

Company Number: 07630562

QUANTUMBLACK VISUAL ANALYTICS LIMITED

(the "Company")

WRITTEN RESOLUTION

Circulation date: 31 December 2021

Pursuant to Chapter 2 of Part 13 of the Companies Act 2006, the directors of the Company propose that the following resolution (the "Resolution") is passed as a special resolution of the Company:

SPECIAL RESOLUTION

That the Company's share premium account is cancelled and that the Company shall credit £39,103,841.99999, representing the amount by which the share premium account is so cancelled to the Company's profit and loss reserve.

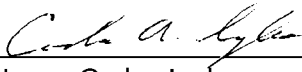
AGREEMENT

I, the undersigned, being a person entitled to vote on the Resolution on 31 December 2021, irrevocably agree to the Resolution.

Signed by Carlos Ingles

Date: 31 December 2021

for and on behalf of McKinsey  
& Company, Inc. United  
Kingdom:

  
Name: Carlos Ingles

Position: Treasurer

## Notes

1. If you agree to the Resolution, please signify your agreement by signing and dating this document where indicated above, and returning it to the Company using one of the following methods:
  - by hand: deliver the signed document to Clare Phelps, The Post Building, 100 Museum Street, London, United Kingdom, WC1A 1 PB;
  - by post: send the signed document by post to Clare Phelps, The Post Building, 100 Museum Street, London, United Kingdom, WC1A 1 PB; and
  - by email: attach a scanned copy of the signed document to an email and send it to [Clare\\_Phelps@mckinsey.com](mailto:Clare_Phelps@mckinsey.com). Please type "Written resolution" in the email subject box.
2. If the Resolution is not agreed to, it will lapse at the end of 28 days from the Circulation Date. You will not be taken to have agreed to the Resolution until the Company actually receives this signed document from you.
3. Once you have signified your agreement to the Resolution, you are not permitted to revoke your agreement.
4. If you do not agree with the Resolution, you do not need to do anything. You will not be deemed to agree if you do not reply.
5. If you are signing this document on behalf of someone else under a power of attorney or other authority, please enclose a copy of the power of attorney or authority when you return it to us.