Company Registration Number: 07533362 (England & Wales)

DE ASTON SCHOOL ACADEMY TRUST

(A Company Limited by Guarantee)

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2020

HURSDAY



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REFERENCE AND ADMINISTRATIVE DETAILS

Members

R J Wilson A J Robson

S K Porter

Trustees

R J Wilson, Chair of Trustees

Reverand Canon A T Hawes

A H Neal Dr D C Naseby F L Varcoe J P G Matthews S M Williams

E K Fairhall, Chair of Resources

G J Smith (resigned 10 December 2019) S K Porter, Headteacher and Accounting Officer C P Langdon (appointed 6 November 2019) H M Talbot (appointed 16 December 2019) J S Sadler (appointed 10 January 2020)

T D White (appointed 1 February 2020)

Company registered

number

07533362

Company name

De Aston School Academy Trust

Principal and registered

office

De Aston School Willingham Road Market Rasen Lincolnshire LN8 3RF

Chief executive officer

S K Porter

Senior management

team

S Porter, Headteacher M Bray, Deputy Headteacher P Williams, Deputy Headteacher N Huddlestone, Assistant Headteacher A Quinlan, Assistant Headteacher S A Healy, Assistant Headteacher V Davies, Assistant Headteacher

Independent auditors

Streets Audit LLP **Chartered Accountants**

Tower House Lucy Tower Street

Lincoln Lincolnshire **LN1 1XW**

REFERENCE AND ADMINISTRATIVE DETAILS (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Bankers

Lloyds 202 High Street Lincoln LN5 7AP

TRUSTEES' REPORT FOR THE YEAR ENDED 31 AUGUST 2020

The Trustees present their annual report together with the financial statements and auditors' report of the charitable company for the year 1 September 2019 to 31 August 2020. The annual report serves the purposes of both a Trustees' report and a directors' report under company law. The terms governor, trustee and director are interchangeable for the purposes of this report.

The trust operates an academy for pupils ages 11 to 18 serving a catchment area around the rural Lincolnshire town of Market Rasen. It has a pupil capacity of 1,282 and had a roll of 985 in the school census in October 2019.

Structure, governance and management

a. Constitution

The academy is a charitable company limited by guarantee and an exempt charity.

The charitable company's Memorandum of Association is the primary governing document of the academy.

The Trustees of De Aston School Academy Trust are also the directors of the charitable company for the purposes of company law.

The Charitable Company is known as De Aston School Academy Trust.

Details of the Trustees who served during the year, and to the date these accounts are approved are included in the Reference and administrative details on page 1.

b. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

c. Trustees' indemnities

The academy has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme membership.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Structure, governance and management (continued)

d. Method of recruitment and appointment or election of Trustees

The Governing Body is made up of: up to one Member Governor; up to four Foundation Governors; up to three Staff Governors; a minimum of two Parent Governors; up to three Community Governors; up to one Sponsor Governor; one Headteacher as ex officio Governor; up to two Co opted Governors.

The Members (S Porter, R Wilson and A Robson) may appoint up to one Governor (Member Governor).

Up to two Foundation Governors may be appointed by the Dean and Chapter of Lincoln Cathedral and two by the Justices of the Peace for Lincolnshire Magistrates Bench.

The Staff Governors shall be elected by staff employed by the Academy. A Staff Governor must have been employed by the Academy for at least one year and hold a permanent contract. The Governing Body makes all necessary arrangements for, and determine all other matters relating to, an election of Staff Governors, including any question of whether a person is a parent of a registered pupil at the Academy. Any election of Staff Governors which is contested shall be held by secret ballot.

The Parent Governors shall be elected by parents of registered pupils at the Academy. A Parent Governor must be a parent of a pupil at the Academy at the time when they are elected. The Governing Body makes all necessary arrangements for, and determine all other matters relating to, an election of Parent Governors, including any question of whether a person is a parent of a registered pupil at the Academy. Any election of Parent Governors which is contested shall be held by secret ballot.

The Community Governors may be appointed by the Governing Body provided that the person who is appointed as a Community Governor is: a person who lives or works in the community served by the Academy; or a person who, in the opinion of the Governing Body, is committed to the government and success of the Academy.

The Sponsor Governor may be appointed by Lindum Group Ltd.

The Headteacher shall be treated for all purposes as being an ex officio governor.

The Governing Body may appoint up to two Co opted Governors.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Structure, governance and management (continued)

e. Policies adopted for the induction and training of Trustees

At De Aston School, the governing body and Headteacher believe it is essential that all new governors receive a comprehensive induction package covering a broad range of issues and topics. We are committed to ensure that the new governors are given the necessary information and support to fulfil their role with confidence. We see this as an investment, leading to more effective governance and retention of governors. We want to make new governors feel welcome to their governing body.

New governors will:

- be welcomed to the governing body by the chair
- be invited by the headteacher to visit the school to experience its atmosphere and understand its ethos
- have the opportunity to tour the school and meet staff and children
- receive an informal briefing on the school from the headteacher to explain the partnership between the headteacher, school and governing body
- be encouraged to join the committee(s) of their choice
- be given background material on the school and current issues
 - be encouraged to ask questions about their role and/or the school
- be encouraged to access training including Induction training for governors.

New governors will receive/be given access to and be encouraged to read:

- The Department for Education Governance Handbook and Competency Framework
- School Prospectus
- Ofsted Report and Action Plan (if appropriate in the last 4 years)
- School Improvement Plan
- Last Headteachers report to governing body
- List of staff, responsible areas and job titles (Head of Year etc)
- List of governors' names and responsible areas (committee member etc)
- Map/Plan of the school
- List of School Holidays
- Copy of the minutes of the last two governing body meetings (not the confidential minutes)
- Copy of the school budget
- Dates of forthcoming governing body meetings and committees

Areas that the headteacher will cover include:

- Background to the school
- Current issues facing the school
- Visiting the school
- The relationship between the headteacher and governing body

Areas that the Chair of Governors and Clerk will cover include:

- An overview of the governor's role
- How the full governing body and committee meetings are conducted
- How to propose agenda items
- Governor training

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Structure, governance and management (continued)

f. Organisational structure

The governing body's role in the Academy is, essentially, a strategic one. Acting on the advice of the Headteacher the Governing Body sets aims and objectives for the school and agrees policies and targets which will achieve these aims and objectives. It also monitors the progress of the school towards the achievement of the aims and objectives and, in the light of that progress, reviews the strategic framework it has established.

To facilitate the working of the Governing Body some of its functions are delegated to committees, the Headteacher and Senior Leadership Team. The committees are: School Admissions; Pupil Discipline; Staff Discipline and Dismissal; Staff Discipline and Dismissal Appeal; Formal Complaints; Teaching and Learning; Resources; Student Welfare & Boarding and Pay Group.

The School Admissions Committee is responsible for matters relating to Admission to the Academy. The committee meets as demand requires.

The Pupil Discipline Committee is responsible for matters relating to permanent exclusions. The committee meets as demand requires.

The Staff Discipline and Dismissal Committee is responsible for matter relating to staff discipline and dismissal. The committee meets as demand requires.

The Staff Discipline and Dismissal Appeal Committee is responsible for matter relating to appeals against the decisions of the Staff Discipline and Dismissal Committee. The committee meets as demand requires.

The Formal Complaints Committee is responsible for resolving any formal complaints received by the Academy. The committee meets as demand requires.

The Teaching and Learning Committee is responsible for: curriculum visits; exam results; INSET training; pupil progress; SEN and Gifted & Talented students; staffing QA reviews; target setting and monitoring; curriculum; pupil premium and teaching and learning. The committee meets three times per year.

The Resources Committee is responsible for: boarding house income/expenditure; devolved capital; financial standards; performance management; premises issues including health & safety; reviewing the budgets; sport centre management; staff discipline/capability; staffing numbers and vacancies; staff structure; staff welfare; and youth centre management. The committee meets four times per year.

The Student Welfare and Boarding Committee is responsible for: attendance; behaviour; boarding improvement plan; boarding standards; extended schools; extra-curricular; every child matters; healthy schools; inter agency liaison; and complaints. The committee meets three times per year.

g. Arrangements for setting pay and remuneration of key management personnel

The Pay Group is responsible for achieving the aims of the Pay Policy in a fair and equitable manner. The committee meets at least once per year.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Objectives and activities

a. Objects and aims

De Aston School challenges all its students to achieve their personal best, in order that their success in school will prepare them for success in later life. The school has adopted the motto "Believe. Strive. Achieve."

Our students come to school to

- Be safe, achieve and enjoy being here, following a curriculum that addresses individual needs;
- Make progress towards their social, moral and spiritual potential and so become good citizens of the twenty first century;
- Develop a commitment to learning which will stay with them throughout life;
- Be equipped to take their place in the worlds of work and education;
- Learn the importance of respecting others, themselves and the environment.

b. Objectives, strategies and activities

Overarching school priority 2019-20:

All lessons demonstrate evidence-informed pedagogy to ensure extension and retention of knowledge and progression of skills and understanding so all learners can maximise their personal achievement.

System Goals

To avoid an extensive wish-list the focus will be on 12 golden threads under three broad governance areas. These will represent the core priorities for the school. These should be framed as system goals not traditional goals to ensure an incremental long-term vision for school improvement. Performance management objectives will be drawn from these core priorities.

Resources

A.R.1. Boarding — establish post-Brexit markets to ensure the financial viability of boarding over the next three years and beyond.

A.R.2. Financial management- establish a culture of fiscal prudence at all levels to establish long-term financial security.

A.R.3. Sixth form — to ensure the financial viability of Sixth Form by establishing a trend of high-level recruitment of Y11 learners into Y12 and also ensure a high retention rate through to the end of Y13.

A.R.4. Governance — to further strengthen the governing body by actively recruiting governors with specific skillsets or interests to ensure effective oversight.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Objectives and activities (continued)

. Objectives, strategies and activities

Teaching and Learning

A.TL.1. Evidence-informed pedagogy - Adopting evidence-informed pedagogy across all teachers and those supporting learning to ensure extension and retention of knowledge and progression of skills and understanding in all year groups.

A.TL.2. Progress of Y11 and Sixth Form (particular focus on most able, middle ability, SEN, Pupil Premium and selected subject areas including those with large entry patterns such as Mathematics and MFL) — establish a 'no zero days' high-level of expectation, challenge, effective subject specific teaching and interventions to ensure incremental progression of these identified groups. The aim is positive achievement by the end of KS4 and KS5 (specific focus on A level outcomes).

A.TL.3. Additional Needs intervention — improve the programme of interventions to create a secure foundation of literacy and numeracy skills for less-able learners to allow them to access and flourish in a challenging curriculum.

A.TL.4. Curriculum – to further develop our ambitious curriculum with the three strands of intent, implementation and impact that provides challenge and progression for all learners in all areas.

Boarding and Student Welfare

A.BSW.1. Attendance - to establish collaborative and consistent approaches between Heads of Year, tutors and the school's internal EWO that systematically reduce the percentage of learners who are absent and persistently absent from school (specific focus on Sixth Form, SEN, Pupil Premium and EAL).

A.BSW.2. Behaviour - establish a consistent application of the school's new behaviour management policy to provide effective behaviour management culture across school. Further supported by a consistent use of the analytical functions in ClassCharts to drive an intelligence-informed approach to changing behaviours.

A.BSW.3. Exclusions – to establish a new systematic approach to early behaviour intervention among the pastoral and behavioural team to reduce the need for and occurrence of fixed-term and permanent exclusions. A.BSW.4. Safeguarding - to further develop a robust and reflective safeguarding culture in school that operates both in line with KCSIE September 2019 but also operationally functions at the highest standards.

Additional areas of focus beyond the 12 core system goals.

Resources

Environment

B.R.1. To work towards being a single-use plastic free school.

Staffing

B.R.2. To establish a staff well-being group to promote effective working that embeds a work-life balance.

Compliance

B.R.3. To review GDPR compliance.

B.R.4. To ensure the school website's legal compliance.

Communications

B.R.5. To develop more effective communication through social media and website platforms.

Stakeholders

B.R.6. To better seek and consider the views of parents' views and students.

B.R.7. To build a De Aston Friends organisation.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Objectives and activities (continued)

Facilities

B.R.8. Staff work/staff room and meeting room remodelling.

B.R.9. Development of the former Salon area.

B.R.10. Development of the new outdoor social area.

Human Resources

B.R.11. Reform HR recruitment systems and processes to be even more efficient.

Teaching and Learning

LTSA

B.TL.1. To develop the use of LTSA SLE support to target areas (initial focus on maths and MFL).

B.TL.2. To further develop our contribution to the LTSA SLE provision (focus on Teaching and Learning and Strategic Leadership).

B.TL.3. To engage in Teaching and Learning and wider CPD opportunities through LTSA.

Pedagogical development

B.TL.4. Set up a Teaching and Learning strategy group to lead the development of effective pedagogy.

B.TL.5. Plan and deliver impactful INSET on Teaching and Learning through the INSET calendar.

B.TL.6. Monitor the implementation of the INSET through the Quality Assurance processes.

B.TL.7. Develop a Teaching and Learning newsletter to disseminate key evidence-informed messages on pedagogy.

B.TL.8. Develop a drop-in culture to improve sharing of the most effective practice.

Curriculum

B.TL.9. To be the local lead school on curriculum development as part of the Mobilise project and to use this role to further develop our own curriculum.

Boarding and Student Welfare

Community

B.BSW.1. To launch and embed the new House system.

B.BSW.2. To improve the catering offer and experience for students including going to tender.

Care

B.BSW.3. To review and improve the poor weather contingency.

Tolerance and acceptance

B.BSW.4. To further promote the view of Modern Democratic British values and specially to further promote tolerance of diversity religious, gender and sexual orientation diversity.

Pastoral

B.BSW.5. PSHE – embedding challenge and incremental progression through improved planning, provision and delivery

B.BSW.6. Planning for implementation of the new RSE curriculum (including parental consultation).

B.BSW.7. Upholding uniform standards.

Careers

B.BSW.8. Establish De Aston's role as a local Careers hub lead school and seeking to be awarded Careers Mark Gold.

Opportunity

B.BSW.9. Further encourage participation in extra-curricular activities and opportunities to give our students chance to grow as young people outside the classroom.

B.BSW.10. Ensure the reward system is consistently applied across all year groups 7-13 with a specific focus on Sixth Form.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Objectives and activities (continued)

c. Public benefit

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

The academy's public benefit is enshrined in its charitable objects, which state De Aston School's principal objective is to provide education for students of different abilities between the ages of 11 and 18.

Strategic report

Achievements and performance

a. Key performance indicators

The main financial indicators the Academy uses to measure performance are the comparison of actual results to budgets set and the overall surplus carried forward. The Academy's main performance indicators are non financial such as pupil numbers and student intake, exam success, Ofsted reports and success of pupil premium pupils.

b. Going concern

After making appropriate enquiries, the board of Trustees has a reasonable expectation that the academy has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

c. Review of Activities

Last external inspections

Ofsted Inspection Jan 2017 The school was rated: GOOD

Religious Inspection of Moral and Spiritual Character July 2017

The school was rated: GOOD

Ofsted Social Care Common Inspection (as a Boarding School) June 2018

The school was rated: GOOD

The Real School Guide (published July 2019)

d. Boarding House Closure

The decision to proceed with the closure of the Boarding House was made on 21st April 2020 at a Full Board of the Governors, with the Closure and Significant Change in Status confirmed by the ESFA on 9th July 2020. The future of the Boarding House was already under uncertain due to the decision over Brexit, meaning half of the current Boarding population (EU passport holders) would no longer be able to join in 2021. Covid-19 led to the

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Strategic report (continued)

Achievements and performance (continued)

temporary closure of the school and a loss of one full term's fees from parents. This meant a loss in fees of £240k, the only income the Boarding House receives. This wiped out much of the Boarding reserve and still left redundancy costs to pay for a closure. There was also great uncertainty as to the impact on Boarding for 2020/2021 due to the continuing Covid outbreak. The Governors made the decision to close boarding as soon as possible to avoid having to use ESFA school funds.

Financial review

a. Reserves policy

The Academy holds total reserves (excluding boarding house, fixed asset and pension funds) of £790,586 which consists of £622,848 of restricted funds and £167,738 of unrestricted funds. These are known as the 'school reserves'.

The trustees review the 'school reserve'-levels-annually. This review encompasses the nature of income and expenditure streams. The trustees have determined that the appropriate level of free reserves should be equivalent to 5% of its income, which is approximately £250,000. The reason for this is to provide sufficient working capital to cover delays between spending and receipt of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance.

The Academy will always ensure to stay within the ESFA guidelines on levels and appropriate use of reserves. The amount of reserves is limited and will be used to compensate the school for the lag in waiting for the increase in funding due to higher pupil numbers and due to the uncertainty on funding and pay/pension increases.

The Academy also holds £26,661 of Boarding House reserves, which is not included in the previous figures. Further to the closure of the boarding house the school incurred significant redundancy and closure costs. It is anticipated that running costs of the boarding house will continue to deplete this fund although the school does have ESFA approval to transfer the residual value and use the funds for general running purposes of the school in the future.

b. Investment policy

Investments must be made only when approved by the governing body.

All investments must be recorded in sufficient detail to identify the investment and to enable the current market value to be calculated. The information required will normally be the date of purchase, the cost and a description of the investment. Additional procedures may be required to ensure any income receivable from the investment is received.

Periodically (at least annually) review interest rates and compare with other investment opportunities.

A working balance above £250,000 should be maintained in the main Academy's current account.

The Academies current position is to only invest funds in risk free and easily accessible deposit accounts. Funds can be invested up to 12 months if appropriate. Investing cash over more than a year has to be approved by the Governing body and referenced with detailed cash flow workings.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

c. Principal risks and uncertainties

The governors of the Academy are aware of the risks that the Academy faces in the short, medium and long term, the principal risks and uncertainties have been identified following the risk management process.

Principal risks and uncertainties (other than the pension deficit) are:

- Covid-19
- Pupil numbers
- Following the closure of Boarding the short, medium and long term financial cost of the Boarding House buildings.
- Recruitment and retention to 6th Form
- Uncertainty over the future of pupil sector pay
- Long term funding of Teacher payrise
- Long term funding of the increase in Teacher pension employer contributions
- The national living wage
- New national funding agreement continued delay and capping
- High Needs funding

d. Financial Review

Most of the Academy's income is obtained from the ESFA in the form of recurrent grants, the use of which is restricted to particular purposes. Thee grants received from the ESFA during the year ended 31 Augst 2020 and the associated expenditure are shown as rectrictricted funds in the statement of financial activities. Duing the year, the Academy received total income of £5,906,680 compared to total resources expended of £6,605,104 to give a deficit for the year of £698,334.

Fundraising

The academy does not use any external fundraisers. All fundraising undertaken during the year was monitored by the Trustees.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Plans for future periods

Overarching school priority 2020-21:

All lessons effectively implement evidence-informed pedagogy, so all learners can:

- Extend and retain knowledge
- Develop skills
- Deepen understanding

System Goals

To avoid an extensive wish-list the focus will be on 12 golden threads under three broad governance areas. These will represent the core priorities for the school. These should be framed as system goals not traditional goals to ensure an incremental long-term vision for school improvement. Performance management objectives will be drawn from these core priorities.

In addition, there are specific COVID 19 context priorities that sit alongside the System Goals and Operational Goals.__

COVID 19 Context Priorities

- COVID 1. To ensure the Risk Assessment accurately reflects the changing context.
- COVID 2. To ensure all safety protocols are in place and adhered to by all parties. COVID 3. To ensure that all external safety protocols (Track and Trace) are follow To ensure that all external safety protocols (Track and Trace) are followed.
- COVID 4. To ensure that the functions of the school continue throughout the COVID 19 context.
- COVID 5. To ensure that remote learning setup addresses requirements and the need of learners.

Resources

- A.R.1. Boarding House building establish plan for use and development of the Boarding House.
- A.R.2. Financial management- establish a culture of fiscal prudence at all levels to establish long-term financial security.
- A.R.3. Sixth form to ensure the financial viability of Sixth Form by establishing a trend of high-level recruitment of Y11 learners into Y12 and also ensure a high retention rate through to the end of Y13.
- A.R.4. Governance to further strengthen the governing body by effectively utilising and further developing the skillsets of governors to ensure effective oversight.

Teaching and Learning

- Evidence-informed pedagogy Adopting evidence-informed pedagogy across all teachers and those supporting learning to ensure extension and retention of knowledge and progression of skills and understanding in all year groups.
- A.TL.2. Progress of Y11 and Sixth Form - particular focus on most able, middle ability, SEN, Pupil Premium and selected subject areas including those with large entry patterns (with specific attention to mathematics and MFL). To further develop our concept of 'no zero days' high-level of expectation, challenge, effective teaching and interventions to ensure incremental progression. The aim is positive achievement by the end of KS4 and KS5 (specific focus on A level outcomes).
- Additional Needs and wider academic intervention improve the programme of interventions and A.TL.3. tutoring to create a secure foundation of literacy and numeracy skills for less-able learners and to bridge the gaps in knowledge and skills for all relevant learners.
- Reading culture- to implement a strong whole school reading culture that enables learners to develop stronger cultural capital and better progress in all curriculum areas.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Plans for future periods (continued)

Student Welfare

A.SW.1. Attendance - to establish collaborative and consistent approaches between Heads of Year, tutors and the school's internal EWO that systematically reduce the percentage of learners who are absent and persistently absent from school (specific focus on females, Sixth Form, SEN, Pupil Premium and EAL). Further supported by a consistent use of the analytical functions in SIMs to drive an intelligence-informed data approach.

A.SW.2. Behaviour - establish a consistent application of the school's behaviour management policy to provide effective behaviour management culture across school. To include early behaviour intervention among the pastoral and behavioural team to reduce the need for and occurrence of fixed-term and permanent exclusions. Further supported by a consistent use of the analytical functions in ClassCharts to drive an intelligence-informed data approach to changing behaviours.

A.SW.3. Safeguarding to further develop a robust and reflective safeguarding culture in school that operates both in line with KCSIE September 2020 but also operationally functions at the highest standards.

A.SW.4. Mental health – to further develop a systematic approach to the promotion of mental health and wellbeing amongst the student population.

Additional areas of focus beyond the 12 core system goals.

Resources

Environment

B.R.1. To ensure the highest standards of site management, repair and development-

Staffing

B.R.2. To promote effective staff mental well-being.

Compliance

B.R.3. To ensure GDPR compliance

B.R.4. To ensure the school website's legal compliance

Communications

B.R.5. To develop more effective communication and marketing through social media and website platforms.

Stakeholders

B.R.6. To better seek and consider the views of parents and students.

Facilities

B.R.7. Development of the former Salon area.

B.R.8. Development of the new outdoor social area.

Human Resources

B.R.9. Reform HR systems and processes to be even more efficient.

Financial Accountability

B.R.10. Effective spending of allocated monies for interventions, tutoring and catch-up including Pupil Premium and National Tutoring Programme.

Teaching and Learning

LTSA

B.TL.1. To develop the use of LTSA SLE support to targeted areas.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Plans for future periods (continued)

B.TL.2. To engage in Teaching and Learning and wider CPD opportunities through LTSA.

Pedagogical development

D. I L.J.	to use a reaching and Learning strategy group to lead the development of effective pedagogy
BTI 4	Plan and deliver impactful INSET on Teaching and Learning through the INSET calendar

- Monitor the implementation of the INSET through the Quality Assurance processes. B.TL.5.
- B.TL.6. Further develop creative ways to disseminate key messages on evidence-informed pedagogy.

Curriculum and Assessment

- B.TL.7. To develop a remote learning curriculum that is integrated with the 'in-school' curriculum.
- B.TL.8. To develop and deepen a cultural capital curriculum
- B.TL.9. To establish improved assessment, tracking and recording processes.

Student Welfare

Community

B.SW.1. To improve the catering offer and experience for students.

Provision

B.SW.2. To review and improve the poor weather contingency.

Tolerance, acceptance and understanding

B.SW.3. To further promote the view of Modern Democratic British values and specially to further promote tolerance of diversity including religious, gender, sexual orientation - with a focus on racial diversity.

Pastoral

B.SW.4. PSHE - embedding challenge and incremental progression through improved planning, provision and delivery.

B.SW.5. Implementation of the new RSE curriculum.

B.SW.6. Improving and then upholding uniform standards.

Values and Personal Development

B.SW.7. Establish and promote the core values of De Aston for all students to be:

Aspirational, Hardworking, Resilient. Responsible. Kind.

B,SW.8, To promote SMSC development of students.

B.SW.9. Ensure the reward system is consistently applied across all year groups 7-13 with a specific focus on Sixth Form

Funds held as custodian on behalf of others

The Academy does not hold such funds.

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

Disclosure of Information to auditors

Insofar as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustees have taken all steps that they ought to have taken to make themselves aware of any
 relevant audit information and to establish that the auditors are aware of that information.

The Trustees' Report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 8 December 2020 and signed on its behalf by:

A Neal

(Chair of Trustees)

S Porter

Headteacher and Accounting Officer

GOVERNANCE STATEMENT

Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that De Aston School Academy Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The board of Trustees has delegated the day-to-day responsibility to the Headteacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between De Aston School Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the board of Trustees any material weaknesses or breakdowns in internal control.

GOVERNANCE STATEMENT (CONTINUED)

Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The board of Trustees has formally met 13 times during the year, 8 of these meetings were virtual due to the Coronavirus Pandemic.

Attendance during the year at meetings of the board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
R J Wilson, Chair of Trustees	13	13
Reverand Canon A T Hawes	12	13
A H Neal	13	13
Dr D C Naseby	12	13
F L Varcoe	10	13
J P G Matthews	12	13
S M Williams	10	13
E K Fairhall, Chair of Resources	8	13
G J Smith	1	4
S.K Porter, Headteacher and Accounting Of	ficer12	13
C P Langdon	11	11
H M Talbot	8	9
J S Sadler	7	9
T D White	9	9

The Resources Committee is a sub committee of the main governing body and met 3 times this year. Its main responsibilities are,

- review of the annual budget;
- the regular monitoring of actual expenditure and income against budget for academy and boarding;
- ensuring the annual accounts are produced in accordance with the requirements of the Companies Act
 2006 and the DfE guidance issued to academies;
- authorising orders/contracts over £50,000;
- reviewing and updating of the Premises & ICT plan;
- staffing issues and structures
- reviewing the reports of the Responsible Officer on the effectiveness of the financial procedures and controls. These reports must also be reported to the full governing body

Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
R Wilson	3	3
G J Smith	1	1
S Porter	3	3
E K Fairhall	3	3
Dr D C Naseby	2	3
J P G Matthews	2	3
A Neal	3	3
S M Williams	1	3
C Langdon	1	1
M Talbot	1	1
J Sadler	1	1

GOVERNANCE STATEMENT (CONTINUED)

Review of value for money

As accounting officer, the Headteacher has responsibility for ensuring that the academy delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the academy's use of its resources has provided good value for money during each academic year, and reports to the board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The accounting officer for the academy has delivered improved value for money during the year by managing a careful system of zero budgeting and working in close conjunction with the trustees, bursar and finance team to keep a careful track of academy finances.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in De Aston School Academy Trust for the year 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The board of Trustees has reviewed the key risks to which the academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the academy's significant risks that has been in place for the year 1 September 2019 to 31 August 2020 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of Trustees.

The risk and control framework

The academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of Trustees
- regular reviews by the Resources Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes
- setting targets to measure financial and other performance
- clearly defined purchasing (asset purchase or capital investment) guidelines
- delegation of authority and segregation of duties
- identification and management of risks

The Board of Trustees has decided to employ Forrester Boyd Accountants as internal auditor.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the academy's financial systems. In particular the checks carried out in the current period included:

- testing of payroll systems
- testing of purchase systems

GOVERNANCE STATEMENT (CONTINUED)

The risk and control framework (continued)

- testing of control account/ bank reconciliations
- testing of statutory information required by the ESFA
- a review of VAT
- a review of the adequacy of Insurance cover
- a review of the Academy's website and governance

On a termly basis, the internal auditor reports to the board of Trustees through the audit committee on the operation of the systems of control and on the discharge of the Trustees' financial responsibilities.

Review of effectiveness

As accounting officer, the Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- on discharge of the Board of Trustees financial decisions to help the committee consider actions and assess year on year progress
- the work of the internal auditor;
- the work of the external auditors;
- the work of the executive managers within the academy who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the audit committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on and signed on their behalf by:

A Neal

Chair of Trustees

S Porter

Accounting Officer

STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE

As accounting officer of De Aston School Academy Trust I have considered my responsibility to notify the academy board of Trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the academy, under the funding agreement in place between the academy and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2019.

I confirm that I and the academy board of Trustees are able to identify any material irregular or improper use of all funds by the academy, or material non-compliance with the terms and conditions of funding under the academy's funding agreement and the Academies Financial Handbook 2019.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of Trustees and ESFA.

S Porter

Accounting, Officer___

Date: 8/12/2020

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2020

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the
 charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 8 December 2020 and signed on its behalf by:

A Neal

Chair of Trustees

S Porter

Headteacher and Accounting Officer

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF DE ASTON SCHOOL ACADEMY TRUST

Opinion

We have audited the financial statements of De Aston School Academy Trust (the 'academy') for the year ended 31 August 2020 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the academy's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities
 SORP 2019 and the Academies Accounts Direction 2019 to 2020 issued by the Education and Skills Funding Agency.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the academy's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF DE ASTON SCHOOL ACADEMY TRUST (CONTINUED)

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Other information includes the Reference and Administrative Details, the Trustees' Report including the Strategic Report, and the Governance Statement. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report including the Strategic Report for the financial year for which
 the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report including the Strategic Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF DE ASTON SCHOOL ACADEMY TRUST (CONTINUED)

Responsibilities of trustees

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the academy or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

Use of our report

This report is made solely to the academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the academy's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the academy and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

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Linda Lord (Senior Statutory Auditor) for and on behalf of Streets Audit LLP Chartered Accountants Statutory Auditors Tower House

Lucy Tower Street Lincoln Lincolnshire LN1 1XW

Date: 11/12/2020

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO DE ASTON SCHOOL ACADEMY TRUST AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 23 November 2018 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2019 to 2020, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by De Aston School Academy Trust during the year 1 September 2019 to 31 August 2020 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to De Aston School Academy Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to De Aston School Academy Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than De Aston School Academy Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of De Aston School Academy Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of De Aston School Academy Trust's funding agreement with the Secretary of State for Education dated 1 March 2011 and the Academies Financial Handbook, extant from 1 September 2019, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2019 to 2020. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2019 to 31 August 2020 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2019 to 2020 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy's income and expenditure.

INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO DE ASTON SCHOOL ACADEMY TRUST AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)

Conclusion

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2019 to 31 August 2020 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

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Linda Lord BSc BFP FCA TEP Streets Audit LLP Chartered Accountants Statutory Auditors

Date: 11/12/2020

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 AUGUST 2020

	Note	Unrestricted funds 2020	Restricted funds 2020 £	Restricted fixed asset funds 2020	Total funds 2020 £	Total funds 2019 £
Income from:						
Donations and capital grants	3	-	4,473	61,255	65,728	47,444
Charitable activities:	4					
Educational activities		-	5,382,096	-	5,382,096	5,019,458
Boarding activities		•	448,346	-	448,346	610,633
Other trading activities		7,753	-	~	7,753	24,117
Investments	7	2,623	134	•	2,757	2,830
Total income		10,376	5,835,049 ₋	61,255	5,906,680	5,704,482
Expenditure on:						· · · · · · · · · · · · · · · · · · ·
Charitable activities	9	-	6,207,158	397,856	6,605,014	6,337,162
Total expenditure		•	6,207,158	397,856	6,605,014	6,337,162
Net income/ (expenditure)		10,376	(372,109)	(336,601)	(698,334)	(632,680)
Transfers between funds	18	-	(25,541)	25,541		•
Net movement in funds before other						
recognised galns/(losses)		10,376	(397,650)	(311,060)	(698,334)	(632,680)
Other recognised gains/(losses):				-		
Actuarial losses on defined benefit						
pension schemes	26	-	(88,000)	-	(88,000)	(744,000)
Net movement in funds		10,376	(485,650)	(311,060)	(786,334)	(1,376,680)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) (CONTINUED) FOR THE YEAR ENDED 31 AUGUST 2020

	Note	Unrestricted funds 2020 £	Restricted funds 2020	Restricted fixed asset funds 2020	Total funds 2020 £	Total funds 2019 £
Reconciliation of funds:		-				-
Total funds brought forward	:	157,362	(1,126,841)	9,035,795	8,066,316	9,442,996
Net movement in funds		10,376	(485,650)	(311,060)	(786,334)	(1,376,680)
Total funds carried	· · · · · · · · · · · · · · · · · · ·	167,738	(1,612,491)	8,724,735	7,279,982	8,066,316

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages-33 to 63 form part of these financial statements.

DE ASTON SCHOOL ACADEMY TRUST

(A Company Limited by Guarantee) REGISTERED NUMBER: 07533362

BALANCE SHEET AS AT 31 AUGUST 2020

-	Note		2020 £		2019 £
Fixed assets					
Tangible assets	15		8,665,810		9,016,096
			8,665,810		9,016,096
Current assets			-		
Debtors	16	95,267		211,201	
Cash at bank and in hand	<i>;</i>	986,564		1,380,990	
		1,081,831	•	1,592,191	
Creditors: amounts falling due within one year	17	(235,659)		(699,971)	-
Net current assets			846,172		892,220
Total assets less current liabilities			9,511,982		9,908,316
Net assets excluding pension liability			9,511,982		9,908,316
Defined benefit pension scheme liability	26		(2,232,000)		(1,842,000)
Total net assets			7,279,982		8,066,316

DE ASTON SCHOOL ACADEMY TRUST

(A Company Limited by Guarantee) REGISTERED NUMBER: 07533362

BALANCE SHEET (CONTINUED) AS AT 31 AUGUST 2020

Funds of the academy Restricted funds:	Note .		2020 £		2019 £
Fixed asset funds	18	8,724,735		9,035,795	
Restricted income funds	18	619,509		715, 159	_
Restricted funds excluding pension asset	18	9,344,244		9,750,954	
Pension reserve	18	(2,232,000)		(1,842,000)	
Total restricted funds	18		7,112,244		7,908,954
Unrestricted Income funds	18		167,738		157,362
Total funds		·	7,279,982		8,066,316

The financial statements on pages 28 to 63 were approved by the Trustees, and authorised for issue on 08 December 2020 and are signed on their behalf, by:

A Neal

(Chair of Trustees)

S Porter

(Accounting Officer)

The notes on pages 33 to 63 form part of these financial statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2020

Orah Garage Company (to a set the	Note	2020 £	2019 £
Cash flows from operating activities			
Net cash used in operating activities	20	(432,897)	(141,553)
Cash flows from investing activities	22	38,471	(66,838)
Cash flows from financing activities	21	-	(11,065)
Change in cash and cash equivalents in the year		(394,426)	(219,456)
Cash and cash equivalents at the beginning of the year	=	1,380,990	1,600,446
Cash and cash equivalents at the end of the year	23, 24	986,564	1,380,990
	;		

The notes on pages 33 to 63 form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation of financial statements

The financial statements of the academy, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2019 to 2020 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the academy to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Income

All incoming resources are recognised when the academy has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance Sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. Accounting policies (continued)

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

. Charitable activities

These are costs incurred on the academy's educational operations, including support costs and costs relating to the governance of the academy apportioned to charitable activities.

'All resources expended are inclusive of irrecoverable VAT.

1.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the academy; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

1.6 Tangible fixed assets

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impalrment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. Accounting policies (continued)

1.6 Tangible fixed assets (continued)

Depreciation is provided on the following bases:

Long-term leasehold property Furniture and equipment Plant and machinery Computer equipment Motor vehicles 2% per annum on cost
10% per annum on cost
20% per annum on cost
33% per annum on cost

- 25% per annum on cost

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

1.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.9 Liabilities

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

1. Accounting policies (continued)

1.10 Pensions

Retirement benefits to employees of the academy are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance Sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

The academy is a member of a multi-employer plan. Where it is not possible for the academy to obtain sufficient information to enable it to account for the plan as a defined benefit plan, it accounts for the plan as a defined contribution plan.

1.11 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

2. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 26, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2020. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

3. Income from donations and capital grants

	Restricted funds 2020 £	Restricted fixed asset funds 2020	Total funds 2020 £
Capital Grants		39,891	39,891
Devolved Formula Capital	-	21,364	21,364
Similar incoming resources	4,473	-	4,473
Total 2020	4,473	61,255	65,728
	Octobril	Restricted	T-4-1
	Restricted funds	fixed asset funds	Total funds
	2019	2019	2019
•	£	£	£
Capital Grants	-	(30,981)	(30,981)
Devolved Formula Capital	-	73,044	73,044
Similar incoming resources	5,381	-	5,381
Total 2019	5,381	42,063	47,444

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

Income from donations and capital grants (continued)

Included in capital grants is an amount of £39,891 which was a historic underspend on ACMF grant funding from 2013. The academy trust has been unable to repay this money as the scheme has ended and as a result the income has been released and will be spent in line with the initial grant allocation.

4. Income from charitable activities

	· -	Restricted funds 2020	Total funds 2020 £
	Income from charitable activities - Educational Activities	5,382,096	5,382,096
	Income from charitable activities - Provision of Boarding	448,346	448,346
	Total 2020	5,830,442	5,830,442
		Restricted funds 2019	Total funds 2019 £
	Income from charitable activities - Educational Activities	5,028,330	5,028,330
	Income from charitable activities - Provision of Boarding	601,761	601,761
	Total 2019	5,630,091	5,630,091
5.	Funding for the academy's educational activities	•	
	·	Restricted funds 2020 £	Total funds 2020 £
	DfE/ESFA grants		
	General Annual Grant (GAG)	4,712,360	4,712,360
	Other DfE/ESFA Grants	562,451	562,451
	Local Authority Grants	107,285	107,285
	Total 2020	5,382,096	5,382,096

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

5.	Funding for the academy's educational activities ((continued)
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6.

	•		
-	-	Restricted funds 2019	Total funds 2019
DfE/ESFA grants		£	£
General Annual Grant (GAG)		4,545,092	4,545,092
Other DfE/ESFA Grants		335,413	335,413
Local Authority Grants		147,825	147,825
			·
Total 2019		5,028,330	5,028,330
Income from other trading activities			
·		Unrestricted funds 2020 £	Total funds 2020 £
Lettings income- school		2,059	2,059
Other income		5,694	5,694
Total 2020		7,753	7,753
	Unrestricted	Restricted	Total
	funds	funds	funds
	2019	2019 £	2019 £
	£	£	L
Lettings income- school	4,057	_	4,057
Lettings income- boarding house		3,300	3,300
Other income	11,419	5,341	16,760
Total 2019	15,476	8,641	24,117

7.	Investment income				
			Unrestricted funds 2020 £	Restricted funds 2020	Total funds 2020 £
	Investment income - local cash		2,623	134	2,757
			Unrestricted funds 2019 £	Restricted funds 2019 £	Total funds 2019 £
·••••••	Investment income - local cash		2,599	231	2,830
8.	Expenditure				
	·	Staff Costs 2020 £	Premises 2020 £	Other 2020 £	Total 2020 £
	Educational Activities:				
	Direct costs	4,121,157	-	484,686	4,605,843
	Allocated support costs Provision of Boarding:	771,960	370,906	118,106	1,260,972
	Direct costs	91,287	-	309,119	400,406
	Allocated support costs	195,751	71,528	70,514	337,793
	Total 2020	5,180,155	442,434	982,425	6,605,014

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

8.	Expenditure (continued)				
		Staff Costs 2019 £	Premises 2019 £	Other 2019 £	Total 2019 £
	Educational Activities:				
	Direct costs	3,628,813	-	675,646	4,304,459
	Allocated support costs Provision of Boarding:	673,733	478,488	177,105	1,329,326
	Direct costs	88,759	_	250,343	339,102
	Allocated support costs	231,293	69,063	63,919	364,275
	Total 2019	4,622,598	547,551	1,167,013	6,337,162

9. Analysis of expenditure on charitable activities

Summary by fund type

		Restricted funds 2020 £	Total funds 2020 £
Educational Activities		5,866,815	5,866,815
Provision of Boarding		738,199	738,199
Total 2020		6,605,014	6,605,014
	Unrestricted funds 2019 £	Restricted funds 2019 £	Total funds 2019 £
Educational Activities Provision of Boarding	2,384	5,631,401 703,377	5,633,785 703,377
Total 2019	2,384	6,334,778	6,337,162

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

10. Analysis of expenditure by activities

		Activities undertaken directly 2020 £	Support costs 2020 £	Total funds 2020 £
	Educational Activities	4,605,843	1,260,972	5,866,815
	Provision of Boarding	400,406	337,793	738,199
	Total 2020	5,006,249	1,598,765	6,605,014
·		Activities undertaken directly 2019 £	Support costs 2019 £	Total funds 2019 £
	Educational Activities	4,304,459	1,329,326	5,633,785
	Provision of Boarding	339,102	364,275	703,377
	Total 2019	4,643,561	1,693,601	6,337,162

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

10. Analysis of expenditure by activities (continued)

Analysis of direct costs

	Funding for the	Provision of	
	educational operations 2020	boarding activities 2020 £	Total funds 2020 £
Staff costs	3,968,637	243,807	4,212,444
Depreciation	319,504	45,386	364,890
Educational supplies	67,494	4,035	71,529
Examination fees	101,081.	-	101,081
-Staff development	5,719	1,219	6,938
Boarding house meals	-	64,225	64,225
Other direct costs	143,408	41,734	185,142
Total 2020	4,605,843	400,406	5,006,249
	Funding for the Academy's educational operations 2019 £	Provision of boarding activities 2019 £	Total funds 2019 £
Staff costs	3,628,813	88,759	3,717,572
Depreciation	312,318	45,386	357,704
Educational supplies	78,455	4,833	83,288
Technology costs	20,370	-	20,370
Examination fees	104,477	-	104,477
Staff development	15,526	1,938	17,464
Boarding house meals	-	146,074	146,074
Other direct costs	144,500	52,112	196,612
Total 2019	4,304,459	339,102	4,643,561

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

10. Analysis of expenditure by activities (continued)

Analysis of support costs

	Funding for the Academy's educational operations 2020 £	Provision of boarding activities 2020	Total funds 2020 £
Pension cost	36,000	-	36,000
Staff costs	761,724	205,987	967,711
Technology costs	51,603	-	51,603
Governance costs	11,205	6,552	17,757
Pupil recruitment and support	1,502	5,333	6,835
Maintenance of premises and equipment	129,979	44,919	174,898
Cleaning	105,593	3,329	108,922
Rent and rates	42,439	5,237	47,676
Energy costs	· 71,884	23,411	95,295
Insurance	15,650	<u>.</u>	15,650
Security and transport	1,218	13,995	15,213
Telephone, postage and stationery	26,828	4,300	31,128
Operating leases	1,302	-	1,302
Bad debts written off	-	6,590	6,590
Other support costs	4,045	7,203	11,248
Loss/(Profit) on disposal of fixed assets	•	10,937	10,937
Total 2020	1,260,972	337,793	1,598,765

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

10. Analysis of expenditure by activities (continued)

Analysis of support costs (continued)

11.

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	Funding for the Academy's educational operations 2019 £	Provision of boarding activities 2019	Total funds 2019 £
Pension cost	27,000		27,000
Staff costs	673,733	231,293	905,026
Technology costs	38,599	-	38,599
Governance costs	19,710	_	19,710
Pupil recruitment and support	2,752	7,067	9,819
Maintenance of premises and equipment	239,836	30,207	270,043
Cleaning	114,493	4,248	118,741
Rent and rates	37,355	7,424	44,779
Energy costs	86,804	27,184	113,988
Insurance -	30,010	<u>.</u> ·	30,010
Security and transport	24,465	17,521	41,986
Telephone, postage and stationery	29,395	2,048	31,443
Operating leases	1,638	1,550	3,188
Bad Debts Written Off	-	26,476	26,476
Other support costs	3,536	9,257	12,793
Total 2019	1,329,326	364,275	1,693,601
Net Income/(expenditure)		-	
Net income/(expenditure) for the year includes:			
<u>.</u>		2020 £	2019 £
Operating lease rentals		23,047	21,223
Depreciation of tangible fixed assets		364,890	357,704
Fees paid to auditors for:			
- audit		8,000	8,650
MAMI	•		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

12. Staff

a. Staff costs

Staff costs during the year were as follows:

	2020 £	2019 £
Wages and salaries	3,811,736	3,523,835
Social security costs	355,538	329,851
Pension costs	1,012,881	768,912
	5,180,155	4,622,598

Included in wages and salaries are agency supply staff costs amounting to £38,676 (2019: £41,021).

b. Non-statutory/non-contractual staff severance payments

The closure of the De Aston School Boarding House resulted in the academy trust being forced to make 12 redundancies in the year ended 31 August 2020. The total cost of the redundancies was £109,208. The school received funding of £30,646 from the ESFA to assist with the restructure. These figures have been included in the financial statements. There were no redundancy payments in the prior year.

c. Staff numbers

The average number of persons employed by the academy during the year was as follows:

	2020 No.	2019 No.
Teachers	63	63
Admin/Support	50	51
Boarding School	14	12
Management	1	1
	128	127
		

d. Higher paid staff

No employee received remuneration amounting to more than £60,000 in either year.

e. Key management personnel

The key management personnel of the academy comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy was £608,301 (2019 £588,738).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

13. Trustees' remuneration and expenses

One or more Trustees has been paid remuneration or has received other benefits from an employment with the academy. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

		2020	2019
		£	£
S Porter, Headteacher and Accounting Officer	Remuneration	90,000 -	85,000 -
• · · · · · · · · · · · · · · · · · · ·		95,000	90,000
	Pension contributions paid	20,000 -	10,000 -
		25,000	15,000
S M Williams	Remuneration	15,000 -	15,000 -
		20,000	20,000
	Pension contributions paid	0 - 5,000	5,000 -
			10,000
F L Varcoe	Remuneration	40,000 -	40,000 -
		45,000	45,000
	Pension contributions paid	10,000 -	5,000 -
		15,000	10,000

During the year, retirement benefits were accruing to 3 Trustees (2019 - 3) in respect of defined benefit pension schemes.

During the year ended 31 August 2020, expenses totalling £83 were reimbursed or paid directly to 1 Trustee (2019 - £110 to 1 trustee).

14. Trustees' and Officers' insurance

The academy has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme membership.

15.	Tangible fixed assets					
		Long-term leasehold property £	Furniture and equipment £	Computer equipment £	Motor vehicles £	Total £
	Cost or valuation					
	At 1 September 2019	9,790,886	1,261,255	313,786	29,528	11,395,455
	Additions	•	5,682	19,859	-	25,541
	Disposals	-	(22,587)	-	-	(22,587)
	At 31 August 2020	9,790,886	1,244,350	333,645	29,528	11,398,409
	Depreciation .					
	At-1 September 2019	1,369,449_	738,117	·	29,528	2,379,359
	Charge for the year	195,817	126,693	42,380	-	364,890
	On disposals	-	(11,650)	-	•	(11,650)
	At 31 August 2020	1,565,266	853,160	284,645	29,528	2,732,599
	Net book value					
	At 31 August 2020	8,225,620	391,190	49,000	<u>-</u>	8,665,810
	At 31 August 2019	8,421,437 ————	523,138	71,521		9,016,096
16.	Debtors					
					2020 £	2019 £
	Due within one year					
	Trade debtors				9,443	126,535
	Other debtors		-		20,316	49,386
	Prepayments and accrued in	ncome		•	21,818	2E 000
	Grants receivable				43,690	35,280
					95,267	211,201

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

17. Creditors: Amounts falling due within one year

	2020 £	2019 £
Trade creditors	37,888	107,916
Other creditors	109,144	334,846
Accruals and deferred income	88,627	257,209
	235,659	699,971
	====	=====

Deferred income comprises advance term fees in relation to boarding activities of £nil (2019: £220,437), and £21,649 (2019: £21,364) in relation to DFC income.

18.	Statement of fu	nds					
		Balance at 1 September 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2020 £
	Unrestricted funds						
	General Funds - all funds	157,362	10,376		-	-	167,738
	Restricted general funds	· · · · · · · · · · · · · · · · · · ·				-	
	General Annual Grant	380,212	5,010,336	(4,852,216)	(25,541)	-	512,791
	Other Government Grants	64,810	358,857	(358,704)			64,963
	Other Grants	2,194	4,473	(4,574)	_	-	2,093
	16-19 bursary	2,.04	-1,170	(1,514)			_,,
	fund Provision of	- 7,886	12,903	(7,788)	-	• .	13,001
	boarding activities	260,057	448,480	(681,876)	-	-	26,661
	Pension reserve	(1,842,000)		(302,000)	-	(88,000)	(2,232,000)
		(1,126,841)	5,835,049	(6,207,158)	(25,541)	(88,000)	(1,612,491)
	Restricted fixed asset funds						
	Fixed Asset Reserve	9,016,096	-	(375,827)	25,541	-	8,665,810
	CiF Funding-	(E 640)		(42.074)			(40,622)
	Roofworks DFC	(5,649) 25,348	21,364	(13,974) (8,055)		-	(19,623) 38,657
	ACMF Grant Release		39,891	•	-	_	39,891
		9,035,795	61,255	(397,856)		-	8,724,735
	Total Restricted						
	funds	7,908,954	5,896,304	(6,605,014)	-	(88,000)	7,112,244

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

18. Statement of funds (continued)

٠	Balance at 1 September 2019 £	Income £	Expenditure £	Transfers in/out	Gains/ (Losses) £	Balance at 31 August 2020 £
Total funds	8,066,316	5,906,680	(6,605,014)		(88,000)	7,279,982

The specific purposes for which the funds are to be applied are as follows:

General funds - Some of this balance relates to the unspent funds introduced from the predecessor school. This must be used for the running costs of the Academy. Other income in the fund can be spent at the trustees' discretion in relation to the Academy's educational activities.

General Annual Grant - must be used for the normal running costs of the academy.

Included within Other Government Grants are

Post 16 Bursary Funding is a grant that the Academy receives and allocates to young people who need financial support to stay in further education or training.

Pupil Premium - This is additional funding given to the Academy so that it can support their disadvantaged pupils and close the gap between them and their peers.

Rates Relief - This is additional funding received to subsidise the Academy's rates payable.

Included within Other Grants are:

SEN 1:1 funding which is to be used for one to one tuition of children on the special educational needs register.

Local Authority funding which is additional funding given for specific restricted purposes.

Spital Fund Donation to be spent on various specific purposes within the academy.

Provision of boarding - Income received from the boarding house is designated by the parents of the boarders to be used for the boarding costs of their children. The boarding house is severally accounted for each year with regards to its reserves.

Pension reserve - the costs and income associated with the defined benefit pension scheme, the local government pension scheme (LGPS) have been recorded in the restricted fund. Staff costs are paid from this fund including contributions to the LGPS and the pension liability has therefore been aligned with these costs. Actuarial gains and losses relating to the movement on the LGPS scheme have been allocated to this fund.

Under the funding agreement with the Secretary of State, the academy was not subject to a limit on the amount of GAG it could carry forward at 31 August 2020.

Comparative Information in respect of the preceding year is as follows:

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

18. Statement of funds (continued)

Comparative information in respect of the preceding year is as follows:

(127,998) 5,644,344 (5,835,216) (63,971) (744,000) (1,126,841) Restricted fixed asset funds Fixed Asset Reserve 9,262,518 - (357,703) 111,281 - 9,016,096 CiF Funding-Roofworks 166,641 (30,981) (141,310) (5,650) DFC 164 73,044 (549) (47,310) - 25,349	Unrestricted funds	Balance at 1 September 2018 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2019 £
General Annual Grant 354,513 4,631,162 (4,541,492) (63,971) - 380,212 Other Government Grants 60,803 386,571 (382,564) 64,810 Other Grants 4,181 5,381 (7,368) 2,194 16-19 bursary fund 9,093 10,597 (11,804) 7,886 Provision of boarding activities 307,412 610,633 (657,988) 260,057 Pension reserve (864,000) - (234,000) - (744,000) (1,842,000) (127,998) 5,644,344 (5,835,216) (63,971) (744,000) (1,126,841) Restricted fixed asset funds Fixed Asset Reserve 9,262,518 - (357,703) 111,281 - 9,016,096 CiF Funding-Roofworks 166,641 (30,981) (141,310) (5,650, 0) DFC 164 73,044 (549) (47,310) - 25,349		141,671	18,075	(2,384)	- -	· <u>-</u>	157,362
Grant 354,513 4,631,162 (4,541,492) (63,971) - 380,212 Other Government Grants 60,803 386,571 (382,564) 64,810 Other Grants 4,181 5,381 (7,368) 2,194 16-19 bursary fund 9,093 10,597 (11,804) 7,886 Provision of boarding activities 307,412 610,633 (657,988) - 260,057 Pension reserve (864,000) - (234,000) - (744,000) (1,842,000) (127,998) 5,644,344 (5,835,216) (63,971) (744,000) (1,126,841) Restricted fixed asset funds Fixed Asset Reserve 9,262,518 - (357,703) 111,281 - 9,016,096 CIF Funding-Roofworks 166,641 (30,981) (141,310) (5,650, 50) DFC 164 73,044 (549) (47,310) - 25,349			**************************************				·
Grants 60,803 386,571 (382,564) - 64,810 Other Grants 4,181 5,381 (7,368) - 2,194 16-19 bursary fund 9,093 10,597 (11,804) - 7,886 Provision of boarding activities 307,412 610,633 (657,988) - 260,057 Pension reserve (864,000) - (234,000) - (744,000) (1,842,000) (127,998) 5,644,344 (5,835,216) (63,971) (744,000) (1,126,841) Restricted fixed asset funds Fixed Asset Reserve 9,262,518 - (357,703) 111,281 - 9,016,096 CiF Funding- Roofworks 166,641 (30,981) (141,310) (5,650) DFC 164 73,044 (549) (47,310) - 25,349	Grant Other	354,513	4,631,162	(4,541,492)	(63,971)	-	380,212
Other Grants 4,181 5,381 (7,368) 2,194 16-19 bursary fund 9,093 10,597 (11,804) 7,886 Provision of boarding activities 307,412 610,633 (657,988) 260,057 Pension reserve (864,000) - (234,000) - (744,000) (1,842,000) (127,998) 5,644,344 (5,835,216) (63,971) (744,000) (1,126,841) Restricted fixed asset funds Fixed Asset Reserve 9,262,518 - (357,703) 111,281 - 9,016,096 CiF Funding-Roofworks 166,641 (30,981) (141,310) (5,650,0) DFC 164 73,044 (549) (47,310) - 25,349		60,803	386,571	(382,564)	-	•	64,810
Fixed Asset Reserve 9,262,518 - (357,703) 111,281 - 9,016,096 CiF Funding-Roofworks 166,641 (30,981) (141,310) - (5,650, 50.986) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,834) - (5,83	Other Grants	4,181	5,381	(7,368)	-	•	2,194
boarding activities 307,412 610,633 (657,988) 260,057 Pension reserve (864,000) - (234,000) - (744,000) (1,842,000) (127,998) 5,644,344 (5,835,216) (63,971) (744,000) (1,126,841) Restricted fixed asset funds Fixed Asset Reserve 9,262,518 - (357,703) 111,281 - 9,016,096 CiF Funding-Roofworks 166,641 (30,981) (141,310) (5,650,000) DFC 164 73,044 (549) (47,310) - 25,349		9,093	10,597	(11,804)	-	-	7,886
Restricted fixed asset funds Fixed Asset Reserve 9,262,518 - (357,703) 111,281 - 9,016,096 CiF Funding-Roofworks 166,641 (30,981) (141,310) - (5,650) DFC 164 73,044 (549) (47,310) - 25,349	boarding activities	307,412	610,633	(657,988)	-	-	260,057
Restricted fixed asset funds Fixed Asset Reserve 9,262,518 - (357,703) 111,281 - 9,016,096 CiF Funding-Roofworks 166,641 (30,981) (141,310) (5,650) DFC 164 73,044 (549) (47,310) - 25,349		(864,000)	-	(234,000)	-	(744,000)	(1,842,000)
fixed asset funds Fixed Asset Reserve 9,262,518 - (357,703) 111,281 - 9,016,096 CiF Funding-Roofworks 166,641 (30,981) (141,310) (5,650) DFC 164 73,044 (549) (47,310) - 25,349		(127,998)	5,644,344	(5,835,216)	(63,971)	(744,000)	(1,126,841)
Reserve 9,262,518 - (357,703) 111,281 - 9,016,096 CiF Funding- Roofworks 166,641 (30,981) (141,310) (5,650) DFC 164 73,044 (549) (47,310) - 25,349	fixed asset						
CiF Funding- Roofworks 166,641 (30,981) (141,310) - - (5,650) DFC 164 73,044 (549) (47,310) - 25,349	Fixed Asset	-					•
Roofworks 166,641 (30,981) (141,310) (5,650) DFC 164 73,044 (549) (47,310) - 25,349		9,262,518	-	(357,703)	111,281	-	9,016,096
DFC 164 73,044 (549) (47,310) - 25,349		166 641	(30 981)	(141.310)	-	-	(5.650)
		-		• •	(47,310)	-	
9,429,323 42,063 (499,562) 63,971 - 9,035,795		9,429,323	42,063	(499,562)	63,971		9,035,795

18.	Statement of t	unds (continued	i)				
-		Balance at 1 September 2018 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2019 £
	Total Restricted funds	9,301,325	5,686,407	(6,334,778)	-	(744,000)	7,908,954
	Total funds	9,442,996	5,704,482 ————	(6,337,162)	-	(744,000)	8,066,316
19.	Analysis of ne	t assets betwee	n funds	•			
	Analysis of ne	t assets betwee	n funds - cur	rent period		-	
				Unrestricted funds 2020	Restricted funds 2020	Restricted fixed asset funds 2020	Total funds 2020 £
	Tangible fixed	assets		•	_	8,665,810	8,665,810
	Current assets			167,738	855,168	58,925	1,081,831
	Creditors due v	vithin one year		•	(235,659)	-	(235,659)
	Provisions for I	iabilities and char	ges	•	(2,232,000)	-	(2,232,000)
	Total			167,738	(1,612,491)	8,724,735	7,279,982
	Analysis of ne	et assets betwee	n funds - pric	r period			
				Unrestricted funds 2019 £	Restricted funds 2019 £	Restricted fixed asset funds 2019 £	Total funds 2019 £
-	Tangible fixed	assets		-	-	9,016,096	9,016,096
	Current assets			157,362	1,415,130	19,699	1,592,191
	Ourient assets			_	(699,971)	_	(699,971)
	Creditors due v	vithin one year		_	(,,		, ,
	Creditors due v	vithin one year iabilities and char	ges	-	(1,842,000)	-	(1,842,000)

		ities	
	-	2020 £	2019 £
	Net expenditure for the period (as per Statement of Financial Activities)	(698,334)	(632,680)
	Adjustments for:		
	Depreciation	364,890	357,704
	Capital grants from DfE and other capital income	(61,255)	(42,063)
	Interest receivable	(2,757)	(2,380)
	Defined benefit pension scheme cost less contributions payable	266,000	207,000
	Defined benefit pension scheme finance cost	36,000	27,000
	Decrease in debtors	115,934	131,404
	Decrease in creditors	(464,312)	(187,538)
	Loss on write off of fixed assets		.
	Net cash used in operating activities	(432,897)	(141,553)
21.	Cash flows from financing activities		
		2020 £	2019 £
	Repayments of borrowing	•	(11,065)
	Net cash provided by/(used in) financing activitles	-	(11,065)
	Cash flows from investing activities		
22.			
22.		2020 £	2019 £
22.	Dividends, interest and rents from investments		
22.		£	£ 2,380
	Dividends, interest and rents from investments	£ 2,757	£

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

23.	Analysis	of	cash and	cash	equival	lents
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	2020	2019
	£	£
Cash in hand	986,564	1,380,990
Total cash and cash equivalents	986,564	1,380,990

24. Analysis of changes in net debt

	At 1 September 2019 £	Cash flows £	At 31 August 2020 £
Cash at bank and in hand	1;380,990	(394,426)	986,564
Debt due within 1 year	(204,204)	195,172	(9,032)
	1,176,786	(199,254)	977,532

25. Contingent liabilities

During the period of the Funding Agreement, in the event of a sale or disposal by other means of any asset for which a Government capital grant was received, the Academy is require either to reinvest the proceeds or to to repay the Secretary of State for Education the same proportion of the proceeds of sale or disposal as equates to the proportion of the original cost met by the Secretary of State.

Upon termination of the Funding Agreement, whether as as result of the Secretary of State or the Academy serving notice, the Academy shall repay to the Secretary of State sums determined by reference to:

- (a) the value at that time of the Academy's site and premises and other assets held for the purpose of the Academy, and
- (b) to the extent to which expenditure incurred in providing those assets was met by payments by the Secretary of State under the Funding Agreement.

26. Pension commitments

The academy's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Lincolnshire County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 March 2016.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

26. Pension commitments (continued)

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to TPS in the year amounted to £ - (2019 - £388,000).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy has set out above the information available on the scheme.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

26. Pension commitments (continued)

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2020 was £280,000 (2019 - £224,000), of which employer's contributions totalled £224,000 (2019 - £171,000) and employees' contributions totalled £ 56,000 (2019 - £53,000). The agreed contribution rates for future years are 18.8 per cent for employers and 12.5 per cent for employees.

As described in note the LGPS obligation relates to the employees of the academy, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the academy at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

Principal actuarial assumptions

	2020	2019
	%	%
Rate of increase in salaries	2.5	2.7
Discount rate for scheme liabilities	1.7	1.8
Inflation assumption (CPI)	2.2	2.3
		

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2020 Years	2019 Years
Retiring today		
Males	21.4	21.2
Females	23.7	23.5
Retiring in 20 years		
Males	22.4	22.5
Females	25.2	25.2

Sensitivity analysis		
	2020 £000	2019 £000
Discount rate -0.5%	755,000	739,000
Salary increase rate +0.5%	86,000	128,000
Pension increase rate +0.5%	655,000	595,000
Share of scheme assets		:
The academy's share of the assets in the scheme was:		
	2020	2019
	£	£
 - Equities	2,749,000-	2,787,000
Corporate bonds	797,000	611,000
Property	398,000	382,000
Cash and other liquid assets	40,000	38,000
Total market value of assets	3,984,000	3,818,000
The actual return on scheme assets was £(60,000) (2019 - £215000).		
The amounts recognised in the Statement of Financial Activities are as follows:	ows:	
	2020 £	2019 £
	(473,000)	
Current service cost	V	(350,000)
Current service cost Past service cost	(17,000)	
	• • •	(28,000)
Past service cost	(17,000)	(28,000) 98,000
Past service cost Interest income	(17,000) 71,000	(350,000) (28,000) 98,000 (125,000) 171,000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

26. Pension commitments (continued)

Changes in the present value of the defined benefit obligations were as follows:

	2020 £	2019 £
At 1 September	5,660,000	4,296,000
Current service cost	473,000	350,000
Interest cost	107,000	125,000
Employee contributions	56,000	53,000
Actuarial (gains)/losses	(43,000)	861,000
Benefits paid	(54,000)	(53,000)
Past service costs	17,000	28,000
At 31 August	6,216,000	5,660,000

Changes in the fair value of the academy's share of scheme assets were as follows:

	2020 £	2019 £
At 1 September	3,818,000	3,432,000
Interest income	71,000	98,000
Actuarial (losses)/gains	(131,000)	117,000
Employer contributions	224,000	171,000
Employee contributions	56,000	53,000
Benefits paid	(54,000)	(53,000)
At 31 August	3,984,000	3,818,000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

27. Operating lease commitments

At 31 August 2020 the academy had commitments to make future minimum lease payments under noncancellable operating leases as follows:

	2020 £	2019 £
Not later than 1 year	16,132	23,047
Later than 1 year and not later than 5 years	18,338	33,881
	34,470	56,928

The following lease payments have been recognised as an expense in the Statement of Financial Activities:

	. 2020	2019
	£	£
Operating lease rentals	23,047	21,223

28. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020

29. Related party transactions

Owing to the nature of the academy and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academies Financial Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the academy's financial regulations and normal procurement procedures relating to connected and related party transactions.

The following related party transactions took place during the year:

The Academy's school premises are leased at a peppercorn rent under a 125-year lease, which commenced 1 March 2011. The landload is The Spital Charity and De Aston School Foundation, all trustees of which are common to the De Aston School Academy Trust.

During the year ended 31 August 2020, the Academy received donations from the Spital Foundation amounting to £4,473 (2019: £5,381) which were spent for various specific purposes.

De Aston School Fund is a separate registered charity, number 1047658, with the object of fundraising for whole school initiatives.

Academy boarding trading account				
	2020	2020	2019	201
Income	£	£	£	
Income from house boarders	448,346		601,761	
Income from lettings	•		3,300	
Income from local cash investments -			2,222	
Restricted	134		231	•
Other income	-		5,341	
Total direct income	448,480	_	610,633	
Total income		448,480		610,63
Expenditure		<u>.</u>		
Wages and salaries- teaching	221,531		71,437	
National Insurance- teaching	7,552		6,866	
Pension costs- teaching	14,724		10,456	
Educational Supplies	4,035		4,833	
Staff development	1,219		1,938	-
Catering	64,225		146,074	
Other costs- rechargeable expenses	41,734		52,112	
Depreciation	45,386		45,386	
Total direct expenditure	400,406	-	339,102	
Wages and salaries- support staff	169,582		187,818	
National insurance- support staff	8,977		11,939	
Pension costs- support staff	27,428		31,536	
Pupil recruitment and support	5,333		7,067	
Maintenance of premises and equipment	44,919		30,207	•
Cleaning	3,329		4,248	
Rent and rates	5,237		7,424	
Energy costs	23,411		27,184	
Security and transport	13,995		17,521	
Telephone, postage and stationery	4,300		2,048	
Professional fees	6,552		-	-
Operating leases	i .		1,550	
Bad debts	6,590		26,476	
Other support costs	7,203		9,257	
(Profit)/Loss on Disposal Of Fixed Assets	10,937		-	
<u>-</u>				

Academy boarding trading account (continued)		
Total expenditure	738,199	703,377
Depreciation allocated to fixed asset reserve	56,323	45,389
Deficit from all sources	(233,396)	(47,355)
Brought forward at 1 September 2019	260,057	307,412
Carried forward at 31 August 2020	26,661	260,057
	Total expenditure Depreciation allocated to fixed asset reserve Deficit from all sources Brought forward at 1 September 2019	Total expenditure 738,199 Depreciation allocated to fixed asset reserve 56,323 Deficit from all sources (233,396) Brought forward at 1 September 2019 260,057