REGISTERED COMPANY NUMBER: 07742739 (England and Wales)
REGISTERED CHARITY NUMBER: 1172680

REPORT OF THE TRUSTEES AND UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2017 FOR LIFE SKILLS EDUCATION CHARITY

Hewitt Card Limited
Chartered Certified Accountants,
70-72 Nottingham Road
Mansfield
Nottinghamshire
NG18 1BN



CONTENTS OF THE FINANCIAL STATEMENTS for the year ended 31 August 2017

	Page
Report of the Trustees	1 to 8
Independent Examiner's Report	9 to 10
Statement of Financial Activities	11
Balance Sheet	12 to 13
Notes to the Financial Statements	14 to 17
Detailed Statement of Financial Activities	18

REPORT OF THE TRUSTEES for the year ended 31 August 2017

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2017. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES Objectives and aims Purpose and Aims

We are Life Skills Education: The Charity that helps young people D.A.R.E to make safe and healthy choices.

Every day of every year young people are challenged to make choices about their use of drugs and alcohol. The abuse of drugs and alcohol wrecks young lives, impairing their achievements and affecting their long-term health.

We're here to inform and educate about the risks and consequences of risky behaviours, offer insight and strategies to help guide choices young people take.

Together we make a difference to young lives and invest in their future through our specialist education programmes.

Aims and Intended Impacts:

- * To prevent drug misuse by young people.
- * To provide young people with the skills and knowledge to make their own informed choices about drugs, alcohol and tobacco.
- * How to resist peer pressure.
- * To teach children how to lead healthy lives and give them coping skills to avoid risky behaviours.

Objectives for the year

The organisation transitioned from being a Community Interest Company to a Charitable Company in April 2017, keeping its registered company number and trading history. As such, we hope to maintain our momentum over the next 12 months continuing to provide a financial surplus over the next 12 months.

The coming 12 months offer many opportunities as well as pitfalls to navigate. The newly created Sales and Marketing role provides us with a dedicated person to focus on the recruitment of new and retention of existing customers as well as finding funding to help those schools with limited budgets. Current work with Councillor's local to schools and work with local business has been proving effective.

We have in the last 12 months developed good working relationships with several Police and Crime Commissioners who have committed significant funding to help us expand into areas where we had limited or no exposure. This work is currently ongoing into 2018 and beyond and we hope that this will lead to further support and take up of our programmes independently by schools currently receiving our programmes via this funding.

We continue to work on the development of our Secondary School programme which will remain a priority during the next 12 months; this work is based upon work carried out in this trading period. Training of teachers to deliver this programme started in 2017 and will continue throughout the coming year.

The charity is acutely aware of the landscape that confronts us; reduced funding opportunities, a reduction in school budgets and an underperforming economy. Whilst this has created a challenging environment in which to work, the organization has adapted to these challenges ensuring there are multiple streams of revenue to rely upon. This enables us to provide drug and life skills education to in excess of 8000 young people per year without the fear of a reduction in outside funding, whilst seeking more transient funding to provide us with the means to develop, evaluate and update resources; an essential part of our work.

REPORT OF THE TRUSTEES for the year ended 31 August 2017

OBJECTIVES AND ACTIVITIES

Public benefit

The trustees have due regard for the Charity Commission guidance on Public Benefit.

For the benefit of the public, the advancement of education of young people aged 9 to 16 throughout England and Wales who are in danger of becoming addicted to or dependent upon drugs in particularly, but not exclusively, by providing information and raising awareness through evidenced based life skills programmes.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The period from April to August, have been a period during which the charity has been focusing heavily on growing our customer base and engaging with our clients on a more regular basis. We have initiated a full review of our marketing plan, focusing on customer feedback and working within 'families' of schools. This includes a complete redevelopment of our digital assets, including our website, email campaigns and our social media presence.

As part of this we have implemented sales targets for our primary programme, which have been set at a level of 250 schools for the year. This represents an increase over previous years and would see us grow at a sustainable rate; sustainable growth has to take into account our capacity to deliver into schools which fluctuates year on year. To this end we have committed to a yearly recruitment cycle for new DARE Officers to replace retiring staff and help us with delivery in locations farther afield.

FINANCIAL REVIEW

Investment policy and objectives

Most of the charity's funds are to be spent in the short term so there are few funds for long-term investments. This will be reviewed throughout the following year and any excess of funds generated will be invested appropriately by the trustees in line with our Memorandum and Articles of Association and the Charities Act.

Reserves policy

The position of the organisation, as a Community Interest Company and then as a national registered charity is solid, we have loyal customers who value the work we deliver in schools. Sales to these schools service the outgoings and overheads incurred by the charity year on year and it is critical that this situation does not change.

The charity is seeking to grow its customer base to increase revenue and provide a sufficient reserve to cushion it from any unforeseen downturns in its income and the economy. This will be supplemented with non-recurring income from sources such as local/national government, funding bodies, business and other sources as and when identified. The Trustees have decided that holding reserves, currently, is not feasible.

Going Concern

The Charity has reserves for the year of £6 and a cumulative reserves of £(1009). Although the reserves are in deficit, the Trustees are confident that income will increase due to the extra schools taking up the programme and additional funding currently sort through local/ national government and other funding bodies. Together with the long standing nature of the charity, the trustees do not consider going concern to be an issue.

REPORT OF THE TRUSTEES for the year ended 31 August 2017

FINANCIAL REVIEW Results for the year

Incoming resources are £213,419

This is mainly in relation to the DARE primary programme. £175,753

The charity has generated a surplus for the period of £6

The main expenses relate to the salary costs.

The results for the three-month period to 30 November 2017 have been encouraging with a slight improvement of two extra schools taking up the programme in the autumn term of 2017

The year to 31 August 2017 incorporates a seven and a half month period under the status of a Community Interest Company and a four and a half month period where the company was a registered charity.

The results in the accounts show the total for the whole 12 months period and are not split between the different status. The comparatives are for a full twelve month period as a Community Interest Company.

REPORT OF THE TRUSTEES for the year ended 31 August 2017

FUTURE DEVELOPMENTS

1. Resources

- Ensure our core primary resource remains up to date and refreshed
- Promote the DARE Keepin it REAL programme
- Develop new resources that complement the current DARE resources
- Ensure our resources remain inclusive; meet the needs of young people and families; developed in line with user involvement
- Ensure our resources involve active learning
- Make available resources that are present throughout school life, year on year
- Increase the use of our product range across the East Midlands

2. Professional Development

Develop and deliver training to our own staff and those from partner agencies in a way that includes:

- Active learning,
- A range of learning styles
- Appropriate safeguarding

3. Effective Communication

- -Improve our methods and the effectiveness of our communication by focusing on parents, schools, partners and young people.
- -Develop a marketing plan to improve the knowledge, understanding and availability of our products.

4. Quality Assurance

Monitor and improve arrangements in respect of quality assurance to ensure:

- we improve our business at strategic and operational levels
- we consider emerging policy and research
- they allow us to review and refresh training and resources more effectively
- the integrity of our resources are maintained and not compromised

6. Evaluation of products

When financial resources permit, make the necessary arrangements for independent research to be carried out on:

- the effectiveness of our product range
- our organisation through an appropriate stakeholder feedback strategy

7. Funding

- Develop short, medium and long term financial plans
- Continue sustainability and stability through revenue dependence
- Develop our fund raising capability

8. Partnerships

Maintain and develop existing partnerships with:

- parents,
- schools,
- other organisations

Identify, develop and maintain new partners key to the work of Life Skills Education Charity.

REPORT OF THE TRUSTEES for the year ended 31 August 2017

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Life Skills Education Charity is a company limited by guarantee and is registered as a charity with the Charity Commission, registration number 07742739. Its affairs are governed by its Memorandum and Articles of Association. The Company has to comply with both the Companies Act 1985 and the Statement of Recognised Practice.

The liability of the members in the event of the company being wound up is limited to a sum not exceeding £10 each

The Memorandum of Association restricts the use of the charity's income and property, such that they must be applied solely toward the objects of the charity and specifically disallows the payment of dividends, bonuses or profits to the members.

Recruitment and appointment of new trustees

As set out in the Article of Association, the Chair of the trustees is appointed by the trustees. Any appointment of a trustee to an executive office shall terminate if he ceases to be a trustee. A trustee holding an executive office shall not be subject to retirement by rotation.

One third of the trustees shall retire by rotation at every Annual General Meeting, and subject to the provisions of the Act, the trustees to retire by rotation shall be those who have been longest in office since their last appointment. If the charity, at the meeting at which a trustee retires by rotation, does not fill the vacancy, the retiring trustee shall, if willing to act, be deemed to have been re-appointed unless at the meeting it is resolved not to fill the vacancy or unless a resolution for the appointment of the trustee is put to the meeting and lost.

No person other than a trustee retiring by rotation shall be appointed or re-appointed a trustee at any general meeting unless, he is recommended by the trustees and he has attained the age of 18 years.

The number of trustees shall not be less than three.

Induction and training of new trustees

Potential trustees are identified according to criteria set by the board, so that there is a varied range of abilities, skills and experience.

New trustees are briefed on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association, the Committee and decision-making processes, the business plan and recent financial performances of the charity.

There is an on-going programme of information and training offered and given to the trustees.

REPORT OF THE TRUSTEES for the year ended 31 August 2017

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

The Trustees meet on a regular basis throughout the year. Relevant staff, to ensure clarity of operation and joint understanding of the issues involved, attend this meeting.

A post of Chief Executive Officer working 2 days per week, overseas strategic management of the charity.

A full time Business Manager is in place and his role is combined with that of Company Secretary.

A Training and Development Manager works three days per week and ensures that the DARE programmes are revised and updated as necessary and that all personnel tasked with delivery are properly trained.

DARE Officers working on delivery of the DARE Primary programme are employed on a sessional basis and these are supervised and their work programmed by a recently appointed Sales and Marketing Executive three days per week.

A Senior DARE Officer is employed on 2 days per month to oversee quality assurance in delivery of our programmes.

The Trustees review the salaries annually for all personnel.

Risk management

The trustees have a risk management strategy to identify and review the risks to which the charity is exposed and to ensure appropriate systems and controls are in place to mitigate those risks and to provide reasonable assurance against fraud and error.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07742739 (England and Wales)

Registered Charity number

1172680

Registered office

Unit 21 NBV Enterprise Centre David Lane Basford

Dasioiu

Nottinghamshire

NG6 0JU

Trustees

L Ayoola Director - appointed 23.8.17

A P Camilleri Chairman

P S Chadbourne Director - appointed 16.8.17

A Cresswell - appointed 21.6.17

S Harvey Director

R A Lord Retired

R Chandran Retired GP - resigned 5.10.16

The Trustees present their annual report together with the unaudited financial statements of the year ended 31 August 2017.

REPORT OF THE TRUSTEES for the year ended 31 August 2017

REFERENCE AND ADMINISTRATIVE DETAILS Company SecretaryS Longcroft

Independent examiner

Hewitt Card Chartered Certified Accountants ACCA Hewitt Card Limited Chartered Certified Accountants 70-72 Nottingham Road Mansfield Nottinghamshire NG18 1BN

Solicitors

Freeths LLP 80 Mount Street Nottingham NG1 6HH

Human Resource Services

Citation Ltd King Court Water Lane Wilmslow SK9 5AR

SENIOR MANAGEMENT TEAM

Mr P Moyes

Chief Executive

Mr S Longcroft

Business Manager

Mrs A Sheared

Training & Dev. Manager

Ms B Strang

Sales & Marketing Executive

TRUSTEES RESPONSIBILITY STATEMENT

The trustees (who are also the directors of Life Skills Education Charity for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

REPORT OF THE TRUSTEES for the year ended 31 August 2017

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

A P Camilleri - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF LIFE SKILLS EDUCATION CHARITY

I report on the accounts for the year ended 31 August 2017 set out on pages eleven to seventeen.

Respective responsibilities of trustees and examiner

The charity's trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under Section 145 of the 2011 Act
- to follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to my attention.

Basis of the independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view ' and the report is limited to those matters set out in the statements below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements
 - to keep accounting records in accordance with Section 386 and 387 of the Companies Act 2006; and
 - to prepare accounts which accord with the accounting records, comply with the accounting requirements of Sections 394 and 395 of the Companies Act 2006 and with the methods and principles of the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF LIFE SKILLS EDUCATION CHARITY

Hewitt Card Chartered Certified Accountants

ACCA

Hewitt Card Limited

Chartered Certified Accountants

70-72 Nottingham Road

Mansfield

Nottinghamshire

NG18 1BN

Date: 23.1-18

STATEMENT OF FINANCIAL ACTIVITIES for the year ended 31 August 2017

	Notes	2017 Unrestricted fund £	2016 Total funds £
INCOME AND ENDOWMENTS FROM Donations and legacies		25,168	22,649
Activities for generating fund	2	188,251	172,465
Total		213,419	195,114
EXPENDITURE ON Raising funds Charitable activities Charitable activities Total		11,652 <u>201,761</u> <u>213,413</u>	2,287 192,581 194,868
NET INCOME	,		246
RECONCILIATION OF FUNDS			240
Total funds brought forward		(1,015)	(1,261)
TOTAL FUNDS CARRIED FORWARD	·	(1,009)	(1,015)

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

BALANCE SHEET At 31 August 2017

		2017 Unrestricted	2016 Total
		fund	funds
ENTE AGGETO	Notes	£	£
FIXED ASSETS Tangible assets	7	189	3,667
CURRENT ASSETS			-0.4-0
Debtors	8	12,816	70,652
Cash at bank and in hand		14,713	11,296
		27,529	81,948
CREDITORS			
Amounts falling due within one year	9	(28,727)	(86,630)
NET CURRENT ASSETS/(LIABILITIES)		(1,198)	(4,682)
NET CORRENT ASSETS/(LIABILITIES)		(1,136)	
TOTAL ASSETS LESS CURRENT LIABILITIES		(1,009)	(1,015)
NET ASSETS/(LIABILITIES)		(1,009)	(1,015)
FUNDS	10		
Unrestricted funds		(1,009)	(1,015)
TOTAL FUNDS		(1,009)	(1,015)

BALANCE SHEET - CONTINUED At 31 August 2017

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2017.

The members have not required the charitable company to obtain an audit of its financial statements for the year ended 31 August 2017 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

A P Camilleri -Trustee

NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 August 2017

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Financial reporting standard 102 - reduced disclosure exemptions

The charity has taken advantage of the following disclosure exemption in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

the requirements of Section 7 Statement of Cash Flows.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings Computer equipment - 15% on reducing balance

- Straight line over 3 years

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the year ended 31 August 2017

1. ACCOUNTING POLICIES - continued

Voluntary help and gifts in kind

The Charity benefits from the many voluntary hours contributed by it's supporters. In addition, companies and organisations have provided the use of facilities and equipment without charge. It would be impossible to place a value on these gifts in kind for which the Charity is extremely grateful, and without which, much of the work undertaken could not be achieved.

2. ACTIVITIES FOR GENERATING FUND

	2017	2016
•	£	£
Fundraising events	12,498	230
School programme	175,753	172,235
	188,251	172,465

3. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

		• •	2017	2016
		•	£	£
Depreciation - owned assets			3,478	3,747

4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 August 2017 nor for the year ended 31 August 2016.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 August 2017 nor for the year ended 31 August 2016.

5. STAFF COSTS

The average monthly number of employees during the year was as follows:

2017	2016
21	20

No employees received emoluments in excess of £60,000.

6. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund
INCOME AND ENDOWMENTS FROM	£
Donations and legacies	22,649
Activities for generating fund	172,465

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the year ended 31 August 2017

6. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

7.

			Unrestricted fund £
Total			195,114
EXPENDITURE ON Raising funds			2,287
Charitable activities Charitable activities			192,581
Total			194,868
NET INCOME			246
RECONCILIATION OF FUNDS			
Total funds brought forward			(1,261)
TOTAL FUNDS CARRIED FORWARD			(1,015)
TANGIBLE FIXED ASSETS	Fixtures and	Computor	
	fittings £	Computer equipment £	Totals £
COST At 1 September 2016 and 31 August 2017	500	11,125	11,625
DEPRECIATION			
At 1 September 2016 Charge for year	278 33	7,680 3,445	7,958 3,478
At 31 August 2017	311	11,125	11,436
NET BOOK VALUE			
At 31 August 2017	189 =====	·	189 =====
At 31 August 2016	<u> 222</u>	3,445	3,667

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the year ended 31 August 2017

8. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

0.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE TEAR			
	Trade debtors Prepayments		2017 £ 6,761 6,055	2016 £ 65,619 5,033
			12,816	70,652
9.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			,
			2017 £	2016 £
	Trade creditors		1,221	1,033
	Tax Social security and other taxes Monies received in advance	•	2,744	215 2,887
	Accrued expenses		20,388 4,374	79,865 2,630
			<u>28,727</u>	86,630
10.	MOVEMENT IN FUNDS			
		At 1.9.16	Net movement in funds	At 31.8.17
	Unrestricted funds	£	£	£
	General fund	(1,015)	6	(1,009)
	TOTAL FUNDS	(1,015) ——	6	(1,009) ——
	Net movement in funds, included in the above are as follows:			
		Incoming resources	Resources expended £	Movement in funds
	Unrestricted funds	-		_
	General fund	213,419	(213,413)	6

11. RELATED PARTY DISCLOSURES

TOTAL FUNDS

There were no related party transactions for the year ended 31 August 2017.

213,419

(213,413)

6

DETAILED STATEMENT OF FINANCIAL ACTIVITIES for the year ended 31 August 2017

	2017 £	2016 £
INCOME AND ENDOWMENTS		
Donations and legacies Donations	25,168	22,649
Activities for generating fund		
Activities for generating fund Fundraising events	12,498	230
School programme	175,753	172,235
•	188,251	172,465
Total incoming resources	213,419	195,114
EXPENDITURE		
Raising donations and legacies		
Costs of generating funds	9,362	-
Marketing and advertising	2,290	2,287
	11,652	2,287
Charitable activities		
Wages	132,797	125,848
Social security Pensions	6,134 539	5,489
Rent	6,305	5,813
Workbooks and direct costs	9,783	8,982
Teacher training costs	370	204
Printing, postage & stationery	4,274	3,658
Telephone	1,198	1,309
Travel costs	11,296	12,169
Accountancy	3,678	2,411
Professional fees	2,160	6,940
Other costs	19,749	15,146
Bad debts	-	650
Taxation	•	215
Fixtures and fittings	33	39
Computer equipment	3,445	3,708
	201,761	192,581
Total resources expended	213,413	194,868
Net income	6	246

This page does not form part of the statutory financial statements