

# THE BLACK STORK CHARITY

Report and Financial Statements

Period from 3 May 2011 to 31 December 2011

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Registered Charity in England and Wales no. 1141934  
Registered Company in England and Wales no. 07619703

# THE BLACK STORK CHARITY /Report and Financial Statements 2011

## CONTENTS

Trustees' Annual Report	1
Independent Auditor's Report	7
Consolidated Statement of Financial Activities	9
Balance Sheets	10
Consolidated Cash Flow Statement	11
Notes to the Financial Statements	12

## 1. THE BLACK STORK CHARITY / Report and Financial Statements 2011

### TRUSTEES' REPORT

The Trustees, who are also Directors of the Charity for the purposes of the Companies Act, present their annual report on the affairs of the Charity, together with consolidated financial statements and auditor's report, for the period 3 May 2011 to 31 December 2011. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP 2005) "Accounting and Reporting by Charities" in preparing the annual report and financial statements of the group.

### LEGAL AND ADMINISTRATIVE INFORMATION

#### Name, Registered Office and Charity Registration Number

The full name of the charity is The Black Stork Charity and its registered office and principal operating address is 70 Grosvenor Street, London, W1K 3JP

The Charity is a registered Company, limited by guarantee and was incorporated on 3 May 2011. The Company's registered number is 07619703.

The Charity is registered with the Charity Commission for England and Wales (no: 1141934).

#### Trustees and Directors

The Trustees who served during the period and thereafter, were:

Mr J H M Newsum – appointed 3 May 2011

Mr P L Doyle – appointed 3 May 2011

Mrs J F Sandars – appointed 3 May 2011

No Trustee has any financial interest in the charity.

#### Programme Director

General Sir T Granville-Chapman

#### Head of Fundraising

Miss H Butcher

#### Auditor

Deloitte LLP  
Chartered Accountants and  
Statutory Auditor  
2 New Street Square  
London EC4A 3BZ

#### Bankers

The Royal Bank of Scotland plc  
London Corporate Service Centre  
PO Box 39952  
2½ Devonshire Square  
London EC2M 4XJ

#### Solicitors

Boodle Hatfield  
89 New Bond Street  
London W1S 1DA

## TRUSTEES' REPORT (continued)

### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Constitution

The Charitable Company was incorporated on 3 May 2011 as a private company limited by guarantee without share capital and is governed by its Memorandum and Articles of Association. In the event of the company being wound up, its members are required to contribute an amount not exceeding £1.

The Charity was established to facilitate the design, management and construction of the Defence and National Rehabilitation Centre (DNRC). The DNRC is an investment in the future of clinical rehabilitation in the UK, both military and civilian. It is not a grant giving body

#### Method of Election of Trustees

The Memorandum and Articles of Association of the company provide that the Charity has a minimum of three and a maximum of twelve Trustees and that the Trustees must also be members. One third of the Trustees must retire each year, but may be reappointed at the Annual General Meeting. The Trustees may at any time co-opt a suitably qualified individual to serve as a Trustee, but any Trustee so appointed may serve only until the next Annual General Meeting where he/she will be available for re-election.

The induction process for any new Trustee comprises a series of briefing meetings with the current Trustees and Programme Director covering the project aims, administration protocols and the Trustees' legal obligations under charity law. In addition, suitable seminars and training courses would be attended if required

#### Organisation

The Charity's Trustees meet regularly to consider the current and longer term strategy and financial position of the Charity. Day-to-day responsibility for the running of the Charity is delegated to a small team of suitably qualified individuals including the Programme Director and a number of employees of the Grosvenor Estate.

The Programme Director is Chairman of the separate Programme Executive Board which is tasked by the Trustees to deliver, both to time and on budget, the latest phase of the Defence and National Rehabilitation Centre (DNRC) programme

The company had no employees as at 31 December 2011 with the administration of the Charity being carried out by staff of the Grosvenor Estate.

#### Risk Management

The Trustees actively review the major risks that the Charity faces on a regular basis and ensure that there are appropriate risk strategies in place. This involves identifying the type of risks the Charity faces, prioritising them in terms of financial impact and likelihood of occurrence, and identifying means of mitigating such risks. This process will also include an ongoing review of the Charity's internal controls.

The main risk that has been identified by the Trustees is that of fundraising targets not being met, particularly in light of current economic conditions. This is mitigated by ongoing monitoring and the development of detailed fundraising strategies for the short and longer term

## TRUSTEES' REPORT (continued)

### OBJECTS AND ACTIVITIES FOR THE PUBLIC BENEFIT

#### Objects

The objects of the Charity, as set out in the Articles of Association, are the advancement of health through:

- the provision of assistance in the treatment and care of persons who are currently serving in the Armed Forces of the Crown and Commonwealth and who have been wounded or injured or suffered illness while serving in the Armed Forces by the provision of facilities, equipment or services for their rehabilitation;
- the promotion generally of rehabilitation medicine (being defined as the application of medical skill to the diagnosis and management of disabling disease and injury of whatever cause and affecting any system of the body) including research into rehabilitation medicine and the publication of the useful results thereof;
- the provision of facilities, equipment or services to restore persons (regardless of profession) who have experienced a disabling disease or injury to optimum physical and psychological function and to promote their vocational rehabilitation (that is to provide assistance (of whatever kind) to enable such persons to return to and remain in appropriate work); and
- the promotion of such purposes as shall be charitable for the public benefit.

#### Statement on public benefit

The Trustees have paid due regard to the guidance produced by the Charity Commission for England and Wales when reviewing and applying the Charity's objectives, and are satisfied that the charitable activities described below are of direct benefit to the public.

### ACHIEVEMENTS AND PERFORMANCE

The first eight months following incorporation have been a busy period for the Charity. The main achievement during this period was to assume responsibility for the DNRC programme, taking it from the previous concept/feasibility stage to one which, subject to raising of funds, planning permission and Government approval, could be a reality by 2017.

The notion for a DNRC was conceived following a comprehensive feasibility study carried out in late 2009 and 2010 (approved by the Government in June 2009) and funded by the Duke of Westminster. Currently, military rehabilitation is undertaken at Headley Court in Surrey (which opened in 1947) which provides high grade treatment to all three of the armed services and across all ranks. Headley Court is a small site and, despite continuing investment, the ability to modernise it to the fullest degree may soon be limited. So the above feasibility study considered whether it was possible to create a 21<sup>st</sup> century replacement which can readily take account of the advances of technology and clinical research that promise dramatically to alter the nature of rehabilitation medicine.

## TRUSTEES' REPORT (continued)

The programme envisages not only the provision of a new military establishment, but also acquisition of a site large enough to allow the development of national facilities too – recognising that rehabilitation of those disabled and unable to work in civilian life is also of significant importance

The capital cost of acquiring a site and constructing the facility is calculated to be of the order of £300m. The cost of operating the new military establishment will continue to fall to the Government although modern and environmentally efficient buildings will ensure it is also economical to run

The Secretary of State for Defence announced the government's in principle support in a written ministerial statement in the Autumn of 2011 and agreed that the next steps would be to embark upon a major fundraising campaign, led by the Duke, and to acquire a suitable site located in the Midlands. The focus for the first stage of the campaign (where the target is £200m) is on major donors and is well under way. During the period to December 2011 the Charity received donations of £12.7m

During the period the Charity also set up a subsidiary trading company to act as the managing contractor for the design, management and construction of the DNRC. Taxable profits of this company will be gifted to the Charity

## FINANCIAL REVIEW

Total incoming resources for the period were £12,766,663 including donations of £12,724,934. The total resources expended for the period was £187,329. The resulting net incoming resources of £12,579,334 represent the increase in unrestricted funds and have been designated by the Trustees solely for the DNRC project, as detailed above.

## POLICY ON PAYMENT OF SUPPLIERS

Payment terms are agreed with suppliers on an individual basis. It is the policy of both the Charity and the Group to abide by the agreed terms, provided that the suppliers also comply with all relevant terms and conditions.

## INVESTMENT POLICY AND CASH MANAGEMENT

The Memorandum and Articles of Association of the Charity permit wide powers of investment. The Trustees believe that at present the most efficient, flexible and risk averse investment approach is to retain surpluses as cash at bank or on short term deposits.

The Trustees' current policy for investment is based on working capital requirements, financing of the charitable objectives and banking arrangements of the business.

## RESERVES POLICY

The Trustees review the reserves policy annually to reassess the risks and reflect changes in the environment in which the Charity is operating.

For the Charity to be managed efficiently and to provide a buffer for uninterrupted services, the Trustees consider that unrestricted funds should be maintained which reflect at least 6 months of budgeted expenditure

At 31 December 2011 the unrestricted funds of the charity were £12.6m and, after taking into account anticipated expenditure in respect of DNRC, the Trustees are satisfied that the current level of reserves meets the above policy

## TRUSTEES' REPORT (continued)

### PLANS FOR FUTURE PERIODS

Since the period end the Duke of Westminster has acquired the Stanford Hall estate in Leicestershire and it is his intention, if planning permission for a DNRC is obtained and the Government decision to proceed is made, to donate the site to the Black Stork Charity for use by the forces and the nation, for rehabilitation of those who have suffered extensive injuries.

Work is underway on the master plan proposals for the Stanford Hall site in consultation with Rushcliffe Borough Council and with English Heritage. The design work is being undertaken by a multidisciplinary team drawn together to specifically to deliver this complex project.

It is anticipated that the planning application for the DNRC will be submitted in Autumn 2012. The importance of Stanford Hall to the local community was recently recognised through the public consultation and comments received will be included in a Statement of Consultation to be submitted with the planning application.

Further information on the DNRC and the Stanford Hall redevelopment can be found on the following website [www.stanfordhallredevelopment.org.uk](http://www.stanfordhallredevelopment.org.uk)

### GOING CONCERN

To consider whether it is appropriate to prepare the financial statements on a going concern basis, the Trustees have reviewed the forecast cashflows for twelve months from the date of signing this report. Having also considered the level of unrestricted funds available and the financial commitments expected during that period, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis in preparing the financial statements.

### STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also directors of The Black Stork Charity for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Company law requires the Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP,
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

## TRUSTEES' REPORT (continued)

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

Trustees have a duty under charity law to ensure that charitable funds and assets are used reasonably and properly and only in furtherance of the charity's objects.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The Trustees who held office at the date of approval of the Trustees' report confirm that, in so far as they are aware, there is no relevant audit information of which the company's auditor is unaware, and each Trustee has taken all the steps that he/she ought to have taken as a director to make himself/herself aware of any relevant audit information and to establish that the company's auditor is aware of that information.

## AUDITOR

Deloitte LLP was appointed by the Trustees as the charitable company's first auditor during the period and has expressed its willingness to continue in office. A resolution to reappoint it will be proposed at the forthcoming Annual General Meeting

By order of the Trustees.



P L Doyle  
Trustee

11th September

2012



## INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF THE BLACK STORK CHARITY

We have audited the group and charity financial statements (the "financial statements") of The Black Stork Charity for the period from incorporation on 3 May 2011 to 31 December 2011 which comprise the Consolidated statement of financial activities (including an income and expenditure account), the Group and Charity balance sheets, the Consolidated cash flow statement and the related notes 1 to 16. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective Responsibilities of Trustees and Auditor

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standard for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the group's and the parent charity's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent charitable company's affairs as at 31 December 2011, and of the group's incoming resources and application of resources for the period from incorporation on 3 May 2011 to 31 December 2011,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF THE BLACK STORK CHARITY continued

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Trustees' Report for the financial period for which the financial statements are prepared is consistent with the financial statements

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept by the parent charity or returns adequate for our audit have not been received from branches not visited by us, or
- the parent charity financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of trustees' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.

Andrew Clark FCA

**Andrew Clark (Senior Statutory Auditor)**  
**for and on behalf of Deloitte LLP**  
**Chartered Accountants and Statutory Auditor**  
**London**  
**United Kingdom**

14 September 2012

# Consolidated Statement of Financial Activities (including an Income and Expenditure Account) For the period from 3 May 2011 to 31 December 2011

	Notes	Unrestricted Funds £
<b>Incoming resources</b>		
<b>Incoming resources from generating funds:</b>		
Voluntary income	2	12,724,934
Investment income: Bank interest receivable		41,729
<b>Total incoming resources</b>		<b>12,766,663</b>
<b>Resources expended</b>		
<b>Cost of generating funds</b>	3	
Fundraising and related costs	6	(125,887)
<b>Charitable activities</b>		
Costs of activities in furtherance of charity's objectives	6	(16,357)
Support costs	6	(9,139)
<b>Governance costs</b>	5	(35,946)
<b>Total resources expended</b>	6	<b>(187,329)</b>
<b>Net incoming resources being net income for the period</b>	7	<b>12,579,334</b>
<b>Total funds brought forward</b>		-
<b>Total funds carried forward</b>	15	<b>12,579,334</b>

The Statement of Financial Activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

All income and expenditure relates to continuing operations

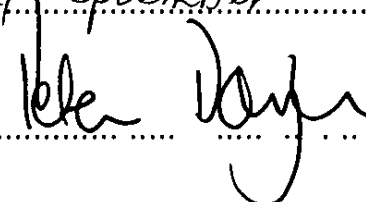
The statement of financial activities includes all gains and losses recognised in the year.

## Balance Sheets as at 31 December 2011

	Notes	Group £	£	Charity £	£
<b>Fixed assets</b>					
Investments	8		-		120,000
<b>Current assets</b>					
Debtors	9	854,225		1,283,808	
Investments	10	6,300,000		6,300,000	
Cash at bank and in hand		5,884,173		5,809,803	
		<u>13,038,398</u>		<u>13,393,611</u>	
<b>Current liabilities</b>					
Creditors: amounts falling due within one year	11	(459,064)		(933,756)	
<b>Net current assets</b>			<b>12,579,334</b>		<b>12,459,855</b>
<b>Total assets less current liabilities being net assets</b>			<b>12,579,334</b>		<b>12,579,855</b>
<b>Funds</b>					
Unrestricted Funds	15		<b>12,579,334</b>		<b>12,579,855</b>

The financial statements of The Black Stork Charity, charity number 1141934, company number 07619703, were approved and authorised for issue by the Trustees on

11th September 2012

 P L Doyle (Trustee)

## Consolidated Cash Flow Statement for the period from 3 May 2011 to 31 December 2011

	Notes	£	£
<b>Net cash inflow from operating activities</b>	12		<b>12,174,563</b>
<b>Returns on investments</b>			
Interest received			9,610
<b>Net cash inflow before management of liquid resources</b>			<b>12,184,173</b>
<b>Management of liquid resources</b>			
Net payments into short term investments	13	(6,300,000)	
<b>Net cash outflow from management of liquid resources</b>			<b>(6,300,000)</b>
<b>Increase in cash in year</b>	13		<b>5,884,173</b>

## Notes to the Financial Statements for the period from 3 May 2011 to 31 December 2011

### 1. Accounting Policies

#### (a) Basis of Preparation

The financial statements have been prepared in accordance with the Charities Act 2011, Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" revised 2005, applicable United Kingdom accounting standards and the Companies Act 2006. The accounts have been prepared under the historical cost convention and have been prepared on a going concern basis. The accounting policies have been applied consistently throughout the current period.

#### (b) Basis of Consolidation

The Group's financial statements consolidate the financial statements of the Charity and subsidiary undertakings drawn up to 31 December each year. The results of subsidiaries acquired or sold are consolidated for the periods from or to the date on which control passed. The Charity has elected under Section 408 of the Companies Act 2006 not to include its own Statement of Financial Activities in these financial statements. The results of the charity are disclosed in note 15.

#### (c) Going Concern

To consider whether it is appropriate to prepare the financial statements on a going concern basis, the Directors have reviewed the forecast cashflows for twelve months. Having also considered the level of unrestricted funds available and the financial commitments expected during that period, the Trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus, they continue to adopt the going concern basis in preparing the financial statements.

#### (d) Fund Structure

The Charity maintains only unrestricted funds. These represent funds which have not been restricted by the donor and are expendable at the discretion of the Trustees in furtherance of the objects of the charity.

#### (e) Incoming Resources

All income is recognised in the Statement of Financial Activities when the conditions for receipt have been met and there is reasonable assurance of receipt. The following accounting policies are applied to income:

##### *Voluntary income*

Donations, gifts and all other receipts from fundraising are included in incoming resources when these are receivable unless the donor specifies that the receipt is for use in a future period, in which case the income is deferred until that period.

Donated services and facilities are included at the value to the charity where this can be quantified.

##### *Investment income*

Investment income is accounted for when receivable.

## Notes to the Financial Statements for the period from 3 May 2011 to 31 December 2011

### 1. Accounting Policies continued

#### **(f) Resources Expended**

Resources expended are included in the Statement of Financial Activities on an accruals basis. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates. The following accounting policies are applied to expenditure -

##### *Cost of generating funds*

Fundraising and related costs include expenditure of the fundraising department together with relevant donated services. It also includes expenditure incurred during fundraising events.

##### *Costs of activities in furtherance of the charity's objectives*

This includes all expenditure directly related to the objects of the charity.

##### *Governance costs*

Governance costs include those incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements. Strategic management costs are also included.

##### *Support costs*

These costs represent expenditure directly incurred in support of expenditure on the objects of the charity and include such operational and management costs which cannot be directly attributable to the provision of the objects.

##### *Allocation of costs*

The charity's operating costs are allocated between the expenditure categories in the Statement of Financial Activities on a basis that reflects the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on the basis of time spent.

#### **(g) Fixed Asset Investments**

Investments held as fixed assets in the charitable company's financial statements are stated at cost less provision for impairment.

#### **(h) Current Asset Investments**

Current asset investments comprise short term cash deposits.

#### **(i) Foreign Currency**

Transactions denominated in foreign currencies are recorded at the exchange rate ruling on the date of the transaction.

#### **(j) Taxation**

The Charity is exempt from paying tax under Chapter 3 of Part II to the Corporation Tax Act 2010 and S256 of the Taxation Chargeable Gains Act 2010 to the extent that the income and gains are applied to its charitable objects.

## Notes to the Financial Statements for the period from 3 May 2011 to 31 December 2011

### 2. Voluntary income - donations

	£
Unrestricted donations	12,657,182
Donated services	67,752
	<u>12,724,934</u>

### 3. Cost of generating funds

	£
Fundraising and related costs	<u>83,631</u>

### 4. Employee information

There were no employees of the group during the period. No remuneration was paid to the trustees or any expenses reimbursed.

### 5. Governance costs

	£
Legal advice	9,600
Trustee indemnity insurance	659
Audit Fee	600
Taxation advice	24,760
Training	327
	<u>35,946</u>

### 6. Total resources expended

	Basis	Fundraising	Charitable Activities	Support Costs	Governance	Total
		£	£	£	£	£
Donated services	Est time	42,256	16,357	9,139	-	67,752
Fundraising	Direct	83,631	-	-	-	83,631
Other costs	Direct	-	-	-	35,946	35,946
		<u>125,887</u>	<u>16,357</u>	<u>9,139</u>	<u>35,936</u>	<u>187,329</u>

Charitable activities relate to the facilitation of the design, management and construction of the DNRC

Costs shown below are the best estimate of donated services that have been allocated to support costs:

	£
Finance	3,850
Secretarial	5,289
	<u>9,139</u>



## Notes to the Financial Statements for the period from 3 May 2011 to 31 December 2011

### 7. Net incoming resources

Net incoming resources for the period are stated after charging

	£
Fees payable to the Charity's auditor for the audit of the charitable company's financial statements	600
	<hr/>

There were no non audit services provided. The fee payable to the Charity's subsidiary company auditor for the audit of that company's financial statements was £750 and is included in prepayments.

### 8. Fixed Asset investments

Subsidiary undertakings	<b>Charity</b>
	£
Additions and balance at 31 December 2011	<hr/> 120,000

The above addition relates to the entire share capital of BS Stanford Limited, a company registered in England and Wales. It was incorporated on 12 January 2011 and remained dormant until its acquisition by the Charity on 21 October 2011. The principal activity of the company is to provide Managing Contractor services to the Charity in relation to the design, management and construction of the DNRC.

**BS Stanford Limited**  
**Profit and loss account**  
**For the period from 12 January 2011 to 31 December 2011:**

	£
Interest payable	(521)
Loss on ordinary activities	(521)
Balance brought forward	-
Balance carried forward	<hr/> (521)

**Balance Sheet as at 31 December 2011:**

	£
Current assets	1,016,477
Creditors: Amounts falling due within one year	(896,998)
<b>Net Assets</b>	<hr/> 119,479
Share Capital	120,000
Profit and loss account	(521)
<b>Shareholders' funds</b>	<hr/> 119,479

## Notes to the Financial Statements for the period from 3 May 2011 to 31 December 2011

### 9. Debtors - Amounts falling due within one year:

	<b>Group</b>	<b>Charity</b>
	£	£
Prepayments and accrued income	854,225	783,808
Amounts due from subsidiary	-	500,000
	<u>854,225</u>	<u>1,283,808</u>

### 10. Current Asset investments

	<b>Group and Charity</b>
	£
Cash on short term deposit	<u>6,300,000</u>

### 11. Creditors - Amounts falling due within one year:

	<b>Group</b>	<b>Charity</b>
	£	£
Accruals and deferred income	459,064	62,587
Amounts due to subsidiary	-	871,169
	<u>459,064</u>	<u>933,756</u>

### 12. Reconciliation of net incoming resources being net income to net cash inflow from operating activities

	£
Net incoming resources being net income for the period	12,579,334
Interest receivable	(41,729)
Increase in debtors	(822,106)
Increase in creditors	459,064
Net cash inflow from operating activities	<u>12,174,563</u>

### 13. Reconciliation of net cashflow to movement in net funds

	£
Increase in cash in year	5,884,173
Cash outflow from increase in liquid resources	<u>6,300,000</u>
Movement in net funds for the period	12,184,173
Net funds brought forward	-
Net funds at 31 December 2011	<u>12,184,173</u>

### 14. Analysis of net funds

	<b>Cashflow and as at 31 December 2011</b>
	£
Cash at bank and in hand	5,884,173
Current asset investment	<u>6,300,000</u>
	<u>12,184,173</u>

# Notes to the Financial Statements for the period from 3 May 2011 to 31 December 2011

## 15. Analysis of charitable funds

### The Group:

	Incoming resources	Resources expended	Balance as at 31 December 2011
	£	£	£
General funds	12,767,184	(187,329)	12,579,855
BS Stanford Ltd – Deficit for period	(521)	-	(521)
<b>Total unrestricted funds</b>	<b>12,766,663</b>	<b>(187,329)</b>	<b>12,579,334</b>

### The Charity:

	£	£	£
General funds	12,767,184	(187,329)	12,579,855
<b>Total unrestricted funds</b>	<b>12,767,184</b>	<b>(187,329)</b>	<b>12,579,855</b>

The above unrestricted funds are designated for the DNRC by the Trustees.

## 16. Financial Commitments

	Group	Charity
<b>Capital commitments</b>	£	£
Contracted but not provided for	3,950,040	-