Registered Number 08019046

Pension Services Corporation Limited

Annual Report and Financial Statements For the year ended 31 December 2015

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Incorporated and registered in England & Wales. Registered Number 08019046

Registered Office: The registered office of the Company is 14 Cornhill, London EC3V 3ND, United Kingdom.

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Strategic report for the year ended 31 December 2015

The directors present their Strategic Report, Directors' Report and the audited financial statements for Pension Services Corporation Limited (the "Company" or "PSC") registered number 08019046 for the year ended 31 December 2015.

Principal activity

The principal activity of the Company is the provision of services and personnel to fellow members of the group headed by Pension Insurance Corporation Group Limited ("PICG" or the "Group"), the ultimate parent company. It also provides similar services to a number of other external parties.

PSC is a wholly owned subsidiary of Pension Holdings Company (UK) 3 Limited ("PHC3") which is a wholly owned subsidiary of PICG.

Business Review

The Company made a pre-tax profit for the year of £40,000 (year ended 31 December 2014: £189,000).

The directors do not recommend a dividend for the year.

Further details are included in the Statement of comprehensive income.

Strategy

The Company acts as a service provider to a number of companies, primarily those within the PICG group but also some entities outside the group. It sets its charging structure for services so as to ensure its own costs of providing these services are fully covered plus a margin for profit.

Key Performance Indicators

The Company has identified the following key performance indicators and performance measurement metrics that it considers relevant at this point in its development. As the business continues to develop, management will determine whether these indicators remain the most appropriate measures by which to manage the risk and profitability of the business.

Measures of profitability	Year ended 31 December 2015	Year ended 31 December 2014
Cover all costs of the business plus a profit margin	Profit margin 0.07%	Profit margin 0.4%

Principal risks and uncertainties

The principal risks affecting the Company's business and its strategy for managing those risks are set out in detail in Note 11 to the financial statements.

On behalf of the Board

14 Cornhill London EC3V 3ND

Tracy Blackwell
Director

23 March 2016

Directors' report for the year ended 31 December 2015

Directors and their interests

The directors who served during the year were:

Rob Sewell

Tracy Blackwell

Appointed 30 June

John Coomber

Resigned 30 June

None of the directors who held office at the end of the financial year had any disclosable interest in the shares of the Company.

Political contributions

The Company made no political donations during the year.

Employees

Employment of disabled persons

It is the policy of the Company to encourage good employment practices with regard to disabled persons, in accordance with government recommended guidelines. Where existing staff become disabled, it is the policy of the Company, wherever practicable, to provide continuing employment under normal terms and conditions and to provide training, career development and promotion to disabled staff wherever appropriate.

Training and development

As part of its business planning process, the Company continues to place emphasis on the development and training of its staff, to meet its needs both now and in the future.

Disclosure of Information to Auditors

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditors are unaware; and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

Auditor

In accordance with section 487 of the Companies Act 2006, the auditor will be deemed to be re-appointed and KPMG LLP will therefore continue in office.

On behalf of the Board

14 Cornhill London EC3V 3ND

Tracy Blackwell
Director

23 March 2016

Statement of Directors' responsibilities in respect of the Strategic report, Directors' report and the financial statements

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with International Financial Reporting Standards ("IFRSs") as adopted by the European Union ("EU") and applicable law.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that year. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether they have been prepared in accordance with IFRSs as adopted by the EU; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Report of KPMG LLP to the members of Pension Services Corporation Limited

Independent Auditor's Report to the members of Pension Services Corporation Limited.

We have audited the financial statements of Pension Services Corporation Limited for the year ended 31 December 2015 set out on pages 8 to 20. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the EU.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2015 and of its profit for the year then ended;
- have been properly prepared in accordance with IFRS as adopted by the EU; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Report of KPMG LLP to the members of Pension Services Corporation Limited

Independent Auditor's Report to the members of Pension Services Corporation Limited.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

MWilson

Mostyn Wilson (Senior Statutory Auditor) for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

KPMG LLP 15 Canada Square, London, E14 5GL

23 March 2016

Statement of comprehensive income

for the year 31 December 2015

	Note	Year ended 31 December 2015 £000	Year ended 31 December 2014 £000
Revenue		59,642	51,380
Operating expenses	2-4	(59,602)	(51,191)
			-
Profit before taxation Tax charge	5	40 (131)	189 (73)
(Loss)/Profit for the year Other comprehensive income		(91)	116
Total comprehensive income		(91)	116

The amounts shown above are in respect of continuing operations.

The accounting policies and notes on pages 12 to 20 form an integral part of these financial statements.

Statement of changes in equity

for the year ended 31 December 2015

31 December 2015	Share Capital £000	Accumulated surplus £000	Total £000
At beginning of year Total comprehensive income for the year	1	211 (91)	212 (91)
At end of year	1	120	121
31 December 2014	Share Capital £000	Accumulated surplus £000	Total £000
Initial capital subscribed Total comprehensive income for the period	1	95 116	96 116
At end of period	1	211	212

The accounting policies and notes on pages 12 to 20 form an integral part of these financial statements.

Statement of financial position

as at 31 December 2015

	Note	31 Decemb	er 2015	31 Decembe	er 2014
		£000	£000	£000	£000
Non-current assets Property, plant and equipment Intangible assets Deferred tax asset	6 7 9	289 280 18		516 583 -	
Current assets Trade and other receivables Cash and cash equivalents	8	27,845 4,301	587	18,407 6,714	. 1,099
			32,146		25,121
Total Assets			32,733		26,220
Equity Share capital Accumulated surplus	12 13	1 120		1 211	
Total Equity			121		212
Current Liabilities Trade and other payables Accruals Current taxation Deferred tax liability	10 9	872 31,595 145		951 24,977 77 3	
Total Liabilities			32,612		26,008
Total Equity and Liabilities			32,733		26,220

The accounting policies and notes on pages 12 to 20 form an integral part of these financial statements.

The financial statements were approved by the directors on 23 March 2016 and were signed on its behalf by:

Rob Sewell Director

Registered Number 08019046

Statement of cash flows

for the year ended 31 December 2015

	Note	Year en 31 Decemb £000		Year end 31 December £000	
Cash flows from operating activities Profit/(Loss) for the year/period			(91)		116
Adjustments for non-cash movements: Depreciation Amortisation of intangible assets Movement in tax provisions		301 389 131		270 971 73	
			821		1,314
Changes in operating assets and liabilities (Increase)/Decrease in receivables (Decrease)/Increase in other payables Increase in accruals		(9,438) (79) 6,618	·	2,418 117 3,043	
			(2,899)		5,578
Cash inflow from operating activities			(2,169)		7,008
Investing activities Acquisition of tangible fixed assets Acquisition of intangible assets		(74) (86)		(296) (239)	
Cash outflow from investing activities			(160)		(535)
Taxation Taxation paid			(84)		(152)
Net (decrease)/increase in cash and cash equivalents Cash and cash equivalents at beginning of year			(2,413) 6,714		6,321 393
Cash and cash equivalents at end of year			4,301		6,714

The accounting policies and notes on pages 12 to 20 form an integral part of these financial statements.

Notes to the financial statements for the year ended 31 December 2015

1. Accounting policies

(a) Basis of preparation

The financial statements have been prepared in accordance with the International Financial Reporting Standards ("IFRSs") as adopted by the European Union ("EU") and those parts of the Companies Act 2006 applicable to companies reporting under IFRS.

The Company has applied all IFRSs and interpretations that are adopted by the EU and are effective for accounting periods beginning on or after 1 January 2015. There is no material effect on the results of the Company arising from the implementation of these standards.

The Company has not yet adopted the following standards which are not yet mandatory;

Amendment to IFRS 9 – Financial Instruments – Classification and Measurement – effective for accounting periods beginning on or after 1 January 2015.

IFRS 15 – Revenue from Contracts with Customers – effective for accounting periods beginning on or after 1 January 2017.

IFRS 16, 'Leases'

In January 2016, the IASB published a new standard, IFRS 16 'Leases'. The new standard brings most leases on-balance sheet for lessees under a single model, eliminating the distinction between operating and finance leases. Lessor accounting however remains largely unchanged and the distinction between operating and finance leases is retained. IFRS 16 is effective for periods beginning on or after 1 January 2019, with earlier adoption permitted if IFRS 15 'Revenue from Contracts with Customers' has also been applied. The Company is assessing the impact of this standard.

The Company believes that it is not currently possible to evaluate the impact the adoption of the above Accounting Standards will have on the results of the Company.

The financial statements have been prepared on a going concern basis.

(b) Revenue

Revenue comprises amounts invoiced for services provided by the Company exclusive of value added tax.

(c) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses.

Depreciation is charged to write off the cost, less any residual value, of property, plant and equipment to the Statement of comprehensive income on a straight-line basis over the estimated useful lives of each part of an item. Land is not depreciated. The estimated useful lives are as follows:

Office equipment

3 years

Leasehold improvements Fixtures and fittings

equal installments over the term of the lease equal installments over the term of the lease

Notes to the financial statements for the year ended 31 December 2015 (continued)

1. Accounting policies (continued)

(d) Intangible assets

Intangible assets comprise software that is separable and not integral to hardware platforms. Software is stated at cost less accumulated amortisation and impairment losses. Externally acquired computer software is capitalised and amortised on a straight-line basis over its useful economic life of 3 years.

Costs relating to development of software for internal use are capitalised once the software is technically feasible and the Group has sufficient resources to complete development. When the software is available for its intended use, these costs are amortised over the estimated useful life of the software.

(e) Cash and cash equivalents

Cash and cash equivalents consist of cash balances, including any overdrawn balances, and deposits held at call with banks with less than 90 days maturity from date of acquisition.

(f) Foreign currencies

The functional currency of the Company is pounds sterling. The Company has chosen to present its financial statements in this currency.

Assets and liabilities denominated mainly in a foreign currency are translated into the functional currency at the foreign exchange rate ruling at the end of the financial year. All revenue and expense items are reflected in the Statement of comprehensive income at the rate effective at the date the transaction took place.

(g) Taxation

Current taxation is provided on taxable profits at the corporation tax rate ruling in the year they are earned.

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates ruling at the date the timing difference is expected to reverse.

A deferred tax asset is recognised only to the extent that it is probable that future profits will be available against which the asset can be utilised.

(h) Employee benefits

Defined contribution pension plan

The Company operates a defined contribution pension plan into which the Company contributes 8% if the employee makes a minimum contribution of 2% of qualifying salary. Obligations for contributions to defined contribution plans are recognised as an employee benefit expense in the Statement of comprehensive income in the period during which the related services are rendered by employees.

(i) Operating lease payments

Payments made under operating leases are recognised in the income statement on a straight-line basis over the term of the lease. Lease incentives received are recognised in the Statement of comprehensive income as an integral part of the total lease expense and are spread on a straight-line basis over the lease term.

Notes to the financial statements for the year ended 31 December 2015 (continued)

2. Operating expenses

Operating expenses include the following charges:

	Year ended 31 December 2015 £000	Year ended 31 December 2014 £000
Depreciation of property; plant and equipment Amortisation of intangible assets	301 389	270 971
Auditor's remuneration - Audit of these financial statements	19	19

All depreciation of property, plant and equipment relates to assets owned by the Company.

3. Staff headcount and expenses

The average number of persons employed by the Company (including directors) during the year, analysed by category, was as follows:

	Year ended	Year ended
	31 December 2015	31 December 2014
	No	No
Employees	122	107
Directors	2	2
The aggregate payroll cost of these persons w	vas as follows:	
	Year ended	Year ended
	31 December 2015	31 December 2014
	000£	£000
Wages and salaries	18,565	17,143
Social security costs	2,392	2,199
Pension costs	822	340
•		
	21,779	19,682

All of the above costs were recharged to Group companies and other customers from outside the Group.

Notes to the financial statements for the year ended 31 December 2015 (continued)

4. Directors' emoluments

Director's emolaments	Year ended 31 December 2015 £000	Year ended 31 December 2014 £000
Directors' emoluments Pension contributions	40	40 4
	40	44

All directors of the Company provide services to the Company and other Group entities. Of the total emoluments paid to them by the Company, £40,000 was attributed to their activity as Directors of PSC.

The aggregate emoluments of the highest paid director were £20,000 (2014: £20,000).

Three Directors had money paid to a money purchase pension scheme or were provided a cash alternative where their lifetime limit had been reached (2014: one). None of these pension contributions were deemed to be in respect of their services to the Company (2014: £4,000).

5. Corporation tax

	Year ended 31 December 2015 £000	Year ended 31 December 2014 £000
Current taxation		
Corporation tax payable for the current year	152	46
Total current tax	152	46
Deferred taxation Recognition of deferred tax liability/(asset) on temporary timing		
differences	(21)	27
Total deferred tax	(21)	27
Tax charge	131	73

The current tax charge for the year is higher (2014:higher) than the standard rate of corporation tax in the United Kingdom of 20.25% (2014: 21.5%) The differences are explained below:

	Year ended 31 December 2015 £000	Year ended 31 December 2014 £000
Reconciliation of total income to the applicable tax rate Profit before taxation	40	189
Corporation tax at 20.25% (2014: 21.5%)	8	41
Effects of:		
Expenses not deductible for tax purposes	108	55
Excess of depreciation over capital allowances	29	(19)
Deferred tax (asset)/liability on temporary timing differences	(21)	27
Prior year under/(over) provision	7	(31)
	•	
Corporation tax charge	131	73

Notes to the financial statements for the year ended 31 December 2015 (continued)

6. Property, plant and equipment

. . .:

Fixtures, equipment and vehicles	31 December 2015
	£000£
Cost At beginning of year	3,645
Additions during the year	74
Disposals during the year	(1,915)
At end of year	1,804
Depreciation	
At beginning of year	3,129
Charge for the year	301
Depreciation on disposals	(1,915)
At end of year	1,515
Net book value	
31 December 2015	289
31 December 2014	516
Intangible assets	
Computer coftware	31 December 2015
Computer software	31 December 2015 £000
Cost	0003
Cost At beginning of year	£000 7,480
Cost At beginning of year Additions during the year	£000 7,480 86
Cost At beginning of year	£000 7,480
Cost At beginning of year Additions during the year	£000 7,480 86
Cost At beginning of year Additions during the year Disposals during the year	£000 7,480 86 (5,408)
Cost At beginning of year Additions during the year Disposals during the year At end of year Depreciation At beginning of year	£000 7,480 86 (5,408)
Cost At beginning of year Additions during the year Disposals during the year At end of year Depreciation At beginning of year Charge for the year	£000 7,480 86 (5,408) 2,158
Cost At beginning of year Additions during the year Disposals during the year At end of year Depreciation At beginning of year	£000 7,480 86 (5,408) 2,158 ————————————————————————————————————
Cost At beginning of year Additions during the year Disposals during the year At end of year Depreciation At beginning of year Charge for the year	£000 7,480 86 (5,408)
Cost At beginning of year Additions during the year Disposals during the year At end of year Depreciation At beginning of year Charge for the year Depreciation on disposals	£000 7,480 86 (5,408) 2,158 6,897 389 (5,408)
Cost At beginning of year Additions during the year Disposals during the year At end of year Depreciation At beginning of year Charge for the year Depreciation on disposals At end of year	£000 7,480 86 (5,408) 2,158

Notes to the financial statements for the year ended 31 December 2015 (continued)

8. Trade and other receivables

	31 December 2015 £000	31 December 2014 £000
Amounts due from fellow group undertakings	26,370	16,939
Other debtors	73	241
Prepayments	1,402	1,227
	27,845	18,407
		

All amounts due from fellow group companies are due within one year. The balance includes £26,319,000 (2014: £16,923,000) due from PIC for services provided during the year. The balance is due within one year. Details of balances with other group companies are included in note 14.

9. Deferred tax

At 31 December 2015 the Company's deferred tax balances calculated in accordance with IAS 12 "Income Taxes" were as follows:

	Asset £'000	Liability £'000	Total £'000
31 December 2015			
Additional reserves	18	-	(18)

31 December 2014			
Additional reserves	-	(3)	(3)
The movement in the deferred tax balance during the year was as follows:			
		31 December	31 December
		2015	2014
		£'000	£,000
44 h		(3)	24
At beginning of year	1:00	(3)	
Recognition of deferred tax asset/(liability) on temporary timing	ainerences	21	(27)
At end of year		18	(3)

Deferred tax assets are recognised to the extent that they are regarded as recoverable, that is to the extent that, on the basis of all available evidence, it can be regarded as more likely than not that sufficient future taxable profits will arise from which the underlying temporary differences can be deducted.

Reductions in the UK corporation tax rate from 23% to 21% (effective from 1 April 2014) and 20% (effective from 1 April 2015) were substantively enacted on 2 July 2013. Further reductions to 19% (effective from 1 April 2017) and to 18% (effective 1 April 2020) were substantively enacted on 26 October 2015. This will reduce the Company's future current tax charge accordingly. The deferred tax liability at 31 December 2015 has been calculated based on these rates.

The Company has no other timing differences or tax losses carried forward at 31 December 2015 which may give rise to reduced tax charges in future periods (2014: nil).

Notes to the financial statements for the year ended 31 December 2015 (continued)

10. Trade and other payables

	31 December 2015 £000	31 December 2014 £000
Trade payables Other taxes and social security	364 508	479 472
•		
	872	951

11. Risk management

As a provider of services and personnel to a number of companies, both related and external to the Group, the Company's business involves the acceptance and management of risk to achieve its strategic objectives.

The principal risk factors which affect the Company's operating results and financial condition are financial risks which include credit risk and liquidity risk, and other risks which include staff capabilities and operational risk.

The directors have overall responsibility for the management of the exposure to these risks.

Credit risk

Credit risk is the risk of loss due to the default of another party in performing its financial obligations to the Company.

The Company's main customer is PIC which is authorised by the Prudential Regulatory Authority ("PRA") to write long term insurance business. As a result PIC is subject to the regulatory capital requirements set by the PRA for all member firms that set a minimum ratio by which the assets of members firms must exceed their liabilities. PIC continually monitors its compliance with the requirements so as to ensure it can meet its liabilities, including amounts due to PSC for services.

Liquidity risk

The Company incurs many of its expenses in advance of billing its customers. The potential liquidity risk is managed within a flexible group funding strategy on the basis of the Company's cash flow forecasts which ensure that cash for services provided is received in time for payments in respect of salaries and suppliers to be settled on a timely basis.

Staff capabilities and retention

The Company recognises that it must continue to attract, retain and motivate the best staff with the right capabilities at all levels of the business. The Company redrafted its staff policy in September 2012. It is committed to reviewing these policies on a regular basis and investing in training, development, succession planning and financial incentives for staff.

Notes to the financial statements for the year ended 31 December 2015 (continued)

11. Risk management (continued)

Operational risk

Operational risk is the potential for loss resulting from inadequate or failed internal processes, people and systems, or from external events. The Company's internal control processes are supported by the maintenance of a central risk register and an independent internal audit review. The risk of internal fraud is managed through a number of processes including the screening of staff at recruitment, a continuous training programme, segregation of duties and whistle-blowing policies.

The Company has significant outsourcing arrangements for the administration of payrolls and certain other functions. These arrangements are subject to agreements with formal service levels, operate within agreed authority limits and are subject to regular review by senior management.

Emergency and business continuity plans have also been established to counter external occurrences which may disrupt the business.

12. Share capital

13.

The allotted, called up and fully paid share capital of the Company is:

	31 December 2015 £000	31 December 2014 £000
Allotted, called up and fully paid 1,000 ordinary shares of £1 each	1	1
Reserves		
	31 December	31 December

31 December	31 December
2015	2014
£000	£000
211	95
(91)	116
120	211
	2015 £000 211 (91)

14. Financial commitments and contingencies

Operating Lease Commitment

Operating lease rentals commitments arise where the company is the lessee in respect of non-cancellable operating lease agreements. Payments made under operating leases (net of any incentives received from the lessor) are charged to the profit and loss on a straight-line basis over the period of the lease.

The future aggregate minimum lease payments under non-cancellable operating leases are as follows:

	31 December	31 December
	2015	2014
	£000s	£000s
Not later than 1 year	1,356	1,692
Later than 1 year and no later than 5 years	139	1,282
Later than 5 years	-	-
Total Minimum Lease Payments	1,495	2,974

Notes to the financial statements for the year ended 31 December 2015 (continued)

15. Related party transactions

Throughout the year ended 31 December 2015, the Company was part of a group headed initially by Pension Corporation Group (PCG), a company registered in Guernsey, and following a restructure, by PICG. This is the largest group of which the Company is a member and for which group financial statements are prepared.

The directors therefore regard PICG as the ultimate parent and ultimate controlling party and all other entities within this group to be related parties.

a) Transactions with PIC

The Company is a provider of services and personnel to PIC. The total amount invoiced to PIC for the services received during the year was £59,550,000 (2014: £51,192,000). At 31 December 2015 the Company had an outstanding debt due from PIC of £26,319,000 (2014: £16,923,000) in respect of the charge for services provided during the year. This amount is due within one year.

b) Transactions with Pension Security Insurance Corporation (PSIC)

During the year the Company charged PSIC for Directors fees and investment support services. The total amount invoiced for the period to 30th June 2015 was £17,000 (year to 31st December 2014:£41,000). At 31 December the Company was owed £nil (2014:£15,000). PSIC is in the process of being wound up, in connection with the group restructure that took place in the year.

c) Transactions with PICG

The Company has an outstanding debt of £52,000 (2014: £nil) due from PICG at 31 December 2015, including £1,000 in respect of unpaid share capital.

d) Transactions with PHC 2

At the balance sheet date the Company was owed £nil (2014: £1,000) by PHC 2 in respect of unpaid share capital. PHC 2 is in the process of being wound up, in connection with the group restructure that took place in the year.

e) Transactions with PCG

During the year the Company charged PCG £43,000 for audit fees (2014: £nil). At the balance sheet date the Company was owed £nil (2014: £nil). PCG is in the process of being wound up, in connection with the group restructure that took place in the year.

16. Parent company and ultimate controlling party

The Company is a wholly owned subsidiary of Pension Holdings Company (UK) 3 Limited, which is incorporated in England and Wales.

The directors regard Pension Insurance Corporation Group Limited, a limited company incorporated in England, as the ultimate parent undertaking and ultimate controlling party for which group financial statements are prepared.

The consolidated financial statements of Pension Insurance Corporation Group Limited are available to the public and may be obtained from 14 Cornhill, London, EC3V 3ND.