# Connect Schools Academy Trust (previously Crofton Schools Academy Trust)

(A company limited by guarantee)

**Annual Report and Financial Statements** 

For the Year Ended 31 August 2017

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# (A company limited by guarantee)

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## (A company limited by guarantee)

# Reference and Administrative Details of the Academy Trust, its Trustees and Advisers For the Year Ended 31 August 2017

Members

David Figg (appointed 22 November 2017)

Peter Goodwin (appointed 1 September 2016)

Diane Moss

Leigh Sims (appointed 1 September 2016)

**Trustees** 

Andrea Carter, Executive Head Teacher

Sandra Clements

David Figg (resigned 20 October 2017)

Susan Hannay

Diane Moss, Chair of Trustees

Christopher Munday

Scott Pinder (appointed 20 September 2017)

Company registered number

07824714

Company name

Connect Schools Academy Trust

Principal and registered office Crofton Junior School

Crofton Junior School Towncourt Lane

Orpington Kent BR5 1EL

Senior Leadership

Team

Andrea Carter, ExecutiveHead Teacher

Georgina Baron, Assistant Head Teacher - Crofton Junior School

Sarah Branwood, Senior Assistant Head Teacher - Crofton Junior School (deceased 11 November 2017)

Lisa Buddin, Business Manager (resigned 29 October 2017)

Aimee Day, Assistant Head Teacher - Crofton Infant School (resigned 21 May 2017)

Wendy Giles, Head Teacher - Crofton Infant School

Patricia Jolly, Assistant Head Teacher - Crofton Junior School

Susan King, Head Teacher - Crofton Junior School

Suzanne Leader, Assistant Head Teacher - Crofton Junior School

Karen Rumbold, Assistant Head Teacher - Crofton Infant School (resigned 26 March 2017)

Joanna Styles, Assistant Head Teacher - Crofton Infant School

Deborah Weaver, Assistant Head Teacher - Inclusion

Independent auditors

UHY Kent LLP t/a UHY Hacker Young

Chartered Accountants and

Statutory Auditors Thames House Roman Square Sittingbourne Kent ME10 4BJ

Bankers

Lloyds TSB PO Box 1000 Bromley

Kent BX1 1LT

Trustees' Report For the Year Ended 31 August 2017

The trustees present their annual report together with the audited financial statements of Connect Schools Academy Trust (the academy trust) for the year ended 31 August 2017. The trustees confirm that the annual report and financial statements of the academy trust comply with the current statutory requirements and the requirements of the academy trust's governing document.

#### Structure, governance and management

#### Constitution

The academy trust is a charitable company limited by guarantee and was set up by a memorandum of association on 26 October 2011. The academy trust's memorandum and articles of association are the primary governing documents of the academy trust. The memorandum and articles of association were amended by special resolution which was filed on 18 March 2015 following the trust's appointment to become a sponsor school academy.

The trustees act as the directors of the academy trust for the purposes of company law.

As the trust grows we must ensure that governance remains efficient and effective.

The trust is currently appointing additional Members to give further strength to this layer of governance. The newly constituted group of Members will comprise the Chair of the Board of Trustees plus four independent Members drawn from the community.

The new Articles of Association will allow for a Board of Trustees comprising up to eleven trustees: a member of the LGB from each school (or cluster of schools), the Executive Head Teacher and five independent trustees

Details of the trustees who served throughout the year, except as noted, are included in the Reference and Administrative Details on page 1.

### Members' Liability

Each Member of the academy trust undertakes to contribute to the assets of the academy trust in the event of it being wound up whilst they are a Member, or within one year after they cease to be a Member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a Member.

#### Trustees' indemnities

The individual academies each maintain trustees' and officers' liability insurance which gives appropriate cover for any legal action brought against trustees or other officers of the academy trust. The academy trust has also granted indemnities to each of its trustees and other officers to the extent permitted by law. Qualifying third party indemnity provisions (as defined by section 234 of the Companies Act 2006) were in force during the year and remain in force, in relation to certain losses and liabilities which the trustees or other officers may incur to third parties in the course of acting as trustees or officers of the academy trust.

Details of the insurance cover are provided in note 12 to the financial statements.

#### **Principal Activities**

The academy trust's principal object and activity is to manage Connect Schools Academy Trust provision of education to pupils between the ages of 4 and 11.

#### Method of recruitment and appointment or election of trustees

The trustee structure under the terms of the Articles of Association is referred to above.

There are currently five appointed independent trustees.

The academy trust may also have any additional or further trustees as appointed in accordance with the Articles.

An independent trustee's term of office is four years but a trustee is eligible for re-election at the meeting at which they retire.

Appropriate training is provided to all new trustees, as required.

Trustees' Report (continued)
For the Year Ended 31 August 2017

#### Policies and procedures adopted for the induction and training of trustees

During the year under review the Board of Trustees met 9 times and there were 6 Local Governing Body meetings. The training and induction provided for new trustees will depend on their existing experience. Where necessary induction will provide training on charity and educational legal and financial matters. The schools purchase a training package from the local private provider.

#### Organisation structure

The academy trust consists of two academies and a pre-school: Crofton Infant School, Crofton Junior School and Greenwood Pre-School. The Executive Head Teacher is Accounting Officer for the academy trust as a whole, and each academy has its own Head Teacher.

The trustees of the academy trust are supported by a combined Local Governing Body and lead governors with responsibility of finance, personnel and safeguarding as follows:

The organisation structure consists of three governance levels: the members, the trustees and local governors.

The trustees are responsible for the vision and direction of the trust, adopting an annual strategic plan and budget, monitoring the academy trust by the use of budgets and making major decisions about the development of the academy trust, capital expenditure and senior staff appointments.

The aim of the management structure is to devolve responsibility and encourage involvement in decision making at all levels. The Senior Leadership Team comprises the Executive Head Teacher, Head Teacher, Senior Assistant Head Teacher and six Assistant Head teachers, together with the Business Manager. These managers control the academies at an executive level implementing the policies laid down by the trustees and reporting back to them. As a group the Senior Leadership Team are responsible for the authorisation of spending within agreed budgets and the appointment of staff, though appointment boards for teaching posts always contains a governor.

The Middle Management Team includes Curriculum Area Leaders and Lead Practitioners. Along with the Senior Leadership Team, these leaders are responsible for the day to day operation for the academy trust, in particular organising the teaching staff, facilities and pupils.

The key management personnel of the academy trust comprise the trustees and senior leadership team as disclosed on page 1.

The remuneration policy, setting the terms and conditions for the key management personnel, was developed and approved by the board of trustees, after taking advice from the Executive Head Teacher and following guidance from the relevant professional pay review bodies. Naturally the Executive Head Teacher was not involved in setting her own remuneration package.

The only trustee who is remunerated is the Executive Head Teacher, and she only receives remuneration in respect of services provided under her contract of employment, and not in respect of her role as trustee. Specific disclosures concerning staff trustees' remuneration is included in note 10.

The day to day running of the remuneration policy is delegated to the Executive Head Teacher and monitored by the Business Manager and Lead Finance Governor. All details for setting pay and remuneration of key management personnel are set out in the pay policy and appraisal policy which are reviewed annually by the board of trustees.

Remuneration of key management personnel is set at an individual level, and where possible the trustees have taken external professional advice which includes benchmarking, market trends and advice on structuring of incentives. Senior management salaries are linked directly to pay spines, helping trustees conclude that each individual receives remuneration at an appropriate level. As such salaries are linked to factors such as length of service and experience. Total remuneration packages include employer pension contribution rates at specific approved rates.

The board always bear in mind the charitable status of the academy trust and in that recognise the fact the trust receives funding under a funding agreement with the Secretary of State for Education, and therefore ensure the remuneration paid to senior management personnel never exceeds a reasonable amount that provides value for money to the trust. The performance of senior management personnel is reviewed on a regular basis to ensure continuing value for money.

Total remuneration paid to senior management personnel is set out in note 11.

Trustees' Report (continued)
For the Year Ended 31 August 2017

#### Risk management

The trustees have assessed the major risks to which each academy is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the academy, and its finances. The trustees have implemented a number of systems to assess risks that the trust faces, especially in the operational areas (e.g. in relation to teaching, health and safety, bullying and school trips) and in relation to the control of finance. They have introduced systems, including operational procedures (e.g. vetting of new staff and visitors, supervision of school grounds) and internal financial controls (see below) in order to minimise risk. Where significant risk still remains they have ensured they have adequate insurance cover. Each academy has an effective system of financial controls and this is explained in more detail in the Governance Statement.

#### Connected organisations, including related parties

Parent-Teacher Association, Crofton Junior School PTA, registration number 1052857, and Crofton Infant School Parent Staff Association, registration number 1052854, are established as separately registered charities, which organise various fund raising events to provide facilities for the pupils of Connect Schools Academy Trust.

#### Objectives, strategies and activities

The Connect Schools Academy Trust's main strategy is encompassed in its school vision which is to provide exciting and challenging educational opportunities for all children. To this end its aims include:

- to help pupils acquire knowledge and skills with understanding at a level appropriate to each pupil's age, aptitude and ability;
- to help pupils become balanced and independent young people, who are able to keep themselves safe and have respect for themselves and for others; and
- to help pupils develop lively, enquiring minds, the ability to question and debate rationally, a range of physical skills and to apply themselves to a range oftasks.

The main objectives, strategies and activities of the academy trust during the year ended 31 August 2017 are summarised below:

#### Crofton Infant School

- Achievement at Crofton Infants continues to be a strength of the school. KS1 results continue to be above both local authority and national results. The school was ranked the highest in Bromley in a number of areas: achievement at the expected standard in reading, achievement at the expected standard in writing, achievement at the greater depth standard in maths, achievement at the expected standard in reading, writing and maths combined and achievement at the greater depth standard in reading, writing and maths combined.
- Parental preference for children to attend Crofton Infant school continues to be extremely high with 612 applications made for September 2017 entry.
- The school continues to be graded as outstanding across all areas in the SEF and there is strong evidence to support this.
- All teaching at the school is now good or better, with the 50% percentage of teachers having an outstanding teacher profile.
- A bespoke assessment system for Key Stage 1 has been devised. This assessment system enables tracking and detailed analysis
  of progress, attainment and combined scores to be produced instantly.
- Parents have a better understanding of how their child is attaining in school as termly reports are now sent home to parents detailing attainment in core subjects, attendance, behaviour and effort.
- To further enhance the continuous provision within EYFS, three classroom lofts have been installed. The additional space allows for more areas of learning to be continually offered to children whilst inside.
- Children have benefited from many external trips that have been linked to work in school. These have included trips to the Natural History Museum, Bodiam Castle, The London Planetarium, Hastings Sea Life Centre and Howett's Zoo as well as visiting local churches, the library and shops. Theatre companies, a mobile farm and local residents and workers have also visited school to support and enhance our curriculum.
- Extra-curricular clubs have expanded giving children additional opportunities to pursue interests outside of school. These now include: performing arts. chess, choir, art, gymnastics, dance, martial arts, multi sports and Spanish.
- Children have continued to benefit from a wide range of sport activities that are provided by external coaches four lunchtimes a week. Over 70% of our children now take part in at least 3 lunchtime sport activities each week.
- Links with other schools, and the community, were further developed through network links both locally and further afield and local cluster groups, resulting in the sharing of good practise and moderation sessions
- Parents continue to support the school in all its aims. Their support is shown in their response to questionnaires and parent forums; work at home with homework, attendance at school events, parent workshops and parents' evenings, fundraising and PSA meetings and most importantly in the partnership on a day to day basis with school staff.

Trustees' Report (continued)
For the Year Ended 31 August 2017

#### Objectives, strategies and activities (continued)

#### Crofton Junior School

- The school is graded as outstanding across the board in the SEF and there is strong evidence to support this.
- All teaching at the school is now good or better, with the percentage of outstanding teacher profiles having increased to 61% this
  year.
- Results remain high and well above the national in all areas. In 2017 the combined score at KS2 at 92% was one of the highest in Bromley with Bromley achieving highly in the national rankings.
- Children have benefited from many external trips that have been linked to work in school. These have included trips to The Crofton Roman Villa, Horton Kirby, Wingham Wildlife park, Hever Castle and the Maritime Museum.
- The extra music lessons at Crofton by specialised teachers have ensured that more children have taken up learning an instrument and the chamber choir and orchestra have played at several events over the year.
- Children have benefited from a greater range of sporting opportunities as a result of the new P.E. funding. They are experiencing many new sports and Crofton as a school has been successful in local sporting events such as the Bromley Cross Country and Athletics.
- Extra-curricular clubs have expanded giving children additional opportunities to pursue interests outside of school. These now
  include: performing arts, music, choir, art, cross country, martial arts and Spanish.
- The garden has continued to flourish, children enjoy attending Gardening club and this year won an award from the London Children's Flower Society.
- Links with other schools have verified moderation in all year groups and visits have ensured that teachers keep abreast with all
  new initiatives and best practice in their subjects.
- Crofton Junior this year has been recognised as being a school of success by the Major of London for exceptional work sharing good practice.

#### Greenwood Pre-School

Since joining the Trust in April 2017, Greenwood Pre-school has under gone many positive changes to embed the Trust's vision for outstanding early years' education.

- Teaching and Learning is monitored closely due to the implementation of a curriculum monitoring and improvement calendar. Managers and the Trust Lead regularly monitor staff's observations and assessments of children as well as observe practice and deliver feedback through a rigorous performance management cycle.
- Children's progress is being closely tracked through the implementation of observation and assessment software. Practitioners
  track children's progress throughout the year and intervene when appropriate.
- Parents have a better understanding of how their child is progressing due to the implementation of regular parent's evenings.
   These are held three times a year and are an opportunity for parents to share the progress their child is making at home as well as at pre-school.
- Parents have a better understanding of how they can support their child at home through parent workshops. These happen three
  times a year and are based around themes that parents have requested in order to deepen their knowledge of strategies for helping
  at home.
- To further enhance the provision in the outside area an additional area outside the hall has been created. Within this area there is now a gardening area, water wall and mud kitchen for the children to continue exploring and experimenting within.
- Parents have been welcomed into the setting to celebrate occasions throughout the year including a Christmas concert, Easter bonnet parade, sports day and summer picnic.
- New topics have been introduced to further stimulate children's imagination and love for learning in line with the EYFS.
- Staff have received training on Observation and Assessment, Outdoor Learning, Questioning, Lueven Scales, Enabling
  Environments, Safe guarding, Positive Handling, Phonics and Teacher directed activities.
- Daily phonic sessions and small group activities have been established as part of the pre-school routine.

Trustees' Report (continued)
For the Year Ended 31 August 2017

#### Public benefit

Connect Schools Academy Trust strives to promote and support the advancement of education within the Orpington area. The trust provides an extensive programme of educational and recreational activity designed to contribute to the overall education of our students in areas such as academic distinction, music the arts and sport.

Wherever possible the trust also aims to contribute to the benefit of the wider public, through the provision of incidental educational and other planned activities. Over the year, the contributions that benefited the local community included the following:

- provide Year 10 children from local secondary schools with work placements;
- extensive involvement and support for school sporting activities including regular fixtures in the local primary school football league and taking part in the Crystal Palace cross country;
- running a charity week in June where the children organise fund raising activities and choose a charity to support, along
  with own clothes days the Trust raised money for the following charities British Heart Foundation, Cancer Research,
  Help for Heroes, Children In Need, NSPCC and Red Nose Day
- the school is made available for use by the local Maypole Queen dance practice each year and let to various local community groups;
- the schools participate in many local community events such as local schools concert and the choir sing at local events.

#### Going concern

After making appropriate enquiries, the trustees have a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

#### Financial key performance indicators

The trustees consider that the following are key performance indicators for the academy trust and are pleased that expectations for all key performance indicators listed have been successfully met during the year for the reasons stated:

KPI	Measure against expectation
Pupils numbers (leading directly to the Education Skills and Funding Agency ("ESFA") funding level)	The Crofton Infant and Junior schools remains popular and over- subscribed, we believe this is likely to continue with our current Ofsted rating 'Outstanding' in our Infant school.
General financial stability - aim for income to match expenditure each year	The revenue funds result for 2016/17 is a deficit of £54k after the deduction of pension charges of £148k. Our prudent approach to budgeting means that we have £371k revenue reserves carried forward into 2017/18. We are currently forecasting a small deficit in 2017/18 but the reserves we have built will help us to meet any funding deficit in future years that may result due to pressures in the educational sector.
Percentage of income received from ESFA spent on total staff costs	81% - as we grow our trust we have had to create our central team and this percentage will decrease as other schools join the trust.
Staff costs as a percentage of grant income	The percentage of budget spent on staff costs remains in line with best practice.
Ofsted inspection results	"Outstanding" Crofton Infant School March 2016 "Good" Crofton Junior School November 2013

Trustees' Report (continued)
For the Year Ended 31 August 2017

#### Financial review

Most of the academy trust's recurrent income is obtained from the ESFA in the form of grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the year ended 31 August 2017 and the associated expenditure are shown as restricted funds in the statement of financial activities.

Total income for the year was £6,305,207, which compares to £6,702,708 in the previous year. The reduction in income is largely because the comparative figure includes capital grants of £553,757, of which the majority relates to Condition Improvement Funding for specific capital projects completed during 2015/16.

The incoming resources for the year have not been sufficient to cover total resources expended of £6,667,248 resulting in net expenditure for the year of £362,041, as shown on the Statement of Financial Activities (SOFA). This includes a net reduction of £308,036 on restricted asset funds, arising due to a depreciation charge of £330,313, a non-cash movement which writes off the cost of capitalized assets over their useful lives, notably the school buildings.

The result on revenue funds is therefore a deficit of £54,005, although this is after non-cash pension charges of £148,000 (see later). Total transfers of £123,670 have then been made to fixed asset funds.

The total net movement in funds also includes an exceptional actuarial gain on the Local Government Pension Scheme (LGPS) of £428,000, leaving a net increase to funds for the year of £65,959. The actuarial gain is only part of the overall decrease in the LGPS liability of £280,000. The balancing charge of £148,000 relates to other non-cash FRS 102 pension costs and is included within the resources expended shown on the SOFA.

At 31 August 2017, the net book value of fixed assets was £13,078,199 and movements in tangible fixed assets are shown in note 13 to the financial statements. During the period the assets were used exclusively for providing education and the associated support services to the pupils of the academy trust.

#### Financial position

The academy trust held fund balances at 31 August 2017 of £12,673,560. These funds comprise restricted fixed asset funds of £13,078,199, other restricted funds of £107,541 and unrestricted funds of £263,820. There is also a pension reserve deficit of £776,000.

The only fund in deficit at 31 August 2017 is the LGPS reserve and the decrease in the year has been explained in the financial review above. Employer contributions are reviewed every three years in consultation with the scheme's administrators, and employer contributions due by the academy trust have been fixed for the three years from 1 April 2017.

The deficit on the LGPS does not mean that an immediate liability crystallises. The deficit results in a cash flow effect for the academy trust in the form of possible future increases in pension contributions, which, if required, will be met from the budgeted annual income. There is therefore no direct impact on the free reserves of the academy trust because of recognising the deficit.

#### Financial and risk management objectives and policies

Each academy uses various financial instruments including cash and various items such as trade debtors and trade creditors that arise directly from its operations. The main purpose of these financial instruments is to raise finance for the academy trust's operations.

The existence of these financial instruments exposes each academy to a number of financial risks which are described in more detail below. The main risks arising from the trust's financial instruments are liquidity risk and cash flow interest rate risk.

Liquidity risk - each academy manages its cash resources, including sufficient working capital, so that all its operating needs are met without the need for short-term borrowing.

Interest rate risk - each academy earns interest on cash deposits and with interest rates currently low, the directors will take appropriate action to ensure they maximise the income from these deposits.

Credit risk - this arises from the possibility that amounts owed to the academies will not be repaid. Neither academy partakes in credit activities so are only exposed to credit risk as it arises from normal business. Credit risk is managed through the use of approved banks and the prompt collection of amounts due.

#### Principal risks and uncertainties

The main risks that the academy trust is exposed to are summarised below. For each of these risks the probability, impact and seriousness have been considered together with appropriate action and avoidance plans:

Strategic and reputational - this covers unfavourable Ofsted reports, risk of uncontrollable events and insufficient demand for academy service, competition from other schools with similar objects and little scope for differentiation. Also includes the capacity of existing buildings to deliver teaching and learning to students.

Trustees' Report (continued)
For the Year Ended 31 August 2017

#### Principal risks and uncertainties (continued)

Finance risk - the risk of the academy trust not operating within its budget and running a deficit. Risks linked to income not increasing at the same rate of inflation over the coming years. There are also risks in connection with the deficit on the Local Government Pension Scheme, although the trustees are comfortable with the current level of employer contributions the academy trust is required to pay.

#### Reserves policy

The trustees review the reserve levels of the academy trust annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of the reserves. The trustees have determined that the permitted level of free reserves for recurrent costs should be maintained in order to provide sufficient working capital to cover delays between spending and receipt of grants, and to provide a cushion to deal with unexpected emergencies such as urgent maintenance.

#### Plans for future periods

The trustees' main plans for future periods are to:

- Maintain a drive for outstanding standards irrespective of the change in the educational landscape;
- To grow the trust by adding further existing primary schools and a free school;
- Ensure the trust stays at the forefront of technology development;
- To secure an outstanding Ofsted judgement at Crofton Junior School;
- To secure the trust image in the wider community through engagement at a national level e.g. FASNA conferences and regional school commissioner events; and
- Encourage local pre-schools to join the trust to enhance the quality of local pre-school education.

#### Disclosure of information to auditors

In so far as the trustees are aware:

- there is no relevant audit information of which the company's auditor is unaware; and
- the trustees have taken all the steps they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

#### Auditors

The auditors, UHY Hacker Young, have indicated their willingness to remain in office, and the audit process will be reviewed in detail and re-appointment of the auditors will be considered following the forthcoming Annual General Meeting.

This report, incorporating the Strategic report, was approved by order of the Executive Committee of the academy trust, as the company directors, on 4 December, 2017 and signed on the board's behalf by:

Diane Moss, Chair of Trustees

Andrea Carter, Accounting Officer

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#### **Governance Statement**

#### Scope of responsibility

As trustees, we acknowledge we have overall responsibility for ensuring that Connect Schools Academy Trust has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The board of trustees has delegated the day-to-day responsibility to the Executive Head Teacher, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Connect Schools Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the board of trustees any material weaknesses or breakdowns in internal control.

#### Governance

The information on governance included here supplements that described in the trustees' report and in the trustees' responsibilities statement. The board of trustees has formally met 9 times during the year. Attendance during the year at meetings of the board of trustees was as follows:

Trustee	Meetings attended	Out of a possible
Andrea Carter, Executive Head Teacher	9	9
Sandra Clements	8	9
David Figg (resigned 20 October 2017)	6	9
Susan Hannay	9	. <b>9</b>
Diane Moss, Chair of Trustees	9	9
Christopher Munday	9	9

Scott Pinder was appointed on 20 September 2017 and therefore did not attend any meetings during the year.

There is a joint Local Governing Body with an appointed Finance Link Governor whose responsibilities include monitoring budgets and advising on setting of budgets. The Finance Link Governor provides a financial report to the Local Governing Body which meets each half term.

Crofton Infant School and Junior School - attendance at Local Governing Body meetings in the year was as follows:

Governor	Meetings attended	Out of a possible
Samantha Bartlett	6	6
David Figg (resigned 20 October 2017)	4	6
Wendy Giles	6	6
Elizabeth Griffiths	6	6
Claire Harris	5	6
Naureen Khalid	6	6
Susan King	6	6
Polly Lockwood	6	6
Kirsty Munro	1	1
Stuart Searle (resigned 4 October 2017)	6	6
Neville Secular	6	6
Stephanie. Younger	6	. 6
Natasha Charles-Lewis (resigned 31 August 2017)	5	6
Tricia Jolly (resigned 26 November 2016)	1	1
Tim Smythe (resigned 31 August 2017)	4	6

Since the trust is a multi-academy trust, it is required to have an audit committee to comply with the Academies Financial Handbook. Its purpose is to assess the risks the academy trust faces and introduce necessary controls and procedures to ensure that these risks are adequately managed. The committee met twice during the year on 22 March 2017 and 18 July 2017.

#### Governance Statement (continued)

#### Review of value for money

As Accounting Officer, the Executive Head Teacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The Accounting Officer considers how the academy trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the academy trust has delivered improved value for money during the year by:

- Targeting resources in key subjects such as literacy and numeracy to include one to one support and small groups
- Increased capacity of Before and After School Club to generate additional income and to satisfy parental demand
- Regularly reviewing contracts and service level agreements

#### The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Connect Schools Academy Trust for the year 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements.

#### Capacity to handle risk

The board of trustees has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the year 1 September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of trustees.

#### The risk and control framework

The academy trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of trustees;
- regular reviews by the Finance Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- · delegation of authority and segregation of duties; and
- identification and management of risks.

The board of trustees has considered the need for a specific internal audit function and has decided to appoint the London Borough of Bromley Local Authority as internal auditor.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. On a semi-annual basis, the internal auditor reports to the board of trustees on the operation of the systems of control and on the discharge of the board of trustees financial responsibilities.

The semi-annual monitoring checks on the school systems help to ensure that appropriate systems are in place and are operating efficiently throughout the year, and narrative reports are issued to trustees after each monitoring visit.

#### Governance Statement (continued)

#### Review of effectiveness

As Accounting Officer, the Executive Head Teacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor;
- the work of the external auditors;
- the work of the executive managers within the academy trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the board of trustees on 4 December, 2017 and signed on their behalf, by:

Diane Moss, Chair of Trustees

DPHOSS

Andrea Carter, Accounting Officer

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(A company limited by guarantee)

#### Statement on Regularity, Propriety and Compliance

As Accounting Officer of Connect Schools Academy Trust I have considered my responsibility to notify the academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2016.

I confirm that I and the academy trust board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook 2016.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

Andrea Carter, Accounting Officer

AJCark

Date: 4 December 2017

(A company limited by guarantee)

Statement of Trustees' Responsibilities For the Year Ended 31 August 2017

The trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Strategic report, the Trustees' report and the financial statements in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees and signed on its behalf by:

Diane Moss

Chair of Trustees

PROSS

Date: 4 December 2017

(A company limited by guarantee)

#### Independent Auditors' Report on the Financial Statements to the Members of Connect Schools Academy Trust

#### Opinion

We have audited the financial statements of Connect Schools Academy Trust for the year ended 31 August 2017 which comprise the Statement of financial activities incorporating income and expenditure account, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

This report is made solely to the academy trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the academy trust's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the academy trust and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the academy trust's affairs as at 31 August 2017 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

#### **Basis of opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the academy trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the academy trust's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditor's report thereon. Our opinion on the financial statements does not cover the information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### (A company limited by guarantee)

### Independent Auditors' Report on the Financial Statements to the Members of Connect Schools Academy Trust

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report including the Strategic Report for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of our knowledge and understanding of the academy trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report including the Strategic Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remunerations specified by law not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of trustees

As explained more fully in the Statement of trustees' responsibilities, the trustees (who are also the directors of the academy trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the academy trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the academy trust's or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. The description forms part of our Auditor's report.

Elizabeth Jordan FCA (Senior statutory auditor)

for and on behalf of

**UHY Kent LLP** 

Chartered Accountants and

Statutory Auditors

Thames House

Roman Square

Sittingbourne

Kent ME10 4BJ

Date:

18 December 2017

(A company limited by guarantee)

Independent Reporting Accountants' Assurance Report on Regularity to Connect Schools Academy Trust and the Education and Skills Funding Agency

In accordance with the terms of our engagement letter dated 25 September 2014 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2016 to 2017, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Connect Schools Academy Trust during the year 1 September 2016 to 31 August 2017 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Connect Schools Academy Trust and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Connect Schools Academy Trust and the ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Connect Schools Academy Trust and the ESFA, for our work, for this report, or for the conclusion we have formed.

#### Respective responsibilities of Connect Schools Academy Trust's accounting officer and the reporting accountant

The Accounting Officer is responsible, under the requirements of Connect Schools Academy Trust's funding agreement with the Secretary of State for Education dated 1 September 2012, and the Academies Financial Handbook extant from 1 September 2016, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2016 to 2017. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### **Approach**

We conducted our engagement in accordance with the Academies Accounts Direction 2016 to 2017 issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

We conducted our work in accordance with Technical Release TECH 08/12 AAF issued by the Institute of Chartered Accountants In England and Wales. In accordance with that Technical Release we have carried out the procedures we consider necessary to be able to report on whether anything has come to our attention which suggests that in all material respects expenditure disbursed and income received have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them. Other than those procedures undertaken for the purposes of our audit of the financial statements of Connect Schools Academy for the year ended 31 August 2017 which provide evidence on regularity, our work was limited to only those additional procedures necessary to provide limited assurance.

The work undertaken to draw to our conclusion included:

- an assessment of the risk of material irregularity and impropriety across all of the academy trust's activities;
- further testing and review of the areas identified through the risk assessment including enquiry, identification of control processes and examination of supporting evidence across all areas identified as well as additional verification work where considered necessary; and
- consideration of evidence obtained through the work detailed above and the work completed as part of our financial statements audit in order to support the regularity conclusion.

(A company limited by guarantee)

UMY Kent LLP

December 2017

Independent Reporting Accountants' Assurance Report on Regularity to Connect Schools Academy Trust and the Education and Skills Funding Agency (continued)

#### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the year 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

**UHY Kent LLP** 

Chartered Accountants and Statutory Auditors Thames House Roman Square Sittingbourne Kent

ME10 4BJ

Date:

# (A company limited by guarantee)

# Statement of Financial Activities incorporating Income and Expenditure Account For the Year Ended 31 August 2017

	Note	Unrestricted funds 2017	Restricted funds 2017	Restricted fixed asset funds 2017	Total funds 2017 £	Total funds 2016 £
Income from:						
Donations and capital grants Charitable activities Other trading activities Investments	2 5 3 4	152,129 445,680 67,792 889	5,616,440 - -	22,277 - - - -	174,406 6,062,120 67,792 889	605,016 6,031,675 65,192 825
Total income		666,490	5,616,440	22,277	6,305,207	6,702,708
Expenditure on:						
Charitable activities		397,910	5,939,025	330,313	6,667,248	6,349,357
Total expenditure	6	397,910	5,939,025	330,313	6,667,248	6,349,357
Net income / (expenditure) before transfers Transfers between Funds	16	268,580 (354,185)	(322,585) 230,515	(308,036) 123,670	(362,041)	353,351 -
Net income / (expenditure) before other recognised gains and losses		(85,605)	(92,070)	(184,366)	(362,041)	353,351
Actuarial gains/(losses) on defined benefit pension schemes	20	-	428,000	-	428,000	(574,000)
Net movement in funds		(85,605)	335,930	(184,366)	65,959	(220,649)
Reconciliation of funds:						
Total funds brought forward		349,425	(1,004,389)	13,262,565	12,607,601	12,828,250
Total funds carried forward		263,820	(668,459)	13,078,199	12,673,560	12,607,601

The notes on pages 21 to 38 form part of these financial statements.

(A company limited by guarantee) Registered number: 07824714

**Balance Sheet** As at 31 August 2017

	Note	£	2017 £	£	2016 £
Fixed assets					
Tangible assets	13		13,078,199		13,262,565
Current assets					
Debtors	14	231,434		242,188	
Cash at bank and in hand		492,327		806,704	
		723,761	•	1,048,892	
Creditors: amounts falling due within one year	15	(352,400)		(647,856)	
Net current assets		<u> </u>	371,361		401,036
Total assets less current liabilities		•	13,449,560	•	13,663,601
Defined benefit pension scheme liability	20		(776,000)		(1,056,000)
Net assets including pension scheme liabilities		_	12,673,560	_	12,607,601
Funds of the academy		•	<del></del>	•	
Restricted income funds:					
Restricted funds	16	107,541		51,611	
Restricted fixed asset funds	16	13,078,199		13,262,565	
Restricted income funds excluding pension liability	•	13,185,740	•	13,314,176	
Pension reserve		(776,000)		(1,056,000)	
Total restricted income funds	•		12,409,740		12,258,176
Unrestricted income funds	16		263,820		349,425
Total funds		•	12,673,560	-	12,607,601

The financial statements on pages 18 to 38 were approved by the trustees, and authorised for issue, on 4 December 2017 and are signed on their behalf, by:

Diane Moss Chair of Trustees

The notes on pages 21 to 38 form part of these financial statements.

# (A company limited by guarantee)

Statement of Cash F	lows
For the Year Ended	31 August 2017

<del></del>			
•	Note	2017 £	2016 £
Cash flows from operating activities			
Net cash (used in)/provided by operating activities	. 18	(191,596)	170,749
Cash flows from investing activities:			
Dividends, interest and rents from investments		889	825
Purchase of tangible fixed assets		(145,947)	(617,246)
Capital grants from DfE/ESFA		22,277	553,757
Capital funding received from sponsors and others		-	3,000
Net cash used in investing activities		(122,781)	(59,664)
Change in cash and cash equivalents in the year		(314,377)	- 111,085
Cash and cash equivalents brought forward		806,704	695,619
Cash and cash equivalents carried forward		492,327	806,704

The notes on pages 21 to 38 form part of these financial statements.

(A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

#### 1. Accounting Policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

#### 1.1 Basis of preparation of financial statements

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2016 to 2017 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Connect Schools Academy Trust constitutes a public benefit entity as defined by FRS 102.

#### 1.2 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Department for Education where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder and include grants from the Education and Skills Funding Agency.

#### 1.3 Income

All income is recognised once the academy trust has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of financial activities incorporating income and expenditure account on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of financial activities incorporating income and expenditure account in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund.

Donations are recognised on a receivable basis where receipt is probable and the amount can be reliably measured.

Other income, including the hire of facilities, is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

(A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

#### 1. Accounting Policies (continued)

#### 1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities are costs incurred on the academy trust's educational operations, including support costs and those costs relating to the governance of the academy trust appointed to charitable activities.

#### 1.5 Going concern

The trustees assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the academy trust to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.6 Turnover

Turnover comprises revenue recognised by the academy trust in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts.

#### 1.7 Tangible fixed assets and depreciation

All assets costing more than £1,000 are capitalised. Where assets are purchased in bulk there is a bulk purchase capitalisation policy of £5,000.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of financial activities incorporating income and expenditure account and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of financial activities incorporating income and expenditure account. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of these assets, less their estimated residual value, over their expected useful lives on the following bases:

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is not charged on freehold land. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold property - 2%

Long term leasehold property - 2%

Furniture and equipment - 20%

Computer equipment and software - 33.33%

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities incorporating income and expenditure account.

(A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

#### Accounting Policies (continued)

#### 1.8 Operating leases

Rentals under operating leases are charged to the Statement of financial activities incorporating income and expenditure account on a straight line basis over the lease term.

#### 1.9 Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### 1.10 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### 1.11 Cash at Bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

#### 1.12 Pensions

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Governments Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 20, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of financial activities incorporating income and expenditure account and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

#### 1.13 Liabilities and provisions

Liabilities and provisions are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

(A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

#### 1. Accounting Policies (continued)

#### 1.14 Financial instruments

The academy trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 14. Prepayments are not financial instruments. Amounts due to the academy trust's wholly owned subsidiary are held at face value less any impairment. Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised costs as detailed in note 15. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instruments. Amounts due to the academy trust's wholly owned subsidiary are held at face value less any impairment.

#### 1.15 Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The academy trust trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 20, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

# 2. Income from donations and capital grants

	Unrestricted funds 2017 £	Restricted funds 2017	Restricted fixed asset funds 2017 £	Total funds 2017 £	Total funds 2016 £
Donations Capital grants	152,129	- -	22,277	152,129 22,277	51,259 553,757
	152,129	<u>-</u>	22,277	174,406	605,016
Total 2016	48,259	-	556,757	605,016	

(A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

3.	Trading activities				
		Unrestricted funds 2017 £	Restricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
	Charity trading income	~	•	~	•
	Catering profit share Lettings	48,843 18,949	-	48,843 18,949	47,435 17,757
		67,792		67,792	65,192
		67,792	· ·	67,792	65,192
<b>4</b> :	Investment income				
		Unrestricted funds 2017 £	Restricted funds 2017	Total funds 2017 £	Total funds 2016 £
	Short term deposits	889	<u>.</u>	889	825
	Total 2016	825		825	

# (A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

			Unrestricted funds 2017	Restricted funds 2017	Total funds 2017	Total funds 2016
			£	£	£	£
	DfE/ESFA grants					
	General Annual Grant (GAG) Other DfE/ESFA grants		-	4,900,104 527,406	4,900,104 527,406	5,027,999 453,736
			-	5,427,510	5,427,510	5,481,735
	Other government grants					
	Local authority grants		-	188,930	188,930	181,954
			-	188,930	188,930	181,954
	Other funding					
	Other income from the academy trust	's educational				
	operations Before and after school club		22,735 309,633	-	22,735	54,438 225,354
	School trips		80,535	- -	309,633 80,535	225,354 88,194
	Pre-school		32,777	-	32,777	-
			445,680	-	445,680	367,986
			445,680	5,616,440	6,062,120	6,031,675
	Total 2016		367,986	5,663,689	6,031,675	<del></del>
	10.00.2010					
6.	Expenditure					
		Staff costs 2017	Premises 2017	Other costs 2017	Total 2017	Total 2016
		£	£	£	£	£
	Academy's educational operations:	,				
	Direct costs	4,218,752	96,175	680,819	4,995,746	4,952,796
	Support costs	842,228	317,029	512,245	1,671,502	1,396,561
		5,060,980	413,204	1,193,064	6,667,248	6,349,357
	Total 2016	4,653,468	508,840	1,187,049	6,349,357	

# (A company limited by guarantee)

Not	es to	the I	inanci:	al S	Statements
For	the	Year	Ended	31	August 2017

Analysis of expenditure by activities				
	Direct costs	Support costs	Total	To
	2017 £	2017 £	2017 €	20
Academy's educational operations	4,995,746	1,671,502	6,667,248	6,349,3
Total 2016	4,952,796	1,396,561	6,349,357	<u></u>
Analysis of direct costs				_
			Total 2017	Te 20
			£	
Educational supplies			159,282	319,7
Staff development			17,700	20,0
Other direct costs			112,430	125,
Educational consultancy			144,675	156,0
Technology costs			29,109 3,304,463	19,4
Wages and salaries National insurance			3,304,463	3,182,1 253,2
Pension cost			585,991	571, i
Depreciation			313,798	305,6
			4,995,746	4,952,7
At 31 August 2016			4,952,796	
Analysis of support costs				
		•	Total	Te
			2017	20
			£	
Staff costs			842,228	646,7
Depreciation			16,515	16,0
Maintenance of premises and equipment			72,351	<i>80</i> , 4
Cleaning			94,215	97,9
Rent and rates			35,890	35,6
Heat and light			72,551	<i>75,</i> 2
Insurance			40,974	37,7
Security			2,999	3,6
Technology costs			17,354	20,5
Catering Other support costs			225,550 250,875	224,9 156,9
			1,671,502	1,396,5 ————
At 31 August 2016			1,396,561	

Support staff costs include service costs and net finance charges arising from the Local Government Pension Scheme actuarial report of £148,000 (2016 - £14,000).

(A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

### 8. Net income/(expenditure)

This is stated after charging:

	2017	2016
	£	£
Depreciation of tangible fixed assets:		r
- owned by the charity	330,313	321,732
Auditors' remuneration - audit	9,750	9,235
Auditors' remuneration - other services	1,330	2,630
Operating lease rentals	21,362	26,804

#### 9. Central services

No central services were provided by the academy trust to its academies during the year and no central charges arose.

#### 10. Trustees' remuneration and expenses

One or more trustees has been paid remuneration or has received other benefits from an employment with the academy trust. The Principal and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of principal and other staff members under their contracts of employment, and not in respect of their role as trustees. The value of trustees' remuneration and other benefits was as follows:

		2017	2016
		£	£
A. Carter, Executive Headteacher	Remuneration	95,000-100,000	85,000-90,000
	Pension contributions paid	15,000-20,000	10,000-15,000

During the year ended 31 August 2017, no trustees received any reimbursement of expenses (2016 - £35 to 1 trustee).

### (A company limited by guarantee)

Notes	to the	Financi	al S	Statements	
For th	e Year	Ended	31	August 201	7

In the band £ 90,001 - £ 100,000

Staff costs		
Staff costs were as follows:		
	2017 £	2016 £
Wages and salaries Social security costs Operating costs of defined benefit pension schemes	3,885,254 354,126 809,246	3,704,944 275,880 665,332
Apprenticeship levy	5,048,626 1,874	4,646,156
Supply teacher costs Staff restructuring costs - non-contractual/non-statutory severance payment	480 10,000	7,312 -
	5,060,980	4,653,468
The average number of persons employed by the academy trust during the year was as	follows:	
	2017	2016
Teachers Administration and support Management	66 125 12	66 119 12
	203	197
Average headcount expressed as a full time equivalent:		
	2017	2016
Teachers Administration and support Management	56 65 12	56 63 12
	133	131
The number of employees whose employee benefits (excluding employer pension cost	ts) exceeded £60,000 was	:
	2017	2016

All of the above employees participated in the Teachers' Pension Scheme. During the year ended 31 August 2017, pension contributions for these staff amounted to £39,915 (2016 - £38,273).

The key management personnel of the academy trust comprise the trustees and the senior management team. The total amount of employee benefits (including employer pensions contributions) received by key management personnel for their services to the academy trust was £716,415 (2016 - £780,157).

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(A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

#### 12. Trustees' and Officers' Insurance

In accordance with normal commercial practice the academy has purchased insurance to protect trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £2,000,000 on any one claim and the cost for the year ended 31 August 2017 was £1,589 (2016 - £1,542).

#### 13. Tangible fixed assets

	Freehold property £	L/Term Leasehold Property	Furniture and equipment	Computer equipment £	Total £
Cost					
At 1 September 2016 Additions	7,890,952 30,935	5,899,444 143	341,389 71,466	422,176 43,403	14,553,961 145,947
At 31 August 2017	7,921,887	5,899,587	412,855	465,579	14,699,908
Depreciation					
At 1 September 2016 Charge for the year	455,868 101,238	301,660 88,267	236,014 54,278	297,854 86,530	1,291,396 330,313
At 31 August 2017	557,106	389,927	290,292	384,384	1,621,709
Net book value					
At 31 August 2017	7,364,781	5,509,660	122,563	81,195	13,078,199
At 31 August 2016	7,435,084	5,597,784	105,375	124,322	13,262,565

Included in land and buildings is freehold land at valuation of £2,905,723 (2016 - £2,905,723) and leasehold land at valuation of £1,481,000 (2016 - £1,481,000), which are not depreciated.

#### 14. Debtors

	2017 £	2016 £
Trade debtors	71,388	21,453
Other debtors	74,826	106,108
Prepayments and accrued income	85,220	114,627
	231,434	242,188

# (A company limited by guarantee)

Notes to	the F	'inancia	al S	tatements
For the	Year	Ended	31 .	August 2017

Creditors: Amounts falling due within one year		
	2017 £	2016 £
Trade creditors	150,716	182,953
Accruals and deferred income	201,684	464,903
	352,400	647,856
	2017 £	2016 £
Deferred income	*	2
Deferred income at 1 September 2016	154,492	159,722
Resources deferred during the year Amounts released from previous years	137,240 (154,492)	154,492 (159,722)
Deferred income at 31 August 2017	137,240	154,492
The deferred income included above relates to the following:		
	2017	2016
	£	£
EFA universal infant free schol meal funding EFA rates grant	123,996 13,244	131,665
Before and after school club income	-	22,827
	<del></del>	

# (A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

16.	Statement of funds	

	Balance at 1 September 2016 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses)	Balance at 31 August 2017
Unrestricted funds						
General funds	349,425	666,490	(397,910)	(354,185)	-	263,820
Restricted funds						
General Annual Grant (GAG) Other DfE/ESFA grants Other government grants Pension reserve	615 47,076 3,920 (1,056,000)	4,900,104 527,406 188,930	(5,139,637) (455,531) (195,857) (148,000)	238,918 (13,773) 5,370	- - - 428,000	105,178 2,363 (776,000)
	(1,004,389)	5,616,440	(5,939,025)	230,515	428,000	(668,459)
Restricted fixed asset funds						
Restricted fixed asset fund	13,262,565	22,277	(330,313)	123,670	-	13,078,199
Total restricted funds	12,258,176	5,638,717	(6,269,338)	354,185	428,000	12,409,740
Total of funds	12,607,601	6,305,207	(6,667,248)	-	428,000	12,673,560
Statement of funds - prior year						
	Balance at 1 September 2015 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses)	Balance at 31 August 2016 £
Unrestricted funds						
General funds	243,600	482,262	(273,815)	(102,622)	-	349,425
	243,600	482,262	(273,815)	(102,622)	-	349,425
Restricted funds						
General Annual Grant (GAG) Other DfE/ESFA grants Other government grants Pension reserve	615 50,072 3,920 (468,000)	5,027,999 453,736 181,954	(5,176,890) (434,769) (128,151) (14,000)	148,891 (21,963) (53,803) -	- - - (574,000)	615 47,076 3,920 (1,056,000)
	(413,393)	5,663,689	(5,753,810)	73,125	(574,000)	(1,004,389)

### (A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

#### 16. Statement of funds (continued)

#### Restricted fixed asset funds

Restricted fixed asset fund Capital grants	12,967,051 30,992	- 556,757	(321,732)	295,514 (266,017)	. <del>-</del>	13,262,565
	12,998,043	556,757	(321,732)	29,497	-	13,262,565
Total restricted funds	12,584,650	6,220,446	(6,075,542)	102,622	(574,000)	12,258,176
Total of funds	12,828,250	6,702,708	(6,349,357)	-	(574,000)	12,607,601

The specific purposes for which the funds are to be applied are as follows:

General Annual Grant must be used for the normal running costs of the Academy.

The other DfE/ESFA grants fund is used to track non-GAG grants received from the ESFA, the DfE or executive agencies of the DfE, and includes Pupil Premium and Universal Infant Free School Meal grant money and related expenditure.

The other government grants fund is used to track grants provided by government departments and includes the Individually Assigned Resources funding.

The pensions reserve is a restricted fund to account for the liability arising under The Local Government Pension Scheme.

The restricted fixed asset funds are carried forward to meet the specific costs of fixed asset projects and to cover the depreciation charges that will be required on these projects going forward and the current fixed assets held. The transfers of £123,670 from the unrestricted fund represent the total capital expenditure from that fund during the year.

### Analysis of academies by fund balance

Fund balances at 31 August 2017 were allocated as follows:

Total	Total
2017	2016
£	£
142,696	177,325
228,665	223,711
371,361	401,036
13,078,199	13,262,565
(776,000)	(1,056,000)
12,673,560	12,607,601
	2017 £ 142,696 228,665 371,361 13,078,199 (776,000)

#### Analysis of academies by cost

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff costs	Other support staff costs	Educational supplies	Other costs excluding depreciation £	Total 2017 £	Total 2016 . £
Crofton Infant School	1,929,693	361,770	109,987	453,039	2,854,489	2,630,248
Crofton Junior School	2,289,059	480,458	208,534	504,395	3,482,446	3,397,377
	4,218,752	842,228	318,521	957,434	6,336,935	6,027,625

# (A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

Tangible fixed assets Current assets Creditors due within one year Provisions for liabilities and charges  Analysis of net assets between funds - prior year  Tangible fixed assets Current assets Creditors due within one year Provisions for liabilities and charges  18. Reconciliation of net movement in funds to net cash flow for  Net (expenditure)/income for the year (as per Statement of Fin  Adjustment for: Depreciation charges Dividends, interest and rents from investments	funds 2016 £ - 349,425 - - 349,425	Restricted funds 2017 £ 451,713 (344,172) (776,000) (668,459)  Restricted funds 2016 £ 699,467 (647,856) (1,056,000) (1,004,389) g activities	Restricted fixed asset funds 2017 £ 13,078,199 8,228 (8,228)	13,078,199 723,761 (352,400 (776,000)  12,673,560   Total funds 2016 £ 13,262,565 1,048,892 (647,856)
Current assets Creditors due within one year Provisions for liabilities and charges  Analysis of net assets between funds - prior year  Tangible fixed assets Current assets Creditors due within one year Provisions for liabilities and charges  18. Reconciliation of net movement in funds to net cash flow for  Net (expenditure)/income for the year (as per Statement of Fin  Adjustment for: Depreciation charges Dividends, interest and rents from investments	263,820  263,820  263,820  Inrestricted funds 2016 £  349,425	451,713 (344,172) (776,000) (668,459) Restricted funds 2016 £ 699,467 (647,856) (1,056,000) (1,004,389)	13,078,199 8,228 (8,228) - 13,078,199  Restricted fixed asset funds 2016 £ 13,262,565	723,761 (352,400) (776,000) 12,673,560 Total funds 2016 £ 13,262,565 1,048,892 (647,856) (1,056,000)
Current assets Creditors due within one year Provisions for liabilities and charges  Analysis of net assets between funds - prior year  Tangible fixed assets Current assets Creditors due within one year Provisions for liabilities and charges  18. Reconciliation of net movement in funds to net cash flow for  Net (expenditure)/income for the year (as per Statement of Fin  Adjustment for: Depreciation charges Dividends, interest and rents from investments	263,820  Inrestricted funds 2016 £ 349,425	(344,172) (776,000) (668,459) Restricted funds 2016 £ 699,467 (647,856) (1,056,000) (1,004,389)	Restricted fixed asset funds 2016 £ 13,262,565	Total funds 2016 £ 13,262,565 1,048,892 (647,856) (1,056,000)
Creditors due within one year Provisions for liabilities and charges  Analysis of net assets between funds - prior year  Fangible fixed assets Current assets Creditors due within one year Provisions for liabilities and charges  Reconciliation of net movement in funds to net cash flow for  Net (expenditure)/income for the year (as per Statement of Fin  Adjustment for: Depreciation charges Dividends, interest and rents from investments	263,820  Inrestricted funds 2016 £ 349,425	(344,172) (776,000) (668,459) Restricted funds 2016 £ 699,467 (647,856) (1,056,000) (1,004,389)	(8,228)	(352,400 (776,000 12,673,560 Total funds 2016 £ 13,262,565 1,048,892 (647,856, (1,056,000)
Analysis of net assets between funds - prior year  Cangible fixed assets Current assets Creditors due within one year Provisions for liabilities and charges  Reconciliation of net movement in funds to net cash flow for  Net (expenditure)/income for the year (as per Statement of Fir  Adjustment for: Depreciation charges Dividends, interest and rents from investments	Inrestricted funds 2016 £ - 349,425 349,425	(776,000)  (668,459)  Restricted funds  2016 £  699,467 (647,856) (1,056,000)  (1,004,389)	13,078,199  Restricted fixed asset funds 2016 £ 13,262,565	Total funds 2016 £ 13,262,565 1,048,892 (647,856,(1,056,000)
Analysis of net assets between funds - prior year  Fangible fixed assets Current assets Creditors due within one year Provisions for liabilities and charges  8. Reconciliation of net movement in funds to net cash flow for  Net (expenditure)/income for the year (as per Statement of Fir  Adjustment for: Depreciation charges Dividends, interest and rents from investments	Inrestricted funds 2016 £ - 349,425 349,425	(668,459)  Restricted funds  2016 £  699,467 (647,856) (1,056,000)  (1,004,389)	Restricted fixed asset funds 2016 £ 13,262,565	12,673,560  Total funds 2016 £ 13,262,565 1,048,892 (647,856,(1,056,000)
Cangible fixed assets Current assets Creditors due within one year Provisions for liabilities and charges  8. Reconciliation of net movement in funds to net cash flow for  Net (expenditure)/income for the year (as per Statement of Fir  Adjustment for: Depreciation charges Dividends, interest and rents from investments	Inrestricted funds 2016 £ - 349,425 349,425	Restricted funds  2016 £  699,467 (647,856) (1,056,000)  (1,004,389)	Restricted fixed asset funds 2016 £ 13,262,565	Total funds 2016 £ 13,262,565 1,048,892 (647,856, (1,056,000)
Cangible fixed assets Current assets Creditors due within one year Provisions for liabilities and charges  Reconciliation of net movement in funds to net cash flow for  Net (expenditure)/income for the year (as per Statement of Fir  Adjustment for: Depreciation charges Dividends, interest and rents from investments	funds 2016 £ - 349,425 - - 349,425	2016 £ 699,467 (647,856) (1,056,000) (1,004,389)	asset funds 2016 £ 13,262,565 - - -	funds 2016 £ 13,262,565 1,048,892 (647,856, (1,056,000)
Cangible fixed assets Current assets Creditors due within one year Provisions for liabilities and charges  18. Reconciliation of net movement in funds to net cash flow for  Net (expenditure)/income for the year (as per Statement of Fir  Adjustment for: Depreciation charges Dividends, interest and rents from investments	funds 2016 £ - 349,425 - - 349,425	2016 £ 699,467 (647,856) (1,056,000) (1,004,389)	asset funds 2016 £ 13,262,565 - - -	funds 2016 £ 13,262,565 1,048,892 (647,856, (1,056,000,
Current assets Creditors due within one year Provisions for liabilities and charges  8. Reconciliation of net movement in funds to net cash flow for  Net (expenditure)/income for the year (as per Statement of Fir  Adjustment for: Depreciation charges Dividends, interest and rents from investments	2016 £ 349,425 - - 349,425	£ 699,467 (647,856) (1,056,000) (1,004,389)	2016 £ 13,262,565 - - -	2016 £ 13,262,565 1,048,892 (647,856, (1,056,000,
Current assets Creditors due within one year Provisions for liabilities and charges  8. Reconciliation of net movement in funds to net cash flow for  Net (expenditure)/income for the year (as per Statement of Fir  Adjustment for: Depreciation charges Dividends, interest and rents from investments	349,425 - - 349,425	£ 699,467 (647,856) (1,056,000) (1,004,389)	£ 13,262,565	£ 13,262,565 1,048,892 (647,856) (1,056,000)
Current assets Creditors due within one year Provisions for liabilities and charges	349,425	699,467 (647,856) (1,056,000) ——————————————————————————————————	13,262,565 - - - -	13,262,565 1,048,892 (647,856) (1,056,000)
Current assets Creditors due within one year Provisions for liabilities and charges  8. Reconciliation of net movement in funds to net cash flow for  Net (expenditure)/income for the year (as per Statement of Fir  Adjustment for: Depreciation charges Dividends, interest and rents from investments	349,425	(647,856) (1,056,000) (1,004,389)	<u>:</u> :	1,048,892 (647,856) (1,056,000)
Creditors due within one year Provisions for liabilities and charges  8. Reconciliation of net movement in funds to net cash flow for  Net (expenditure)/income for the year (as per Statement of Fir  Adjustment for: Depreciation charges Dividends, interest and rents from investments	349,425	(647,856) (1,056,000) (1,004,389)	13,262,565	(647,856) (1,056,000)
Reconciliation of net movement in funds to net cash flow from the Net (expenditure)/income for the year (as per Statement of Fire Adjustment for:  Depreciation charges Dividends, interest and rents from investments	=	(1,056,000)	13,262,565	(1,056,000)
Net (expenditure)/income for the year (as per Statement of Fir  Adjustment for: Depreciation charges Dividends, interest and rents from investments	=		13,262,565	12,607,601
Net (expenditure)/income for the year (as per Statement of Fir  Adjustment for: Depreciation charges Dividends, interest and rents from investments	=		=	
Net (expenditure)/income for the year (as per Statement of Fir  Adjustment for: Depreciation charges Dividends, interest and rents from investments	om operation	g activities		
Adjustment for: Depreciation charges Dividends, interest and rents from investments			2017 £	2016 £
Depreciation charges Dividends, interest and rents from investments	ancial Activ	ties)	(362,041)	353,351
Depreciation charges Dividends, interest and rents from investments				
Dividends, interest and rents from investments			330,313	321,732
			(889)	(825
Decrease/(increase) in debtors			10,754	(23,491
(Decrease)/increase in creditors			(295,456)	62,739
Capital grants from DfE and other capital income	_		(22,277)	(556,757
Defined benefit pension scheme cost less contributions payable Defined benefit pension scheme finance cost	e		128,000 20,000	(3,000 17,000
Net cash (used in)/provided by operating activities		_	(191,596)	170,749
O Analysis Control and analysis for		_		
9. Analysis of cash and cash equivalents				
			2017 £	2016
Cash in hand			492,327	£ 806.704
			492,327	806,704

(A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

#### 20. Pension commitments

The academy trust's employees belong to two principal pension schemes: the Teacher's Pension Scheme for England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by The London Borough of Bromley. Both are Multi-employer defined benefit pension schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 March 2016.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

#### Teachers' Pension Scheme

#### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

#### Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay, including a 0.08% employer administration charge
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%.

The TPS valuation for 2012 determined an employer rate of 16.4%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The employer's pension costs paid to TPS in the period amounted to £432,000 (2016 - £426,000).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (www.teacherspensions.co.uk/news/employers/2014/06/publication-of-the-valuation-report.aspx).

Under the definitions set out in FRS 102, the TPS is a multi-employer pension scheme. The trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

#### **Local Government Pension Scheme**

The LGPS is a funded defined benefit scheme, with assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2017 was £308,000 (2016 - £278,000), of which employer's contributions totalled £249,000 (2016 - £225,000) and employees' contributions totalled £59,000 (2016 - £53,000). The agreed contribution rates for future years are 23.3% for employers and 5.5 to 12.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came

# (A company limited by guarantee)

## Notes to the Financial Statements For the Year Ended 31 August 2017

20.	Pension	commitments (	(continued)

into force on 18 July 2013.

Principal actuarial assumptions:

	2017	2016
Discount rate for scheme liabilities	2.50 %	2.10 %
Rate of increase in salaries	3.70 %	3.30 %
Rate of increase for pensions in payment / inflation	2.20 %	2.00 %
Inflation assumption (CPI)	2.20 %	1.90 %

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2017	2016
Retiring today		
Males	23.3	23.2
Females	26	25.6
D	•	
Retiring in 20 years		
Males	25.9	<i>25.5</i>
Females	28.3	28.5

Sensitivity analysis	At 31 August 2017	At 31 August 2016
	£	£
Discount rate +0.1%	2,749,000	2,619,000
Discount rate -0.1%	2,883,000	2,745,000
Mortality assumption - 1 year increase	2,866,000	2,730,000
Mortality assumption - 1 year decrease	2,766,000	2,634,000
CPI rate +0.1%	2,886,000	2,748,000
CPI rate -0.1%	2,746,000	2,616,000

The academy trust's share of the assets in the scheme was:

	Fair value at 31 August 2017 £	Fair value at 31 August 2016
Equities Corporate bonds Cash and other liquid assets Other	1,556,000 286,000 29,000 169,000	1,213,000 252,000 15,000 146,000
Total market value of assets	2,040,000	1,626,000

The actual return on scheme assets was £318,000 (2016 - £293,000).

# (A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

### 20. Pension commitments (continued)

The amounts recognised in the Statement of financial activities incorporating income and expenditure account are as follows:

	2017 €	2016 £
Current service cost	(370,000)	(222,000)
Interest income	38,000	48,000
Interest cost	(58,000)	(59,000)
Admin expenses	(7,000)	(6,000)
Total	(397,000)	(239,000)
Movements in the present value of the defined benefit obligation were as follows:		
	2017	2016
	£	£
Opening defined benefit obligation	2,682,000	1,529,000
Current service cost	370,000	222,000
Interest cost	58,000	59,000
Employee contributions	59,000	53,000
Actuarial (gains)/losses	(348,000)	819,000
Benefits paid	(5,000)	<del>-</del>
Closing defined benefit obligation	2,816,000	2,682,000
Movements in the fair value of the academy trust's share of scheme assets:		
	2017	2016
	£	£
Opening fair value of scheme assets	1,626,000	1,061,000
Interest income	38.000	48.000
Actuarial losses	80,000	245,000
Employer contributions	249,000	225,000
Employee contributions	59,000	53,000
Benefits paid	(5,000)	, •
Admin expense	(7,000)	(6,000)
Closing fair value of scheme assets	2,040,000	1,626,000

## 21. Operating lease commitments

At 31 August 2017 the total of the academy trust's future minimum lease payments under non-cancellable operating leases was:

	2017 £	2016 £
Amounts payable:		
Within 1 year Between 1 and 5 years	14,392 8,740	16,118 7,400
Total	23,132	23,518

(A company limited by guarantee)

Notes to the Financial Statements For the Year Ended 31 August 2017

#### 22. Related party transactions

During the year Crofton Infant School received £39,036 (2016 - £6,992) from the Crofton Infant School PTA and Crofton Junior School received £26,434 (2016 - £18,000) from the Crofton Junior School PTA.

Crofton Junior School received £7,650 (2016 - £15,525) from the DfE for consultancy work carried out by D. Moss, the Chair of Trustees and a member, in her role as a National Leader of Governance. This arrangement exists because the DfE are unable to make payments to D.Moss personally and all amounts received have been passed on to her.

#### 23. Controlling party

The academy trust is run by the management team on a day to day basis. Strategic decisions are made by the board of trustees. There is no ultimate controlling party.

#### 24. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.