# Strategic Report, Report of the Director and

# Financial Statements for the Year Ended 30 June 2020

<u>for</u>

**B.C. Strategy UK Ltd** 



Buzzacott LLP (Statutory Auditor)
130 Wood Street
London
EC2V 6DL

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## B.C. Strategy UK Ltd

# <u>Company Information</u> <u>for the Year Ended 30 June 2020</u>

**DIRECTOR:** 

Dr A Yanus

**REGISTERED OFFICE:** 

City Point

1 Ropemaker Street

Moorgate London EC2Y 9HT

**REGISTERED NUMBER:** 

08153977 (England and Wales)

**SENIOR STATUTORY AUDITOR:** 

Katherine White

**AUDITORS:** 

**Buzzacott LLP (Statutory Auditor)** 

130 Wood Street

London EC2V 6DL

Strategic Report for the Year Ended 30 June 2020

The director presents his strategic report for the year ended 30 June 2020.

B.C. Strategy UK Ltd (hereinafter, "the Company"), commercially known as Black Cube, is a business intelligence and strategic consultancy firm based in London and Madrid. The Company comprises a select group of veterans of elite units in the Israeli intelligence community, as well as financial and legal experts, and its activity is supported by top-tier law firms and legal consultants, business consultants and accountants. The Company was established in 2012, its sole director is Dr. Avi Yanus, and it is fully owned by B.C. Strategy Ltd. (incorporated in Israel). B.C. Strategy UK Ltd is a private company, limited by shares, and registered in England and Wales.

#### **REVIEW OF BUSINESS**

The Company's line of business is mainly providing tailor-made solutions to business challenges through gathering high-quality intelligence and providing its clients strategic consultancy and guidance. The solutions are focused mostly on litigation support on complex legal proceedings, asset tracing for private and public entities, and thorough due diligence investigations. The Company's circle of clients includes several multi-national corporations and international law firms, and it has executed projects in over 65 countries around the world so far. The Company employs 25 employees and allocates vast resources in developing specific technological solutions to meet the challenges of its work.

In the year under review, income decreased slightly to £20,026,478, from £20,935,647 in 2019. In 2020 profit before tax decreased to £1,348,008 from £3,090,685 in 2019.

#### **PRINCIPAL RISKS AND UNCERTAINTIES**

The Company has two major risks – first, the service it provides is on a project basis – each project lasts around four to six months and most of the clients have up to two projects – the projects are part of major litigation cases and complex investigations, so it is rare for a business to need the Company's services more than once. Therefore, the Company needs to constantly maintain its reputation, strengthen its brand and obtain new clients with new cases. This risk is similar to the risk experienced by major litigation firms. Another major risk is the fluctuations in foreign currency – the Company's incomes are mostly in British Pounds, and some are in Euros and US Dollars. However, around 70% of its expenses are in New Israeli Shekels ("NIS"), as part of its inter-company agreement with the parent company (B.C. Strategy Ltd.) singed in 2012. The agreement sets an 'at cost +' model for consultancy services provided by the parent company, that are priced in NIS. The Company doesn't have any influence on currency rates, so if the British Pound's value decreases, or the New Israeli Shekel's value increases, the company bears the costs.

Additionally, in March 2020 the COVID-19 pandemic has restricted air-travel, on which the company relied in its ongoing business. However, eventually the pandemic did not have a major effect on the company's revenue — the company used its creative and innovative skills to come up with technological adaptations to the new situation, which allowed it to continue to conduct business and bring new business, as can be seen in the accounts. Since the pandemic is an ongoing situation, and the company overcame the potential obstacles that might have stemmed from it, the company does not believe it changes its financial stability.

The Company does not anticipate any impact from Brexit.

ON BEHALF OF THE BOARD:

Dr A Yanus - Director

18 June 2021

Report of the Director

for the Year Ended 30 June 2020

The director presents his report with the financial statements of B.C. Strategy UK Ltd for the year ended 30 June 2019.

#### PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of business intelligence services.

#### **DIVIDENDS**

No dividends will be distributed for the year ended 30 June 2020.

#### DIRECTOR

Dr A Yanus held office during the whole of the period from 1 July 2019 to the date of this report.

#### **DISCLOSURE IN THE STRATEGIC REPORT**

The company has chosen in accordance with s414C(11) Companies Act 2006 to set out in the group's Strategic Report information required by Schedule 7 of the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 to be contained on the Directors' Report. It has done so in respect of discussions of risk exposure and future developments.

### STATEMENT OF DIRECTOR'S RESPONSIBILITIES

The director is responsible for preparing the Strategic Report, the Report of the Director and the financial statements in accordance with applicable law and regulations.

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the director must not approve the financial statements unless he is satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the director is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the director is aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and he has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

## **AUDITORS**

The auditors, Buzzacott LLP (Statutory Auditor), will be proposed for re-appointment at the forthcoming Annual General Meeting.

## ON BEHALF OF THE BOARD:

Dr A Yanus - Director

18 June 2021

# Report of the Independent Auditors to the Members of B.C. Strategy UK Ltd

#### Opinion

We have audited the financial statements of B.C. Strategy UK Ltd (the 'company') for the year ended 30 June 2020 which comprise the Income Statement, Other Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement and Notes to the Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 June 2020 and of its profit for the year then
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Material uncertainty related to going concern - Corona Virus

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the director's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the director has not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

## Other information

The director is responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Director, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Director for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Director have been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Director.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of director's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

### Responsibilities of director

As explained more fully in the Statement of Director's Responsibilities set out on page three, the director is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the director determines necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the director is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the director either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Byzacott LLP

Katherine White (Senior Statutory Auditor) for and on behalf of Buzzacott LLP (Statutory Auditor) 130 Wood Street London EC2V 6DL

18 June 2021

# Income Statement for the Year Ended 30 June 2020

		30.6.20	30.6.19
	Notes	£	£
TURNOVER	3	20,026,478	20,935,647
Administrative expenses		(18,918,454)	(19,186,612)
		1,108,024	1,749,035
Other operating income		259,258	222,364
Gain/loss on revaluation of investments		(48,853) —————	1,109,759
OPERATING PROFIT	5	1,318,429	3,081,158
Interest receivable and similar income		29,579	.9,527
PROFIT BEFORE TAXATION		1,348,008	3,090,685
Tax on profit	6	(129,136)	(222,555)
PROFIT FOR THE FINANCIAL YEAR		1,218,872	2,868,130

# Other Comprehensive Income for the Year Ended 30 June 2020

	30.6.20 Notes £	30.6.19 £
PROFIT FOR THE YEAR	1,218,872	2,868,130
OTHER COMPREHENSIVE INCOME		
TOTAL COMPREHENSIVE INCOME FOR TH YEAR	1,218,872	2,868,130 ————

# Balance Sheet 30 June 2020

		30.6.20		30.6.19	
	Notes	£	£	£	£
FIXED ASSETS					Ī
Tangible assets	7		36,160		40,623
CURRENT ACCETS			Ĭ		•
CURRENT ASSETS Debtors	8	2,132,883		3,523,968	j
Investments	9	2,132,883 7,781,329			
Cash at bank	9			7,748,727	ì
Cash at Dank		1,189,906		242,233	1
		11,104,118		11,514,928	ļ
CREDITORS  Amounts falling due within one year	10	1,272,253		2,905,550	
				<del></del>	
NET CURRENT ASSETS			9,831,865		8,609,378
TOTAL ASSETS LESS CURRENT LIABILITIES	<b>3</b>		9,868,025		8,650,001
PROVISIONS FOR LIABILITIES	13		506,870		507,718
NET ASSETS			9,361,155		8,142,283
CAPITAL AND RESERVES			,		İ
Called up share capital	14		1,000		1,000
Retained earnings	15		9,360,155		8,141,283
neturied currings	13				
SHAREHOLDERS' FUNDS			9,361,155		8,142,283

The financial statements were approved by the director and authorised for issue on 18 June 2021 and were signed by:

Dr A Yanus - Director

# <u>Statement of Changes in Equity</u> <u>for the Year Ended 30 June 2020</u>

	Called up share capital £	Retained earnings £	Total equity £
Balance at 1 July 2018	1,000	5,273,153	5,274,153
Changes in equity Total comprehensive income	<del>-</del>	2,868,130	2,868,130
Balance at 30 June 2019	1,000	8,141,283	8,142,283
Changes in equity  Total comprehensive income	<u> </u>	1,218,872	1,218,872
Balance at 30 June 2020	1,000	9,360,155	9,361,155

# <u>Cash Flow Statement</u> <u>for the Year Ended 30 June 2020</u>

		30.6.20	30.6.19
N	lotes	£	£
Cash flows from operating activities			
Cash generated from operations	1	1,870,156	(3,298)
Director's loans		-	(350,000)
Amounts owed by/to group undertakings		447,836	(926,443)
Provision for legal claims		-	500,000
Tax paid		(335,615)	(430,538)
Tax and social security		-	(9,806)
Deferred tax		-	699
Other movements		-	65,173
Net cash from operating activities		1,982,377	(1,154,213)
Cash flows from investing activities			
Purchase of tangible fixed assets		(36,254)	(35,972)
Fixed asset investments		(81,455)	(916,117)
Interest received		29,579	9,527
Net cash from investing activities		(88,130)	(942,562)
Cash flows from financing activities			
New loans in year		(946,574)	946,574
		(2.2.2.2.1)	
Net cash from financing activities		(946,574) ————	946,574
Increase/(decrease) in cash and cash equiva	alents	947,673	(1,150,201)
Cash and cash equivalents at beginning of year	2	242,233	1,392,434
•		, 	
Cash and cash equivalents at end of year	2	1,189,906	242,233

# Notes to the Cash Flow Statement for the Year Ended 30 June 2020

1.	RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GEI	NERATED FROM	OPERATIONS	
			30.6.20	30.6.19
	Profit before taxation		£ 1,348,008	£ 3,090,685
	Depreciation charges		40,717	32,291
	Loss/(gain) on revaluation of fixed assets		48,853	(1,109,759)
	Finance income		(29,579)	(9,527)
			1,407,999	2.002.600
	Decrease/(increase) in trade and other debtors		1,407,599	2,003,690
	Decrease in trade and other creditors			(1,547,631) (459,357)
	Decrease in trade and other creditors		(749,366) ———	
	Cash generated from operations		1,870,156	(3,298)
2.	CASH AND CASH EQUIVALENTS			
	The amounts disclosed on the Cash Flow Statement in respe these Balance Sheet amounts:	ct of cash and ca	sh equivalents a	are in respect
	Year ended 30 June 2020			
	real chaca 30 Julie 2020		30.6.20	1.7.19
			£	£
	Cash and cash equivalents		1,189,906	242,233
	cash and cash equivalents			=====
	Year ended 30 June 2019			
			30.6.19	1.7.18
	Cash and cash equivalents		£ 242,233	£ 1,392,434
	·			
3.	ANALYSIS OF CHANGES IN NET FUNDS			
		At 1.7.19	Cash flow	At 30.6.20
		£	£	£
	Net cash	_	_	_
	Cash at bank	242,233	947,673	1,189,906
		242,233	947,673	1,189,906
	Liquid resources			
	Current asset investments	7,748,727 —————	32,602	7,781,329
		7,748,727	32,602	7,781,329
	Debt			
	Debts falling due within 1 year	(946,574)	946,574	-
		(946,574)	946,574	-
	Total	7,044,386	1,926,849	8,971,235
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#### 1. STATUTORY INFORMATION

B.C. Strategy UK Ltd is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

The company's principal place of business is the registered office.

#### 2. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

#### Going concern

The company has sufficient liquid resources to continue as a going concern for the foreseeable future and the director believes the company will be able to meet its liabilities as they fall due for at least twelve months from the date of approval of these financial statements.

#### Critical accounting judgements and key sources of estimation uncertainty

In the course of preparing the financial statements, no judgements have been made in the process of applying the company's accounting policies, (other than those involving estimations), that have had a significant effect on the amounts recognised in the financial statements.

The director considers that the area where uncertainty of estimation arises is deferred income.

## Turnover and rendering of services

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the company and the turnover can be reliably measured. Turnover is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. Turnover represents the amounts derived from the provision of business intelligence services, which falls within the company's ordinary activities, all of which are continuing, stated net of value added tax.

Turnover arising from the provision of business intelligence services is assessed on a contract by contract basis and reflected in the statement of income and retained earnings by recording turnover and related costs as contract activity progresses. Turnover is calculated as the proportion of total contract value which contract costs to date bear to total expected contract costs.

#### **Taxation**

Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

#### 2. ACCOUNTING POLICIES - continued

#### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

#### **Financial instruments**

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in profit or loss.

### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

#### **Pensions**

The company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid, the company has no further payment obligations.

The contributions are recognised as an expense in the Income statement when they fall due. Amounts not paid are shown in other creditors as a liability in the Balance sheet. The assets of the plan are held separately from the company in independently administered funds.

### **Valuation of investments**

Investments are measured at the fair value of the portfolio investment. Gains and losses on remeasurement are recognised in the profit and loss in the year.

## **Debtors and creditors**

Short term debtors are measured at transaction price, less any impairment such as provision for doubtful debts.

Short term creditors are measured at the transaction price.

## Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Computer equipment - 33% on cost

## 3. TURNOVER

The turnover and profit before taxation are attributable to the one principal activity of the company.

An analysis of turnover by geographical market is given below:

		30.6.20	30.6.19
		£	£
	United Kingdom	1,648,298	1,628,000
	Europe	3,589,150	4,476,570
	United States of America	8,573,700	8,035,621
	South America	2,141,800	2,776,000
	Asia	1,505,230	1,235,560
	Australia	451,000	160,000
	Canada	1,104,300	968,000
	Caribbean	1,013,000	1,655,896
		20,026,478	20,935,647
4.	EMPLOYEES AND DIRECTORS		,
		30.6.20	30.6.19
		£	£
	Wages and salaries	1,250,518	1,053,787
	Social security costs	115,530	118,092
	Other pension costs	20,124	15,418
		1,386,172	1,187,297
	The average number of employees during the year was as follows:		
		30.6.20	30.6.19
		24	20
		<del></del>	
	· ·	•	
		30.6.20	30.6.19
		£	£
	Director's remuneration	90,000	90,000

# **Key Management personnel**

Key management personnel includes the director of the company only.

# 5. **OPERATING PROFIT**

The operating profit is stated after charging/(crediting):

	30.6.20	30.6.19
	£	· £
Depreciation - owned assets	40,717	32,291
Auditors' remuneration	23,000	23,000
Foreign exchange differences	(259,258)	(222,364)
	<del></del>	

## 6. TAXATION

# Analysis of the tax charge

The tax charge on the profit for the year was as follows:

The tax charge on the profit for the year was as follows:		
	30.6.20	30.6.19
	£	£
Current tax:		
UK corporation tax	129,975	221,856
Adjustments in respect of prior years	9	-
Total current tax	129,984	221,856
Deferred tax	(848)	699
Tax on profit	129,136	222,555

UK corporation tax has been charged at 19% (2019 - 19%).

## Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is lower than the standard rate of corporation tax in the UK. The difference is explained below:

Profit before tax	30.6.20 £ 1,348,008	30.6.19 £ 3,090,685
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 19%)	256,122	587,230
Effects of:		
Expenses not deductible for tax purposes	-	1,855
Income not taxable for tax purposes	9,282	(210,855)
Research & Development enhanced deduction	(136,277)	(155,675)
Adjustments in respect of prior year	9	-
Total tax charge	129,136	222,555
. 0.0	====	====

# 7. TANGIBLE FIXED ASSETS

,.	· · · · · · · · · · · · · · · · · · ·		Computer equipment £
	COST		
	At 1 July 2019		195,350
	Additions		36,254 ———
	At 30 June 2020		231,604
	DEPRECIATION		
	At 1 July 2019		154,727
	Charge for year		40,717
	At 30 June 2020		195,444
	NET BOOK VALUE		
	At 30 June 2020		36,160
	At 30 June 2019		40,623
8.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		30.6.20	30.6.19
		£	£
	Trade debtors	1,104,918	2,352,664
	Amounts owed by group undertakings	•	179,562
	Other debtors	33,699	16,742
	Director's current account	750,000	750,000
	Tax recoverable	225,000	225,000
	VAT .	19,266 ————	
		2,132,883	3,523,968
_			
9.	CURRENT ASSET INVESTMENTS	20.6.20	20.6.10
		30.6.20	30.6.19
	Chart tarm investments	£	£
	Short-term investments	7,781,329	7,748,727
		<del></del>	

10.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR				
		30.6.20	30.6.19		
		£	£		
	Other loans (see note 11)	-	946,574		
	Amounts owed to group undertakings	268,274	-		
	Tax	129,975	335,606		
	Social security and other taxes	79,150	79,732		
	VAT	-	68,475		
	Other creditors	-	238,722		
	Net wages control	116,339	116,016		
	Pension creditor	4,965	16,265		
	Director's expense account	44,276	-		
	Accruals and deferred income	536,275	1,005,159		
	Accrued expenses	92,999	99,001		
		1,272,253	2,905,550		
11.	LOANS				
	An analysis of the maturity of loans is given below:				
		30.6.20	30.6.19		
		£	£		
	Amounts falling due within one year or on demand:				
	Other loans	-	946,574		
12.	LEASING AGREEMENTS				
	Minimum lease payments under non-cancellable operating leases fall due as follows:				
		30.6.20	30.6.19		
		£	£		
	Within one year	166,076	284,702		
	Between one and five years	284,702	447,526		
		450,778	732,228		
13.	PROVISIONS FOR LIABILITIES				
		30.6.20	30.6.19		
		£	£		
	Deferred tax				
	Accelerated capital allowances	6,870	7,718		
	Other provisions	500,000	500,000		
	·	506,870	507,718		
		=====	=====		

# Notes to the Financial Statements - continued for the Year Ended 30 June 2020

## 13. PROVISIONS FOR LIABILITIES - continued

	Deferred	Other
	tax	provisions £
	£	
Balance at 1 July 2019	7,718	500,000
Provided during year	(848)	-
Balance at 30 June 2020	6,870	500,000

The Company has made a provision of £500,000 in relation to a legal claim. The Company is disputing the claim and, in the opinion of the Director, the risk of a settlement that will affect the Company is low as it is probable that it will be met by another defendant on the claim or be fully covered by insurance.

Further information in relation to the provision would be expected to prejudice seriously the position of the Company in relation to the claim and hence has not been disclosed in accordance with FRS 102 paragraph 21.17.

## 14. CALLED UP SHARE CAPITAL

	Allotted, issued and fully paid:				
	Number:	Class:	Nominal	30.6.20	30.6.19
			value:	£	£
	1,000	Ordinary	£1	1,000	<u>1,000</u>
15.	RESERVES				
					Retained
					earnings
					£
	At 1 July 2019	Э			8,141,283
	Profit for the	year			1,218,872
	At 30 June 20	020			9,360,155

## 16. ULTIMATE PARENT COMPANY

B.C. Strategy Ltd (incorporated in Israel) is regarded by the director as being the company's ultimate parent company.

Notes to the Financial Statements - continued for the Year Ended 30 June 2020

## 17. DIRECTOR'S ADVANCES, CREDITS AND GUARANTEES

The following advances and credits to a director subsisted during the years ended 30 June 2020 and 30 June 2019:

	30.6.20	30.6.19
	£	£
Dr A Yanus		
Balance outstanding at start of year	750,000	400,000
Amounts advanced	-	350,000
Amounts repaid	•	-
Amounts written off	-	-
Amounts waived	-	-
Balance outstanding at end of year	750,000	750,000

For the year under review, interest of £18,309 was charged (2019 : £9,527).

At the year end the company owed the director, Dr A Yanus, £44,276 in respect of business expenses incurred on behalf of the company.

## 18. RELATED PARTY DISCLOSURES

Included in the accounts are consultancy fees of £13,173,624 (2019: £12,584,162) charged by B C Strategy Ltd (incorporated in Israel), the parent company. These transactions were at arms length and in the ordinary course of business.

At the year end, the credit balance owed by the company to the parent company was £268,274 (2019 : £179,562 debit). No interest has been charged.