# Financial Statements Cobham Aluminium and Stainless Holdings Limited

For the year ended 31 December 2012



Registered number: 7543335

## Company Information

**Directors** 

S Hussey (resigned 18 October 2012)

R W Colburn

B A King (appointed 18 October 2012)

**Company secretary** 

M Hale

Registered number

7543335

Registered office

25 High Street Cobham Surrey KT11 3DH

Independent auditor

Grant Thornton UK LLP

Chartered Accountants & Statutory Auditor

1020 Eskdale Road IQ Winnersh Wokingham Berkshire RG41 5TS

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## Directors' report For the year ended 31 December 2012

The directors present their report and the financial statements for the year ended 31 December 2012

#### Principal activity and business review

The principal activity of the group during the year was metal stockholding and the principal activity of this company was to act as a holding company

On 1 January 2012, the company acquired the entire share capital of Wilsons Limited

The directors are of the opinion that the result for the year can be improved upon

Various key performance indicators are used by the directors to monitor and compare the performance of the various businesses within the group. The directors do not wish to reveal any detailed information as they believe this is commercially sensitive and could be prejudicial to the interests of the group.

The ultimate parent company is privately held, as is the company, and the directors believe the requirement to publish private accounts is a violation of both the spirit and the law under European Union right to privacy legislation

#### Results and dividends

The profit for the year, after taxation, amounted to £978,993 (Period ended 31 December 2011 £775,996) The directors have not recommended a dividend (Period ended 31 December 2011 £nil)

## **Directors**

The directors who served during the year were

S Hussey (appointed 23 March 2011 & resigned 18 October 2012) R W Colburn

B A King (appointed 18 October 2012)

## **Directors' responsibilities statement**

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business

## Directors' report

## For the year ended 31 December 2012

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Principal risks and uncertainties

The principal risks and uncertainties of the group are fluctuations in raw material prices, movements in exchange rates, changes in government legislation, costs of government regulation and the credit risk arising from trade debtors

Where appropriate the group has developed policies and procedures in order to monitor and control these risks

## Employee consultation and disabled employees

Recruitment policies are designed to ensure equal opportunity of employment regardless of race or sex Appropriate consideration is given to disabled applicants in offering employment

Good communications and relations with employees are attempted, mainly by practices developed in each operating unit compatible with its own particular circumstances. Senior management are kept informed of group developments in certain financial, commercial, strategic and personnel matters as needed, and are thereby enabled to inform and discuss with the employees as appropriate at the individual operating units.

## Political and charitable contributions

During the period, the group made charitable donations of £910 (2011 £310)

## Provision of information to auditor

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that

- so far as that director is aware, there is no relevant audit information of which the company and the group's auditor is unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any information needed by the company and the group's auditor in connection with preparing its report and to establish that the company and the group's auditor is aware of that information

# Directors' report For the year ended 31 December 2012

#### **Auditor**

Under section 487(2) of the Companies Act 2006, Grant Thornton UK LLP will be deemed to have been reappointed as auditor 28 days after these financial statements were sent to members or 28 days after the latest date prescribed for filing the accounts with the registrar, whichever is earlier

This report was approved by the board and signed on its behalf

**B A King** Director

Date 25/9/2013



## Independent auditor's report to the member of Cobham Aluminium and Stainless Holdings Limited

We have audited the financial statements of Cobham Aluminium and Stainless Holdings Limited for the year ended 31 December 2012, which comprise the consolidated profit and loss account, the consolidated and company balance sheets, the consolidated cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the group's and of the parent company's member in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the group's and of the parent company's member those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the group's and of the parent company's member for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditor

As explained more fully in the Directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

## Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Auditing Practices Board's website at www frc org uk/apb/scope/private cfm

#### Basis for qualified opinion on financial statements

Included in the stocks shown on the consolidated balance sheet is a stock provision, against specific stock lines, of £8,193,000 in order to ensure stock is valued at the lower of cost and net realisable value. Subsequent to 31 December 2012, and prior to the approval of these financial statements, the group had sold some of these stock lines at a level in excess of their original cost and therefore stock has been understated by approximately £844,000 Accordingly, within the consolidated balance sheet at 31 December 2012, stocks held should be increased by approximately £844,000, the corporation tax liability should be increased by approximately £207,000 and profit for the year and retained earnings should be increased by £637,000

#### Qualified opinion on financial statements

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2012 and of the group's profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice,
   and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements



## Independent auditor's report to the member of Cobham Aluminium and Stainless Holdings Limited

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us, or
- the parent company financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

James Rogers (Senior statutory auditor)

for and on behalf of

Grant Thornton UK LLP

Chartered Accountants

Statutory Auditor

Reading

Date

25 Scylenze 2013

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# Consolidated profit and loss account For the year ended 31 December 2012

|   | Note | 31 December<br>2012<br>£ | Period ended<br>31 December<br>2011<br>£ |
|---|------|--------------------------|--|
| Turnover  | 1,2  | 77,691,283               | 44,932,819                               |
| Change in stocks of finished goods and work in progress |      | 1,772,612                | 2,637,685                                |
| Raw materials and consumables                           |      | (57,672,601)             | (34,833,722)                             |
| Other external charges                                  |      | (7,012,394)              | (3,984,942)                              |
| Staff costs   |      | (10,627,815)             | (6,424,906)                              |
| Depreciation and amortisation                           |      | (1,425,895)              | (646,291)                                |
| Operating profit  | 3    | 2,725,190                | 1,680,643                                |
| Interest income   |      | 4,018                    | 55                                       |
| Interest expense and similar charges                    | 6    | (887,549)                | (415,249)                                |
| Profit on ordinary activities before taxation           |      | 1,841,659                | 1,265,449                                |
| Tax on profit on ordinary activities                    | 7    | (862,666)                | (489,453)                                |
| Profit for the financial year                           | 21   | 978,993                  | 775,996                                  |

All amounts relate to continuing operations

There were no recognised gains and losses for 2012 or 2011 other than those included in the profit and loss account

## Consolidated balance sheet As at 31 December 2012

|   | Note | £            | 2012<br>£ | £            | 2011<br>£   |
|---|------|--------------|-----------|--------------|-------------|
| Fixed assets  |      | ~            | ~         | ~            | ~           |
| Intangible assets                                       | 8    |              | 3,261,533 |              | 3,455,010   |
| Tangible assets   | 9    |              | 2,040,363 |              | 1,465,973   |
|   |      |              | 5,301,896 |              | 4,920,983   |
| Current assets  |      |              |           |              |             |
| Stocks  | 11   | 25,335,737   |           | 15,527,042   |             |
| Debtors   | 12   | 15,198,567   |           | 12,063,214   |             |
| Cash at bank  |      | 4,249,275    |           | 82,553       |             |
|   |      | 44,783,579   |           | 27,672,809   |             |
| Creditors: amounts falling due within one year          | 13   | (41,623,110) |           | (28,813,159) |             |
| Net current assets/(liabilities)                        |      |              | 3,160,469 |              | (1,140,350) |
| Total assets less current liabilities                   |      |              | 8,462,365 |              | 3,780,633   |
| Creditors: amounts falling due after more than one year | 14   |              | (501,075) |              | (344,300)   |
| Provisions for liabilities                              |      |              |           |              |             |
| Other provisions  | 16   |              | (706,301) |              | (660,337)   |
| Net assets  |      |              | 7,254,989 |              | 2,775,996   |
| Capital and reserves                                    |      |              |           |              |             |
| Called up share capital                                 | 20   |              | 5,500,000 |              | 2,000,000   |
| Profit and loss account                                 | 21   |              | 1,754,989 |              | 775,996     |
| Shareholder's funds                                     | 22   |              | 7,254,989 |              | 2,775,996   |

The financial statements were approved and authorised for issue by the board and were signed on its behalf by

B A King

Date 25/9/2013

## Cobham Aluminium and Stainless Holdings Limited Registered number: 7543335

# Company balance sheet As at 31 December 2012

|  | Note | £            | 2012<br>£    | £           | 2011<br>£   |
|--|------|--------------|--------------|-------------|-------------|
| Fixed assets                                   |      |              |              |             |             |
| Investments                                    | 10   |              | 21,128,751   |             | 9,876,334   |
| Current assets                                 |      |              |              |             |             |
| Debtors  | 12   | 2,026,584    |              | 61,064      |             |
| Cash at bank                                   |      | 29,289       |              | 23,859      |             |
|  |      | 2,055,873    |              | 84,923      |             |
| Creditors: amounts falling due within one year | 13   | (18,588,272) |              | (8,180,264) |             |
| Net current liabilities                        |      |              | (16,532,399) |             | (8,095,341) |
| Net assets                                     |      |              | 4,596,352    |             | 1,780,993   |
| Capital and reserves                           |      |              |              |             |             |
| Called up share capital                        | 20   |              | 5,500,000    |             | 2,000,000   |
| Profit and loss account                        | 21   |              | (903,648)    |             | (219,007)   |
| Shareholder's funds                            | 22   |              | 4,596,352    |             | 1,780,993   |

The financial statements were approved and authorised for issue by the board and were signed on its behalf by

B A King Director

Date 25/9/2013

# Consolidated cash flow statement For the year ended 31 December 2012

|   | Note | 31 December<br>2012<br>£ | Period ended<br>31 December<br>2011<br>£ |
|---|------|--------------------------|--|
| Net cash flow from operating activities         | 23   | 8,414,177                | 6,896,009                                |
| Returns on investments and servicing of finance | 24   | (883,531)                | (415,194)                                |
| Taxation  | 24   | (1,352,868)              | (808,335)                                |
| Capital expenditure and financial investment    | 24   | (703,340)                | (120,878)                                |
| Acquisitions and disposals                      | 24   | (5,739,926)              | (9,823,845)                              |
| Cash outflow before financing                   |      | (265,488)                | (4,272,243)                              |
| Financing                                       | 24   | 4,432,210                | 4,354,796                                |
| Increase in cash in the year                    |      | 4,166,722                | 82,553                                   |

# Reconciliation of Net Cash Flow to Movement in Net Debt For the year ended 31 December 2012

|   | 31 December<br>2012<br>£ | Period ended<br>31 December<br>2011<br>£ |
|---|--------------------------|--|
| Increase in cash in the year                        | 4,166,722                | 82,553                                   |
| Cash flow from increase in debt and lease financing | (932,210)                | (2,354,796)                              |
| Change in net debt resulting from cash flows        | 3,234,512                | (2,272,243)                              |
| New finance lease                                   | -                        | (765,862)                                |
| Net debt acquired with acquisitions                 | -                        | (5,767,638)                              |
| Movement in net debt in the year                    | 3,234,512                | (8,805,743)                              |
| Net debt at 1 January 2012                          | (8,831,492)              | (25,749)                                 |
| Net debt at 31 December 2012                        | (5,596,980)              | (8,831,492)                              |

For the year ended 31 December 2012

## 1. Accounting policies

## 1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with applicable UK accounting standards

The principal activities of the group are set out below. The directors have reviewed the accounting policies and consider that they are appropriate for the group.

## 1.2 Going concern

The directors have considered forecasted results for the group, taking into account the ongoing support from its ultimate parent company, the business activities and the markets in which it operates, and the forecasts indicate that sufficient funds are available for the group to be able to continue in operational existence for the foreseeable future. Accordingly, the financial statements continue to be prepared on the going concern basis.

#### 13 Consolidation

The consolidated financial statements include the financial statements of the parent company and its subsidiaries made up to the end of the financial period. Profits and losses on intra group transactions are eliminated in full

On acquisition of a subsidiary its net assets acquired are consolidated at a fair value reflecting their condition at the date of acquisition. All changes to those assets and liabilities, and the resulting gains and losses, that arise after the group has gained control of the subsidiary are credited and charged to the post-acquisition profit and loss account or the statement of recognised gains and losses as appropriate

Goodwill arising on the acquisition of subsidiary undertakings and businesses, representing any excess of the fair value of the consideration given over the fair value of the identifiable assets and liabilities acquired, is capitalised and written off on a straight line basis over its useful economic life of five years Provision is made for any impairment losses

As permitted by section 408 of the Companies Act 2006, the company has not presented its own profit and loss account in these financial statements

## 1.4 Turnover

Turnover shown in the profit and loss account represents the total invoice value of goods supplied during the period, exclusive of Value Added Tax

Turnover is recognised when all of the following criteria are met

- persuasive evidence of an arrangement exists,
- delivery has occurred or services have been rendered,
- the seller's price to the buyer is fixed and determinable, and
- collectability is reasonably assured

For the year ended 31 December 2012

## 1. Accounting policies (continued)

## 1.5 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases

Leasehold Property

over the lease term

Plant, Equipment & Motor

9 - 33%

Vehicles

#### 1.6 Fixed asset investments

Fixed asset investments are shown at cost less provision for impairment

#### 1.7 Stocks

Stocks are valued at the lower of either cost or net realisable value after making due allowance for obsolete and slow-moving stocks

## 1.8 Operating leases

Rentals under operating leases are charged to the profit and loss account on a straight line basis over the lease term

## 1.9 Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date which will result in an obligation to pay more, or a right to pay less or to receive more tax, with the following exception

Deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date

## 1.10 Finance lease agreements

Where the group enters into a lease which entails taking substantially all the risks and rewards of ownership of an asset, the lease is treated as a finance lease. The asset is recorded in the balance sheet as a tangible fixed asset and is depreciated in accordance with the above depreciation policies. Future instalment under such leases, net of finance charges, are included within creditors. Rentals payable are apportioned between the finance element, which is charged to the profit and loss account on a straight line basis, and the capital element which reduces the outstanding obligation for future instalments.

For the year ended 31 December 2012

## 1. Accounting policies (continued)

## 1.11 Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling either at the rate of exchange ruling at the date of the transaction or the rate used to hedge the foreign currency transaction. Exchange differences are taken into account in arriving at the operating profit

## 1.12 Pensions

The group operates a defined contribution pension scheme for employees The assets of the scheme are held separately from those of the group The annual contributions are charges to the profit and loss account

#### 1.13 Financial instruments

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into

Where the contractual obligations of financial instruments (including share capital) are equivalent to a similar debt instrument, those financial instruments are classed as financial liabilities. Financial liabilities are presented as such in the balance sheet. Finance costs and gains or losses relating to financial liabilities are included in the profit and loss account. Finance costs are calculated so as to produce a constant rate of return on the outstanding liability.

Where the contractual terms of share capital do not have any terms meeting the definition of a financial liability then this is classed as an equity instrument. Dividends and distributions relating to equity instruments are debited direct to equity

## 1.14 Property dilapidations

Under certain operating leases for land and buildings, the group is obligated to make repairs of dilapidations to the leased property upon the expiry of the lease. The group charges amounts to profit and loss so that, by the end of the lease, a total provision is accrued that is estimated to be equal to the future costs of those dilapidation obligations. Where repairs are made part way through the lease that will reduce the estimated costs of dilapidation obligations at the expiry of the lease, the costs of those repairs are charged against the dilapidation provision.

The dilapidation provision is presented on an undiscounted basis as the impact of the time value of money is not deemed material

## Notes to the financial statements

For the year ended 31 December 2012

## 2. Turnover

The whole of the turnover is attributable to the principal activity of the group. A geographical analysis of turnover is as follows

|   | 31 December<br>2012<br>£             | Period ended<br>31 December<br>2011<br>£ |
|---|--------------------------------------|--|
| United Kingdom<br>Rest of European Union<br>Rest of world | 70,692,070<br>4,905,807<br>2,093,406 | 41,407,732<br>2,802,056<br>723,031       |
|   | 77,691,283                           | 44,932,819                               |

## 3. Operating profit

The operating profit is stated after charging/(crediting)

|  |             | Period ended |
|--|-------------|--------------|
|  | 31 December | 31 December  |
|  | 2012        | 2011         |
|  | £           | £            |
| Amortisation - intangible fixed assets     | 904,175     | 355,156      |
| Depreciation of tangible fixed assets      |             |              |
| - owned by the group                       | 381,898     | 114,733      |
| - held under finance leases                | 139,825     | 176,402      |
| Auditors' remuneration - audit fees        | 48,800      | 28,500       |
| Auditors' remuneration - taxation services | 7,500       | 5,000        |
| Operating lease rentals                    |             |              |
| - plant and machinery                      | 109,039     | 66,318       |
| - land and buildings                       | 1,643,012   | 966,681      |
| Profit on disposal of fixed assets         | (20,789)    | (2,583)      |
| Profit on foreign exchange transactions    | (15,667)    | -            |
|  |             | <del></del>  |

## Notes to the financial statements

For the year ended 31 December 2012

## 4. Staff costs

Staff costs, including directors remuneration, were as follows

|                       |             | Period ended |
|-----------------------|-------------|--------------|
|                       | 31 December | 31 December  |
|                       | 2012        | 2011         |
|                       | £           | £            |
| Wages and salaries    | 9,440,969   | 5,226,137    |
| Social security costs | 980,341     | 525,867      |
| Other pension costs   | 206,505     | 672,902      |
|                       | 10,627,815  | 6,424,906    |
|                       |             |              |

The average monthly number of employees, including the directors, during the year was as follows

|             | Period ended |
|-------------|--------------|
| 31 December | 31 December  |
| 2012        | 2011         |
| No.         | No           |
| 343         | 272          |

## 5. Directors' remuneration

|            |             | Period ended |
|------------|-------------|--------------|
|            | 31 December | 31 December  |
|            | 2012        | 2011         |
|            | £           | £            |
| Emoluments | 25,862      | -            |
|            |             |              |

## 6. Interest expense and similar charges

|                                  |             | Period ended |
|----------------------------------|-------------|--------------|
|                                  | 31 December | 31 December  |
|                                  | 2012        | 2011         |
|                                  | £           | £            |
| On bank borrowings               | 247,320     | 201,036      |
| On finance leases                | 39,765      | 31,103       |
| On loans from parent undertaking | 600,464     | 183,110      |
|                                  |             |              |
|                                  | 887,549     | 415,249      |
|                                  |             |              |

## Notes to the financial statements

For the year ended 31 December 2012

## 7. Taxation

| ecember<br>2012<br>£ | Period ended<br>31 December<br>2011<br>£    |
|----------------------|---|
|                      |   |
|                      |   |
| 873,509<br>(46,979)  | 531,346<br>(255)                            |
| 826,530              | 531,091                                     |
|                      |   |
| 36,136               | (41,638)                                    |
| 862,666              | 489,453                                     |
|                      | 2012<br>£<br>873,509<br>(46,979)<br>826,530 |

## Factors affecting tax charge for the year/period

The tax assessed for the year/period is higher than (2011 - higher than) the standard rate of corporation tax in the UK of 24 5% (2011 - 26%) The differences are explained below

|  |                | Period ended |
|--|----------------|--------------|
|  | 31 December    | 31 December  |
|  | 2012           | 2011         |
|  | £              | £            |
| Profit on ordinary activities before tax   | 1,841,659      | 1,265,449    |
| Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 24 5% (2011 - 26%) | 451,206        | 329,017      |
| Effects of.  |                |              |
| Expenses not deductible for tax purposes   | 407,302        | 135,428      |
| Fixed asset timing differences   | 16,070         | 14,756       |
| Adjustments to tax charge in respect of prior periods  | (46,979)       | (255)        |
| Other timing differences   | (1,069)        | 2,975        |
| Utilisation of tax losses and other deductions   | ` <del>-</del> | 49,170       |
| Current tax charge for the year/period (see note above)  | 826,530        | 531,091      |

## Notes to the financial statements

For the year ended 31 December 2012

## 8. Intangible fixed assets

| Group                                    | Goodwill<br>£        |
|--|----------------------|
| Cost                                     |                      |
| At 1 January 2012<br>Additions           | 3,810,166<br>710,698 |
| At 31 December 2012                      | 4,520,864            |
| Amortisation                             |                      |
| At 1 January 2012<br>Charge for the year | 355,156<br>904,175   |
| At 31 December 2012                      | 1,259,331            |
| Net book value                           |                      |
| At 31 December 2012                      | 3,261,533            |
| At 31 December 2011                      | 3,455,010            |

On 1 January 2012, the company acquired the entire share capital of Wilsons Limited, giving rise to goodwill of £710,698

## Notes to the financial statements For the year ended 31 December 2012

## 9. Tangible fixed assets

|   | Plant,<br>Equipment &<br>Motor<br>Vehicles     | Leasehold<br>Property      | Total  |
|---|--|----------------------------|--|
| Group   | £  | £                          | £  |
| Cost  |  |                            |  |
| At 1 January 2012<br>Additions<br>On acquisition of subsidiary<br>Disposals     | 6,859,478<br>715,957<br>2,403,446<br>(122,360) | 251,167<br>9,065<br>-<br>- | 7,110,645<br>725,022<br>2,403,446<br>(122,360) |
| At 31 December 2012   | 9,856,521                                      | 260,232                    | 10,116,753                                     |
| Depreciation  |  |                            | · · ·  |
| At 1 January 2012 Charge for the year On acquisition of subsidiary On disposals | 5,621,455<br>518,202<br>2,031,462<br>(121,467) | 23,217<br>3,521<br>-<br>-  | 5,644,672<br>521,723<br>2,031,462<br>(121,467) |
| At 31 December 2012   | 8,049,652                                      | 26,738                     | 8,076,390                                      |
| Net book value  |  |                            |  |
| At 31 December 2012   | 1,806,869                                      | 233,494                    | 2,040,363                                      |
| At 31 December 2011   | 1,238,023                                      | 227,950                    | 1,465,973                                      |

Included within the net book value of £2,040,363 (2011 £1,465,973) is £236,646 (2011 £757,513) relating to assets held under finance leases

## Notes to the financial statements

For the year ended 31 December 2012

## 10. Fixed asset investments

| Company             | Investments<br>in subsidiary<br>undertakings<br>£ |
|---------------------|---|
| • •                 | ~   |
| Cost or valuation   |   |
| At 1 January 2012   | 9,876,334   |
| Additions           | 11,252,417  |
| –                   | 04.400.554  |
| At 31 December 2012 | 21,128,751  |
| Net book value      |   |
| At 31 December 2012 | 21,128,751  |
|                     |   |
| At 31 December 2011 | 9,876,334   |
|                     |   |

The additions during the year relate to the acquisition of the entire share capital of Wilsons Limited, as outlined in note 29

The company has a 100% interest in the ordinary share capital of the following subsidiary companies, all of which are incorporated in England and Wales

| Name                                   | Shareholding | Nature of Business |
|--|--------------|--------------------|
| Smiths Metal Centres Limited           | 100          | Metal stockholding |
| Smiths Metal Centres Trustees Limited* | 100          | Dormant            |
| Wilsons Limited                        | 100          | Metal stockholding |

<sup>\*</sup> Held indirectly by the company through Smiths Metal Centres Limited Subsequent to the year end, the company was liquidated

## 11. Stocks

|                       |            | Group      |      | Company |
|-----------------------|------------|------------|------|---------|
|                       | 2012       | 2011       | 2012 | 2011    |
|                       | £          | £          | £    | £       |
| Goods held for resale | 25,335,737 | 15,527,042 | -    | -       |
|                       |            |            |      |         |

For the year ended 31 December 2012

#### 12. Debtors

|                                    |            | Group      |           | Company |
|------------------------------------|------------|------------|-----------|---------|
|                                    | 2012       | 2011       | 2012      | 2011    |
|                                    | £          | £          | £         | £       |
| Trade debtors                      | 14,189,353 | 11,250,215 | -         | -       |
| Amounts owed by group undertakings | -          | -          | 2,026,204 | _       |
| Other debtors                      | 8,735      | 72,640     | -         | 13,785  |
| Prepayments and accrued income     | 957,454    | 659,257    | -         | -       |
| Deferred tax asset (see note 15)   | 43,025     | 81,102     | 380       | 47,279  |
|                                    | 15,198,567 | 12,063,214 | 2,026,584 | 61,064  |

## 13. Creditors:

## Amounts falling due within one year

|                                    |            | Group      |            | Company   |
|------------------------------------|------------|------------|------------|-----------|
|                                    | 2012       | 2011       | 2012       | 2011      |
|                                    | £          | £          | £          | £         |
| Bank borrowings                    | 9,089,114  | 8,335,935  | -          | -         |
| Obligations under finance leases   | 256,066    | 233,810    | -          | -         |
| Trade creditors                    | 10,368,826 | 8,145,457  | -          | 128,154   |
| Amounts owed to parent undertaking | 16,088,272 | 5,552,110  | 16,088,272 | 5,552,110 |
| Corporation tax                    | 165,637    | 531,346    | -          | -         |
| Social security and other taxes    | 1,163,951  | 1,066,801  | -          | -         |
| Other creditors                    | 31,375     | _          | -          | -         |
| Contingent purchase consideration  | 2,500,000  | 2,500,000  | 2,500,000  | 2,500,000 |
| Accruals and deferred income       | 1,959,869  | 2,447,700  | -          | -         |
|                                    | 41,623,110 | 28,813,159 | 18,588,272 | 8,180,264 |
|                                    |            |            |            |           |

The bank borrowings disclosed under creditors falling due within one year relate to the invoice discounting and inventory facilities provided by HSBC plc and are secured against the associated trade debtors balance and by fixed and floating charges against the assets of the company

#### 14. Creditors:

## Amounts falling due after more than one year

|                                  |         | Group   |      | Company |
|----------------------------------|---------|---------|------|---------|
|                                  | 2012    | 2011    | 2012 | 2011    |
|                                  | £       | £       | £    | £       |
| Obligations under finance leases | 501,075 | 344,300 | -    | -       |
| _                                |         |         |      |         |

## Notes to the financial statements

For the year ended 31 December 2012

## 14. Creditors:

Amounts falling due after more than one year (continued)

Obligations under finance leases, included above, are payable as follows

|                            |         | Group   |      | Company |
|----------------------------|---------|---------|------|---------|
|                            | 2012    | 2011    | 2012 | 2011    |
|                            | £       | £       | £    | £       |
| Between one and five years | 501,075 | 344,300 | -    | -       |
|                            |         |         |      |         |

All amounts due under finance leases arrangements are secured on the assets acquired

## 15. Deferred tax asset

|                                       |          | Group  |          | Company |
|---------------------------------------|----------|--------|----------|---------|
|                                       | 2012     | 2011   | 2012     | 2011    |
|                                       | £        | £      | £        | £       |
| At beginning of year/period           | 81,102   | -      | 47,279   | -       |
| (Charge for)/released during the year | (36,136) | 41,638 | (46,899) | 47,279  |
| On acquisition of subsidiaries        | (1,941)  | 39,464 | -        | -       |
| At end of year/penod                  | 43,025   | 81,102 | 380      | 47,279  |

The deferred tax asset is made up as follows

|   | , <u></u>         | Group                |           | Company       |
|---|-------------------|----------------------|-----------|---------------|
|   | 2012<br>£         | 2011<br>£            | 2012<br>£ | 2011<br>£     |
| Fixed asset timing differences Tax losses carried forward | (42,645)<br>(380) | (33,823)<br>(47,279) | (380)     | -<br>(47,279) |
|   | (43,025)          | (81,102)             | (380)     | (47,279)      |

For the year ended 31 December 2012

## 16. Provisions

|  | Dilapidation |
|--|--------------|
|  | provision    |
| Group  | £            |
| At 1 January 2012                                  | 660,337      |
| Profit and loss movement arising during the period | 45,964       |
| At 31 December 2012                                | 706,301      |
|  | <del></del>  |

Dilapidation provisions relate to obligations under tenancy leases and is expected to be utilised over the remaining lease terms

The Company has no provisions

## 17. Capital commitments

There were no capital commitments as at 31 December 2012 or 31 December 2011

## 18. Pension commitments

The group operates a defined contribution scheme for the benefit of all enrolled UK employees. The pension cost for the period represents contributions due by the group to the scheme and amounted to £168,688 (2011 £672,902). Contributions totalling £12,443 (2011 £11,440) were payable to the scheme at the balance sheet date.

## 19. Operating lease commitments

At 31 December 2012 the group had annual commitments under non-cancellable operating leases as follows

|                         | Land and buildings |         |        | Other  |  |
|-------------------------|--------------------|---------|--------|--------|--|
|                         | 2012               | 2011    | 2012   | 2011   |  |
| Group                   | £                  | £       | £      | £      |  |
| Expiry date:            |                    |         |        |        |  |
| Within 1 year           | 56,220             | 131,220 | -      | 56,976 |  |
| Between 2 and 5 years   | 706,748            | 71,708  | 81,867 | 63,056 |  |
| After more than 5 years | 677,876            | 722,060 | 46,230 | -      |  |
|                         |                    |         | =      |        |  |

## Notes to the financial statements

For the year ended 31 December 2012

## 20. Share capital

|  | 2012<br>£              | 2011<br>£ |
|--|------------------------|-----------|
| Allotted, called up and fully paid   |                        |           |
| 2,000,000 Ordinary shares of £1 each 3,500,000 Redeemable Preference shares of £1 each | 2,000,000<br>3,500,000 | 2,000,000 |
|  | 5,500,000              | 2,000,000 |

During the period, £3,500,000 of loan notes were converted into redeemable preference shares

The holders of the redeemable preference shares are not entitled to a dividend nor are they entitled to receive notice, attend or vote at general meetings of the company. The redeemable preference shares may, at the option of the directors, be redeemed at par, at any time. As such these shares have been classed as equity

On return of capital on liquidation or otherwise, holders of redeemable preference shares are entitled to receive the amount paid up on such shares. This is in preference to any capital distribution made to the ordinary shareholders

#### 21. Reserves

|                     | Profit and   |
|---------------------|--------------|
|                     | loss account |
| Group               | £            |
| At 1 January 2012   | 775,996      |
| Profit for the year | 978,993      |
|                     |              |
| At 31 December 2012 | 1,754,989    |
|                     | <del></del>  |
|                     | Profit and   |
|                     | loss account |
| Company             | £            |
| At 1 January 2012   | (219,007)    |
| Loss for the year   | (684,641)    |
|                     |              |
| At 31 December 2012 | (903,648)    |
|                     |              |

For the year ended 31 December 2012

#### 22. Reconciliation of movement in shareholder's funds

|                                      | 2012         | 2011      |
|--------------------------------------|--------------|-----------|
| Group                                | £            | £         |
| Opening shareholder's funds          | 2,775,996    | -         |
| Profit for the year/period           | 978,993      | 775,996   |
| Shares issued during the year/period | 3,500,000    | 2,000,000 |
| Closing shareholder's funds          | 7,254,989    | 2,775,996 |
|                                      |              |           |
|                                      | 2012         | 2011      |
| Company                              | £            | £         |
| Opening shareholder's funds          | 1,780,993    | -         |
| Loss for the year/period             | (684,641)    | (219,007) |
| Shares issued during the year/period | 3,500,000    | 2,000,000 |
| Closing shareholder's funds          | 4,596,352    | 1,780,993 |
|                                      | <del>-</del> |           |

The company has taken advantage of the exemption contained within section 408 of the Companies Act 2006 not to present its own profit and loss account

The loss for the year/period dealt with in the accounts of the company was £684,641 (2011 - £219,007)

## 23. Net cash flow from operating activities

|  | 31 December<br>2012 | Period ended<br>31 December<br>2011 |
|--|---------------------|-------------------------------------|
|  | 2012<br>£           |                                     |
| On anything musels                                       | 2,725,190           | £<br>1,680,643                      |
| Operating profit Amortisation of intangible fixed assets | 904,175             | 355,156                             |
| Depreciation of tangible fixed assets                    | 521,723             | 291,135                             |
| Profit on disposal of tangible fixed assets              | (20,789)            | -                                   |
| Increase in stocks                                       | (1,772,612)         | (2,637,685)                         |
| Decrease in debtors                                      | 284,289             | 2,345,112                           |
| Increase in creditors                                    | 5,726,237           | 4,826,935                           |
| Increase in provisions                                   | 45,964              | 34,713                              |
| Net cash inflow from operating activities                | 8,414,177           | 6,896,009                           |

For the year ended 31 December 2012

## 24. Analysis of cash flows for headings netted in cash flow statement

|   |                     | Period ended        |
|---|---------------------|---------------------|
|   | 31 December         | 31 December         |
|   | 2012                | 2011                |
|   | £                   | £                   |
| Returns on investments and servicing of finance                       |                     |                     |
| Interest received   | 4,018               | 55                  |
| Interest paid   | (847,784)           | (384,146)           |
| Finance lease interest  | (39,765)            | (31,103)            |
| Net cash outflow from returns on investments and servicing of finance | (883,531)           | (415,194)           |
|   |                     |                     |
|   | 24.70               | Period ended        |
|   | 31 December<br>2012 | 31 December<br>2011 |
|   | £                   | £                   |
| Taxation  | ₽.                  | £                   |
| Corporation tax   | (1,352,868)         | (808,335)           |
|   |                     |                     |
|   |                     | Penod ended         |
|   | 31 December         | 31 December         |
|   | 2012                | 2011                |
|   | £                   | £                   |
| Capital expenditure and financial investment                          |                     |                     |
| Purchase of tangible fixed assets                                     | (725,022)           | (120,878)           |
| Sale of tangible fixed assets   | 21,682              | -                   |
| Net cash outflow from capital expenditure                             | (703,340)           | (120,878)           |
|   |                     | Period ended        |
|   | 31 December         | 31 December         |
|   | 2012                | 2011                |
|   | £                   | £                   |
| Acquisitions and disposals  |                     |                     |
| Purchase of business undertaking                                      | (11,252,417)        | (9,849,594)         |
| Net cash held at bank acquired with acquisitions                      | 5,512,491           | 25,749              |
| Net cash outflow from acquisitions and disposals                      | (5,739,926)         | (9,823,845)         |
| •   |                     |                     |

For the year ended 31 December 2012

## 24. Analysis of cash flows for headings netted in cash flow statement (continued)

|   |             | Period ended |
|---|-------------|--------------|
|   | 31 December | 31 December  |
|   | 2012        | 2011         |
|   | £           | £            |
| Financing                                   |             |              |
| Issue of ordinary shares                    | 3,500,000   | 2,000,000    |
| New secured loans                           | 753,179     | 2,542,548    |
| Capital element of finance lease repayments | 179,031     | (187,752)    |
| Net cash inflow from financing              | 4,432,210   | 4,354,796    |

## 25. Analysis of changes in net debt

|                           | 1 January<br>2012 | Cash flow | Other<br>non-cash<br>changes | 31 December<br>2012 |
|---------------------------|-------------------|-----------|------------------------------|---------------------|
|                           | £                 | £         | £                            | £                   |
| Cash at bank and in hand  | 82,553            | 4,166,722 | -                            | 4,249,275           |
| Debt:                     |                   |           |                              |                     |
| Finance leases            | (578,110)         | (179,031) | -                            | (757,141)           |
| Debts due within one year | (8,335,935)       | (753,179) | -                            | (9,089,114)         |
| Net debt                  | (8,831,492)       | 3,234,512 |                              | (5,596,980)         |

#### 26. Contingent liabilities

Other than additional consideration due in respect of the acquisition of Smiths Metal Centres Limited, contingent upon the future profitability of that company, there were no contingent liabilities as at 31 December 2012 or 31 December 2011

## 27. Ultimate parent company and controlling related party

The immediate and ultimate parent company and controlling party of this company is Henley Management Company, a company registered in the USA

The largest and smallest group of undertakings for which audited group accounts have been drawn up is that headed by Cobham Aluminium and Stainless Holdings Limited

For the year ended 31 December 2012

## 28. Related party transactions

The company has taken advantage of the exemption as provided by Financial Reporting Standard No 8 'Related Party Disclosures' not to disclose transactions with fellow wholly owned group companies included within the group financial statements

During the year, interest of £600,464 (2011 £183,110) was payable to Henley Management Company in respect of borrowings during the year A balance of £16,088,272 (2011 £5,552,110) remained outstanding at the year end

During the period, the group sold metal to the value of £101,936 (2011 £46,212), to fellow subsidiaries of Henley Management Company, of which £11,875 (2011 £12,545) was outstanding at the year end

Additionally the company purchased metal from fellow subsidiaries of Henley Management Company of £383,817 (2011 £279,634), of which £42,113 (2011 £33,059) was outstanding at the year end

#### 29. Acquisitions

On 1 January 2012, the company acquired the entire share capital of Wilsons Limited for a total consideration of £11,252,417. The purchase of this entity has been accounted for by the acquisition method of accounting and the goodwill arising has been recognised in accordance with Financial Reporting Standard No 10 'Goodwill and Intangible Assets'

## Acquisitions

| Assets and liabilities acquired                | Vendors'<br>book value<br>£ | Fair value to the group £ |
|--|-----------------------------|---------------------------|
| Tangible fixed assets                          | 372,185                     | 372,185                   |
| Stocks   | 8,036,083                   | 8,036,083                 |
| Debtors  | 3,468,482                   | 3,468,482                 |
| Cash at bank                                   | 5,512,491                   | 5,512,491                 |
| Other creditors and provisions                 | (6,847,522)                 | (6,847,522)               |
| Net assets acquired                            | 10,541,719                  | 10,541,719                |
| Satisfied by                                   | <del></del>                 |                           |
| Consideration                                  |                             |                           |
| Cash   |                             | 11,252,417                |
| Goodwill arising on consolidation (see note 8) |                             | 710,698                   |