Registered number: 07867334

REGISTRAR COPY

THE BOURTON MEADOW EDUCATION TRUST

(A company limited by guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2017



(A company limited by guarantee)

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REFERENCE AND ADMINISTRATIVE DETAILS OF THE TRUST, ITS MEMBERS/ TRUSTEES AND ADVISERS

FOR THE YEAR ENDED 31 AUGUST 2017

Members Mr A J MacGarvey

Mr P J Fealey Mr L Harrison

Trustees / Directors Mr M J Kitson, Executive Headteacher and Accounting Officer

Mr P J Fealey Mrs C Conquest Mr L Harrison

Mr A MacGarvey, Chief Executive Officer

Mr A Pool

Governors - Bourton

Meadow Mrs P Croucher, Chairman

Mr R Main, Headteacher (left 26 April 2017)

Mrs L Berry, Acting Headteacher (from 20 November 2016)

Mr S Rogers Mrs L Handley Mrs D Bowden Mrs L Dallaway Mr P Fealey

Mrs A Jones, (left 10 February 2017) Mrs J Harte, (left 20 February 2017) Mr D Ingle, (left 20 February 2017) Mr B Boggie, (left 20 February 2017) Mr C A Rose, (left 01 March 2017) Mr M Foster, (left 31 March 2017)

Mrs C Conquest Mrs A McGuigan

Governors - George Grenville

Mrs L Brown, Headteacher (left 20 November 2016) Mrs E Killick, Headteacher (from 20 November 2016)

Mr S Townsend, Chair of Governors

Mr K Harvey Mrs A Cameron Mr A Pool Mr P Williams

Mr S Hendrickson, (left 27 February 2017)

Mrs J Long Mrs H Venn Mrs V Tomopoulou

Mr J Pepiatt, (left 26 June 2017)

Governors - Lace Hill

Mrs N Boyce, (from 04 May 2017)
Mrs K Calve, (from 13 October 2016)

Rev. T Edworthy Mr P Fealey

Mr C Garlick, Chairman

Mrs S Green, (from 04 May 2017) Mr G Griffiths, Head Teacher

Mrs L Harper, (from 24 November 2016) Mr D Hoareau, (from 04 May 2017)

Mrs G Hopkin

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REFERENCE AND ADMINISTRATIVE DETAILS OF THE TRUST, ITS MEMBERS/ TRUSTEES AND

ADVISERS

FOR THE YEAR ENDED 31 AUGUST 2017

Trustees (continued)

Governors - Lace Hill

(continued)

Mr N Lodhia, (from 13 October 2016) Mr T Stephen, (from 30 September 2016) Mr P Williams, (from 13 October 2016) Mr P Zanna, (left 04 July 2017)

Company registered

number

07867334

Company name

The Bourton Meadow Education Trust

office

Principal and Registered Bourton Meadow Education Trust

Burleigh Piece Buckingham **MK18 7HX**

Senior management

team

Bourton Meadow

Mr Richard Main, Headteacher (left 26 April 2017)

Mrs Lucy Berry, Acting Headteacher Mrs L Handley, Deputy Headteacher Mrs S Jones, Deputy Headteacher

Mrs J Atherton, SEN Manager (left 5 December 2016)

George Grenville

Mrs Lucy Brown, Headteacher

Mrs Emma Killick, Acting Headteacher

Mrs Caroline Ryan, Acting Deputy Headteacher

Lace Hill

Mr Gareth Griffiths, Headteacher Mrs Alison Bradford, Senior Teacher

Independent auditor

MHA MacIntyre Hudson **Chartered Accountants Statutory Auditors** Peterbridge House The Lakes

Northampton NN4 7HB

Bankers

Lloyds Bank Plc Lloyds Court

28 Secklow Gate West

Milton Keynes Buckinghamshire

MK9 3EH

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REFERENCE AND ADMINISTRATIVE DETAILS OF THE TRUST, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 AUGUST 2017

Advisers (continued)

Solicitors

Michelmores

Woodwater House

Pynes Hill Exeter EX2 5WR

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2017

The Trustees, who are also directors for the purposes of company law, have pleasure in presenting their report and the financial statements of the charitable company for the year ended 31 August 2017. The annual report serves the purposes of both a trustees' report and a directors' report under company law.

The trust operates 3 primary academies for pupils aged 2 to 11 serving a catchment area that covers much of the town of Buckingham and the immediate surrounding area. Bourton Meadow has a pupil capacity of 630 with a 90 place nursery. In July 2017, there were 612 pupils in the school and 80 in the nursery. George Grenville has a pupil capacity of 210 with a 30 place nursery. In July 2017, there were 176 pupils in the school and 48 in the nursery. Lace Hill has a pupil capacity of 210 with a 30 place nursery. In July 2017, there were 97 pupils in the school and 45 in the nursery.

The trust also operates a Teacher Training Centre and in July 2017 there were 40 trainees.

Structure, governance and management

CONSTITUTION

The Bourton Meadow Educational Trust is a company limited by guarantee and an exempt charity.

The charitable company's Memorandum and Articles of Association are the primary governing documents of the Trust.

The Trustees of The Bourton Meadow Education Trust are also the Directors of the charitable company for the purposes of company law.

The charitable company is known as The Bourton Meadow Education Trust.

Details of the Trustees, Directors and Governors are included in the Reference and Administrative Details on page 1.

MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

GOVERNORS' INDEMNITIES

The Trust has purchased insurance to cover Governors, Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on Trust business. Details of the costs can be found in note 12 to the accounts.

METHOD OF RECRUITMENT AND APPOINTMENT OR ELECTION OF GOVERNORS

The Board of Directors is responsible for appointing Governors for Bourton Meadow Academy, George Grenville Academy and Lace Hill Academy except for parent Governors and staff Governors who are elected by a secret ballot. The term of office for any Governor shall be 4 years, save that this time limit shall not apply to the Headteacher and Executive Headteacher. Subject to remaining eligible to be a particular type of Governor, any Governor may be re-appointed or re-elected.

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2017

POLICIES AND PROCEDURES ADOPTED FOR THE INDUCTION AND TRAINING OF GOVERNORS

The training and induction provided for new Governors will depend on their existing experience. An induction programme is available and will provide training on charity and educational, legal and financial matters. All new Governors will be given a tour of the respective academies and the chance to meet with staff and pupils. All Governors are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their role as Governors. As there are normally only two or three new Governors a year, induction tends to be done informally and is tailored specifically to the individual.

ORGANISATIONAL STRUCTURE

During the initial period a unified management structure was introduced to help improve the way Bourton Meadow Education Trust is run. Since the transfer to BMET, the structure now consists of four levels: the Members, Trustees/Directors, the Local Governors and The Senior Management Teams. The aim of the management structure is to devolve responsibility and encourage involvement in decision making at all levels.

The Local Governors are responsible for setting general policy for each academy, adopting an annual plan and budget, monitoring the Academy by the use of budgets and making major decisions about the direction of their academy, capital expenditure and senior staff appointments.

The Senior Managers at all three academies control the Academy at an executive level implementing the policies laid down by their respective governing bodies and reporting back to them. Senior Managers are responsible for the authorisation of spending within agreed budgets and the appointment of staff, though the Headteacher is always appointed by the directors. Some spending control is devolved to members of the Management Team, with limits above which a Senior Manager must countersign.

ARRANGEMENTS FOR SETTING PAY AND REMUNERATION OF KEY MANAGEMENT PERSONNEL

The Trust has a detailed Pay Policy in place that outlines the processes and procedures that are used in setting the pay and remuneration of all staff within the Trust. The pay of the Executive Headteacher is determined annually by the directors of the Trust after a detailed performance review. A rigorous system of Performance Management is in place in each academy that is regularly reviewed and updated. There is a direct link between pay and performance and all staff are set clear objectives for their personal performance for the year. The performance management of the Headteachers of each academy is carried out by members of the respective Local Governing Body together with the Executive Headteacher. They set challenging targets for their academy as well as a trust-wide target. The Performance Management process is carefully reviewed annually and Headteachers provide local governing bodies with an annual report on the outcomes of the Performance Management cycle.

RELATED PARTIES AND OTHER CONNECTED CHARITIES AND ORGANISATIONS

At present, there are no significant related party relationships.

RISK MANAGEMENT

The Governors have assessed the major risks to which Bourton Meadow Academy, George Grenville Academy and Lace Hill Academy are exposed, in particular those relating to the teaching, provision of facilities and other operational areas of the Academy, and its finances. The Governors have implemented a number of systems to assess risks that the school faces, especially in the operational areas (e.g. in relation to teaching, health and safety, bullying and school trips) and in relation to the control of finance. They have introduced systems, including operational procedures (e.g. vetting of new staff and visitors, supervision of school grounds) and

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

internal financial controls (see below) in order to minimise risk. Where significant financial risk still remains they have ensured they have adequate insurance cover. The Academies have an effective system of internal financial controls and this is explained in more detail in the Governance statement.

Objectives and Activities

OBJECTS AND AIMS

The principal object and activity of the charitable company, Bourton Meadow Educational Trust, is the operation of Bourton Meadow Academy, George Grenville Academy and Lace Hill Academy to provide an outstanding education for pupils of different abilities between the ages of 2 and 11 with an emphasis on an exciting, broad, balanced and creative curriculum.

OBJECTIVES, STRATEGIES AND ACTIVITIES

Bourton Meadow Academy, George Grenville Academy and Lace Hill Academy are all schools that we can justifiably feel proud of. They are vibrant, positive places to be. Our children become responsible citizens. They enjoy coming to school and are motivated by their successes. They are secure in the knowledge that we welcome their whole family and work with them as a team, with the welfare and education of each child being our focus.

Pupils enjoy a more "Creative Curriculum" and rise to the challenge of enquiry based learning. Monitoring systems are well organised to provide evidence of the impact that these developments have on children's learning. Staff, Headteachers and Governors have a positive, open minded approach to sharing good practice with other schools. Links with schools in the trust and beyond have led to rapid development. Development and improvement is continuous and constantly strived for.

In June 2013 OFSTED inspectors judged Bourton Meadow Academy to be "Outstanding" for the third time and we must now aim higher, therefore providing our pupils with the very best primary education we can. George Grenville Academy has not been inspected since it opened as an academy but we are confident that it is at least a good school and will soon join Bourton Meadow in being outstanding. George Grenville Academy's predecessor was judged as Requires Improvement by OFSTED and so it is a tremendous achievement for the school to be approaching outstanding. As a recently opened school, Lace Hill Academy has not yet been inspected but we are confident that at the present time, it would be judged as at least good. The Initial Teacher Training Centre is judged as outstanding by OFSTED and continues to produce outstanding new teachers.

The main areas of development for BMET during the year ended 31 August 2017 were:

- Prepare George Grenville Academy for an OFSTED inspection in the coming year;
- Continue the development and expansion of Lace Hill Academy and prepare it for an OFSTED inspection in the coming year;
- Consolidate the work of the Initial Teacher Training Centre so that it maintains its viability in an
 increasingly competitive market. This includes the link with Bedgrove Infant School, providing services for
 the Astra Alliance and developing the Assessment Only route;
- Continuing the development of Bourton Meadow Academy so that after a challenging time last year, the school returns to the high standard of performance it is known for;
- Developing the senior leadership of the Trust particularly in terms of their role in monitoring and evaluating the work of the academies;
- Working to promote the role of the trust in developing closer working links with schools in the town of Buckingham and vicinity; and
- Expand the trust through the merger with the Bicester trust and through other schools joining the newly merged trust.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

The main areas for Bourton Meadow Academy to develop during the year ended 31 August 2017 are summarised below:

- To develop an effective subject leadership model;
- To refine and embed the academy assessment approach;
- To embed deep level learning;
- To increase the rate of progress across reading, writing and maths;
- To improve outcomes for identified children; and
- To foster key learning competencies for all children.

The main areas for George Grenville Academy to develop during the year ended 31 August 2017 are summarised below:

- To develop a robust system for performance management;
- To develop subject leaders' impact on progress;
- To embed the new assessment policy across the school;
- To ensure that marking and feedback supports progress;
- To further develop effective behaviour for learning across the school;
- To raise attendance in children classed as persistent absentees;
- To ensure children who join in year make good progress; and
- To diminish the difference in achievement between children eligible for pupil premium and other children.

The main areas for Lace Hill Academy to develop during the year ended 31 August 2017 are summarised below:

- To better self-evaluate the quality of education to ensure continued improvement;
- To improve the quality of teaching so all teachers are at least good and many are outstanding and to
 effectively use assessment information so that all pupils are enabled to make good progress and achieve
 well:
- To ensure assessment information is used for planning effective teaching and learning strategies and for the identification of pupils who need additional support;
 - To embed a culture which promotes pupil welfare;
- To ensure pupils progress well from their starting points and achieve or exceed the standards expected for their age;
- To further develop EYFS practice and improve provision for pupils;
- To further enable pupils to thrive through deliberate and effective actions to promote SMSC;
- Develop the effectiveness of the Governing Body; and
- Continue the expansion of the Academy through KS2.

The overriding objectives of the Trust are:

- To ensure that every child enjoys the same high quality education in terms of resourcing, tuition and care;
- To provide value for money for the funds expended;
- To comply with all appropriate statutory and curriculum requirements;
- To maintain close links with industry and commerce; and
- To conduct the Academies' business in accordance with the highest standards of integrity, probity and openness.

The Trust's main strategy is encompassed in its mission statement which is 'To provide outstanding outcomes and lifelong learning skills for all'.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

To this end the activities provided include:

- To deliver outstanding teaching and learning;
- To lead by example in supporting and enriching the community;
- To provide outstanding teacher training and consultancy for the wider educational community;
- To provide and support CPD amongst staff to enhance performance;
- To provide excellence in the wrap around care facilities;
- To produce outstanding pupil value added; and
- To provide enhanced facilities.

PUBLIC BENEFIT

The Bourton Meadow Educational Trust promotes education for the benefit of the local community of Buckingham and offers recreational facilities to a variety of local community groups outside of school hours for the benefit of the general public. Community based projects are also undertaken throughout the year by staff and pupils which further enhances the public benefit.

Strategic Report

ACHIEVEMENTS AND PERFORMANCE

Achievements and performance - Bourton Meadow Academy

Bourton Meadow Academy is in its fifth period of operation and continues to achieve the forecast numbers of pupils. The Academy also operates a Nursery taking rising 3's up to school age. 2016-17 has been a challenging year for the school due to some serious staffing issues that had to be resolved. For a time, this had a negative impact on the staff and the school and some key staffing decisions had to be made at short notice. However, with effective support from the trust, the school recovered well from these events and is now fully recovered and is making rapid progress. The staffing changes have resulted in a much stronger staff than the school previously had and this bodes well for future outcomes.

Examination results for 2017 continue to be strong in most areas, particularly in terms of progress. Results at the end of Key Stage 2 showed a big improvement on the previous year both in terms of attainment and progress and this is testament to the work the staff put in towards the end of the year and the initiatives they introduced.

Early Years Foundation Stage

68% of pupils have achieved a 'good level of development' compared to 69% nationally. This is slightly down from last year's Bourton Meadow figure of 70% which reflects the change in the level of development on intake. The EYFSP average score was 34.5 which was identical to last year's figure and much the same as the national figure.

Phonics

78% of pupils achieved the expected standard in phonics compared with a national figure of 81%. This is slightly down from last year when it was 85%.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

Key Stage 1 - The figures in the brackets represent the national average.

73% (76%) of children achieved the expected level in Reading compared with 74% last year, 54% (68%) achieved it in Writing compared with 65% last year and 73% (75%) achieved it in Maths compared with 73% last year. 36% of children exceeded the expected level in Reading, 27% in writing and 37% in Maths. The school has recognised the lower attainment in writing and is addressing this. However, the school's own data shows that most pupils continue to make good progress in Key Stage 1. For example, 86% made expected progress or better in Reading, 76% in writing and 81% in Maths. The school is pleased with these results although it is aiming to do even better in the future.

Key Stage 2

Results at the end of Key Stage 2 were much stronger last year compared with the previous year although the school still feels that there is room for further improvement. This reflects well on the additional support that the school provided to pupils in year 6. 73% of pupils achieved the expected level in writing with 85% achieving it in reading and 82% in maths. 36% of pupils exceeded the expected level in reading with 27% doing so in writing and 38% in maths. These results are a significant improvement on last year.

In terms of progress, the school has concerns about how the DfE measures progress from KS1 to KS2. This has led to some contradictory evidence on progress. The DfE's data suggests that progress in Reading and Maths is in line with national figures but that progress in writing is below national expectations. The schools own data suggests that writing progress is better than progress in Reading or Maths. Consequently, the progress data needs to be treated with caution. Average scale scores at 106.8 for Reading and Maths are above national figure of 104.2.

In Years 3, 4 and 5, progress is mixed mainly because the school is still trying to get to grips with the new assessment system.

Disadvantaged pupils performed in line with all other pupils. The school is looking at strategies to address any possible weakness in all core subjects.

Achievements and performance - George Grenville Academy

George Grenville Academy has completed another year as a member of the trust and numbers are now higher than they have been for many years. The school is rising in popularity and is now recognised locally for the good work it does. Results are varied because of the types of cohorts the school has but progress is almost always good.

Foundation Stage

68% of children achieved a 'good level of development' in the Early Years which is 1% higher than last year. The national figure this year is 69%. The EYFSP average score was 37.9 compared with a national figure of 34.5. This last figure seems high and the school is aware of this and is looking into it.

Phonics

64% achieved the expected standard in phonics which is down from last year. This year, the national figure was 81%. The lower figure this year mainly reflects the cohort.

Key Stage 1

77% of pupils achieved the expected level in reading, 73% in maths and 59% achieving it in writing – these are much improved results compared with last year and are in line with national expectations. The number of pupils exceeding the expected levels was also much improved. 38% of pupils exceeded the expected level in reading, 14% exceeded it in writing with 27% exceeding it in maths. Progress data shows that almost all pupils are making expected progress with many exceeding it.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

Key Stage 2

The new assessment arrangements are still being implemented across the country and therefore should still be treated with some caution. However, the school once again achieved good results from its pupils. 63% of pupils achieved the expected level in reading, 70 % achieved it in writing with 70% achieving it in maths. These figures are close to national figures. The average scaled score of 102.6 in reading and 103.5 is also close to national figures.

In terms of progress, the school's data shows that most pupils made expected progress in all subjects. Overall, these are good results, if not quite as strong as last year, and the school continues to perform well.

Achievements and performance - Lace Hill Academy

Lace Hill Academy has now been open for two years and now most of the building issues have been resolved. It continues to expand and now takes pupils through to Year 5. At the end of the year there were 97 pupils in the main school with 45 in the nursery. Numbers in September 2017 are expected to be 132 with 31 in the Nursery. The school is popular with families and numbers are growing to the extent that some year groups are full. The school has done well in developing a curriculum from scratch and in establishing all the practices and procedures necessary to run a school. In moving forward, the school is confident that it will continue to grow and that it will have a successful Ofsted inspection when it arrives.

Foundation Stage

71% of children in the Reception class achieved a good level of development at the end of the year compared with 71% last year. Given that this was a more challenging cohort, this is a good result and is line with last year's national figures. The EYFSP average score was 36.4, down slightly from last year but still higher than last year's national figure of 34.3. The school's own tracking of pupil progress suggests that pupils are making good progress.

Year 1 Phonics

81.8% of pupils achieved the required level in Phonics compared with a figure of 87.5% last year and a national figure of 81% this year.

Key Stage 1

This year, there was a much larger cohort of 17 pupils. Under the new assessment arrangements, 77% of pupils achieved the expected level in reading, 58.8% achieved that level in maths and 71% achieved it in writing. In terms of the percentages exceeding the expected level, it was 24% in reading, 12% in writing and 35% in maths. The school is aware of the lower score in maths and has plans in place to address this. The school's own data shows that most pupils are making at least good progress.

Year 3 and 4

Whilst there is no national data for these year groups, the school's own data shows that most of these pupils are making at least good progress.

KEY PERFORMANCE INDICATORS

The Academy Trust uses a number of financial key performance indicators to monitor financial success of the Academy Trust and progress/improvement against the targets set.

Staffing costs are monitored as a percentage of total income. At Bourton Meadow Academy, for the period ended 31 August 2017 staffing costs amounted to 78.6% of total non capital income. At George Grenvillle Academy for the period ended 31 August 2017 staffing costs amounted to 82.0% of total non capital income. At Lace Hill Academy for the period ended 31 August 2017 staffing costs amounted to 66.1% of total non capital income. For Lace Hill, the lower figure is because of the continuing costs of equipping a new school.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

The Academy Trust also monitors its operating surplus or deficit as a percentage of total income. For the period ended 31 August 2017 the operating surplus equated to 0.8% of total income (excluding LGPS and restricted fixed asset funds).

The Academy Trust also uses a number of non-financial key performance indicators to monitor its performance. These include:

- Outcomes for pupils in the Early Years are at least good compared with national and regional figures;
- KS1 achievements exceed regional and national percentages with at least good progress across the key stage;
- KS2 achievements exceed regional and national percentages with at least good progress across the key stage; and
- Pupil attendance rates are significantly higher than national figures— for the year ended 31 August 2017 pupil attendance was 96.9% at Bourton Meadow Academy, 95.7% at George Grenville Academy and 97.0% at Lace Hill Academy.

GOING CONCERN

After making appropriate enquiries, the board of trustees has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

RESERVES POLICY

The Trustees review the reserve levels of the Trust annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves. The Trust's current level of free reserves (total funds less the amount held in fixed assets and restricted funds) is £241,207. The Trust intends to continue building up free reserves to continue strengthening it's resource position.

INVESTMENT POLICY

The Trust continuously reviews and updates its investment policy with surplus cash funds being held in a deposit account in a high street bank.

PRINCIPAL RISKS AND UNCERTAINTIES

Through the Trust's risk management procedures, it has considered its principal risks and uncertainties and planned mitigating action wherever possible. The principal risks and uncertainties identified by the Board of Trustees are:

- Change in Government funding regime the Trust receives 71% of its income from Government agencies; and
- Reduction in pupil numbers either through competition or a damaged reputation/falling standards Bourton Meadow Academy prides itself on the OFSTED grading from its 2013 inspection as which rated it as Outstanding, and recognises the importance of maintaining these standards. The significant improvements in George Grenville Academy have made this school more attractive to parents and numbers have significantly increased. Similarly, since it opened, Lace Hill Academy has provided a good education to its pupils and we are confident in the outcomes for pupils.

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TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 AUGUST 2017

Key controls that the Academy has in place to mitigate these risks include:

- Attendance at Government funding agency conferences and participation in focus groups to keep up to date with and influence as far as possible Trust funding methodology;
- Appropriate organisational structure with several tiers of review; and
- Internal quality assurance reviews and self-assessments.

FUTURE DEVELOPMENTS

The main aim of the Trust is to support and develop the education of all children within the Buckingham community. The Trust will continue striving to improve the levels of performance of children within the trust at all levels and will continue its efforts to ensure all its pupils leave their school having reached their maximum potential. However, the trust realises that in order to be truly effective in doing this it needs to be larger to provide it with more economies of scale. Therefore, the trust is actively looking to expand by merging with another local trust and directors have publicly announced this.

As part of these expansion plans, the Trust aims in the future to provide school improvement services to other schools but will only do so in a way that does not jeopardise the achievement of pupils in the Trust's own schools. George Grenville Academy became part of the trust on February 1st 2015 and Lace Hill Academy opened as part of the Trust on September 1st 2015. These schools are now at a level comparable with Bourton Meadow and so we feel we are now in a stronger position to begin to support other schools. We have expanded the role of our Initial Teacher Training Centre so that we now act as the provider for other lead schools, we accredit teachers through the Assessment Only route and we plan to deliver training for other Teacher Training institutions. We now want to consolidate this work of the Initial Teacher Training Centre to ensure its continuing viability. This is partly because one of our lead schools will not be working with us from September 2018. Any further expansion of the Trust will only be in accordance with the clearly stated vision of the Trust.

FUNDS HELD AS CUSTODIAN

The Academy holds no funds as custodian trustee on behalf of others.

DISCLOSURE OF INFORMATION TO AUDITOR

Insofar as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustees have taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

MHA MacIntyre Hudson are deemed to be re-appointed under section 487(2) of the Companies Act 2006.

The Trustees' report was approved by order of the board of trustees, as the company directors, on 15 December 2017 and signed on its behalf by:

Mr A J MacGarvey
Chair of Trustees

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GOVERNANCE STATEMENT

SCOPE OF RESPONSIBILITY

As trustees, we acknowledge we have overall responsibility for ensuring that The Bourton Meadow Education Trust has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The board of trustees has delegated the day-to-day responsibility to the Executive Headteacher, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between The Bourton Meadow Education Trust and the Secretary of State for Education. They are also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

GOVERNANCE STATEMENT

The directors of The Bourton Meadow Education Trust ensure that there is appropriate financial expertise on each Local Governing Body as well as at director level. There are many checks in place to ensure that the trust is appropriately managed and that it is effective in controlling the resources at its disposal.

GOVERNANCE

The information on governance included here supplements that described in the Trustees' report and in the Statement of Trustees' responsibilities. The board of trustees has formally met 7 times during the year. Attendance during the year at meetings of the board of trustees was as follows:

| Trustee | Meetings attended | Out of a possible |
|---|-------------------|-------------------|
| Mr M J Kitson, Executive Headteacher a Accounting Officer | and 7 | 7 |
| Mr P J Fealey | 6 | 7 |
| Mrs C Conquest | 7 | 7 |
| Mr L Harrison | 7 | 7 |
| Mr A MacGarvey, Chief Executive Officer | 6 | 7 |
| Mr A Pool | 4 | 7 |
| | | 1 |

GOVERNANCE STATEMENT (continued)

Bourton Meadow Academy:

Attendance during the year at meetings of the Local Governing Body of Bourton Meadow Academy was as follows:

| • | Meetings attended | Out of a possible |
|----------------|-------------------|-------------------|
| Mrs P Croucher | 5 | 5 |
| Mr S Rogers | 5 | 5 |
| Mr R Main | 1 | 3 |
| Mrs L Berry | 4 | 5 |
| Mrs L Handley | 6 | 6 |
| Mrs D Bowden | 4 | 5 |
| Mrs L Dallaway | 3 | 5 |
| Mr P Fealey | 3 | 5 |
| Mrs A Jones | 2 | 2 |
| Mrs J Harte | 2 | 2 |
| Mr D Ingle | 2 | 2 |
| Mr B Boggie | 4 | 5 |
| Mr C A Rose | 2 | 3 |
| Mr M Foster | 2 | 3 |
| Mrs C Conquest | 4 | 5 |
| Mrs A McGuigan | 5 | 5 |

The Finance, Personnel and Pay Review Committee is a sub-committee of the main board of the governors of Bourton Meadow Academy. Its purpose is to monitor the financial position of the academy and the trust and support staffing plans. This financial period has concentrated on consolidating the financial position at a time of falling budgets.

Attendence at meetings in the year was as follows:

| Finance & Pay Committee | Meetings attended | Out of a possible | |
|-------------------------|-------------------|-------------------|--|
| Mr R Main | 1 | 4 | |
| Mr S Rogers | 4 | 5 | |
| Mr D Ingle | 2 | 2 | |
| Mr B Boggie | 5 | 5 | |
| Mrs L Dallaway | 4 | 5 | |
| Mrs A McGuigan | 4 | 5 | |
| Mr C A Rose | 1 | 3 | |
| Mrs L Berry | 4 | 4 | |
| Personnel | Meetings attended | Out of a possible | |
| Mrs C Conquest | 5 | 5 | |
| Mrs A McGuigan | 5 | 5 | |
| Mrs P Croucher | 5 | 5 | |
| Mrs L Berry | _ | | |
| Wild E Dolly | 3 | 3 | |
| Mrs A Jones | 3 2 | 3 2 | |
| • | | | |

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GOVERNANCE STATEMENT (continued)

George Grenville Academy:

Attendance during the year at meetings of the Local Governing Body of George Grenville Academy was as follows:

| | Meetings attended | Out of a possible |
|------------------|-------------------|-------------------|
| Mrs L Brown | 1 | 1 |
| Mrs E Killick | 6 | 6 |
| Mr S Townsend | 6 | 6 |
| Mr K Harvey | 6 | 6 |
| Mrs A Cameron | 5 | 6 |
| Mr S Hendrickson | 4 | 4 |
| Mr A Pool | 6 | 6 |
| Mrs H Venn | 5 | 6 |
| Mrs J Long | 6 | 6 |
| Mr P Williams | 5 | 6 |
| Mrs V Tomopolou | 5 | 6 |
| Mr J Pepiatt | 4 | 6 |

The Finance, Personnel and Pay Review Committee is a sub-committee of the main board of the governors of George Grenville Academy. Its purpose is to monitor the financial position of the academy and the trust and support staffing plans. This financial period has concentrated on establishing robust financial reporting and procedure for the academy and the trust since conversion.

Attendence at meetings in the year was as follows:

| | Meetings attended | Out of a possible | |
|-----------------|-------------------|-------------------|--|
| Mr S Townsend | 5 | 5 | |
| Mr K Harvey | 5 | 5 | |
| Mrs L Brown | 1 | 1 | |
| Mrs E Killick | 5 | 5 | |
| Mrs V Tomopolou | 2 | 5 | |
| Mr J Pepiatt | 2 | 5 | |

Lace Hill Academy:

Attendance during the year at meetings of the Local Governing Body of Lace Hill Academy was as follows:

| | Meetings attended | Out of a possible |
|-----------------|-------------------|-------------------|
| Mrs N Boyce | 1 | . 2 |
| Mrs K Calve | 2 | 2 |
| Rev. T Edworthy | 4 | 5 |
| Mr P Fealey | 3 | 5 |
| Mr C Garlick | 5 | 5 |
| Mrs S Green | 2 | 2 |
| Mr G Giffiths | 5 | 5 |
| Mrs L Harper | 5 | 5 |
| Mr D Hoareau | 1 | 2 |
| Mrs G Hopkin | 4 | 5 |
| Mr N Lodhia | 5 | 5 |
| Mr T Stephen | 0 | 0 |
| Mr P Williams | 5 | 5 |
| Mr P Zanna | 1 | 2 |

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GOVERNANCE STATEMENT (continued)

The Finance, Personnel and Pay Review Committee is a sub-committee of the main board of the governors of Lace Hill Academy. Its purpose is to monitor the financial position of the academy and the trust and support staffing plans. This financial period has concentrated on establishing robust financial reporting and procedure for the academy and the trust since conversion.

Attendence at meetings in the year was as follows:

| | Meetings attended | Out of a possible |
|----------------|-------------------|-------------------|
| Mr N Lodhia | 3 | 3 |
| Mr C Garlick | 3 | 3 |
| Mr G Griffiths | 2 | 3 |
| Mr P Williams | 1 | 1 |

REVIEW OF VALUE FOR MONEY

As Accounting Officer, the Executive Headteacher has responsibility for ensuring that the Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Trust has delivered improved value for money during the year by:

- The purchase of services as a trust rather than by individual academies, thereby achieving economies of scale;
- · Carrying out in depth budget reviews in order to remove any unnecessary items; and
- Tightening up on budget control during the year.

THE PURPOSE OF THE SYSTEM OF INTERNAL CONTROL

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in The Bourton Meadow Education Trust for the year 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements.

CAPACITY TO HANDLE RISK

The board of trustees has reviewed the key risks to which the Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Trust's significant risks, that has been in place for the year 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

THE RISK AND CONTROL FRAMEWORK

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

GOVERNANCE STATEMENT (continued)

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees;
- regular reviews by the Finance, Personnel and Pay Review Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines.
- delegation of authority and segregation of duties;
- identification and management of risks.

The board of trustees has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However, the Trustees have appointed MHA MacIntyre Hudson, the external auditor, to perform additional checks.

The auditor's role includes giving advice on financial matters and performing a range of checks on the Trust's financial systems. In particular the checks carried out in the current period included:

- testing of payroll systems;
- testing of purchase and expense systems;
- testing of control account/ bank reconciliations; and
- testing of income systems.

On an annual basis, the auditor reports to the board of trustees through the audit committee on the operation of the systems of control and on the discharge of the board of trustees' financial responsibilities.

REVIEW OF EFFECTIVENESS

As Accounting Officer, the Executive Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the external auditor;
- the financial management and governance self-assessment process;
- the work of the executive managers within the Trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance, Personnel and Pay Review Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the board of trustees on 15 December 2017 and signed on their behalf, by:

Mr A J MacGarvey Chair of Trustees Mr M J Kitson
Accounting Officer

M. T Kitem

(A company limited by guarantee)

STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE

As Accounting Officer of The Bourton Meadow Education Trust I have considered my responsibility to notify the academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2016.

I confirm that I and the academy trust board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2016.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

Mr M J Kitson

Accounting Officer

M. J. Kutson

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2017

The Trustees (who act as governors of The Bourton Meadow Education Trust and are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees on 15 December 2017 and signed on its behalf by:

Mr A J MacGarvey Chair of Trustees

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INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE BOURTON MEADOW EDUCATION TRUST

OPINION

We have audited the financial statements of The Bourton Meadow Education Trust for the year ended 31 August 2017 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

This report is made solely to the trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the trust's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the trust and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the Trust's affairs as at 31 August 2017 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

BASIS OF OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the Trust ability to continue to adopt the going concern basis of accounting
 for a period of at least twelve months from the date when the financial statements are authorised for
 issue.

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INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE BOURTON MEADOW EDUCATION TRUST

OTHER INFORMATION

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditor's report thereon. Our opinion on the financial statements does not cover the information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report and the Strategic report have been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of our knowledge and understanding of the Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remunerations specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Trustees' responsibilities statement set out on page 19, the Trustees (who are also the directors of the Trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

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INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF THE **BOURTON MEADOW EDUCATION TRUST**

In preparing the financial statements, the Trustees are responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Trust or to cease operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. The description forms part of our Auditor's report.

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Rebecca Hughes BSc(Hons) FCCA (Senior Statutory Auditor)

for and on behalf of

MHA MacIntyre Hudson

Chartered Accountants Statutory Auditors

Peterbridge House The Lakes Northampton NN4 7HB

Date: 20 secluber 2017

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INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO THE BOURTON MEADOW EDUCATION TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 20 September 2017 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2016 to 2017, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by The Bourton Meadow Education Trust during the year 1 September 2016 to 31 August 2017 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to The Bourton Meadow Education Trust and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to The Bourton Meadow Education Trust and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than The Bourton Meadow Education Trust and the ESFA, for our work, for this report, or for the conclusion we have formed.

RESPECTIVE RESPONSIBILITIES OF THE BOURTON MEADOW EDUCATION TRUST'S ACCOUNTING OFFICER AND THE REPORTING ACCOUNTANT

The Accounting Officer is responsible, under the requirements of The Bourton Meadow Education Trust's funding agreement with the Secretary of State for Education dated 8 February 2013, and the Academies Financial Handbook extant from 1 September 2016, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2016 to 2017. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

APPROACH

We conducted our engagement in accordance with the Academies Accounts Direction 2016 to 2017 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Trust's income and expenditure.

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INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO THE BOURTON MEADOW EDUCATION TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY (continued)

The work undertaken to draw our conclusion includes:

- Reviewing the minutes of meetings of the board of trustees and other evidence made available to us, relevant to our consideration of regularity;
- A review of the objectives and activities of the academy, with reference to the income streams and other information available to us as auditors of the Academy;
- Testing a sample of payroll payments to staff;
- Testing a sample of payments to suppliers and other third parties;
- Testing a sample of grants received and other income streams;
- Evaluating the internal control procedures and reporting lines, and testing as appropriate; and
- Making appropriate enquiries of the Accounting Officer.

CONCLUSION

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the year 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

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MHA MacIntyre Hudson

Chartered Accountants

Peterbridge House The Lakes Northampton NN4 7HB

Date: 20 Decluber 2017

STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 AUGUST 2017

| | | Unrestricted | Restricted general | Restricted fixed asset | Total funds | Total funds |
|--|------|---------------------|-----------------------|------------------------|----------------|----------------|
| | | funds | funds 2017 | funds 2017 | 201,7 | 2016 |
| | Note | 2017 £ | 2017 £ | 2017 £ | 20 1,7 £ | £ 2016 |
| INCOME FROM: | | _ | _ | _ | _ | ~ |
| Donations and capital grants Charitable activities: Funding for the academy | 2 | 21,158 | 109,504 | 41,290 | 171,952 | 6,700,295 |
| trust's educational operations | 5 | | 3,843,400 | - | 3,843,400 | 3,514,059 |
| Other trading activities | 3 | 376,449 | 94,661 | - | 471,110 | 520,572 |
| Investments | 4 | 3,410 | • | - | 3,410 | 1,702 |
| Teaching school | | • | 277,345 | - | 277,345 | 329,479 |
| TOTAL INCOME | | 401,017 | 4,324,910 | 41,290 | 4,767,217 | 11,066,107 |
| EXPENDITURE ON: | | | i) | | | r. |
| Raising funds Charitable activities: | | 386,407 | 241,003 | u <u> </u> | 627,410 | 750,922 |
| Academy trust educational operations | | (125,829) | 4,437,122 | 369,725 | 4,681,018 | 4,151,803 |
| TOTAL EXPENDITURE | 6 | 260,578 | 4,678,125 | 369,725 | 5,308,428 | 4,902,725 |
| NET INCOME / (EXPENDITURE) BEFORE TRANSFERS Transfers between Funds | 17 | 140,439 (11,671) | (353,215) (54,565) | (328,435) 66,236 | (541,211) | 6,163,382 |
| NET INCOME / (EXPENDITURE) BEFORE OTHER RECOGNISED GAINS AND LOSSES | | 128,768 | (407,780) | (262,199) | (541,211) | 6,163,382 |
| Actuarial gains/(losses) on defined benefit pension | 19 | | 103,000 | | 103,000 | (818,000) |
| schemes | 19 | | 103,000 | | 103,000 | (818,000) |
| NET MOVEMENT IN FUNDS | | 128,768 | (304,780) | (262,199) | (438,211) | 5,345,382 |
| RECONCILIATION OF FUNDS | : | | | | | |
| Total funds brought forward | | 238,268 | (1,324,384) | 12,444,504 | 11,358,388 | 6,013,006 |
| TOTAL FUNDS CARRIED FORWARD | | 367,036 | (1,629,164) | 12,182,305 | 10,920,177 | 11,358,388 |
| | | | | | | |

(A company limited by guarantee) REGISTERED NUMBER: 07867334

BALANCE SHEET AS AT 31 AUGUST 2017

| | Note | c | 2017 | £ | 2016 £ |
|---|------|-----------|-------------|-----------|-------------|
| | Note | . £ | £ | £ | Į. |
| FIXED ASSETS | | | | | |
| Tangible assets | 13 | | 12,137,746 | | 12,299,179 |
| CURRENT ASSETS | | | | | |
| Debtors | 14 | 140,568 | | 247,086 | |
| Cash at bank and in hand | | 858,754 | | 739,746 | |
| | • | 999,322 | • | 986,832 | v |
| CREDITORS: amounts falling due within one year | 15 | (418,891) | | (291,623) | |
| NET CURRENT ASSETS | , | | 580,431 | | 695,209 |
| TOTAL ASSETS LESS CURRENT LIABILI | TIES | | 12,718,177 | | 12,994,388 |
| CREDITORS: amounts falling due after more than one year | 16 | | (15,000) | | - |
| NET ASSETS EXCLUDING PENSION SCHEME LIABILITIES | | | 12,703,177 | | 12,994,388 |
| Defined benefit pension scheme liability | 19 | | (1,783,000) | <u></u> | (1,636,000) |
| NET ASSETS | | | 10,920,177 | | 11,358,388 |
| | | | | | |

(A company limited by guarantee)

BALANCE SHEET (continued) AS AT 31 AUGUST 2017

| , | Note | £ | 2017 £ | £ | 2016 £ |
|---|------|-------------|------------|-------------|------------|
| FUNDS OF THE ACADEMY TRUST | | | | | |
| Fixed asset fund: | | | | | |
| Restricted income funds | 17 | 153,836 | | 311,616 | |
| Restricted fixed asset funds | 17 | 12,182,305 | | 12,444,504 | |
| Restricted income funds excluding pension liability | | 12,336,141 | | 12,756,120 | |
| Pension reserve | 19 | (1,783,000) | | (1,636,000) | |
| Total fixed asset fund | | | 10,553,141 | | 11,120,120 |
| Unrestricted income funds | 17 | | 367,036 | | 238,268 |
| TOTAL FUNDS | | | 10,920,177 | | 11,358,388 |

The financial statements on pages 25 to 53 were approved by the Trustees, and authorised for issue, on 15 December 2017 and are signed on their behalf, by:

Mr A J MacGarvey Chair of Trustees

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2017

| | Note | 2017 £ | 2016 £ |
|---|------|------------------------------|-------------------------------|
| Cash flows from operating activities | | | |
| Net cash provided by operating activities | 21 | 258,485 | 99,842 |
| Cash flows from investing activities: Dividends, interest and rents from investments Purchase of tangible fixed assets Capital grants from DfE/ESFA | | 3,410 (183,189) 21,512 | 1,702 (695,109) 158,575 |
| Net cash used in investing activities | | (158,267) | (534,832) |
| Cash flows from financing activities: Repayments of borrowings Cash inflows from new borrowing | | (6,210) 25,000 | (1,210) - |
| Net cash provided by/(used in) financing activities | | 18,790 | (1,210) |
| Change in cash and cash equivalents in the year Cash and cash equivalents brought forward | | 119,008 739,746 | (436,200) 1,175,946 |
| Cash and cash equivalents carried forward | 22 | 858,754 | 739,746 |
| | | | |

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

1. ACCOUNTING POLICIES

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation of financial statements

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2016 to 2017 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

The Bourton Meadow Education Trust constitutes a public benefit entity as defined by FRS 102.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the trust to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

1. ACCOUNTING POLICIES (continued)

1.3 Income

All income is recognised once the Trust has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

Sponsorship income provided to the Trust which amounts to a donation is recognised in the Statement of Financial Activities in the period in which it is receivable, where receipt is probable and it is measurable.

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

Donations are recognised on a receivable basis where receipt is probable and the amount can be reliably measured.

Other income, including the hire of facilities, is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

1. ACCOUNTING POLICIES (continued)

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities are costs incurred on the Trust's educational operations, including support costs and those costs relating to the governance of the Trust appointed to charitable activities.

All expenditure is inclusive of irrecoverable VAT.

1.5 Tangible fixed assets and depreciation

All assets costing more than £2,000 are capitalised and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of these assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold property

2% straight line

Long-term leasehold property

0.8% - 16% straight line 6.66%/ 25% straight line

Plant and machinery
Office equipment

20% straight line

Computer equipment

33.3% straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

1. ACCOUNTING POLICIES (continued)

1.6 Agency arrangements

The trust acts as an agent in distributing 16-19 bursary funds from ESFA. Payments received from ESFA and subsequent disbursements to students are excluded from the statement of financial activities as the trust does not have control over the charitable application of the funds. The trust can use up to 5% of the allocation towards its own administration costs and this is recognised in the statement of financial activities. The funds received and paid and any balances held are disclosed in note 25.

1.7 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.8 Provisions

Provisions are recognised when the Academy Trust has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economis benefits and the obligation can be estimated reliably.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

1.9 Leased assets

Rentals under operating leases are charged to the Statement of financial activities incorporating income and expenditure account on a straight line basis over the lease term.

1.10 Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

1. ACCOUNTING POLICIES (continued)

1.11 Pension benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Governments Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 19, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities incorporating income and expenditure account and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.12 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Department for Education where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder and include grants from the Education and Skills Funding Agency.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

1. ACCOUNTING POLICIES (continued)

1.13 Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 19, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

2. INCOME FROM DONATIONS AND CAPITAL GRANTS

| | Unrestricted funds 2017 | Restricted general funds 2017 £ | Restricted fixed asset funds 2017 | Total funds 2017 £ | Total funds 2016 £ |
|---|-------------------------|---|-----------------------------------|-----------------------------|---------------------------------|
| Donations Capital grants Donated fixed assets | 21,158 - - - | 109,504 - - | 19,778 21,512 | 150,440 21,512 - | 129,435 158,575 6,412,285 |
| | 21,158 | 109,504 | 41,290 | 171,952 | 6,700,295 |
| Total 2016 | 35,123 | 94,312 | 6,570,860 | 6,700,295 | |

THE BOURTON MEADOW EDUCATION TRUST (A company limited by guarantee)

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| NOTES I | OIHEFINA | ANCIAL STA | (FMFN12 |
|---------|----------|------------|----------|
| FOR THE | YEAR END | ED 31 AUG | JST 2017 |

| 3. | ACTIVITIES FOR GENERATING F | UNDS | | | |
|----|--|-----------------------------|---|---------------------------------------|--|
| u | | Unrestricted funds 2017 | Restricted general funds 2017 £ | Total funds 2017 £ | Total funds 2016 £ |
| | Rental income School meal income School funds Miscellaneous income | 26,441 - 350,008 - | 73,137 - 21,524 | 26,441 73,137 350,008 21,524 | 25,905 168,687 310,388 15,592 |
| | | 376,449 | 94,661 | 471,110 | 520,572 |
| | Total 2016 | 336,293 | 184,279 | 520,572 | |
| 4. | INVESTMENT INCOME | | | | |
| | | Unrestricted funds 2017 | Restricted general funds 2017 £ | Total funds 2017 £ | Total funds 2016 £ |
| | Bank interest receivable | 3,410 | | 3,410 | 1,702 |
| | Total 2016 | 1,702 | - | 1,702 | |

THE BOURTON MEADOW EDUCATION TRUST (A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

| 5. | FUNDING FOR ACADEMY'S EDUCATIONAL OPERATIONS | | | | | |
|----|---|--------------------------|------------------------------------|---|-----------------------------|-----------------------------|
| | | | Unrestricted funds 2017 £ | Restricted general funds 2017 £ | Total funds 2017 £ | Total funds 2016 £ |
| | DfE/ESFA grants | | • | | | |
| | General annual grant (GAG) Other DfE/ESFA grants | ·. | <u>.</u> | 2,963,692 451,576 | 2,963,692 451,576 | 2,856,402 301,889 |
| | | č | - | 3,415,268 | 3,415,268 | 3,158,291 |
| | Other government grants | | | | | |
| | Local authority grants | | • | 428,132 | 428,132 | 355,768 |
| | | | - | 428,132 | 428,132 | 355,768 |
| | | | - | 3,843,400 | 3,843,400 | 3,514,059 |
| | | | | | | |
| | Total 2016 | | <u>-</u> | 3,514,059 | 3,514,059 | |
| 6. | EXPENDITURE | | | | | e. |
| | | Staff costs 2017 £ | Premises 2017 £ | Other costs 2017 £ | Total 2017 £ | Total 2016 £ |
| | Expenditure on raising voluntary income | 33,698 | - | 73,881 | 107,579 | 145,601 |
| | Expenditure on fundraising trading | 427,414 | - | 92,417 | 519,831 | 605,321 |
| | Educational operation: Direct costs Support costs | 2,204,504 1,332,859 | - 548,690 | (3,238) 362,143 | 2,201,266 2,243,692 | 2,233,247 1,918,556 |
| | Activity 2: Support costs | - | - | 236,060 | 236,060 | - |
| | | 3,998,475 | 548,690 | 761,263 | 5,308,428 | 4,902,725 |
| | Total 2016 | 3,513,485 | 501,980 | 887,260 | 4,902,725 | |
| | | | | | | |

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

| 7. | CHARITABLE ACTIVITIES | | | | |
|----|---|---------------------------|-------------------------------|---|--|
| | | Direct costs 2017 £ | Support costs 2017 £ | Total 2017 £ | Total 2016 £ |
| | Educational operations Activity 2 | 2,201,266 | 2,243,692 236,060 | 4,444,958 236,060 | 4,151,803 |
| | Total 2017 | 2,201,266 | 2,479,752 | 4,681,018 | 4,151,803 |
| | Total 2016 | 2,233,247 | 1,918,556 | 4,151,803 | , |
| | | | | | |
| | Analysis of support costs | | | 2017 £ | 2016 £ |
| | Support staff costs Depreciation Technology costs Premises costs Other support costs Governance costs | · | | 1,332,859 344,622 1,635 204,068 335,983 24,525 | 1,075,727 291,775 15,778 203,152 305,799 26,325 |
| | Total support costs | | _ | 2,243,692 | 1,918,556 |
| | Support staff costs before LGPS ser | vice costs were £1,116, | 859 (2016 - £1 | ,023,727). | |
| 8. | NET INCOME/(EXPENDITURE) | | | | |
| | This is stated after charging: | | | | |
| | | | | 2017 £ | 2016 £ |
| | Depreciation of tangible fixed assets - owned by the charity Fees payable to auditor for - audit Fees payable to auditor for - other se Operating lease rentals | | | 344,622 10,850 13,675 14,305 | 291,775 10,825 10,300 17,516 |

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

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|---|-----|---------|------|----|
| • | - | 4 | 1.1. | |
| | | | | |

Staff costs were as follows:

| | 2017 £ | 2016 £ |
|---|---------------------------------|---------------------------------|
| Wages and salaries Social security costs Operating costs of defined benefit pension schemes | 3,033,348 232,626 727,229 | 2,802,281 183,039 520,235 |
| Supply teacher costs Staff restructuring costs - severance payments Apprenticeship levy | 3,993,203 5,253 - 19 | 3,505,555 5,110 2,820 |
| | 3,998,475 | 3,513,485 |
| The average number of persons employed by the Trust during the yea | 2017 | 2016 |
| | No. | No. |
| Teachers Administration and support | 53 149 | 48 147 |
| Administration and support Management | 12 | 11 |
| | 214 | 206 |

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

| | 2017 | 2016 |
|-------------------------------|------|------|
| | No. | No. |
| In the band £60,001 - £70,000 | 0 | 1 |

The key management personnel of the Academy Trust comprise the trustees and senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions) received by key management personnel for their services to the Academy Trust was £601,983 (2016 - £727,285).

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

10. CENTRAL SERVICES

The Trust has provided the following central services to its academies during the year:

- Executive Headteacher salaries
- Administration salaries
- Professional services (clerking)

The Trust charges for these services on the following basis:

2.7% of GAG funding.

Central service costs have been charged from 1 September 2016.

The actual amounts charged during the year were as follows:

| | 2017 | 2016 |
|------------------|--------|--------|
| | £ | £ |
| Bourton Meadow | 61,010 | 46,227 |
| George Grenville | 17,930 | 14,498 |
| Lace Hill | 12,823 | 9,446 |
| | 91,763 | 70,171 |
| Total | | |

(A company limited by guarantee)

Mr M Kitson

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

TRUSTEES' REMUNERATION AND EXPENSES 11.

One or more Trustees has been paid remuneration or has received other benefits from an employment with the academy trust. The Principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and other staff members under their contracts of employment, and not in respect of their role as Trustees, The value of Trustees' remuneration and other benefits was as follows:

> 2017 2016 £ £

Remuneration 55,000-60,000 55,000-60,000

Pension contributions paid 0-5.000 0-5.000

During the year, 1 Trustee received reimbursement of expenses for £76 relating to travel costs to attend a course (2016 - No Trustee received reimbursement of expenses).

Other related party transactions involving the trustees are set out in note 24.

12. TRUSTEES' AND OFFICERS' INSURANCE

The academy trust has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

| 13. | TANGIBLE FIXED ASSETS | | A second | į. | | |
|-----|--|----------------------------|------------------------|---|-------------------------------|-----------------------------------|
| | | Freehold property £ | Plant and machinery £ | Office equipment £ | Computer equipment £ | Total £ |
| | Cost | | | | | |
| | At 1 September 2016 Additions Disposals | 12,564,876 142,476 - | 123,179 25,493 - | 172,340 8,742 - | 162,095 6,478 (13,900) | 13,022,490 183,189 (13,900) |
| | At 31 August 2017 | 12,707,352 | 148,672 | 181,082 | 154,673 | 13,191,779 |
| | Depreciation | | | | ·, | |
| | At 1 September 2016 Charge for the year On disposals | 520,716 238,841 - | 39,217 40,704 | 62,628 31,513 | 100,750 33,564 (13,900) | 723,311 344,622 (13,900) |
| | At 31 August 2017 | 759,557 | 79,921 | 94,141 | 120,414 | 1,054,033 |
| | Net book value | | | | | |
| | At 31 August 2017 | 11,947,795 | 68,751 | 86,941 | 34,259 | 12,137,746 |
| | At 31 August 2016 | 12,044,160 | 83,962 | 109,712 | 61,345 | 12,299,179 |
| 14. | DEBTORS | | | | | |
| | | | | | 2017 £ | 2016 £ |
| | Trade debtors VAT recoverable Prepayments and accrued income | | | | 15,881 31,160 93,527 | 5,095 22,007 219,984 |
| | | | | | 140,568 | 247,086 |
| 15. | CREDITORS: Amounts falling du | e within one y | /ear | | | |
| | | | | | 2017 £ | 2016 £ |
| | Capital loans | | | | 6,052 | 590 |
| | Trade creditors Other taxation and social security | | | | 2,139 58,236 | - 66,939 |
| | Other creditors | | | | 61,632 | 56,665 |
| | Accruals and deferred income | | | | 290,832 | 167,429 |
| | | | | | 418,891 | 291,623 |
| | | | | *************************************** | | |

| THE BOURTON | MEADOW | EDUCATION | TRUST |
|-------------|---------------|------------------|-------|
|-------------|---------------|------------------|-------|

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

15. CREDITORS: Amounts falling due within one year (continued)

| | 2017 £ | 2016 £ |
|--------------------------------------|-----------|-----------|
| Deferred income | ~ | ~ |
| Deferred income at 1 September 2016 | 111,790 | 99,619 |
| Resources deferred during the year | 210,319 | 111,790 |
| Amounts released from previous years | (111,790) | (99,619) |
| Deferred income at 31 August 2017 | 210,319 | 111,790 |
| | | |

Deferred income relates to income received in advance for trips, school meals and music tuition, free school meals grant income and rates income received in advance.

The capital loan is made up of two Salix loans that relate to a lighting upgrade and for the replacement of rooflights throughout the school. The loans are interest free and repayable over a period of 8 years and 5 years respectively.

16. CREDITORS: Amounts falling due after more than one year

| | 2017 | 2016 |
|---------------|--------|------|
| | 3 | £ |
| Capital loans | 15,000 | - |
| | | |

The capital loan is made up of a Salix loan that relates to the replacement of rooflights throughout the school. The loan is interest free and repayable over a period of 5 years.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

17. STATEMENT OF FUNDS

| | Balance at 1 September 2016 £ | Income £ | Expenditure £ | Transfers in/out £ | Gains/ (Losses) | Balance at 31 August 2017 £ |
|--|--|---|--|--|--------------------|--|
| Unrestricted funds | | | | | | |
| Unrestricted funds Other General funds | 238,268 | 401,017 - | (386,407) 125,829 | (11,671) | . • | 241,207 125,829 |
| ů. | 238,268 | 401,017 | (260,578) | (11,671) | | 367,036 |
| Restricted funds | | | | | 4 | |
| General annual grant (GAG) Local authority grants Other DfE/ESFA grants Restricted donations School meals FF&E grant funding Miscellaneous restricted Pupil premium Transfer from LA Regional Academy Growth Fund Salix loans Pension reserve Other Restricted funds | 3,543 - 228 52,143 244,759 8,350 2,567 26 - (1,636,000) | 2,963,692 428,132 547,515 38,351 142,140 - 21,524 165,556 - 18,000 - - | (2,934,328) (472,066) (460,741) (38,351) (176,678) (12,775) (23,798) (165,533) (26) (18,000) - (250,000) (125,829) | 6,050 46,542 - - (84,365) (1,740) - - (21,052) | 103,000 | 38,957 2,608 86,774 228 17,605 147,619 4,336 2,590 - (21,052) (1,783,000) (125,829) |
| | (1,324,384) | 4,324,910 | (4,678,125) | (54,565) | 103,000 | (1,629,164) |

(A company limited by guarantee)

Other general funds

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

| 17. STATEMENT OF F | UNDS (continu | ued) | | | , | |
|--|--|-------------|---------------|------------------|-------------------------|--------------------------------------|
| Restricted fixed asset fu | nds | | | | | |
| DfE/ESFA unspent capital grants DfE/ESFA spent capital | 145,325 | • ' | (9,447) | (116,954) | . • | 18,924 |
| grants Capital expenditure from | 524,722 | - | (17,723) | 116,954 | • | 623,953 |
| other funds - spent Capital expenditure from | 437,332 | • | (101,733) | 66,236 | - | 401,835 |
| GAG Capital transferred from | 56,259 | - | (25,847) | • | - | 30,412 |
| LA | 11,280,866 | - | (199,319) | | • | 11,081,547 |
| Devolved formula capital Other unspent capital | • | 21,512 | (15,656) | - | - | 5,856 |
| grants | | 19,778 | - | | | 19,778 |
| | 12,444,504 | 41,290 | (369,725) | 66,236 | - | 12,182,305 |
| Total restricted funds | 11,120,120 | 4,366,200 | (5,047,850) | 11,671 | 103,000 | 10,553,141 |
| Total of funds | 11,358,388 | 4,767,217 | (5,308,428) | - | 103,000 | 10,920,177 |
| STATEMENT OF FUNDS | - PRIOR YEAR | ₹ . | | | | |
| v | Balance at 1 September 2015 £ | Income £ | Expenditure £ | Transfers in/out | Gains/ (Losses) £ | Balance at 31 August 2016 £ |
| Unrestricted funds | | | | | | |
| Unrestricted funds | 274,455 | 443,289 | (479,476) | - | - | 238,268 |

(70,171)

373,118

274,455

70,171

(409,305)

238,268

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

17. STATEMENT OF FUNDS (continued)

| 17. STATEMENT OF FUNDS (continued) | | | | | | |
|---|-----------|------------|-------------|-----------|-----------|-------------|
| Restricted funds | | | | | | |
| General annual grant | | | | | | |
| (GAG) | 1,002 | 2,856,401 | (2,828,027) | (25,833) | _ | 3,543 |
| Local authority grants | 35,160 | 317,092 | (352,252) | - | _ | - |
| Other DfE/ESFA grants | 403 | 493,669 | (494,072) | - | - | - |
| Restricted donations | 2,076 | 94,311 | (96,159) | _ | - | 228 |
| School meals | ` - | 168,687 | (116,544) | - | - | 52,143 |
| FF&E grant funding | 403,177 | - | - | (158,418) | - | 244,759 |
| Miscellaneous restricted | 8,100 | 15,592 | (15,342) | - | - | 8,350 |
| SEN funding | • | 38,677 | (38,677) | - | - | - |
| Pupil premium | 37 | 137,700 | (135,170) | - | - | 2,567 |
| Transfer from LA | 43,428 | - | (43,402) | - | | 26 |
| Pension reserve | (736,000) | - | (82,000) | - | (818,000) | (1,636,000) |
| | (242,617) | 4,122,129 | (4,201,645) | (184,251) | (818,000) | (1,324,384) |
| Restricted fixed asset fun | ds | | | | | |
| DfE/ESFA unspent capital | | | | | | |
| grants | 497,606 | 136,544 | - | (488,825) | - | 145,325 |
| DfE/ESFA spent capital | | | | | | |
| grants | 36,717 | - | (12,117) | 500,122 | - | 524,722 |
| Capital expenditure from | | | | • | | |
| other funds - unspent | - | 22,031 | •, | (22,031) | - | |
| Capital expenditure from other funds - spent | 273,653 | - | (5,473) | 169,152 | - | 437,332 |
| Capital expenditure from | • | | , , , | · | | |
| GAG | 51,154 | - | (20,728) | 25,833 | - | 56,259 |
| Capital transferred from LA | 5,122,038 | 6,412,285 | (253,457) | - | - | 11,280,866 |
| | 5,981,168 | 6,570,860 | (291,775) | 184,251 | - | 12,444,504 |
| Total restricted funds | 5,738,551 | 10,692,989 | (4,493,420) | - | (818,000) | 11,120,120 |
| Total of funds | 6,013,006 | 11,066,107 | (4,902,725) | _ | (818,000) | 11,358,388 |

The transfer between restricted General Annual Grant fund and restricted fixed asset funds represents amounts capitalised during the period and capital monies used for revenue expenditure.

The specific purposes for which the funds are to be applied are as follows:

Restricted fixed asset funds amounting to £12,137,746 will be reserved against future depreciation charges. The remaining £44,559 relates to unspent capital grants, which will be used to enhance the Academy Trust's facilities.

Restricted general funds will be used for educational purposes in line with the Academy Trust's objects and its funding agreement with the ESFA.

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

17. STATEMENT OF FUNDS (continued)

Under the funding agreement with the Secretary of State, the Trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2017.

ANALYSIS OF ACADEMIES BY FUND BALANCE

Fund balances at 31 August 2017 were allocated as follows:

| | Total | lotal |
|---|-------------|-------------|
| | 2017 | 2016 |
| | 3 | £ |
| Bourton Meadow Academy | 276,806 | 289,179 |
| George Grenville Academy | 16,206 | 36,175 |
| Lace Hill Academy | 225,367 | 231,266 |
| Central services | 2,493 | (6,736) |
| Total before fixed asset fund and pension reserve | 520,872 | 549,884 |
| Restricted fixed asset fund | 12,182,305 | 12,444,504 |
| Pension reserve | (1,783,000) | (1,636,000) |
| Total | 10,920,177 | 11,358,388 |
| | | |

ANALYSIS OF ACADEMIES BY COST

Expenditure incurred by each academy during the year was as follows:

| | Teaching and educational support staff costs £ | Other support staff costs £ | Educational supplies £ | Other costs excluding depreciat- ion £ | Total 2017 £ | Total 2016 £ |
|---|---|-----------------------------|------------------------|--|--------------------|--------------------|
| Bourton Meadow Academy George Grenville | 1,976,502 | 456,868 | 363,668 | 272,819 | 3,069,857 | 3,285,798 |
| Academy Lace Hill Academy | 683,795 393,868 | 86,306 108,401 | 44,430 98,977 | 148,606 127,211 | 963,137 728,457 | 888,225 506,082 |
| | 3,054,165 | 651,575 | 507,075 | 548,636 | 4,761,451 | 4,680,105 |

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

| 18. | ANALYSIS | OF NET | ASSETS | BETWEEN FUNDS |
|-----|-----------------|--------|---------------|---------------|
| | | | | |

| 10. ANALTSIS OF NET ASSETS BETWEEN FO | DUDO | | • | |
|---------------------------------------|-------------------------|---|-----------------------------------|-----------------------------|
| | Unrestricted funds 2017 | Restricted general funds 2017 £ | Restricted fixed asset funds 2017 | Total funds 2017 £ |
| Tangible fixed assets | - | • | 12,137,746 | 12,137,746 |
| Current assets | 244,883 | 709,880 | 44,559 | 999,322 |
| Creditors due within one year | 11,324 | (430,215) | • | (418,891) |
| Creditors due in more than one year | (15,000) | - | - | (15,000) |
| Pension Scheme liability | - | (1,783,000) | - | (1,783,000) |
| Difference | 125,829 | (125,829) | - | - |
| | 367,036 | (1,629,164) | 12,182,305 | 10,920,177 |
| ANALYSIS OF NET ASSETS BETWEEN FUNDS | PRIOR YEAR | | | |
| | Unrestricted | Restricted | Restricted | Total |
| | funds | general funds | fixed asset funds | funds |
| | 2016 | 2016 | 2016 | 2016 |
| | £ | £ | £ | £ |
| Tangible fixed assets | - | - | 12,299,179 | 12,299,179 |
| Current assets | 238,268 | 603,239 | 145,325 | 986,832 |
| Creditors due within one year | - | (291,623) | - | (291,623) |
| Pension scheme liability | - | (1,636,000) | - | (1,636,000) |
| | 238,268 | (1,324,384) | 12,444,504 | 11,358,388 |
| | | | | |

19. PENSION COMMITMENTS

The Trust's employees belong to two principal pension schemes: the Teacher's Pension Scheme for England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Buckinghamshire County Council. Both are Multi-employer defined benefit pension schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 March 2016.

Contributions amounting to £58,817 were payable to the schemes at 31 August 2017 (2016 - £56,626) and are included within creditors.

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

19. PENSION COMMITMENTS (continued)

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, unfunded, defined benefit scheme, governed by the Teachers' Pensions Regulations 2010, and the Teachers' Pension Scheme Regulations 2014. These regulations apply to teachers in schools and other educational establishments, including academies, in England and Wales that are maintained by local authorities. In addition, teachers in many independent and voluntary-aided schools and teachers and lecturers in some establishments of further and higher education may be eligible for membership. Membership is automatic for full-time teachers and lecturers and, from 1 January 2007, automatic too for teachers and lecturers in part-time employment following appointment or a change of contract. Teachers and lecturers are able to opt out of the TPS.

The Teachers' Pension Budgeting and Valuation Account

Although members may be employed by various bodies, their retirement and other pension benefits are set out in regulations made under the Superannuation Act (1972) and Public Service Pensions Act (2013) and are paid by public funds provided by Parliament. The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Act.

The Teachers' Pensions Regulations 2010 require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pension increases). From 1 April 2001, the Account has been credited with a real rate of return, which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return.

Valuation of the Teachers' Pension Scheme

The latest actuarial review of the TPS was carried out as at 31 March 2012 and in accordance with The Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014.

The valuation report was published by the Department on 9 June 2014. The key results of the valuation are:

- employer contribution rates set at 16.4% of pensionable pay; in line with current regulations, not, including the additional 0.08% employers pay for the cost of Scheme administration;
- total scheme liabilities for service to the effective date of £191.5 billion, and notional assets of £176.6 billion giving a notional past service deficit of £15.0 billion;
- an employer cost cap of 10.9% of pensionable pay;
- Actuarial assessments are undertaken in intervening years between formal valuations for financial reporting purposes, using updated membership data.

The new employer contribution rate and administration levy for the TPS were implemented in September 2015.

The employer's pension costs paid to TPS in the period amounted to £258,071 (2016 - £239,513).

A full copy of the valuation report and supporting documentation is on the Teachers' Pensions website (www.teacherspensions.co.uk/news/employers/2014/06/publication-of-the-valuation-report.aspx).

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

19. PENSION COMMITMENTS (continued)

Under the definitions set out in FRS 102, the TPS is a multi-employer pension scheme. The trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

Scheme Changes

Lord Hutton, who chaired the Independent Public Service Pensions Commission, published his final report in March 2011 and made recommendations about how pensions can be made sustainable and affordable, whilst remaining fair to the workforce and the taxpayer. The Government accepted Lord Hutton's recommendations as the basis for consultation and Ministers engaged in extensive discussions with trade unions and other representative bodies on reform of the TPS. Those discussions concluded on 9 March 2012, and the Department published a Proposed Final Agreement, setting out the design for a reformed TPS to be implemented from 1 April 2015.

The key provisions of the reformed scheme include: a pension based on career average earnings; an accrual rate of 1/57th; and a Normal Pension Age equal to State Pension Age, but with options to enable members to retire earlier or later than their Normal Pension Age. Importantly, pension benefits built up before 1 April 2015 will be fully protected.

In addition, the Proposed Final Agreement includes a Government commitment that those within 10 years of Normal Pension Age on 1 April 2012 will see no change to the age at which they can retire, and no decrease in the amount of pension they receive when they retire. There will also be further transitional protection, tapered over a three and a half year period, for people who would fall up to three and a half years outside of the 10 year protection.

In his interim report of October 2010, Lord Hutton recommended that short-term savings were also required, and that the only realistic way of achieving these was to increase member contributions. At the Spending Review 2010 the Government announced an average increase of 3.2 percentage points on the contribution rates by 2014-15. The increases have been phased in since April 2012.

The arrangements for a reformed Teachers' Pension Scheme, in line with the remainder of the recommendations made by Lord Hutton, have now been implemented. The Career Average Revalued Earnings (CARE) scheme was implemented from 1 April 2015, whereby benefits will accrue on a career average basis and there is a normal pension age aligned to the state pension age.

Local Government Pension Scheme

The LGPS is a funded defined benefit scheme, with assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2017 was £315,000 (2016 - £288,000), of which employer's contributions totalled £252,000 (2016 - £231,000) and employees' contributions totalled £63,000 (2016 - £57,000). The agreed contribution rates for future years are 22.8% for employers and between 5.5% - 12.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

THE BOURTON MEADOW EDUCATION TRUST (A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

| 19. | PENSION (| COMMITMENTS | (continued) |) |
|-----|-----------|-------------|-------------|---|
|-----|-----------|-------------|-------------|---|

Principal actuarial assumptions:

| | 2017 | 2016 |
|--|--------|--------|
| Discount rate for scheme liabilities | 2.60 % | 2.20 % |
| Expected return on scheme assets at 31 August | 2.60 % | 2.20 % |
| Rate of increase in salaries | 4.20 % | 4.10 % |
| Rate of increase for pensions in payment / inflation | 2.70 % | 2.30 % |

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

| | 2017 | 2016 |
|---|--|--|
| Retiring today Males Females | 23.9 26.0 | 23.8 26.2 |
| Retiring in 20 years Males Females | 26.2 28.3 | 26.1 28.5 |
| Sensitivity analysis | At 31 August 2017 £ | At 31 August 2016 £ |
| Discount rate +0.1% Discount rate -0.1% Mortality assumption - 1 year increase Mortality assumption - 1 year decrease CPI rate +0.1% CPI rate -0.1% | 88,000 (90,000) (108,000) 105,000 (78,000) 76,000 | 76,000 (77,000) (76,000) 75,000 (65,000) 64,000 |
| The Trust's share of the assets in the scheme was: | | |
| , | Fair value at | Fair value at |

| | Fair value at 31 August 2017 £ | Fair value at 31 August 2016 £ |
|--|--|--|
| Equities Debt instruments Property Cash and other liquid assets Other assets | 862,000 351,000 114,000 53,000 164,000 | 711,000 327,000 106,000 43,000 113,000 |
| Total market value of assets | 1,544,000 | 1,300,000 |

The actual return on scheme assets was £183,000 (2016 - £208,000).

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

19. PENSION COMMITMENTS (continued)

The amounts recognised in the Statement of financial activities are as follows:

| | 2017 £ | | 2016 £ |
|---|--|-------------|---|
| Interest income Interest cost Current service cost Administration expenses | 32,000 (65,000) (468,000) (1,000) | | 42,000 (65,000) (283,000) (7,000) |
| Total | (502,000) | == | (313,000) |
| Movements in the present value of the defined benefit obligation were a | as follows: | | |
| | 2017 £ | | 2016 £ |
| Opening defined benefit obligation Current service cost Interest cost Employee contributions Actuarial (gains)/losses Benefits paid Closing defined benefit obligation Movements in the fair value of the Trust's share of scheme assets: | 2,936,000 468,000 65,000 63,000 (188,000) (17,000) 3,327,000 | | 1,598,000 283,000 65,000 57,000 938,000 (5,000) 2,936,000 |
| Movements in the fair value of the Trust's Shale of Scheme assets. | 2017 | , | 2016 |
| Opening fair value of scheme assets Interest income Actuarial gains/(losses Employer contributions Employee contributions Benefits paid Administration expenses | 1,300,000 32,000 (85,000) 252,000 63,000 (17,000) (1,000) | | 862,000 42,000 120,000 231,000 57,000 (5,000) (7,000) |
| Closing fair value of scheme assets | 1,544,000 | | 1,300,000 |

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

20. OPERATING LEASE COMMITMENTS

At 31 August 2017 the total of the Academy trust's future minimum lease payments under non-cancellable operating leases was:

| | 2017 | 2016 |
|-------------------------|--------|--------|
| Amounto moughto. | £ | £ |
| Amounts payable: | | |
| Within 1 year | 14,452 | 14,305 |
| Between 1 and 5 years | 15,869 | 28,427 |
| After more than 5 years | • | 1,894 |
| Total | 30,321 | 44,626 |

21. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | | 2017 £ | 2016 £ |
|-----|---|-----------|-------------|
| ` | Net (expenditure)/income for the year (as per Statement of Financial | , | |
| | Activities) | (541,211) | 6,163,382 |
| | Adjustment for: | | |
| | Depreciation charges | 344,622 | 291,775 |
| | Dividends, interest and rents from investments | (3,410) | (1,702) |
| | Decrease in debtors | 106,518 | 62,720 |
| | Increase in creditors | 123,478 | 72,527 |
| | Capital grants from DfE and other capital income | (21,512) | (158,575) |
| | Defined benefit pension scheme obligation inherited | 217,000 | 52,000 |
| | Defined benefit pension scheme cost less contributions payable | 33,000 | 30,000 |
| | Net (loss) on assets and liabilities from local authority on conversion | - | (6,412,285) |
| | Net cash provided by operating activities | 258,485 | 99,842 |
| 22. | ANALYSIS OF CASH AND CASH EQUIVALENTS | | |
| | | 2017 | 2016 |
| | | £ | £ |
| | Cash at bank & in hand | 858,754 | 739,746 |
| | Total | 858,754 | 739,746 |
| | \cdot | | |

23. MEMBERS' LIABILITY

Each member of the Charitable Company undertakes to contribute to the assets of the Company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017

24. RELATED PARTY TRANSACTIONS

Owing to the nature of the Trust's operations and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Trust's financial regulations and normal procurement procedures.

Mr P J Fealey, a trustee of The Bourton Meadow Education Trust is also a Director of Buckingham Youth Clubs. In this capacity, he is not directly involved in making decisions relating to transactions with the academy.

All the transactions with Buckingham Youth Clubs were conducted at arms length and in accordance with the Academy Trust's financial regulations and normal procurement procedures. Mr P J Fealey received no benefit from any such arrangement.

The transactions are as follows:

- The Bourton Meadow Education Trust purchased services totalling £Nil (2016 £168).
- No amounts were outstanding at either the current or prior year end.

No other related party transactions took place in the year other than the above and those disclosed in note 12.

25. AGENCY ARRANGEMENTS

The Academy Trust distributes teaching school bursary funds to students as an agent for ESFA. In the accounting period ending 31 August 2017 the Trust received £34,486 and disbursed £33,300 from the fund. An amount of £1,186 is included in other creditors relating to undistributed funds that is repayable to the ESFA.