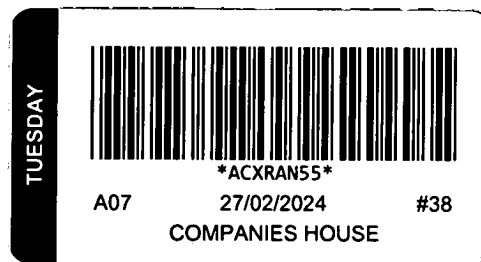


Company registration number 07726858 (England and Wales)

EMERSON PARK ACADEMY
(A COMPANY LIMITED BY GUARANTEE)

ANNUAL REPORT AND ACCOUNTS
FOR THE YEAR ENDED 31 AUGUST 2023



EMERSON PARK ACADEMY

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EMERSON PARK ACADEMY

REFERENCE AND ADMINISTRATIVE DETAILS

Members

Mr P Connew
Mr J Luff
Mr M Tilbury

Directors

Mr J Luff (Chair)
Mr M Borrell
Mr D W Crawford
Mr D Coles (Appointed 23 November 2022 and resigned 1 November 2023)
Ms R F Clarke
Ms S S Munir
Ms K E Nowak
Mr S McGuinness (Headteacher and Accounting officer)
Mr I Ameen
Mrs V K Bharaj (Resigned 4 October 2023)

Senior management team

- Headteacher	S McGuinness
- Deputy Head	K Blaize
- Assistant Head	N Giles
- Assistant Head	C Crawley
- Assistant Head	S Thurley
- Assistant Head	N Heatley
- Assistant Head	M Hope
- Assistant Head	J Maguire
- Business Manager	C Amponsah

Company secretary

Mrs J Luff

Company registration number

07726858 (England and Wales)

Registered office

Wych Elm Road
Hornchurch
Essex
RM11 3AD
England

Independent auditor

Azets Audit Services
First Floor
River House
1 Maidstone Road
Sidcup
Kent
DA14 5RH
United Kingdom

EMERSON PARK ACADEMY

REFERENCE AND ADMINISTRATIVE DETAILS

Bankers

Natwest Plc
120-122 High Street
Hornchurch
Essex
RM12 4UL
United Kingdom

Solicitors

Bates Wells & Braithwaite LLP
2-6 Cannon Street
London
EC4M 6YH
United Kingdom

EMERSON PARK ACADEMY

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 AUGUST 2023

The Directors of Emerson Park Academy ('the Academy') present their statutory report together with the financial statements of the charitable company for the year 1 September 2022 to 31 August 2023. The annual report serves the purposes of both a trustees' report, and a directors' report and strategic report under company law.

The financial statements have been prepared in accordance with the accounting policies set out on pages 29 to 32 of the attached financial statements and comply with the Academy's Memorandum and Articles of Association, applicable laws and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102).

Structure, governance and management

Constitution

The Emerson Park Academy is a company limited by guarantee and an exempt charity. The Charitable Company's Memorandum and Articles of Association are the primary governing documents of the Emerson Park Academy.

The Directors act as the trustees for the charitable activities of Emerson Park Academy and are also the directors of the charitable company for the purposes of company law.

Details of the Directors who served throughout the year are :

Director	Appointed / resigned	
Mr John Luff (Chair of Directors)		Member appointed Director
Mr Mark Borrell (Vice Chair of Directors)		Parent Director
Mrs Vee Bharaj	Resigned 5th July 2023	Co-opted Director
Mr D Coles	Appointed 23rd Nov 2022 Resigned 1 November 2023	Co-Opted Director
Mr David Crawford		Parent Director
Mr Ishmaeel Ameen		Co-opted Director
Ms Ruth Clarke		Co-opted Director
Ms Shanze Munir		Co-opted Director
Ms Katarzyna Nowak		Co-opted Director
Mr Scott McGuinness (Headteacher)		Ex-Officio Director

Members' liability

Each member of the Charitable Company undertakes to contribute to the assets of the Charitable Company in the event of it being wound up while they are a member, or within one year they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Directors' indemnities

The Academy has opted into the Department of Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects the Directors and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business and provides cover up to £10,000,000. It is not possible to quantify the Directors and officers indemnity element from the overall cost of the RPA scheme.

EMERSON PARK ACADEMY

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Method of recruitment and appointment or election of Directors

Emerson Park Academy was incorporated as a private limited company on 2 August 2011. The three founding members of the Academy Trust are Mr Martin Tilbury, Mr John Luff and Mr Paul Connew. A Board of Directors are responsible for the Governance of the Academy. In accordance with the Memorandum and Articles of Association, Members may appoint up to three Directors. A minimum of two Parent Directors may be appointed following an election process of parents/guardians of existing students. Nominees for Parent Director must have a student currently on roll at the Academy. The Local Authority may appoint up to one Director. There are positions for up to three Co-Opted Directors who may be appointed by the Board themselves. Staff Directors may be nominated as long as the total staff Directors do not represent more than one third of the total Directors and they are appointed following an election process of the respective staff members. The Head Teacher is also an ex-officio member of the Board.

Policies and procedures adopted for the induction and training of Directors

Newly appointed Directors receive an induction pack containing essential information on the Board constitution and organisation and be expected to attend Induction courses.

Organisational structure

Board of Directors

The Directors are responsible for setting general vision, policy and strategy, adopting an annual improvement plan and budget, monitoring the Academy by use of a self-evaluation process, budgets and reports and making major decisions about the direction of the Academy, substantial capital expenditure and Senior Leadership Team appointments.

Senior Leadership Team

The Senior Leadership Team includes the Head Teacher, Deputy Head Teacher, six Assistant Head Teachers and the School Business Manager. This team manages the Academy at an executive level implementing the vision, strategy and policies laid down by the Directors and reporting back to them.

Arrangements for setting pay and remuneration of key management personnel

The key management personnel of the Academy Trust comprise the Directors together with the Senior Leadership Team as listed on page 1. The Directors receive no remuneration in respect of their services as Directors and the arrangements for setting the remuneration of the Senior Leadership Team are as follows:

- Head Teacher – The Board of Directors assign a five point Individual School Range (ISR) based on the Academy group size. The Head Teacher's objectives are set by the Board of Directors. The Board of Directors will assess the performance of the Head Teacher against the objectives set and determine the appropriate remuneration.
- Other Leadership Posts – The Board of Directors assign a five point range for all other leadership posts. The range for individual posts (Deputy Head Teacher, Assistant Head Teacher) will be determined according to the duties of the post. The Board of Directors ensure there is no overlap of pay points between the Head Teacher and other leadership posts. Objectives will be set by the Head Teacher and following an annual appraisal, the Head Teacher will make recommendations regarding remuneration to the Board for their approval.

Trade union facility time

Emerson Park Academy does not currently pay any members of staff for Trade Union Facility time.

Related parties and other connected charities and organisations

Emerson Park Academy currently works in partnership with:

Havering Sports Collective (HSC) – as one of two Sports Specialist Colleges Emerson Park Academy coordinates sports activities, working alongside Coopers' Company & Coborn School, across the London Borough of Havering for all participating primary and secondary schools.

Emerson Park is a fully active partner within the Havering Educational Partnership (HEP) and the Havering Teacher Training Partnership (HTTP).

EMERSON PARK ACADEMY

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Objectives and activities

Objects and aims

Principal activities

The Academy Trust's objects are specifically restricted to the following:

- (a) to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing a school offering a broad and balanced curriculum ("the Academy").

We aim to support our pupils' educational growth in mind, body and spirit, to build upon their prior learning, develop their potential and prepare them for the future.

We encourage and challenge all of our students to be the best they can be and to make a positive contribution both in school and beyond.

- We strive to offer the highest standards in teaching and learning, in order to maximise the achievements of all pupils.
- We aim to make learning interesting and enjoyable. Our curriculum aims to offer a broad balance of essential and wider experiences so that each child can find something they can enjoy and in which they can find success.
- We seek to develop enquiring minds, an appetite for knowledge and the attitudes, values and educational basis necessary for our young people to grow into useful members of society.

We believe that this is best achieved if those involved are happy and working in a friendly, safe and supportive environment which is ordered, calm and purposeful.

Objectives, strategies and activities

Staff selection and training is key to moving the academy towards its stated goal of being 'outstanding'. Emerson Park Academy has been awarded the CPD mark in recognition of excellent Continued Professional Development across all staff and governors.

Emerson Park Academy seeks to enhance learning and accelerate pupil progress by embedding robust targeting and tracking.

The development of innovative strategies and resources (including ICT) is constantly under review.

Public benefit

The provision of education at Emerson Park Academy is for public benefit. The Directors have complied with their duty to have due regard to the guidance on public benefit, published by the Charity Commission, in exercising their power or duties.

EMERSON PARK ACADEMY

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Strategic report

Achievements and performance

The Academy Trust is now back to delivering a full face to face curriculum after a long period of disruption caused by the pandemic.

The extra-curricular side of school has also returned to relative normality with the following examples taking place in 2022-23:

- Awards events
- Parents Evenings
- Sporting fixtures
- Educational visits
- Sports Awards Evening
- Erasmus trips
- Ski trip
- Theatre visits
- Open Evening
- More Able trips and visits

The GCSE programmes were all delivered in person and the examination system has also returned to its normal format after Teacher assessment Grades (TAGs) and additional support to support 'catch up'.

The GCSE grades achieved by the school are above Havering averages and above available national results.

OFSTED inspecting the school in June 2022 and subsequently publishing our 'GOOD' report has allowed us to re-focus some of our priorities and these have been written into the Academy Development Plan. Some of these are based around the performance measures listed in the results tables.

Key performance indicators

The Directors considered the following as Key Performance Indicators in 2021-22.

The table shows how Emerson Park Academy performed in relation to National data.

GCSE Results (Headline Measures over time)

Headline measures	Havering	National	Emerson Park Academy
Attainment 8	47.2	46.5	47.3
% Achieving 4+ in English and Maths	64	64	70
% Achieving 5+ in English and Maths	43	43	44

EMERSON PARK ACADEMY

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Other measures	National	Emerson Park Academy
Strong Pass in English (5+)	60.3	67.5
Standard Pass in English (4+)	74.7	81.6
Strong Pass in Maths (5+)	49.3	49.5
Standard Pass in Maths (4+)	59.6	73.3
Standard Pass in a Humanities subject	65.0	73.1
Standard Pass in Languages	73.0	75.8
Standard Pass in Two Sciences	55.0	64.3

Subject	2022-23 GCSE Results at grades 4 to 9
Art	87
Biology	97
Business Studies	71
Chemistry	100
Citizenship	80
Drama	83
English Language	80
English Literature	78
Geography	77

EMERSON PARK ACADEMY

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Trend over time	2015-16	2022-23
% Achieving 4+ in English and Maths	58	70
% Achieving 4+ in English	77	82
% Achieving 4+ in Maths	61	73
% Achieving 4+ in Science	39	64
All grades at A*-A	12	19
All grades at A*-B	33	55

A large number of activities took place during the academic year that were more restricted in previous years due to the Covid-19 pandemic. Such activities included;

- Awards assemblies
- Parents Evenings (virtual and in-person)
- Sporting fixtures
- Educational visits
- Sports Awards Evening
- Erasmus trips
- Open Evening (virtual)
- The Jack Petchey 'Speak' Out Challenge

The Academy Trust provided a full curriculum (face to face) throughout the academic year unlike the previous year that required a large amount of remote learning due to the pandemic.

Despite the difficulties caused by Covid-19 in recent years the school still managed to produce yet another good set of GCSE results in line with previous years (see performance indicators to follow).

Extra funding was made full use of as part of the 'catch up' programme. This money has been utilised in a number of ways throughout the academic year including extra staffing, extra resources, literacy programmes and most significantly, Period 6 catch up lessons. The 'Study Hub' was also open for pupils seeking support with homework.

The school was able to open all facilities for all pupils. This was obviously restricted during the pandemic years. Staff and pupils made full use of the specialist provision.

EMERSON PARK ACADEMY

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

The capital contributions from funding

The Condition Improvement Funds (CIF) awards require a contribution from the academy. Most of the projects require a contribution of around 10%. For example, the current Fire Safety works project is valued at around £500,000.00. The school will contribute approximately £50,000.00.

Final payments are made after all defects have been remedied and the contribution may end up being invoiced in the next academic year. CIF projects generally have a retention figure of 2.5% attached to the project and this will be payable one year after completion.

The academy has continued funding projects utilising CIF contributions including –

- Water distribution
- Fire Safety Works
- Sports Hall (being submitted)
- Roofs Phase 3 (being submitted)

Future activities and plans

- A School Rebuilding Programme bid has been submitted for the construction of a new sports facility and teaching area.

Going concern

After making appropriate enquiries, the Board of Directors has a reasonable expectation that the Academy has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statement. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies. In making their assessment, the Directors have considered the current and potential future impact of inflation and future funding settlements on the operations, activities and finances of the Academy.

Financial review

The Academy's total income for the year to 31 August 2023 amounted to £7,838k (2022 - £9,112k), including £6,875k relates to ESFA revenue grants (2022 - £5,937k).

The Academy made a surplus on its day to day running in line with previous years. The first few months of the new academic year shows that position remains in a surplus position after absorbing significant inflationary pressures over the past two years.

The academy did make significant use of its historic reserves; this was planned capital expenditure which the academy self-financed, this included

- Window replacements to improve energy efficiency
- Canopies and landscaping works to provide dry areas for pupils during break-time. Reducing congestion in the school
- Additional food pod again to reduce congestion in the school at lunchtime
- Demolition of temporary buildings on health and safety grounds
- Significant Investment in music studio giving pupils access to latest music technology.
- Investment in other IT projects to support pupils access to curriculum

The academy also successfully bid for and received over £500,000 to replace all its fire doors. This is one of the last major projects that the school has completed, with boilers, re-wiring and roofs being replaced over past few years.

Despite all additional work the reserves of the academy remain healthy £xxxxx and the financial position of the academy remains strong. The only significant outstanding capital project is replacement/ refurbishment of the sports hall which the academy has earmarked £150,000 of its reserves as a contribution towards the project.

EMERSON PARK ACADEMY

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Reserves policy

As part of the transfer to academy status, the Directors are in a position to determine an appropriate level of free reserves (total funds less the amount held in tangible fixed assets, restricted funds and designated funds). The minimum level of free reserves to be held has been set at £480,000, based on approximately one month's payroll costs. The reason for this is to provide sufficient working capital to provide resources to deal with unexpected emergencies such as urgent maintenance and to cover delays between spending and receipts of grants.

The School's free reserves at 31 August 2023 were £637k, which is above the minimum level set within the reserves policy and is considered appropriate in the context of current financial risks (see below) and the major capital works which were ongoing at year end.

The School held fund balances at 31 August 2023 of £12,959k (2022: £12,777k) comprising £12,322k (2022: £12,318k) of restricted funds and £637k (2022: £459k) of unrestricted general funds. Of the restricted funds, £12,216k (2022: £12,111k) is represented by tangible fixed assets, £17k (2022: £nil) by unspent capital funds and £89k of unspent GAG funding (2022: £463k).

The London Borough of Havering Pension Fund, in which the Academy participates, showed a gain at 31 August 2023 reducing the deficit balance to £nil (2022: £256k), Governors have chosen to restrict the recognition of Pension assets in line with best practice, so no pension asset is recognised.

Investment policy

The Academy utilises a high interest bearing account for cash balances exceeding £10,000.

Principal risks and uncertainties

The Board of Directors identify, assess and mitigate risk both for the Academy and as a whole and its operations. A Risk Register is in place which is subject to regular review and made available to all staff. Key members of staff and Directors are involved in the preparation of the Risk Register. All members of staff are aware of the risk management policy and the controls in place to limit exposure to risk.

The principal risks the Academy faces are:

- **Funding** - The Academy continues to vigorously pursue grant opportunities to assist in improving the poor condition of many areas of the school.
- **Staffing** – There remains uncertainty over the funding of future year pay-award, latest figures suggest that funding could be £0.5 billion less
- **Energy Costs** – The academy has a two year fixed contract for electricity (effective from 1st Oct 2022) and 1 year fixed contract from Jan 2023 for its Gas. There is still uncertainty what (if any) protection will be available for schools in winter 2023 should prices rise again.
- **General expenses** – whilst strict controls have been established to minimise controllable expenditure, general inflation in addition to significant increase in utility and service costs are reducing funds available to deliver curriculum.
- **Industrial Action** – The industrial action this year in addition to previous year pandemic has had an impact on pupils and a number of additional learning programmes have been established. The cost of these has been subsidised by Government but there is no certainty that this additional grant funding will continue.
- The academy continues to ensure its estate is fit for purpose and complies with all health safety requirements seeking professional advice to identify any issues early so they can be remedied.

Fundraising

The School complies with the fundraising practices outlined within the Charities (Protection and Social Investment) Act 2016. The School conforms to standards of best practice. There have been no fundraising complaints this financial year.

EMERSON PARK ACADEMY

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Plans for future periods

The Academy has an improvement plan and partner in place to identify what further developments are required in order to improve upon its 'Good' Ofsted rating received this year. These plans are regularly reviewed by the governing body and where additional funds are required to make improvements these are also considered as part of the academy's budgetary review process.

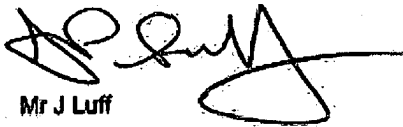
With the replacement of school fire doors the academy has completed all major refurbishment works that have been identified as part of ongoing estate surveys. The exception being replacement/ refurbishment of the sports hall which is the last major project required in short/medium term. A bid for funds of £2.5m have been submitted to ESFA for their consideration, the outcome of which should be known in early 2024.

Auditor

In so far as the Directors are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Directors' ' report, including a strategic report, approved by order of the Board of Directors, on 13 December 2023 and signed on its behalf by:



Mr J Luff
Chair

EMERSON PARK ACADEMY

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2023

Scope of responsibility

As Directors, we acknowledge we have overall responsibility for ensuring that Emerson Park Academy has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Directors has delegated the day-to-day responsibility to the Headteacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Emerson Park Academy and the Secretary of State for Education. The accounting officer is also responsible for reporting to the Board of Directors any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Directors' Report and in the Statement of Directors' Responsibilities. The Board of Directors has formally met 4 times during the year. Attendance during the year at meetings of the Board of Directors was as follows:

Directors	Meetings attended	Out of possible
Mr J Luff (Chair)	4	4
Mr M Borrell	3	4
Mr D W Crawford	4	4
Mr D Coles (Appointed 23 November 2022 and resigned 1 November 2023)	0	3
Ms R F Clarke	3	4
Ms S S Munir	4	4
Ms K E Nowak	3	4
Mr S McGuinness (Headteacher and Accounting officer)	4	4
Mr I Ameen	3	4
Mrs V K Bharaj (Resigned 4 October 2023)	4	4

No changes have been made to the composition of the Board which remains in line with our constitution.

In addition to our Board meetings, we operate three other committees covering Academic Standards & Wellbeing, Finance, Resources, Audit & Risk, and Human Resources. These committees agree terms of reference each year and develop a schedule of work for the annual cycle covering their statutory and management responsibilities.

These responsibilities include policy reviews in line with a policy schedule, monitoring progress against the school development plan, reviewing attainment and progress along with regular reviews of SEND provision, the impact of pupil premium and more generally pupil wellbeing. The Board also utilise the external skills of a school improvement partner to work with senior leaders and reporting back to trustees. A financial budget is agreed before the start of the academic year, and this is monitored by receipt of management accounts and reviewed as part of the delegated committee work schedule. Final accounts are externally audited with actions and recommendations agreed by the committee and monitored throughout the year. An annual staff survey is carried out with agreed results put into an action plan. CPD is regularly reviewed along with staff performance and pay reviews, with a separate panel deciding on the outcome and targets for the Headteacher. Data supporting these meetings come from both external and internal sources with trustees using national performance and benchmarking data along with the use of recognised tools to drill down into more forensic analytical information.

The board has seen challenges along with many other schools with recruitment but are actively engaged with stakeholders and the community to ensure they have the right skills around the table. Effectiveness is reviewed annually where we have recently developed an online tool to seek trustee views in line with national governance guidelines. The outcomes of this review will be analysed, and actions agreed and implemented.

EMERSON PARK ACADEMY

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Conflicts of interest

The academy maintains an up-to-date and complete register of interests for Members, Trustees and budget holders. Members, trustees, governors and staff of the academy are advised that if not sure what to declare, or whether/when any declaration needs to be updated, that they should err on the side of caution. The Chair of the Board of Trustees will provide advice and it is his responsibility to ensure that professional advice (i.e. from the auditors) is sought where necessary.

Interests will be recorded on the governing body's register of interests, which will be maintained by Clerk. The register will be available on request, it is also published on the academy website.

At each meeting, the clerk will ask for any conflicts of interest to be declared relating to the agenda. Interested board members may not vote on matters affecting their own interests. They must absent themselves from the discussion and the decision-making process. If a person has a conflict of interest, they will not be involved in managing or monitoring a contract in which they have an interest.

Monitoring arrangements for such contracts will include provisions for an independent challenge of bills and invoices, and termination of the contract if the relationship is unsatisfactory.

All decisions under a conflict of interest will be recorded by Clerk and reported in the minutes of the meeting. The report will record:

- The nature and extent of the conflict;
- An outline of the discussion;
- The actions taken to manage the conflict.

Governance reviews

The committee structure, membership and Terms of Reference are reviewed at the first meeting of each Academic year. The Terms of Reference were agreed as there was nothing to discuss and therefore the Academy has decided to continue operating as they are.

Key responsibilities of the finance and resource/ audit and risk committee and actions taken;

1. Oversee management of the academy budget approving annual and three-year budget and any in year budgetary adjustments. This is for both capital and revenue expenditure.

During the year the board approved a number of capital schemes and also reallocation of the budget to fund the increase cost of energy to the academy.

2. It will also make decisions on pay and contracts to be awarded.

The board approved a number of annual contracts and the pay award during the year. Including the appointment of our new auditors, cleaning contract and energy contract.

3. The board provide support and guidance for the governing body and the headteacher on all matters relating to the maintenance and development of the premises and grounds, including Health and Safety.

The board ensured that annual inspection of the premises and grounds took place and recommendations within report acted upon. This included replacement of fire doors in the current academic year.

4. To review risk register and approve any changes, and consider any legal issues arising.

Only new risk identified related to IT infrastructure – a programme of works was approved to mitigate this risk. The risks relating to a pandemic were also reduced during the year.

EMERSON PARK ACADEMY

GOVERNANCE STATEMENT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

Attendance at meetings in the year was as follows:

Directors	Meetings attended	Out of possible
Mr J Luff (Chair)	4	4
Mr M Borrell	1	4
Mr D W Crawford	4	4
Mr D Coles (Appointed 23 November 2022 and resigned 1 November 2023)	2	3
Ms R F Clarke	3	4
Ms S S Munir	4	4
Ms K E Nowak	2	4
Mr S McGuinness (Headteacher and Accounting officer)	4	4
Mr I Ameen	3	4
Mrs V K Bharaj (Resigned 4 October 2023)	1	4

Review of value for money

As accounting officer, the Headteacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes, as well as estates safety and management, achieved in return for the taxpayer resources received.

The Accounting Officer considers how the trust's use of its resources has provided good value for money during the academic year, and reports to the board of trustees where value for money can be improved, including the use on benchmarking data where available. The Accounting Officer for the academy trust has delivered and improved value for money during the year by:

The Academy has begun a number of major capital projects during the year, and as noted in the Future Activities and Plans section of the Directors' report, the Academy is planning to undertake further capital projects in 2023/24. The Academy has sought a number of competitive tenders for all significant capital projects it has undertaken to ensure that it obtains good value for money from its suppliers, and will continue to do so for future projects.

The introduction of the cashless operation has seen improvements in efficiency by eliminating the handling of large sums of cash.

Our aim is to ensure that not only does the Academy estate provide the best value for money but also, more importantly, it provides children with a first-class education in fit-for-purpose buildings, regardless of their background or where they live.

The Academy's Business Manager alongside the Facility Manager plans for, and maintain the buildings so they are safe, warm, weatherproof and provide a suitable teaching and learning environment for all.

The Academy's current estate includes buildings of different ages and construction types, which have different requirements and challenges for undertaking maintenance and repairs.

A schedule of maintenance contracts such as annual portable appliance testing, gas safety, boiler maintenance and fire measures are carried out periodically to ensure a safety environment, including an annual building condition surveys and asbestos management surveys and plans which are carried out by reputable building firms and the Local Authority.

The findings from these surveys are reported to the Finance, Resources, Audit and Risk Committee who have responsibility on behalf of the Board for ensuring surveys undertaken and any risks identified are managed.

EMERSON PARK ACADEMY

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in for the period 31 August 2023 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The Board of Directors has reviewed the key risks to which the Academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks.

The Board of Directors is of the view that there is a formal ongoing process for identifying, evaluating and managing the academy's significant risks that has been in place for the year ended 31 August 2023 and up to the date of approval of the annual report and financial statement.

This process is regularly reviewed by the Board of Directors.

The risk and control framework

The Academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Directors;
- regular reviews by the finance and general purposes committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties;
- identification and management of risks.

Following the appointment of a new Business Manager as of 1 July 2019, the day-to-day financial procedures and controls have continued as normal; including producing regular financial reports and management accounts as expected in order for the Directors to be able to monitor the ongoing financial performance and financial position of the Academy.

Since June 2022 the Academy has used the services of an independent accountant, on a part-time basis, to provide detailed financial reports on a monthly basis and support the closure of the accounts and budget setting.. This provides an additional level of oversight, assurance and expertise and also further separates duties strengthening internal controls.

As part of the traded services on offer within the borough, schools are able to buy in an audit health check. The health check provides schools with an independent assurance between their triennial audits.

The audit health check is undertaken to provide the Governing Body and Head Teacher with assurance on the system of internal control in operation. The health check does not review all key areas as per the triennial audit. The health check will:

- Follow up on the implementation of recommendations raised in the last health check or triennial audit that mitigate against risks already identified; and
- Consider any new and emerging risks since the last audit, identified through feedback from the Head Teacher and the Council's LMS Team via questionnaires.

EMERSON PARK ACADEMY

GOVERNANCE STATEMENT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

The health checks and the triennial audit are reported to the Finance, Resources, Audit and Risk Committee annually and they receive a report at each of their meetings (quarterly) identifying progress in implementing recommendations.

Because of the variations in scope, the matters raised within the reports are those that came to the attention of the auditor during the course of the review and are not necessarily a comprehensive list of all the weaknesses that may exist or all improvements that might be required.

The overall audit opinion on the system reviewed provides Reasonable Assurance. This means that The control framework is adequate to manage the risks in the areas reviewed. Controls are applied consistently or with minor lapses that do not result in significant risks to the achievement of system objectives.

This audit makes three medium priority recommendations that aim to mitigate the risks identified. The risks relate to the school development plan, charge cards and school inventory.

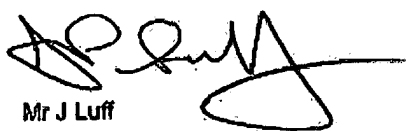
Review of effectiveness

As Accounting Officer, the Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

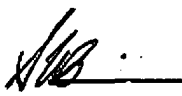
- the work of the external auditor;
- the financial management and governance self-assessment process;
- the work of the Senior Leadership Team within the Academy who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance and Revenue Committee and a plan to address weaknesses] and ensure continuous improvement of the system is in place.

Approved by order of the Board of Directors on 13 December 2023 and signed on its behalf by:



Mr J Luff
Chair



Mr S McGuinness
Headteacher and Accounting officer

EMERSON PARK ACADEMY

STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE FOR THE YEAR ENDED 31 AUGUST 2023

As accounting officer of Emerson Park Academy, I have considered my responsibility to notify the Emerson Park Academy Board of Directors and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management, under the funding agreement in place between the Emerson Park Academy and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2022, including responsibilities for estates safety and management.

I confirm that I and the Emerson Park Academy's Board of Directors are able to identify any material irregular or improper use of funds by the Emerson Park Academy, or material non-compliance with the terms and conditions of funding under the Emerson Park Academy's funding agreement and the Academy Trust Handbook 2022.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Directors and ESFA.



Mr S McGuinness
Accounting Officer

13 December 2023

EMERSON PARK ACADEMY

STATEMENT OF DIRECTORS' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2023

The directors (who also act as trustees for Emerson Park Academy) are responsible for preparing the Directors' report and the accounts in accordance with the Academies Accounts Direction 2022 to 2023 published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Directors to prepare accounts for each financial year. Under company law, the Directors must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these accounts, the Directors are required to:

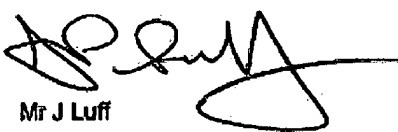
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of accounts may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Directors on 13 December 2023 and signed on its behalf by:


Mr J Luff
Chair

EMERSON PARK ACADEMY

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EMERSON PARK ACADEMY

FOR THE YEAR ENDED 31 AUGUST 2023

Opinion

We have audited the accounts of Emerson Park Academy for the year ended 31 August 2023 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the accounts, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023 issued by the Education and Skills Funding Agency.

In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the accounts' section of our report. We are independent of the Emerson Park Academy in accordance with the ethical requirements that are relevant to our audit of the accounts in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Emerson Park Academy's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the accounts and our auditor's report thereon. The Directors are responsible for the other information contained within the annual report. Our opinion on the accounts does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the accounts or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the accounts themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

EMERSON PARK ACADEMY

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EMERSON PARK ACADEMY (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' report including the incorporated strategic report for the financial year for which the accounts are prepared is consistent with the accounts; and
- the Directors' report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Emerson Park Academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
-

Responsibilities of Directors

As explained more fully in the statement of Directors' responsibilities, the Directors are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of accounts that are free from material misstatement, whether due to fraud or error. In preparing the accounts, the Directors are responsible for assessing the Emerson Park Academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the charitable company, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the accounts

Our objectives are to obtain reasonable assurance about whether the accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these accounts.

EMERSON PARK ACADEMY

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EMERSON PARK ACADEMY (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of senior leadership, Governors/Trustees and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the company through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations including compliance with the Academies Accounts Direction 2021 to 2022 issued by the Education and Skills Funding Agency;
- Performing audit work over the recognition of grant income and the allocation of expenditure to funds;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

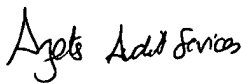
EMERSON PARK ACADEMY

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF EMERSON PARK ACADEMY (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Catherine Cooper FCCA (Senior Statutory Auditor)
for and on behalf of Azets Audit Services

14 December 2023

Chartered Accountants
Statutory Auditor

First Floor
River House
1 Maidstone Road
Sidcup
Kent
United Kingdom
DA14 5RH

EMERSON PARK ACADEMY

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO EMERSON PARK ACADEMY AND THE EDUCATION AND SKILLS FUNDING AGENCY

FOR THE YEAR ENDED 31 AUGUST 2023

In accordance with the terms of our engagement letter dated 1 June 2023 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2022 to 2023, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Emerson Park Academy during the period 1 September 2022 to 31 August 2023 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Emerson Park Academy and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Emerson Park Academy and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Emerson Park Academy and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Emerson Park Academy's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Emerson Park Academy's funding agreement with the Secretary of State for Education dated 1 July 2012 and the Academy Trust Handbook, extant from 1 September 2022, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2022 to 2023. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2022 to 31 August 2023 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Emerson Park Academy's income and expenditure.

The work undertaken to draw to our conclusion includes:

- An assessment of the risk of material irregularity and impropriety across all of the academy trust's activities;
- Further testing and review of the areas identified through the risk assessment including enquiry, identification of control processes and examination of supporting evidence across all areas identified as well as additional verification work where considered necessary; and
- Consideration of evidence obtained through the work detailed above and the work completed as part of our financial statements audit in order to support the regularity conclusion.

EMERSON PARK ACADEMY

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO EMERSON PARK ACADEMY AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2022 to 31 August 2023 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Azets Audit Services

Reporting Accountant

Azets Audit Services
First Floor
River House
1 Maidstone Road
Sidcup
Kent
DA14 5RH
United Kingdom

Dated: 14 December 2023

EMERSON PARK ACADEMY

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 AUGUST 2023

	Notes	Unrestricted funds £'000	Restricted funds: General £'000	Fixed asset £'000	Total 2023 £'000	Total 2022 £'000
Income and endowments from:						
Donations and capital grants	3	2	-	457	459	2,223
Charitable activities:						
- Funding for educational operations	4	277	6,875	-	7,152	6,790
Other trading activities	5	214	-	-	214	98
Investments	6	13	-	-	13	1
Total		<u>506</u>	<u>6,875</u>	<u>457</u>	<u>7,838</u>	<u>9,112</u>
Expenditure on:						
Charitable activities:						
- Educational operations	8	327	6,986	647	7,960	8,026
Total	7	<u>327</u>	<u>6,986</u>	<u>647</u>	<u>7,960</u>	<u>8,026</u>
Net income/(expenditure)		179	(111)	(190)	(122)	1,086
Transfers between funds	16	-	(312)	312	-	-
Other recognised gains/(losses)						
Actuarial gains on defined benefit pension schemes	18	-	304	-	304	2,590
Net movement in funds		179	(119)	122	182	3,676
Reconciliation of funds						
Total funds brought forward		458	208	12,111	12,777	9,101
Total funds carried forward		<u>637</u>	<u>89</u>	<u>12,233</u>	<u>12,959</u>	<u>12,777</u>

EMERSON PARK ACADEMY

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2023

Comparative year information		Unrestricted	Restricted funds:		Total
Year ended 31 August 2022		funds	General	Fixed asset	2022
	Notes	£'000	£'000	£'000	£'000
Income and endowments from:					
Donations and capital grants	3	1	-	2,222	2,223
Charitable activities:					
- Funding for educational operations	4	264	6,526	-	6,790
Other trading activities	5	98	-	-	98
Investments	6	1	-	-	1
Total		<u>364</u>	<u>6,526</u>	<u>2,222</u>	<u>9,112</u>
Expenditure on:					
Charitable activities:					
- Educational operations	8	<u>535</u>	<u>6,606</u>	<u>885</u>	<u>8,026</u>
Total	7	<u>535</u>	<u>6,606</u>	<u>885</u>	<u>8,026</u>
Net income/(expenditure)		(171)	(80)	1,337	1,086
Transfers between funds	16	(98)	(228)	326	-
Other recognised gains/(losses)					
Actuarial gains on defined benefit pension schemes	18	-	2,590	-	2,590
Net movement in funds		(269)	2,282	1,663	3,676
Reconciliation of funds					
Total funds brought forward		<u>728</u>	<u>(2,075)</u>	<u>10,448</u>	<u>9,101</u>
Total funds carried forward		<u>459</u>	<u>207</u>	<u>12,111</u>	<u>12,777</u>

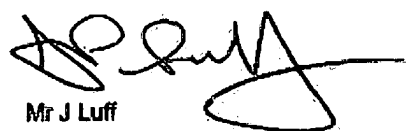
EMERSON PARK ACADEMY

BALANCE SHEET

AS AT 31 AUGUST 2023

		2023	2022
	Notes	£'000	£'000
Fixed assets			
Tangible assets	12	12,216	12,110
Current assets			
Debtors	13	237	738
Cash at bank and in hand		1,248	1,057
		1,485	1,795
Current liabilities			
Creditors: amounts falling due within one year	14	(742)	(872)
Net current assets		743	923
Net assets excluding pension liability		12,959	13,033
Defined benefit pension scheme liability	18	-	(256)
Total net assets		12,959	12,777
Funds of the Emerson Park Academy:			
Restricted funds	16		
- Fixed asset funds		12,233	12,111
- Restricted income funds		89	463
- Pension reserve		-	(256)
Total restricted funds		12,322	12,318
Unrestricted income funds	16	637	459
Total funds		12,959	12,777

The accounts on pages 25 to 47 were approved by the Directors and authorised for issue on 13 December 2023 and are signed on their behalf by:



Mr J Luff
Chair

Company registration number 07726858 (England and Wales)

EMERSON PARK ACADEMY

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2023

		2023		2022	
	Notes	£'000	£'000	£'000	£'000
Cash flows from operating activities					
Net cash provided by operating activities	19		474		338
Cash flows from investing activities					
Dividends, interest and rents from investments		13		1	
Capital grants from DfE Group		457		2,223	
Purchase of tangible fixed assets		(753)		(2,680)	
Net cash used in investing activities			(283)		(456)
Net increase/(decrease) in cash and cash equivalents in the reporting period			191		(118)
Cash and cash equivalents at beginning of the year			1,057		1,175
Cash and cash equivalents at end of the year			1,248		1,057

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

Emerson Park Academy is a charitable company. The address of its principal place of business is given on page 1 and the nature of its operations are set out in the Directors' report.

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation

The accounts of the Emerson Park Academy, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2022 to 2023 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

The financial statements are presented in Sterling and rounded to the nearest pound.

1.2 Going concern

The Directors assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The Directors make this assessment in respect of a period of at least one year from the date of authorisation for issue of the accounts and have concluded that the Emerson Park Academy has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Emerson Park Academy's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the accounts.

1.3 Income

All incoming resources are recognised when the Emerson Park Academy has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Emerson Park Academy has provided the goods or services.

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

(Continued)

Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the accounts until they are sold. This income is recognised within 'Income from other trading activities'.

Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Emerson Park Academy's accounting policies.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

1.5 Tangible fixed assets and depreciation

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the Academy's depreciation policy.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a [straight-line/reducing balance] basis over its expected useful life, as follows:

Leasehold buildings	4% per annum
Computer equipment	33% per annum
Furniture and equipment	33% per annum
Motor vehicles	20% per annum

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

(Continued)

1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Emerson Park Academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

1.7 Leased assets

Rentals under operating leases are charged on a straight-line basis over the lease term.

1.8 Financial instruments

The Emerson Park Academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Emerson Park Academy and their measurement basis are as follows.

Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.9 Taxation

The Emerson Park Academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Emerson Park Academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.10 Pensions benefits

Retirement benefits to employees of the Emerson Park Academy are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the Emerson Park Academy.

The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the Emerson Park Academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on quadrennial valuations using a prospective unit credit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

1 Accounting policies

(Continued)

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Emerson Park Academy in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high-quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income or expenditure are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.11 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Emerson Park Academy at the discretion of the Directors.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Education and Skills Funding Agency/Department for Education.

2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The Emerson Park Academy makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 18, will impact on the carrying amount of the pension liability. Furthermore, a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2023. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

The pension value also includes an asset ceiling adjustment and the assumptions used to calculate this are:

- The scheme is open to new entrants;
- There is a minimum funding requirement in relation to the LGPS;
- There is the ability to recover a surplus through the ability to reduce future contributions (not refund)
- In calculating the surplus, the present value of current and past service costs is offset against the future contributions over the future period;
- The present value in the above calculations are calculated using an annuity representing participation into perpetuity.

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

2 Critical accounting estimates and areas of judgement

(Continued)

Critical areas of judgement

Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 12 for the carrying amount of the property plant and equipment, and note 1.5 for the useful economic lives for each class of assets.

There are no key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

3 Donations and capital grants

	Unrestricted funds £'000	Restricted funds £'000	Total 2023 £'000	Total 2022 £'000
Capital grants	-	457	457	2,222
Other donations	2	-	2	1
	<u>2</u>	<u>457</u>	<u>459</u>	<u>2,223</u>

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

4 Funding for the Emerson Park Academy's educational operations

	Unrestricted funds £'000	Restricted funds £'000	Total 2023 £'000	Total 2022 £'000
DfE/ESFA grants				
General annual grant (GAG)	-	6,076	6,076	5,937
Other DfE/ESFA grants:				
- Pupil premium	-	206	206	206
- Supplementary grant	-	192	192	-
- Mainstream Schools additional grant	-	98	98	-
- Others	-	85	85	45
	-	6,657	6,657	6,188
Other government grants				
Local authority grants	-	218	218	147
COVID-19 additional funding				
DfE/ESFA				
Catch-up premium	-	-	-	30
Other DfE/ESFA COVID-19 funding	-	-	-	161
	-	-	-	191
Other incoming resources	277	-	277	264
Total funding	277	6,875	7,152	6,790

The Trust received £191k of covid related funding in 2022.

5 Other trading activities

	Unrestricted funds £'000	Restricted funds £'000	Total 2023 £'000	Total 2022 £'000
Hire of facilities	61	-	61	51
Trip Income	141	-	141	28
Other income	12	-	12	19
	214	-	214	98

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

6 Investment income

	Unrestricted funds £'000	Restricted funds £'000	Total 2023 £'000	Total 2022 £'000
Short term deposits	13	-	13	1

7 Expenditure

	Staff costs £'000	Non-pay expenditure Premises £'000	Other £'000	Total 2023 £'000	Total 2022 £'000
Academy's educational operations					
- Direct costs	4,709	647	549	5,905	5,557
- Allocated support costs	742	555	758	2,055	2,469
	5,451	1,202	1,307	7,960	8,026

Net income/(expenditure) for the year includes:

	2023 £'000	2022 £'000
Operating lease rentals	32	32
Depreciation of tangible fixed assets	647	885
Fees payable to auditor for:		
- Audit	15	10
- Other services	3	7
Net interest on defined benefit pension liability	11	44

8 Charitable activities

	Unrestricted funds £'000	Restricted funds £'000	Total 2023 £'000	Total 2022 £'000
Direct costs				
Educational operations	10	5,895	5,905	5,557
Support costs				
Educational operations	317	1,738	2,055	2,469
	327	7,633	7,960	8,026

	2023 £'000	2022 £'000
Analysis of support costs		
Support staff costs	742	1,223
Technology costs	28	104
Premises costs	555	560
Other support costs	707	556
Governance costs	23	26

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

8 Charitable activities (Continued)

2,055	2,469
<u>2,055</u>	<u>2,469</u>

9 Staff

Staff costs

Staff costs during the year were:

	2023 £'000	2022 £'000
Wages and salaries	3,975	3,774
Social security costs	416	409
Pension costs	850	983
	<u>5,241</u>	<u>5,166</u>
Staff costs - employees	5,241	5,166
Agency staff costs	210	249
Staff restructuring costs	-	3
	<u>5,451</u>	<u>5,418</u>
Staff development and other staff costs	19	14
	<u>5,470</u>	<u>5,432</u>

Staff restructuring costs comprise:

Severance payments	-	3
	<u>-</u>	<u>3</u>

Staff numbers

The average number of persons employed by the Emerson Park Academy during the year was as follows:

	2023 Number	2022 Number
Teachers	61	58
Administration and support	34	37
Management	9	9
	<u>104</u>	<u>104</u>

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

9 Staff

(Continued)

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs and employer national insurance contributions) exceeded £60,000 was:

	2023 Number	2022 Number
£60,000 - £70,000	6	6
£70,001 - £80,000	4	1
£80,001 - £90,000	1	1
£100,001 - £110,000	1	-
	<u> </u>	<u> </u>

Key management personnel

The key management personnel of the Emerson Park Academy comprise the Directors and the senior management team as listed on page 1. The total amount of key management personnel benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Emerson Park Academy was £891k (2022: £755k).

10 Directors' remuneration and expenses

The Headteacher only receives remuneration in respect of services they provide undertaking the role of Headteacher and not in respect of their services as Directors'. Other Directors' did not receive and payments from Directors in respect of their role as Directors'.

The value of Directors' remuneration and other benefits was as follows:

S McGuiness (Headteacher):

Remuneration £105,001 - £110,000 (2022: £100,001 - £105,000)

Employer's pension contributions £10,001 - £15,000 (2022: £0 - £5,000)

During the year, no expenses were paid to Directors (2022: £nil).

Other related party transactions involving the Directors are set out within the related parties note.

11 Directors' and officers' insurance

The Emerson Park Academy has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Directors and officers from claims arising from negligent acts, errors or omissions occurring whilst on Emerson Park Academy business, and provides cover up to £10,000,000. It is not possible to quantify the Directors and officers indemnity element from the overall cost of the RPA scheme.

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

12 Tangible fixed assets

	Leasehold buildings	Computer equipment	Furniture and equipment	Motor vehicles	Total
	£'000	£'000	£'000	£'000	£'000
Cost					
At 1 September 2022	16,176	220	1,610	52	18,058
Additions	647	79	27	-	753
At 31 August 2023	16,823	299	1,637	52	18,811
Depreciation					
At 1 September 2022	4,066	220	1,610	52	5,948
Charge for the year	647	-	-	-	647
At 31 August 2023	4,713	220	1,610	52	6,595
Net book value					
At 31 August 2023	12,110	79	27	-	12,216
At 31 August 2022	12,110	-	-	-	12,110

Transactions relating to land and buildings during the year include:

- Boiler Replacement
- Canopies
- Cladding
- Fire Doors
- Landscaping
- Replacement Windows
- Roofing
- Sports Hall
- Tech Block Demolition
- Water Distribution

13 Debtors

	2023 £'000	2022 £'000
VAT recoverable	86	63
Prepayments and accrued income	151	675
	237	738

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

14 Creditors: amounts falling due within one year

	2023 £'000	2022 £'000
Trade creditors	211	90
Other taxation and social security	103	114
Other creditors	118	92
Accruals and deferred income	310	576
	<u>742</u>	<u>872</u>

15 Deferred income

	2023 £'000	2022 £'000
Deferred income is included within:		
Creditors due within one year	38	43
	<u>38</u>	<u>43</u>
Deferred income at 1 September 2022	43	178
Released from previous years	(43)	(178)
Resources deferred in the year	38	43
	<u>38</u>	<u>43</u>
Deferred income at 31 August 2023	38	43

At the balance sheet date the academy trust was holding funds received in advance for school trips.

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

16 Funds

	Balance at 1 September 2022 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2023 £'000
Restricted general funds					
General Annual Grant (GAG)	464	6,076	(6,139)	(312)	89
Pupil premium	-	206	(206)	-	-
Other DfE/ESFA grants	-	375	(375)	-	-
Other government grants	-	218	(218)	-	-
Pension reserve	(256)	-	(48)	304	-
	<u>208</u>	<u>6,875</u>	<u>(6,986)</u>	<u>(8)</u>	<u>89</u>
Restricted fixed asset funds					
DfE group capital grants	-	457	-	(440)	17
General fixed assets	12,111	-	(647)	752	12,216
	<u>12,111</u>	<u>457</u>	<u>(647)</u>	<u>312</u>	<u>12,233</u>
Total restricted funds	<u>12,319</u>	<u>7,332</u>	<u>(7,633)</u>	<u>304</u>	<u>12,322</u>
Unrestricted funds					
General funds	458	506	(327)	-	637
	<u>458</u>	<u>506</u>	<u>(327)</u>	<u>-</u>	<u>637</u>
Total funds	<u>12,777</u>	<u>7,838</u>	<u>(7,960)</u>	<u>304</u>	<u>12,959</u>

The specific purposes for which the funds are to be applied are as follows:

General Annual Grant: Income received from the ESFA to cover the normal running costs of the Academy. Under the amended funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2023.

Pupil Premium, Supplementary grant, Mainstream schools additional grant: Income received from the ESFA as described.

Other DfE/ESFA grants: This includes tuition, recovery, mental health and rates grants received in the year.

Other government grants: This includes SEN funding and pupil premium income from London Borough of Havering

DfE/ ESFA capital grants relate to devolved formula capital grant and CIF funding.

The transfer of funds relate to the use of reserves to cover capital expenditure.

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

16 Funds

(Continued)

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2021 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2022 £'000
Restricted general funds					
General Annual Grant (GAG)	511	5,937	(5,757)	(228)	463
Pupil premium	-	206	(206)	-	-
Other DfE/ESFA COVID-19 funding	-	191	(191)	-	-
Other DfE/ESFA grants	-	45	(45)	-	-
Other government grants	-	147	(147)	-	-
Pension reserve	(2,586)	-	(260)	2,590	(256)
	<u>(2,075)</u>	<u>6,526</u>	<u>(6,606)</u>	<u>2,362</u>	<u>207</u>
Restricted fixed asset funds					
DfE group capital grants	-	2,222	-	(2,222)	-
General fixed assets	10,448	-	(885)	2,548	12,111
	<u>10,448</u>	<u>2,222</u>	<u>(885)</u>	<u>326</u>	<u>12,111</u>
Total restricted funds	<u>8,373</u>	<u>8,748</u>	<u>(7,491)</u>	<u>2,688</u>	<u>12,318</u>
Unrestricted funds					
General funds	728	364	(535)	(98)	459
	<u>728</u>	<u>364</u>	<u>(535)</u>	<u>(98)</u>	<u>459</u>
Total funds	<u>9,101</u>	<u>9,112</u>	<u>(8,026)</u>	<u>2,590</u>	<u>12,777</u>

17 Analysis of net assets between funds

	Unrestricted Funds £'000	Restricted funds: General £'000	Fixed asset £'000	Total Funds £'000
Fund balances at 31 August 2023 are represented by:				
Tangible fixed assets	-	-	12,216	12,216
Current assets	637	831	17	1,485
Current liabilities	-	(742)	-	(742)
Total net assets	<u>637</u>	<u>89</u>	<u>12,233</u>	<u>12,959</u>

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

17 Analysis of net assets between funds

(Continued)

	Unrestricted Funds £'000	Restricted funds: General £'000	Fixed asset £'000	Total Funds £'000
Fund balances at 31 August 2022 are represented by:				
Tangible fixed assets	-	-	12,110	12,110
Current assets	459	1,335	1	1,795
Current liabilities	-	(872)	-	(872)
Pension scheme liability	-	(256)	-	(256)
Total net assets	459	207	12,111	12,777

18 Pension and similar obligations

The Emerson Park Academy's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by The London Borough of Havering. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016, and that of the LGPS related to the period ended 31 March 2019.

Contributions amounting to £95k were payable to the schemes at 31 August 2023 (2022: £92k) and are included within creditors.

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academy trusts. All teachers have the option to opt out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary. These contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019.

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

18 Pension and similar obligations

(Continued)

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. The assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2024.

The employer's pension costs paid to the TPS in the period amounted to £648k (2022: £628k).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. Emerson Park Academy has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Emerson Park Academy has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contributions are noted below. The agreed contribution rates for future years are 22.38 23.68% for employers and 5.5% to 12.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

Total contributions made	2023 £'000	2022 £'000
Employer's contributions	166	150
Employees' contributions	42	38
Total contributions	208	188
Principal actuarial assumptions	2023 %	2022 %
Rate of increase in salaries	3.7	3.75
Rate of increase for pensions in payment/inflation	3.0	3.05
Discount rate for scheme liabilities	5.2	4.25

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2023

18 Pension and similar obligations

(Continued)

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2023 Years	2022 Years
Retiring today		
- Males	20.9	21.6
- Females	24.2	24
Retiring in 20 years		
- Males	21.3	22.6
- Females	25.4	25.7

Scheme liabilities would have been affected by changes in assumptions as follows:

	2023	2022
Discount rate - 0.1%	82	87
Mortality assumption + 1 year	156	
CPI rate + 0.1%	75	82

Defined benefit pension scheme net asset/(liability)	2023 £'000	2022 £'000
Scheme assets	3,892	3,659
Scheme obligations	(3,892)	(3,915)
Net asset/(liability)	-	(256)

The Emerson Park Academy's share of the assets in the scheme	2023 Fair value £'000	2022 Fair value £'000
Equities	1,737	1,537
Bonds	1,212	996
Cash	283	130
Asset ceiling adjustment	(148)	-
Property	808	996
Total market value of assets	3,892	3,659

The actual return on scheme assets was £129,000 (2022: £(285,000)).

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

18 Pension and similar obligations

(Continued)

Amount recognised in the statement of financial activities	2023 £'000	2022 £'000
Current service cost	203	366
Interest income	(158)	(64)
Interest cost	169	108
Total operating charge	214	410
Changes in the present value of defined benefit obligations	2023 £'000	2022 £'000
At 1 September 2022	3,915	6,410
Current service cost	203	366
Interest cost	169	108
Employee contributions	42	38
Actuarial gain	(333)	(2,939)
Benefits paid	(104)	(68)
At 31 August 2023	3,892	3,915
Changes in the fair value of the Emerson Park Academy's share of scheme assets	2023 £'000	2022 £'000
At 1 September 2022	3,659	3,824
Interest income	158	64
Actuarial (gain)/loss	119	(349)
Employer contributions	166	150
Employee contributions	42	38
Benefits paid	(104)	(68)
Asset ceiling adjustment	(148)	
At 31 August 2023	3,892	3,659

Included within the pension assets above is an "asset ceiling adjustment". The asset ceiling is the present value of the economic benefits that the employer can recover from the plan, such as reduced contributions or cash refunds. It is deemed for the Trust that the future costs expected for the employers contributions will outweigh the future service costs and therefore there is no economic benefit to the Trust and therefore the asset value is reduced to zero.

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

19 Reconciliation of net (expenditure)/income to net cash flow from operating activities

	Notes	2023 £'000	2022 £'000
Net (expenditure)/income for the reporting period (as per the statement of financial activities)		(122)	1,086
Adjusted for:			
Capital grants from DfE and other capital income		(457)	(2,222)
Investment income receivable	6	(13)	(1)
Defined benefit pension costs less contributions payable	18	37	216
Defined benefit pension scheme finance cost	18	11	44
Depreciation of tangible fixed assets		647	885
Decrease/(increase) in debtors		501	(158)
(Decrease)/increase in creditors		(130)	488
Net cash provided by operating activities		474	338

20 Analysis of changes in net funds

	1 September 2022 £'000	Cash flows £'000	31 August 2023 £'000
Cash	1,057	191	1,248

21 Long-term commitments

Operating leases

At 31 August 2023 the total of the Emerson Park Academy's future minimum lease payments under non-cancellable operating leases was:

	2023 £'000	2022 £'000
Amounts due within one year	33	47
Amounts due in two and five years	87	170
	120	217

22 Capital commitments

	2023 £'000	2022 £'000
Expenditure contracted for but not provided in the accounts	427	-

At 31st August 2023, the Academy was committed to a further £427k of costs for fire foors and water distribution works.

EMERSON PARK ACADEMY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2023

23 Related party transactions

Owing to the nature of the Emerson Park Academy's operations and the composition of the Board of Directors being drawn from local public and private sector organisations, transactions may take place with organisations in which the Emerson Park Academy has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Emerson Park Academy's financial regulations and normal procurement procedures. The following related party transactions took place in the period of account.

Mr Luff (a Trustee) is also a director of Luff Consultants. In the year ended 31st August 2023, £6,213 (2022: £6,000) was paid to Luff Consultants for clerking and company secretary services. No amounts were outstanding at the year end (2022: £nil).

V Sawage, the wife of D Crawford (director), is the attendance officer at the Academy. All appointments are made in open competition and D Crawford was not involved in the decision making process regarding the appointment. The staff are paid within the normal salary scale for the role carried out and receive no special treatment as a result of their relationship to a Trustee.

24 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.