,903	-	1,226,500
Included above are assets held under find	ance leases c	or hire purchas	se contracts as	follows	
Included above are assets held under fina	ance leases c	Plant and machinery	se contracts as Fixtures, fittings & equipment	follows Motor vehicles	Total
Included above are assets held under fina	ance leases c	Plant and	Fixtures, fittings &	Motor	Total
Included above are assets held under final line in the latest the	ance leases c	Plant and machinery	Fixtures, fittings & equipment	Motor vehicles	\$
	ance leases c	Plant and machinery	Fixtures, fittings & equipment	Motor vehicles	
Net book values	ance leases c	Plant and machinery	Fixtures, fittings & equipment	Motor vehicles	\$
Net book values	ance leases o	Plant and machinery	Fixtures, fittings & equipment	Motor vehicles	\$

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 JUNE 2013

### 11 Fixed asset investments Company

Company	Shares in group undertakings \$
Cost At 5 September 2012 Additions	411,164
At 30 June 2013	411,164
Net book value At 30 June 2013	411,164 

In the opinion of the directors, the aggregate value of the company's investment in subsidiary undertakings is not less than the amount included in the balance sheet

#### Holdings of more than 20%

The company holds more than 20% of the share capital of the following companies

Company	Country of registration or incorporation	Shares held	
		Class	%
Subsidiary undertakings			
SatCom Distribution Limited	United Kingdom	Ordinary	100 00
SatCom Global Limited	United Kingdom	Ordinary	100 00
SatCom Distribution Inc	USA	Ordinary	100 00
SatCom Global Inc	USA	Ordinary	100 00
O'Gara Satellite Systems Inc	USA	Ordinary	100 00
Kensington Limited	Thailand	Ordinary	100 00
Horizon Mobile Communications (HK) Ltd	British Virgin Islands	Ordinary	100.00
SatCom Global Pte Ltd	Singapore	Ordinary	100.00
Horizon Mobile Communications Co Ltd	Thailand	Ordinary	100 00
Distribution (Asia) Limited	Hong Kong	Ordinary	100 00
SatCom Global FZE	UAE	Ordinary	100 00
Horizon Mobile Communications Co Ltd	Japan	Ordinary	100 00
Horizon Mobile Communications (Australia)	Australia	Ordinary	
Pty Ltd		•	100 00
Horizon Mobile Communications Inc	USA	Ordinary	100 00
SatCom Distribution Middle East LLC	UAE	Ordinary	100 00
HMC America Ltd	USA	Ordinary	100 00
HMC GP Corporation	USA	Ordinary	100 00

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 JUNE 2013

#### 11 Fixed asset investments

(Continued)

The principal activity of these undertakings for the last relevant financial year was as follows

	Principal activity
SatCom Distribution Limited	Intermediate holding company
SatCom Global Limited	Satellite communications
SatCom Distribution Inc	Intermediate holding company
SatCom Global Inc	Satellite communications
O'Gara Satellite Systems Inc	Satellite communications
Kensington Limited	Intermediate holding company
Horizon Mobile Communications (HK) Ltd	Satellite communications
SatCom Global Pte Ltd	Satellite communications
Horizon Mobile Communications Co Ltd	Satellite communications
Distribution (Asia) Limited	Satellite communications
SatCom Global FZE	Satellite communications
Horizon Mobile Communications Co Ltd	Satellite communications
Horizon Mobile Communications (Australia)	Satellite communications
Pty Ltd	
Horizon Mobile Communications Inc	Dormant
SatCom Distribution Middle East LLC	Dormant
HMC America Ltd	Dormant
HMC GP Corporation	Dormant

12	Stocks	Casum	Company
		Group	Company
		2013	2013
		\$	\$
	Hardware and equipment	1,187,274	•
	· ·		-
13	Debtors		_
		Group	Company
		2013	2013
		\$	\$
	Trade debtors	5,401,784	-
	Amounts recoverable on long term contracts	953,136	-
	Amounts owed by group undertakings	-	39,150
	Other debtors	151,282	199,346
	Prepayments and accrued income	3,353,133	
		9,859,335	238,496

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 JUNE 2013

14	Creditors : amounts falling due within one year	Group 2013 \$	Company 2013 \$
		Ψ,	•
	Net obligations under finance lease and hire purchase contracts	56,525	-
	Trade creditors	21,218,929	99,382
	Amounts owed to group undertakings	-	21,756
	Corporation tax	159,389	-
	Other taxes and social security costs	412,997	-
	Other creditors	2,124,957	495,028
	Accruals and deferred income	4,785,192	29,754
		28,757,989	645,920

Net obligations under finance lease and hire purchase contracts are secured by fixed charges on the assets concerned

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 JUNE 2013

	Creditors · amounts falling due after more than one year		_
		Group	Company
		2013	2013
		\$	\$
	Other loans	366,701	•
	Net obligations under finance leases and hire purchase agreements	27,103	-
		393,804	-
	Analysis of loops	<del></del>	
	Analysis of loans Wholly repayable within five years	956,981	_
	Included in current liabilities	(590,280)	-
		366,701	
	Loan maturity analysis		
	In more than one year but not more than two years	590,280	-
	In more than two years but not more than five years	366,701	-
	Net obligations under finance lease and hire purchase contracts are seassets concerned	cured by fixed cha	irges on the
	Net obligations under finance leases and hire purchase contracts		
	Net obligations under finance leases and hire purchase contracts Repayable within one year	56,525	
		-	
		56,525 56,525 (56,525)	
	Repayable within one year	56,525	- - -
16	Repayable within one year	56,525	2013
16	Repayable within one year  Included in liabilities falling due within one year  Share capital	56,525	2013
16	Repayable within one year  Included in liabilities falling due within one year	56,525	

On 5 September 2012, the company issued 1,000 Ordinary £1 shares at par value

The Share Capital of the company represents 1,000 Ordinary £1 shares converted to the functional currency of US\$ on incorporation at the reate prevailing of \$1 59 £1

17	Statement of movements on reserves Group		
	•	Revaluation reserve	Profit and loss account
		\$	**************************************
	Loss for the period Revaluation during the year	2,650,000	(2,122,445) -
	Balance at 30 June 2013	2,650,000	(2,122,445)
	Company		Profit and loss account \$
	Profit for the period		9,972
18	Reconciliation of movements in shareholders' funds Group		2013 \$
	Loss for the financial period Other recognised gains and losses Proceeds from issue of shares		(2,122,445) 2,650,000 1,590
	Net addition to shareholders' funds Opening shareholders' funds		529,145
	Closing shareholders' funds		529,145
	Company		2013 \$
	Profit for the financial period Proceeds from issue of shares		9,972 1,590
	Net addition to shareholders' funds Opening shareholders' funds		11,562
	Closing shareholders' funds		11,562

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 JUNE 2013

#### 19 Financial commitments

At 30 June 2013 the group had annual commitments under non-cancellable operating leases as follows

	buildings 2013
	\$
Expiry date Within one year	165,482

Land and

#### 20 Employees

#### **Number of employees**

The average monthly number of employees (including directors) during the period was	2013 Number
Management	2
Operations	27
Finance & billing	32
Customer support	31
Development & infrastructure	12
Sales & marketing	4
	108
Employment costs	2013
	\$ 005.057
Wages and salaries	3,395,957
Social security costs	231,832
	3,627,789

#### 21 Control

In the opinion of the directors, the group is controlled by R A Howes and I A Robinson, by virtue of their interest in the share capital of the holding company

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) FOR THE PERIOD ENDED 30 JUNE 2013

#### 22 Post Balance Sheet Events

#### Group

Subsequent to the year end, the group acquired AND Holdings Limited (and its subsidiaries) for \$1.5M. In addition the group underwent a restructure which allowed it to refinance certain trade creditors in to a long term loan and improve the working capital and cash flow position of the group

#### Company

The company has no post balance sheet events which require disclosure

#### 23 Related party relationships and transactions

#### Group

During the period under review, the company was provided with working capital and other financial assistance by AND Group Limited, a company which was under common ownership. The balance outstanding at the year end and included within creditors amounts due within one year amounts to \$495,028.

#### Income and Expenditure 2011-12 2010-11 Income **Donations** £460.00 £267.09 Interest **Total** £460.00 £267.09 **Expenditure** Operating expenses £120 00 £120.00 Tax on interest £-£-Animal care £408.25 £387 30 Legal costs £460.00 £800 00 Publicity £-£-Total £988.25 £1,307.30

#### **Audit exemption Statement**

Surplus/(Deficit)

For the year ending 30/03/2012 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

-£528.25

-£1,040.21

#### **Directors responsibilities**

MPago

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476
- The Directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting periods and the preparation of accounts.
- These accounts have been prepared in accordance with the provisions applicable to companies' subject to the small companies regime.

M. Page Director

Balance Sheet	2011-12		2010-11	
Fixed Assets				
Tangıble	-		-	
Current Assets				
Debtors	-		-	
Stock	-		-	
Cash at bank	678.44		1,206.69	
Total current assets	678.44		1,206.69	
Creditors				
Amount falling due within one year			-	
Net current assets		678.44		1,206.69
Total assets less current liabilities		678.44		1206.69
Provisions for liabilities				
Total Net Assets/(liabilities)		678.44		1206.69
Reserves				
Legal fund	(0.25)		(8.00)	
Brought forward	1,206.69		2,254.90	
Income and expenditure account	(528.00)		(1,040.21)	
Total	678.44		1,206.69	

Signed on behalf of the Board

M Page Director