In accordance with Rule 3.35 of the Insolvency (England & Wales) Rules 2016 & Paragraph 49(4) of Schedule B1 to the Insolvency Act 1986

## AM03 Notice of administrator's proposals



WEDNESDAY



A10

18/09/2019 #3 COMPANIES HOUSE

1	Company details	
Company number	0 7 5 2 5 1 7 3	→ Filling in this form Please complete in typescript or in
Company name in full	Shades Graphics Limited	bold black capitals.
2	Administrator's name	
Full forename(s)	Daniel	
Surname	Plant	
3	Administrator's address	
Building name/number	9 Ensign House	
Street	Admirals Way	
Post town	Marsh Wall	
County/Region	London	
Postcode	E 1 4 9 X Q	
Country		
4	Administrator's name o	
Full forename(s)	Simon Franklin	Other administrator Use this section to tell us about
Surname	Plant	another administrator.
5	Administrator's address o	
Building name/number	9 Ensign House	Other administrator
Street	Admirals Way	Use this section to tell us about another administrator.
Post town	Marsh Wall	
County/Region	London	
Postcode	E 1 4 9 X Q	
Country		

## AM03 Notice of Administrator's Proposals

6	Statement of proposals	
	I attach a copy of the statement of proposals	
7	Sign and date	
Administrator's Signature	Signature	
Signature date	1 6 0 9 2 0 1 9	

## AM03 Notice of Administrator's Proposals

Pre:	senter information
you do it on the fo	ot have to give any contact information, but if will help Companies House if there is a query rm. The contact information you give will be searchers of the public record.
Contact name	Daniel Plant
Company name	SFP
Address	9 Ensign House
	Admirals Way
Past town	Marsh Wall
County/Region	London
Postcode	E 1 4 9 X Q
Country	
DX	
Telephone	020 7538 2222

## ✓ Checklist

We may return forms completed incorrectly or with information missing.

## Please make sure you have remembered the following:

- The company name and number match the information held on the public Register.
- ☐ You have attached the required documents.
- ☐ You have signed and dated the form.

## Important information

All information on this form will appear on the public record.

## 

You may return this form to any Companies House address, however for expediency we advise you to return it to the address below:

The Registrar of Companies, Companies House, Crown Way, Cardiff, Wales, CF14 3UZ. DX 33050 Cardiff.

## Further information

For further information please see the guidance notes on the website at www.gov.uk/companieshouse or email enquiries@companieshouse.gov.uk

This form is available in an alternative format. Please visit the forms page on the website at www.gov.uk/companieshouse

## **Strictly Private and Confidential**

**Shades Graphics Limited (In Administration)** 

The Joint Administrators' Proposal

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Section 11

## 1. Executive Summary APPENDIX I SECTION REFERENCES Section 4 1.1 The Company was placed into Administration on 26 July 2019. The purpose of rescuing the Company as a going concern was not achievable. The primary purpose of the Administration is therefore to achieve a better result for the Company's creditors as a whole than would be likely if the Company were wound up (without first being in Administration). 1.2 The Company was incorporated on 10 February 2011 to provide specialist printing services. Its registered Section 3 office and trading premises were located at Spur Mill, Broadstone Hall Road, South Reddish, Stockport, SK5 7BY. A history of the Company's trading activity together with the events leading the Directors to seek to place the Company into Administration are detailed in Section 3 of Appendix I. 1.3 In pursuing the second Administration objective, the Joint Administrators' strategy was to seek to achieve a Section 5 sale of the business and assets on a going concern basis, as this would vastly improve the result for the and 6 secured and preferential creditors. Given the lack of available funding, low stock levels and uncertainty surrounding the potential income, which may have resulted in a trading loss, continued trading of the business was not an option. The Joint Administrators have now completed a sale of the business and assets on a going concern basis. As the sale was negotiated after the Joint Administrators' appointment, the disclosure requirements of SIP16 do not apply. However, in the interest of transparency, relevant information in the form of a SIP16 Statement has been disclosed. 1.4 The purpose of the Administration is still in the process of being achieved and there is still a significant Section 7 amount of work to be undertaken. This includes collecting the deferred sale consideration, debtor recoveries, continued investigations into the Company's affairs, statutory reporting and concluding the Company's interest in the Trading Premises. The Joint Administrators consider that it may be advisable for the Company to continue in Administration for the time being, although the Statement of Proposals provides details of the proposed exit route from Administration in due course. On present information, there will not be a dividend to preferential and non-preferential unsecured creditors.

1.5 Questionnaires have been sent to creditors. Responses may assist the Joint Administrators with their

general investigation duties. Accordingly, those who have not replied are urged to do so.

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#### 2. Introduction

- 2.1 This Proposal incorporates the Statement of the Joint Administrators' Proposals prepared pursuant to Paragraph 49(1) of Schedule B1 of the Act ("the Statement of Proposals") attached at Appendix I.
- 2.2 The Statement of Proposals provides explanations of the events leading to the Administration and the progress of the Administration to date, as well as statutory information relating to the proposed completion of the Administration.
- 2.3 This Proposal provides more detailed information on the work that the Joint Administrators anticipate they will undertake to complete the Administration together with their proposed basis of fees. To put this request into context, this Proposal provides further information on the Joint Administrators' costs to date, including the costs incurred prior to Administration. It also explains other matters for creditors' consideration, such as the proposed timing of the Joint Administrators' discharge on conclusion of the Administration.
- 2.4 Definitions of the terms used in this Proposal are provided in **Appendix I** together with all statutory information pertaining to the Company.

## 3. Statement of Pre-Administration Costs

- 3.1 The Statement of Proposals provides an account of the work done prior to the Administration. The Company agreed to this work being done by SFP by means of an engagement letter signed on 19 July 2019. This work was carried out before the Company entered Administration in order to determine that it was reasonably likely that the purpose of Administration would be achieved, to brief the Team and MBV in preparation for the appointment and with the assistance of Freeths solicitors to enable the necessary formalities to be completed to place the Company into Administration. As the first objective of an Administration is to rescue the company as a going concern, the Joint Administrators and their staff spent some time prior to Administration reviewing the Company's ability to continue to trade under Administration. Prior to Administration, it was considered advantageous also to prepare to move swiftly to sell the business and assets of the Company in the event that it became apparent that a CVA was not possible. Thus, agents were engaged with a view to valuing the business and assets and advising on the most beneficial means of pursuing a sale; it was felt that this action would further, if necessary, the second objective of achieving a better result for creditors as a whole than would be likely if the Company were wound up.
- 3.2 In conducting the above work, the following costs were incurred:

	Į.
SFP's time costs (see Appendix II)	11,174.50
SFP's disbursements (Travel and subsistence)	541.73
MBV	5,660.00
Freeths	5,137.10
SFP Property (1 hour spent at an average rate of £350 per hour)	350.00

3.3 Attached at Appendix II is a breakdown of the time costs of the Joint Administrators and their staff incurred prior to Administration and included within Appendix III are SFP's charge-out rates and bases of calculation of certain expenses

3.4 The proposed Joint Administrators received payment from the Company of £12,000 plus VAT on account of these costs, which were used as follows:

	Pre-administration costs incurred £	Pre-administration costs paid £	Unpaid pre- administration costs £
SFP (time costs)	11,174.50	11,174.50	-
SFP disbursements	541.73	475.50	66.23
MBV	5,660.00	-	5,660.00
Freeths	5,137.10	-	5,137.10
SFP Property	350.00	350.00	-

3.5 The payment of the unpaid pre-Administration costs as an expense of the Administration is subject to approval under Rule 3.52 of the Rules and is not part of the Statement of Proposals subject to approval under Paragraph 53 of Schedule B1 of the Act. Further explanation of the approval process is provided in Section 9.

#### 4. The Joint Administrators' Fees

- 4.1 As explained in the Statement of Proposals, the Joint Administrators propose to fix their fees by reference to the time properly given by them and their staff in attending to matters arising in the Administration.
- 4.2 Attached at Appendix IV is a breakdown of the time costs incurred in the Administration to date. The Statement of Proposals provides an account of the work undertaken to date and Appendix VI provides a detailed list of work undertaken and proposed to be undertaken by the Joint Administrators and their staff. [As explained in the Statement of Proposals, the Team attended at the Trading Premises for 6 days to deal with all aspects of the Company's business including liaising with employees and suppliers to ensure that a going concern sale remained viable. Although significant time costs were incurred in this activity(largely categorised as Statutory and General Administration in Appendix IV), the Joint Administrators consider this strategy was justified in view of the substantially enhanced realisations and reduced contingent claims of some creditors, in particular the employees, achieved by the successful going concern sale.
- 4.3 The charge-out rates of the Joint Administrators and their staff are detailed in Appendix III. The grades of staff instructed to assist in this matter and their key responsibilities include:
  - 4.3.1 Support Staff: maintenance of the creditor contact database, assisting with creditor queries and sending reports to creditors;
  - 4.3.2 Administrators: on-site attendance, reviewing the Company's position and affairs, assisting in the realisation of assets, employee matters, liaising with creditors and debtors, preparing statutory reports to creditors, returns to Companies House, and managing the Treasury function of the case; and
  - 4.3.3 Managers: on-site attendance, reviewing the Company's position and affairs, handling asset realisations, reviewing draft statutory reports to creditors, returns to Companies House, other statutory matters and overseeing the tax and VAT aspects of the case.
- 4.4 In an effort to limit the time costs incurred by the Joint Administrators themselves and in view of the complex issues arising in this case, it has proven necessary to involve the manager to a greater degree than otherwise would have been the case.
- 4.5 Creditors may access a Guide to Administrators' Fees at <a href="http://panel.sfpgroup.com">http://panel.sfpgroup.com</a> or a hard copy will be provided on request.
- **4.6** Further information is set out below and in the appendices to explain the future time costs that the Joint Administrators anticipate incurring in this Administration.

## 5. The Joint Administrators' Expenses

- 5.1 The Joint Administrators' expenses may be divided into two categories:
  - 5.1.1 Category 1 expenses are costs that can be specifically identified as relating to the administration of the case. These are charged to the estate at cost with no uplift. These include, but are not limited to, such items as advertising, bonding and other insurance premiums and properly reimbursed expenses. Legislation provides that administrators may discharge Category 1 expenses from the funds held in the insolvent estate without further recourse to creditors.
  - 5.1.2 Category 2 expenses are costs that are also directly referable to the appointment in question but not to a payment to an independent third party. Payments may only be made in relation to Category 2 expenses after the relevant creditors have approved the bases of their calculation.
- 5.2 As explained in the Statement of Proposals, the Joint Administrators have instructed SFP Property to assist with the property matters arising in the Administration. SFP Property has been established by SFP to perform functions that either the office holders or outside agencies could undertake. It is considered that by virtue of the specialist nature of SFP Property and its close proximity to SFP, it will achieve better results than the office holders, their team or any outside agencies would be able to accomplish.
- 5.3 Appendix III provides a summary of the charge-out rates for SFP Property. Also set out in that appendix are the bases of other Category 2 expenses that the Joint Administrators propose to recover from the insolvent estate.
- 5.4 A breakdown of the time costs incurred by SFP Property since the start of the Administration is attached at Appendix V. For further information regarding the work carried out to date by SFP Property, please refer to the Statement of Proposals.

### 6. Proposed Work to be Undertaken

6.1 Substantial work needs to be undertaken in order to progress and conclude the Administration. Set out in Appendix VI is a detailed list of tasks that the Joint Administrators propose that they and their staff will undertake together with estimates of the time these tasks will take to carry out. The most material tasks are summarised below. The Estimated Outcome Statement attached to the Statement of Proposals provides an overview of the financial benefit that this work is expected to bring to creditors.

## Statutory and General Administration

- 6.2 The Joint Administrators are required to meet a considerable number of statutory and regulatory requirements. Whilst many of these tasks do not have a direct benefit in enhancing realisations for the insolvent estate, they assist in the efficient and compliant progressing of the Administration, which ensures that the Joint Administrators and their staff carry out their work to high professional standards.
- 6.3 Primarily, these tasks will include:
  - 6.3.1 issuing this Proposal, seeking relevant creditors' approvals and issuing notice of the outcome;
  - drafting and issuing 6-monthly progress reports to creditors and filing statutory documents with the Registrar of Companies;
  - 6.3.3 consulting with and instructing staff and independent advisers as regards practical, technical and legal aspects of the case to ensure efficient progress;
  - 6.3.4 consulting with SFP Property to receive progress updates and to agree strategies;
  - 6.3.5 maintaining case files, which must include records to show and explain the Administration and any decisions made by the Joint Administrators that materially affect the Administration;
  - **6.3.6** monitoring and maintaining an adequate statutory bond;
  - **6.3.7** conducting periodic case reviews to ensure that the Administration is progressing efficiently, effectively and in line with the statutory requirements;

- 6.3.8 maintaining and updating the estate cash book and bank accounts, including regular bank reconciliations and processing receipts and payments;
- 6.3.9 completing periodic tax returns and settling any associated liabilities;
- 6.3.10 considering whether an extension to the Administration is necessary and, if so, seeking approval for this from the relevant creditors or the court and issuing notice of the outcome, and
- **6.3.11** considering which exit route from Administration is appropriate and issuing and filing the necessary documents, including a final report, to effect the exit.

## Investigations

- 6.4 The Joint Administrators will examine the conduct of the Company and its directors (past and present) prior to the Administration with the objective of identifying what assets are available for realising for the benefit of creditors, including any potential actions against the directors or other parties, such as transactions at an undervalue or preferences. This work will also provide information to enable a statutory report on the conduct of the directors to be submitted to the Insolvency Service.
- 6.5 In the early stages, this work will involve examining the Company's books and records, considering information received from creditors and the Company's accountants and seeking information from the Company's directors by means of questionnaires and/or interviews.
- 6.6 In the event that questionable transactions are identified, it may be necessary to conduct further investigations and instruct solicitors to assist in deciding on the next steps in pursuing a recovery. If the Joint Administrators encounter resistance in obtaining a recovery, formal legal action may be appropriate.
- 6.7 At this early stage, it is difficult to estimate the likely time costs and expenses that may be incurred in this work and the likely financial benefit to creditors that may result from these efforts. The Fees and Expenses Estimates attached reflect the anticipated work in identifying potential causes of action. If any are identified and the Joint Administrators consider that additional work is required, additional legal costs may be incurred and the Joint Administrators may revert to the relevant creditors to seek approval for additional fees.

## The Sale of the Business and Assets

6.8 As explained in the Statement of Proposals, the Company's business and assets have been sold. The Joint Administrators will continue to collect deferred consideration payments as and when they become due. For the purpose of the Fees Estimate, it is assumed that payments will be received as scheduled in the SPA, however it should be borne in mind that additional work may be required in order to pursue late payments. The Joint Administrators will report the impact of any such work on the Fees Estimate in due course where appropriate.

## **Debtors**

6.9 As explained in the Statement of Proposals, the Joint Administrators are currently monitoring and assisting where required AIF's efforts to collect the Company's sales ledger. This work will continue until such time as AIF is in a position to reassign the remaining ledger to the Company. If this occurs, the Joint Administrators will take steps to collect the remaining book debts, which is likely to involve resolving disputes and queries raised and pursuing recoveries with the assistance of solicitors where appropriate.

## The Company's Trading Premises

6.10 As explained in the Statement of Proposals, SFP Property has been instructed to value the Company's interest in the Trading Premises and propose an appropriate disposal strategy for it. The Joint Administrators will consider the appropriate strategy and likely will instruct SFP Property to proceed to realise any value in the interest where possible or conclude the Company's interest in a cost-effective manner.

**6.11** SFP Property will also oversee the payments due in relation to the licence to occupy the Trading Premises from RSS to the landlord.

#### Other Realisations

- 6.12 It is understood that there is an amount of circa £1,000 to be recovered from the Company's preappointment bank account. The Joint Administrators have requested those funds to be transferred to the Company's estate account.
- 6.13 It is understood that there is a credit balance of circa £1,000 due to the Company from PayPal. The Joint Administrators will review this matter and request those funds to be transferred to the Company estate account in due course.

#### Creditors

- 6.14 At present, it appears unlikely that there will be sufficient funds to pay a distribution either to preferential or to non-preferential unsecured creditors. The Fees Estimate attached at Appendix VI has been created on the assumption that no dividends will be paid from the Administration and that it will terminate by means of filing a notice of move to dissolution.
- **6.15** Irrespective of whether sufficient realisations are achieved to pay a dividend to unsecured creditors, the Joint Administrators envisage carrying out the following key tasks:
  - **6.15.1** liaising with the secured creditors in relation to the sale of assets subject to their security;
  - 6.15.2 with the assistance of solicitors, examining the validity of the secured creditors' claims and, where relevant, paying distributions to the secured creditors;
  - 6.15.3 assisting the employees to receive payments from the RPO:
  - 6.15.4 dealing with the Company's pension scheme, with the assistance of professional advisers;
  - 6.15.5 responding to creditors' queries and logging their claims and supporting information; and
  - 6.15.6 maintaining the database as regards creditors' contact details and claims.
- 6.16 If there are sufficient funds to pay a distribution to preferential creditors, the following additional tasks will be carried out:
  - **6.16.1** issuing a Notice of Intended Distribution in accordance with statute;
  - **6.16.2** agreeing the employees' and the RPO's claims;
  - **6.16.3** calculating and paying a distribution to preferential creditors:
  - **6.16.4** setting up a new tax reference to enable the PAYE/NI deductions to be paid by means of an online return to HMRC; and
  - 6.16.5 dealing with unclaimed dividends.
- 6.17 If there are sufficient funds to pay a dividend to non-preferential unsecured creditors (by way of a prescribed part), the following additional tasks will be carried out:
  - **6.17.1** issuing and advertising Notice of Intended Distribution in accordance with statute;
  - 6.17.2 reviewing the tax claims submitted by HMRC and, where it is appropriate, examining the Company's records to adjudicate on HMRC's claims;
  - 6.17.3 agreeing the employees' and the RPO's non-preferential claims;
  - 6.17.4 setting up a new tax reference to enable any PAYE/NI deductions from the dividend to be paid by means of an online return to HMRC;
  - 6.17.5 adjudicating on all other unsecured creditors' claims, including seeking further information and seeking legal advice where necessary;
  - 6.17.6 dealing with any appeals to the Joint Administrators' decisions to reject claims;
  - 6.17.7 calculating a prescribed part dividend;
  - 6.17.8 declaring and paying dividends to unsecured creditors; and
  - 6.17.9 dealing with unclaimed dividends.

**6.18** Although adjudicating on creditors' claims can be a complicated and time-intensive process, office holders are required to distribute the Company's funds only to parties who have valid claims and in line with the statutory order of priority. Therefore, whilst the time costs incurred in much of this work may not appear to bring direct financial benefit to creditors, it will ensure that the statutory provisions are complied with and that distributions are made in accordance with creditors' statutory entitlements.

## 7. Other Information to Support the Fees and Expenses Estimates

- 7.1 Attached at Appendix VI is an estimate of the time that the Joint Administrators envisage the above work will take to complete. Appendix VII provides their estimate of the expenses that have been or are likely to be incurred and includes the costs likely to be incurred by SFP Property.
- 7.2 Please note that the estimates have been provided on the assumptions given below. In the event that it proves necessary for the Joint Administrators to incur additional expenses in performing their duties, they will provide further details in their progress reports, but there is no statutory obligation to ask creditors to approve any adjusted Expenses Estimate. In the event that the Joint Administrators incur time costs in excess of the Fees Estimate, they will only revert to the relevant creditors for approval if they propose to draw any fees in addition to those estimated from the insolvent estate.
- 7.3 In summary, the Joint Administrators propose that their fees be fixed on the basis of time costs and they estimate that they and their staff will spend time totalling £73,130 in conducting the tasks described. This estimate includes the time spent to date of £39,084.50, as described in Appendix IV.
- 7.4 You will note from the Estimated Outcome Statement attached to the Statement of Proposals that the Joint Administrators anticipate there will be insufficient funds to pay all the fees and costs incurred in the Administration. As the Joint Administrators expect to discharge the expenses incurred by independent parties in priority to their fees and those of SFP Property, it is anticipated that a significant proportion of those fees will not be recovered from the estate.
- 7.5 The Fees and Expenses Estimates have been compiled on the assumptions set out below. Please note that these are assumptions only for the purposes of preparing the Estimates in accordance with the statutory provisions. It has been assumed that:
  - 7.5.1 investigations to the extent described in paragraphs 6.4 to 6.7 above will be carried out;
  - 7.5.2 no exceptional work will need to be conducted in order to realise the remaining assets and collect in the deferred consideration; and
  - **7.5.3** there will be no need to extend the Administration.
- 7.6 On the basis of these assumptions, the Joint Administrators do not anticipate that it will be necessary to seek additional approval from the relevant creditors for fees in excess of the Fees Estimate. However, in the event that the Administration does not proceed as envisaged, the Joint Administrators will seek approval for any fees in addition to those estimated that they wish to draw from the insolvent estate.

## 8. The Joint Administrators' Discharge

**8.1** The Act requires that, the timing of the Joint Administrators' discharge from liability will be decided by the secured creditors. The Joint Administrators propose that this discharge will take effect when their appointment ceases to have effect, unless the court specifies a time.

## 9. Approval Process

**9.1** In the absence of a Creditors' Committee, the matters described in this Proposal are to be decided by the secured creditors. Therefore, this information is provided to other creditors for information purposes only.

Shades Graphics Limited (in Administration)

The Joint Administrators' Proposal

APPENDIX I

The Statement of Proposals

## Appendix I to the Joint Administrators' Proposal

## Strictly Private and Confidential

**Shades Graphics Limited (In Administration)** 

Statement of the Joint Administrators' Proposals Pursuant to Paragraph 49(1) of Schedule B1 to the Insolvency Act 1986

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- 2. The Joint Administrators' Appointment
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- 5. Events Following the Joint Administrators' Appointment Leading to Post-appointment Strategy
- 6. General Progress in Relation to the Administration
- 7. The Statement of Affairs and the Outcome for Creditors / The Joint Administrators' Receipts and Payments Account
- 8. The Joint Administrators' Fees
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- 10. Summary of the Joint Administrators' Statement of Proposals
- 11. Ancillary

#### **Attachments**

- A Definitions
- B Statutory Information and Details of the Sale
- C Estimated Statement of Affairs as at 26 July 2019 / Creditors' Details / Directors' Estimated Statement of Affairs / Estimated Outcome Statement
- D The Joint Administrators' Receipts and Payments Account to 13 September 2019

## 1. Introduction

- 1.1. This Statement of Proposals is prepared pursuant to Schedule B1, Paragraph 49 of the Act in relation to the Company, the purposes of which are to provide creditors with a full update as to the present position and to set out the Joint Administrators' proposals for achieving an Administration objective.
- 1.2. The Statement of Proposals also includes information required to be provided to creditors pursuant to the Rules. Definitions of the terms used in the Statement of Proposals are provided in **Attachment A** and all statutory information pertaining to the Company is set out in **Attachment B**.
- 1.3. This Statement of Proposals is being delivered to creditors by means of the Joint Administrators' website on 16 September 2019 and it shall be deemed delivered to any creditors who have already requested hard copies two business days later. These statutory delivery dates will not be affected by any requests from creditors for a hard copy of this document after 16 September 2019.

### 2. The Joint Administrators' Appointment

- 2.1. On 19 July 2019, the Company held a board meeting at the Trading Premises. At the meeting it was resolved that the Company could no longer meet its liabilities as and when they fell due and as a result the Directors sought the appointment of Joint Administrators as soon as possible.
- 2.2. The Directors filed the Notice of Intention at the Court and subsequently served it upon the Company's qualifying floating charge holders, AIF and Mr Pearson. The Notice of Intention was endorsed with the number CR-2019-000700.
- 2.3. The charge holders consented to the proposed appointment and on 26 July 2019, the Notice of Appointment was presented to the Court by solicitors Freeths on behalf of the Company's Directors. Both Daniel Plant and Simon Franklin Plant were appointed Joint Administrators. Pursuant to Schedule B1, Paragraph 100(2) of the Act, any function may be exercised by either of the Joint Administrators.

## 3. Company History and Events Leading to the Administration

- 3.1. Albeit that statutory information is contained in Attachment B, this Statement of Proposals provides brief details in relation to the Company's history. This history has been compiled following conversations between the Team and the Directors, subsequent to the placing of the Company into Administration. Please note that the Joint Administrators make no assurances whatsoever regarding the accuracy or completeness of the details provided in this section.
- **3.2.** The Company was incorporated on 10 February 2011. The Company initially lay dormant and was then subsequently used to purchase the business and assets of SPL. The Company provided specialist printing services.

Name	Formal Position / Job Title	If Formal Position, the dates of service:	Role / background details
Mr Charlesworth	Director	From 27/05/2011 to date	Sales and finance
Mr Bevington	Director	From 27/05/2011 to date	Quotes and production

- 3.3. Mr Dawson was the director of SPL at the time of its insolvency. Mr Charlesworth and Mr Bevington were both employed by SPL. The Company was used as the purchasing vehicle for SPL's business and assets following SPL's administration on 27 May 2011.
- 3.4. On the date of purchase, Mr Dawson, Ms Barnes (who was also previously employed by SPL), Mr Charlesworth and Mr Bevington were appointed as directors.

- **3.5.** As noted above, the Company purchased SPL's business and assets from SPL's administrators. It continued to provide the same products / services to the existing client base.
- 3.6. Turnover for the first year totalled c£2.5m with employee numbers between 35 and 40.
- 3.7. The Company entered into an invoice discounting facility with AIF shortly after it began trading and it granted AIF a debenture which was registered at Companies House on 15 June 2011.
- 3.8. It is understood that SPL owed Mr Pearson c£250,000 and that it was agreed that this debt would be carried into the Company to be repaid. Mr Pearson was provided a debenture which was registered at Companies House on 1 June 2011. It is understood that c£175,000 of this debt has been repaid.
- **3.9.** For the avoidance of doubt, neither SFP nor its insolvency practitioners were involved in the Administration of SPL.
- **3.10.** The Company continued to trade over the following years and between 2012 and 2016 turnover and employee numbers remained steady with small profits and losses made in this period.
- 3.11. The Company also looked to secure new business and revenue streams by entering the pub industry.
- 3.12. In February 2017, Mr Dawson resigned his role as director and Mr Charlesworth and Mr Bevington took over the running of the business on a more commercial basis.
- 3.13. By mid-2018, the Directors noted that the business was struggling to meet its liabilities due to poor cash flow. As a result, they contacted their accountants who, after reviewing the Company's position, introduced them to SFP. Daniel Plant of SFP subsequently met with the Directors on 18 July 2018. At the meeting, it was confirmed that the Company was experiencing cash flow problems and that the Directors were looking at various cost cutting measures
- 3.14. The Directors further reviewed the position and in August 2018, 8 employees were made redundant. This included Ms Barnes, who resigned as director on 14 August 2018. However, the redundancies created an immediate expense and in an effort to counteract this, a three month informal rent payment holiday was agreed with the landlord.

## **Events Leading to the Company Failure**

- 3.15. In late 2018, one of the Company's largest customers reduced its orders with it which resulted in a reduction in profit. By the end of 2018 and into early 2019, the customer had ceased to place orders with the Company.
- 3.16. In addition, the Company suffered from a large dispute with another major customer due to poor material provided to them The Company incurred further expense in both supplies and labour in order to rectify the position
- 3.17. The Company won work from a brewery to develop and produce printed pump signs for pubs. A significant amount of time and money (c£50k) was invested in research and development in relation to this. However, the Company was unable to perfect the product and at a critical stage in the project, the key designer resigned his position. As a result, the Company was unable to continue the project and was unable to recover any funds expended by it.

- **3.19.** Due the strain caused on the Company's cash flow, it struggled to meet its liabilities as they fell due and several key suppliers put the Company's accounts on stop.
- **3.20.** The Directors discussed the position with their accountant in early July 2019 and Daniel Plant met with them on 11 July 2019 to discuss the options available.
- **3.21.** At **Attachment C** is an estimated Statement of Affairs, which indicates that the Company was insolvent on a balance sheet basis with a deficiency to creditors of £355,921

## 4. The Purpose of the Administration

- **4.1.** The purpose of an Administration is set out in Schedule B1, Paragraph 3(1) of the Act. In short, this provides that an Administrator of a company must perform his functions with the objective of:
  - 4.1.1. rescuing the company as a going concern, or
  - **4.1.2.** achieving a better result for the creditors as a whole than would be likely to be achieved if the company were wound up (without first being in Administration), or
  - **4.1.3.** realising property in order to make a distribution to one or more secured or preferential creditors.
- 4.2. These objectives form a hierarchy. The rescue of a company is the priority. If this is not possible, the Administrator seeks to achieve a better result for the creditors as a whole. In the event that this cannot be achieved, then the Administrator is permitted to realise assets for the benefit of the preferential or secured creditors.
- 4.3. In the light of the insolvency of the Company, the initial purpose relating to its rescue could only be achieved through a CVA. This was not considered to be achievable given the nature of the Company's business and its financial circumstances, although it appears that the second purpose is a viable option.
- 4.4. The Joint Administrators have pursued the second objective of achieving a better result for creditors as a whole than would be likely if the Company had been wound up. Their strategy has been to pursue a sale of the business as a going concern. In order to do this, the Joint Administrators have maintained the Company as a trading entity whilst their professional agents have undertaken an active marketing campaign in order to locate potential purchasers.
- 4.5. A going concern sale has the advantage, not only of maximising asset realisations but also of limiting the crystallisation of some liabilities against the Company and protecting the Company's sales ledger from counterclaims and other disputes. Thus, the result for the secured and contingent preferential creditors has been vastly improved and some unsecured creditors may benefit more than if the business had not been sold as a going concern.
- **4.6.** A detailed account of how the Joint Administrators have sought to achieve the objective of the Administration is set out below.

## 5. Events Following the Joint Administrators' Appointment Leading to Post-appointment Strategy

5.1. Prior to the Joint Administrators' appointment on 26 July 2019, they arranged for a meeting to take place with the Team in order to discuss the post-appointment strategy and to provide a background of the Company's position.

- 5.2. In anticipation of the appointment taking place, SFP sent the staff assigned to this matter to the Trading Premises to assist with the placing of the Company into Administration. Further, to assess the viability of continued trading with GTC.
- **5.3.** After receiving confirmation that the Administration had commenced, various statutory duties were discharged including the following:
  - **5.3.1.** open insurance cover was obtained immediately on appointment;
  - 5.3.2. a request for all bank accounts to be frozen was made, as well as a request for copy statements and additional information to be provided;
  - **5.3.3.** the Company's books and records were recovered from the Trading Premises and an inventory was prepared;
  - **5.3.4.** notification of the Administration and a request to change the Company's registered office were sent to the Registrar of Companies; and
  - **5.3.5.** instructions were issued to advertise the Administration.
- 5.4. The Directors were provided with the standard director's pack explaining the impact of the Administration and their fiduciary duties going forward. The valuation agent, GTC, was instructed to finalise its valuation of the Company's business and assets and to assist the Joint Administrators in exploring the interest held in the Company's business and assets to maximise realisations.
- 5.5. During the discussions that took place prior to the commencement of the Administration, it was established that achieving the first Administration objective by long-term continued trading in Administration would not be viable. This was primarily due to a lack of funding, low stock levels and uncertainty surrounding the potential income, which may have resulted in a trading loss. Accordingly, the Team focussed on seeking to achieve the second Administration objective and looked to discharge the Joint Administrators' initial statutory duties, glean general company information and establish a strategy to maximise the disposal of assets in short order, with the assistance of GTC.
- **5.6.** The Team also commenced its review of the current debtor position.
- 5.7. The Team obtained details of the Company's workforce and established an appropriate consultation process. A meeting was called with all employees on 29 July 2019 in order to provide confirmation of the Joint Administrators' appointment, outline the Joint Administrators' initial strategy, and commence consultation.
- 5.8. The Joint Administrators are in the process of undertaking an orderly wind down of the Company's affairs
- 6. General Progress In Relation to the Administration

## The Sale of the Business and Assets

- **6.1.** Following the filing of the Notice of Intention, GTC were instructed to market the Company's business and assets for sale. The advert subsequently was placed on GTC's website on 19 July 2019 and a mailshot was sent to those parties who are registered on their database.
- **6.2.** The advert allowed for a deadline of midday on 26 July 2019.

- **6.3.** The Directors confirmed that they did not hold any interest in purchasing the Company's business and assets.
- **6.4.** GTC advised that four parties expressed an initial interest and completed non-disclosure agreements. One party did not take their interest further whilst two parties confirmed that they held no interest in the business but asked to be informed if the chattel assets were to be offered for sale on a piecemeal basis.
- **6.5.** One party, RSS confirmed that it still held an interest in purchasing the business and assets. At the passing of the deadline, GTC confirmed that RSS was the only remaining interested party.
- 6.6. The Joint Administrators subsequently explored RSS' interest further and a meeting was held with them at the Trading Premises during the afternoon of 26 July 2019. During the meeting, certain information was requested by RSS in order for them to complete their due diligence. This information was subsequently provided and a deadline of 10 am on 29 July 2019 was provided for an offer to be made.
- 6.7. On 29 July 2019, an offer of £22,000 was received from RSS. The offer was rejected as being too low and an improved offer was sought.
- 6.8. Following further negotiations, improved offers of £62,000 and then £66,000 were received and following further negotiations, a final offer of £70,500 was received. The offer was subject to RSS being appointed as agents to collect the Company's book debts following reassignment of the ledger by AIF.
- **6.9.** Following agreement of the terms of the agency, RSS' offer was accepted on 1 August 2019 and solicitors, Freeths were instructed to draft the relevant sales documentation.
- **6.10.** Following various amendments to the sale documentation, the sale completed at 16.45pm on 5 August 2019.

## Additional Information regarding the Sale

6.11. Attached at Attachment B are further details of the sale of the Company's business and assets.

## The Employees

- **6.12.** 11 employees were made redundant on 31 July 2019 due to economic, technical or organisational reasons
- **6.13.** The remaining employees were transferred to RSS pursuant to TUPE following completion of the sale of the business and assets on 5 August 2019.

## **Debtors**

- 6.14. The Company's sales ledger has been assigned to AIF. As at the date of the placing of the Company into Administration, AIF's outstanding balance, excluding charges was £193,283 with the sales ledger standing at £281,580.13.
- 6.15. AIF has advised that it will be collecting the ledger in-house. Accordingly, in order to assist with this, the Team attended the Trading Premises in order to glean copy invoices, supporting documentation and obtain system back-ups. Furthermore, meetings have been undertaken with the Directors in order to ascertain potential collection problems.
- 6.16. Copy documentation has now been passed to AIF and the Joint Administrators will continue to monitor the position.

- 6.17. It is anticipated that AIF will recover its position in full because supporting documentation is good and historically the ledger has performed well. Should this be the case, the Joint Administrators will arrange for a reassignment of the sales ledger before continuing collections for the benefit of the Administration estate.
- 6.18. Given that RSS have retained the credit control staff and will be working with customers going forward, the Joint Administrators have engaged RSS to assist with collections upon reassignment of the ledger at an agreed fee of 20% of debts collected.
- 6.19. Further information concerning collections will be provided in the First Report.

## The Company's Trading Premises

- **6.20.** The Trading Premises are occupied by the Company subject to a lease, commencing on 14 February 2017 and due to expire on 13 February 2027.
- 6.21. SFP Property has been instructed to provide the Joint Administrators with a valuation of the Company's leasehold interest, together with an appropriate disposal strategy. Furthermore, to liaise with the property owner in order to provide updates, attend to any property related queries and to oversee the execution of a surrender or assignment of the lease.
- 6.22. A three month licence to occupy has been provided to RSS starting on 5 August 2019 to 4 November 2019. SFP Property have been instructed to collect the rent during the licence period and to account for this to the landlord. An update on the matter will be provided in the First Report.

## Investigation into the Company's Affairs Prior to the Administration

- 6.23. The Joint Administrators are undertaking a review of the Company's trading activities in order to establish whether or not there are actions that may be taken for the benefit of the Administration and consequently to enable a conduct report to be submitted in respect of Company directors in office at the commencement of the Administration and any who resigned in the three years prior to the Administration.
- **6.24.** Should any creditor have any concerns about the way in which the Company's business has been conducted or information on any potential recoveries for the estate, they are invited to bring them to the attention of the Joint Administrators as soon as they are able.

### Additional Issues and Realisations

- **6.25.** It is understood that there is an amount of circa £1,000 to be recovered from the Company's preappointment bank account. The Joint Administrators have requested those funds to be transferred to the Company's estate account.
- 6.26. It is understood that there is a credit balance of circa £1,000 due to the Company from Paypal. The Joint Administrators will review this matter and request those funds to be transferred to the Company estate account in due course.
- **6.27.** The Company's books and records have been recovered from the Trading Premises. An inventory has been prepared and the books and records will continue to be stored by the Joint Administrators' agents.

## Instruction of Other Professionals

**6.28.** Independent professional agents, GTC were instructed to provide valuation advice and to assist with the disposal strategy. GTC were chosen for this assignment due to their knowledge of the industry.

- geographical location, experience and understanding of insolvency scenarios and the Joint Administrators understand that they have adequate professional indemnity insurance.
- **6.29.** Freeths is a legal practice which has a division specialising in insolvency matters. Freeths was chosen for this assignment due to this specialism

## 7. The Statement of Affairs and the Outcome for Creditors / Joint Administrators' Receipts and Payments

- 7.1. At Attachment C is an estimated Statement of Affairs completed by the Joint Administrators. Further, attached is a copy of the Statement of Affairs provided by Mr Charlesworth with the concurrence of Mr Bevington.
- 7.2. Mr Charlesworth's Statement of Affairs reflects a surplus in book debts of £87,000 after AIF's balance is cleared. However, the Joint Administrators' Statement of Affairs have anticipated AIF's charges at £40,915 and in the interests of prudence, a 10% bad debt provision has been applied to the remaining ledger.
- 7.3. Mr Charlesworth's Statement of Affairs also reflects the Company's value in assets consisting of plant and machinery, office equipment and motor vehicles at c£200,000. However, this appears to be the book value of these assets, rather than their realisable value in an insolvency situation. GTC's valuation of the assets is set out in Attachment B.
- 7.4. In addition, Mr Charlesworth's Statement of Affairs reflects an amount owing to Mr Pearson of £90,000. However, the Company's records reflect that the amount now owed to Mr Pearson is £75,000, this will be reviewed by the Joint Administrators.
- 7.5. Attached is also a list of creditors whose details have been obtained from the Company's records and whose claims have been lodged. Please note that the £0.00 balances denote claims that are yet to be lodged onto the Joint Administrators' system and appearance on this list does not mean that any claim has been rejected or agreed. Preferential claims against the Company are likely in relation to arrears of wages and holiday pay owing to former employees.
- 7.6. Section 176A of the Act requires Administrators to make a prescribed part of the company's net property, which is the balance remaining after discharging the preferential claims but before paying the floating charge-holder, available for the satisfaction of unsecured debts.
- 7.7. From the Estimated Statement of Affairs, you will note that the net property is estimated to be £79,707, which would result in an estimated prescribed part of £18,941. It is unlikely that there will be sufficient realisations to discharge the costs of the Administration in full and therefore the Joint Administrators envisage that there will be no resulting net property from which to deduct a prescribed part.
- 7.8. The Joint Administrators do not propose to make an application to court under Section 176A(5) of the Act to disapply the prescribed part provisions, because in any event it is anticipated that there will be no prescribed part.
- 7.9. As demonstrated in the Estimated Outcome Statement attached at Attachment C, on the basis of the costs incurred to date and the estimated further costs to be incurred in bringing the Administration to a conclusion, it is anticipated that there will be insufficient funds to pay a distribution to unsecured creditors, including preferential creditors. In addition, the Estimated Outcome Statement indicates there will be insufficient funds to pay all the fees and costs incurred in the Administration with the consequence that the Joint Administrators and their agents and advisers expect to suffer a shortfall on their combined costs in the region of £23,539, which will need to be written off.

**7.10.** Attached at **Attachment D** is the Joint Administrators' receipts and payments account for the period from 26 July 2019 to 13 September 2019.

## 8. The Joint Administrators' Fees

- **8.1.** The Joint Administrators propose to be remunerated by reference to the time properly spent by them and their staff in attending to matters arising in the Administration. The Joint Administrators will seek approval for the basis of their fees from the secured creditors, unless a Creditors' Committee is established.
- **8.2.** Information to support the proposed basis of the Joint Administrators' fees, together with the Statement of pre-Administration costs, is provided in the Joint Administrators' Proposal, to which this Statement of Proposals forms an appendix.

## 9. Approval of the Statement of Proposals

- 9.1 As explained in Section 7.9 above, the Joint Administrators think that the Company has insufficient property to enable a distribution to be made to unsecured creditors (other than by virtue of Section 176A(2)(a) of the Act). Therefore, pursuant to Paragraph 52(1)(b) of Schedule B1 of the Act, the Joint Administrators are not required to seek creditors' approval of the Statement of Proposals.
- 9.2 Notwithstanding this, the Joint Administrators shall be required to seek a creditors' decision on whether to approve the Statement of Proposals, if it is requested by creditors whose debts amount to at least 10% of the Company's total debts. Such request must be delivered to the Joint Administrators within 8 business days from the date on which the Statement of Proposals was delivered. Security must be given for the expenses of seeking such a decision.
- 9.3 If no decision is requested, the Statement of Proposals will be deemed to be approved pursuant to Rule 3.38(4) of the Rules

### 10. Summary of the Joint Administrators' Proposals

- 10.1. The Statement of Proposals is summarised below
- 10.2. In order to achieve the purpose of the Administration, the Joint Administrators formally propose to creditors that:
  - **10.2.1.** the Joint Administrators continue to manage the business, affairs and property of the Company in order to achieve the purpose of the Administration, in particular that:
    - 10.2.1.1. they collect the deferred sale consideration in relation to the sale of the Company's business and assets and realise the Company's book debts;
    - 10.2.1.2. they investigate and, if appropriate, pursue any claims that the Company may have against any person, firm or company, whether in contract or otherwise, including any officer or former officer of the Company or any person, firm or company that supplies or has supplied goods or services to the Company; and
    - 10.2.1.3. they do all such things and generally exercise all their powers as Joint Administrators as they consider desirable or expedient at their discretion in order to achieve the purpose of the Administration or protect and preserve the assets of the Company or maximise the realisations of those assets, or of any purpose incidental to these activities

- 10.2.2. the Joint Administrators make distributions to any secured or preferential creditors in accordance with Paragraph 65 of Schedule B1 of the Act. Further, they may make a distribution to unsecured creditors, having first sought the court's permission in accordance with Paragraph 65(3) of Schedule B1 of the Act where necessary.
- **10.2.3.** the Joint Administrators end the Administration in one of the following ways, appropriate to the circumstances of the case at the time:
  - 10.2.3.1.in the event that there is no remaining property that might permit a distribution to the Company's creditors, they shall file a notice of dissolution of the Company pursuant to Paragraph 84 of Schedule B1 of the Act; or
  - 10.2.3.2.however, in the unlikely event that the Joint Administrators think that a distribution will be made to unsecured creditors (and they have not sought the court's permission, and are otherwise unable, to pay the distribution whilst the Company is in Administration), they shall send to the registrar of companies notice to move the Company from Administration to Creditors' Voluntary Liquidation. In such circumstances, Simon Plant and Daniel Plant will be appointed Joint Liquidators and will be authorised to act either jointly or separately in undertaking their duties as Liquidator. Creditors may nominate a different person or persons as the proposed liquidator or liquidators in accordance with Paragraph 83(7)(a) of Schedule B1 of the Act and Rule 3.60(6)(b) of the Rules, but they must make the nomination or nominations at any time after they receive the Statement of Proposals, but before it is approved. Information about the process of approval of the Statement of Proposals is set out at Section 9; or
  - 10.2.3.3.alternatively, and should there be no likely funds to distribute to unsecured creditors, the Joint Administrators may seek to place the Company into Compulsory Liquidation in order to bring proceedings that only a Liquidator may commence for the benefit of the estate. In such circumstances, Simon Plant and Daniel Plant may ask the court that they be appointed Joint Liquidators, to act either jointly or separately in undertaking their duties as Liquidator.

## 11. Ancillary

### EC Regulation on Insolvency Proceedings

**11.1.** For creditors' general information, the EC Regulation on insolvency proceedings applies in this case, and these proceedings are the main proceedings.

## Creditors' Questionnaires

11.2. As previously stated in the first circular to the Company's creditors, responses that are received may prove integral to assisting with investigations into the Company's affairs. Accordingly, if you have not previously provided a completed questionnaire, please do so, at your earliest convenience.

### **Directors' Conduct**

- **11.3.** Pursuant to the CDDA, it is the Joint Administrators' duty to submit a requisite form to the Insolvency Service concerning the Directors' conduct.
- 11.4. The form must address all persons holding the position as director during the three years up to the date of the onset of insolvency. Please note that this is a standard requirement. Completed creditors' questionnaires may prove extremely helpful concerning this.

If any creditor has any queries in relation to the above, please do not hesitate to contact either of the Joint Administrators or the Administrator dealing with this matter, lbeth Coox, on 020 7538 2222 or by email to enquiries@sfpgroup.com.

Dated this 16 September 2019

Daniel Plant Joint Administrator

## **DEFINITIONS**

## Independent Parties instructed to assist with the Administration

GTC GTC Appraisals Limited

Freeths Freeths LLP

Terms associated with SFP

SFP Property SFP Property Limited

The Team Any of the Joint Administrators, their staff members and members of staff of SFP Property

The ERA Department The Employment Rights Act department

Other Parties

The Company Shades Graphics Limited

The Directors Mr Charlesworth and Mr Bevington

Mr Charlesworth
Mr Bevington
Ms Barnes
Mr Dawson
Martin Charlesworth
Adrian Bevington
Alison Barnes
Stuart Dawson

The Joint Administrators Daniel Plant and Simon Franklin Plant

AIF Aldermore Invoice Finance
Mr Pearson James Alan Pearson
SPL Shades (Screen Print) Limited

The Trading Premises Spur Mill, Broadstone Hall Road South, Reddish, Stockport, Cheshire, SK5 7BY

The Court High Court of Justice

RSS Rymack Sign Solutions Limited

Mr McMurray Darren McMurray

RPO Redundancy Payments Office HMRC HM Revenue & Customs

## References to Statutory and other Regulatory Provisions and Documents

The Statement of Proposals The Statement of the Joint Administrators' Proposals prepared pursuant to Paragraph 49(1) of

Schedule B1 of the Act

The Act The Insolvency Act 1986

The Rules The Insolvency Rules 1986 or the Insolvency (England & Wales) Rules 2016 (whichever

applied at the time of the event described)

ERA Employment Rights Act 1996

TUPE The Transfer of Undertakings (Protection of Employment) Regulations

ETO Economic, technical or organisational
CDDA Company Directors Disqualification Act 1986
SIP Statement of Insolvency Practice

Notice of Intention Notice of Intention to Appoint an Administrator

CVA Company Voluntary Arrangement CVL Creditors' Voluntary Liquidation

The Statement of Affairs Estimated Statement of Affairs as at the date that the Company was placed into Administration The First Report The Joint Administrators' progress report for the first six month period from the date that the

Company was placed into Administration

The Second Report The Joint Administrators' progress report for the period from six months after appointment to

the date specified in the report

The Last Report The most recent progress report issued by the Joint Administrators Review Period Period Covered by the Joint Administrators' progress report

NDA Non-disclosure agreement SPA Sale and purchase agreement

The Release Deed of release of the secured creditor's security

IPR Intellectual property rights

A Connected Party/Connected As defined by Section 249 of the Act (a copy of the statutory definition is overleaf)

### Statutory Definition of a Connected Party

Section 249 of the Act states:

A person is connected with a company if:

- (a) he is a director or shadow director of the company or an associate of such a director or shadow director, or
- (b) he is an associate of the company;

and "associate" has the meaning given by Section 435 of the Act.

Section 435 of the Act states:

- (2) A person is an associate of an individual if that person is:
  - (a) the individual's husband or wife or civil partner,
  - (b) a relative of
    - (i) the individual, or
    - (ii) the individual's husband or wife or civil partner, or
  - (c) the husband or wife or civil partner of a relative of
    - (i) the individual, or
    - (ii) the individual's husband or wife or civil partner.
- (3) A person is an associate of any person with whom he is in partnership, and of the husband or wife or civil partner or a relative of any individual with whom he is in partnership; and a Scottish firm is an associate of any person who is a member of the firm.
- (4) A person is an associate of any person whom he employs or by whom he is employed.
- (5) A person in his capacity as trustee of a trust other than
  - (a) a trust arising under any of the second Group of Parts or the Bankruptcy (Scotland) Act 1985, or
  - (b) a pension scheme or an employees' share scheme,

is an associate of another person if the beneficiaries of the trust include, or the terms of the trust confer a power that may be exercised for the benefit of, that other person or an associate of that other person.

- (6) A company is an associate of another company
  - (a) if the same person has control of both, or a person has control of one and persons who are his associates, or he and persons who are his associates, have control of the other, or
  - (b) if a group of two or more persons has control of each company, and the groups either consist of the same persons or could be regarded as consisting of the same persons by treating (in one or more cases) a member of either group as replaced by a person of whom he is an associate.
- (7) A company is an associate of another person if that person has control of it or if that person and persons who are his associates together have control of it.
- (8) For the purposes of this section a person is a relative of an individual if he is that individual's brother, sister, uncle, aunt, nephew, niece, lineal ancestor, or lineal descendant, treating
  - (a) any relationship of the half blood as a relationship of the whole blood and the stepchild or adopted child of any person as his child, and
  - (b) an illegitimate child as the illegitimate child of his mother and reputed father;

and references in this section to a husband or wife include a former husband or wife and a reputed husband or wife and references to a civil partner include a former civil partner and a reputed civil partner.

- (9) For the purposes of this section any director or other officer of a company is to be treated as employed by that company
- (10) For the purposes of this section a person is to be taken as having control of a company if
  - (a) the directors of the company or of another company which has control of it (or any of them) are accustomed to act in accordance with his directions or instructions, or
  - (b) he is entitled to exercise, or control the exercise of, one third or more of the voting power at any general meeting of the company or of another company which has the control of it;

and where two or more persons together satisfy either of the above conditions, they are to be taken as having control of the company.

(11) In this section "company" includes any body corporate (whether incorporated in Great Britain or elsewhere); and references to directors and other officers of a company and to voting power at any general meeting of a company have effect with any necessary modifications

Shades Graphics Limited (in Administration)

The Statement of Proposals

ATTACHMENT B

Statutory Information and Details of the Sale

## **Statutory Information**

Company Name: Shades Graphics Limited

Company Number: 07525173

Date of Incorporation: 10 February 2011

Trading Names: n/a

Previous Names: JCCO 265 Limited

Nature of Business: 74100 - Specialised design activities

Issued Share Capital: 1,000

Appointed Resigned Shareholding	Name	
ors Ltd 10/02/2011 27/05/2011 n/a	JC Directors Ltd	Director(s):
llood 10/02/2011 27/05/2011 n/a	Michael Blood	• •
wson 27/05/2011 09/02/2017 n/a	Stuart Dawson	
rnes 27/05/2011 14/08/2018 40	Alison Barnes	
arlesworth 27/05/2011 n/a 404	Martin Charlesworth	
evington 27/05/2011 n/a 376	Adrian Bevington	
Blood         10/02/2011         27/05/2011         n/a           wson         27/05/2011         09/02/2017         n/a           rnes         27/05/2011         14/08/2018         40           arlesworth         27/05/2011         n/a         404	Michael Blood Stuart Dawson Alison Barnes Martin Charlesworth	Sirection(5).

180 remaining shares held by non directors

Company Secretary: n/a

Current Registered Office: 9 Ensign House

Admirals Way Marsh Wall Docklands London E14 9XQ

Previous Registered Office: Spur Mill, Broadstone Hall Road, South Reddish, Stockport, SK5 7BY

Trading Address: Spur Mill, Broadstone Hall Road, South Reddish, Stockport, SK5 7BY

Schedule of Outstanding Mortgages or Charges:

Name	Type of Charge	Registered
James Alan Pearson	Debenture	1 June 2011
Aldermore Invoice Finance	Debenture	15 June 2011

Note: this information reflects that presented at Companies House, unless the Joint Administrators have knowledge to the contrary

## Details of the Sale

## Introduction

Although GTC was instructed prior to Administration in order to seek out interested parties, the Joint Administrators did not conduct negotiations with any prospective purchasers until after their appointment. Consequently, the business and assets of the Company were not sold as a pre-pack and therefore SIP16 does not apply. However, in the interests of transparency, further details regarding the sale are provided below.

Prior to commencement of the Administration, SFP acted as advisors to the Board of Directors in relation to the options for the Company. For the avoidance of doubt, neither SFP nor its insolvency practitioners advised the Director(s) personally or any parties connected with the eventual purchaser, who where appropriate were encouraged to take independent advice. At all times prior to Administration, the Board of Directors remained responsible for, and in control of, the Company's affairs. During this time, the insolvency practitioners of SFP took their own steps to prepare for their potential appointment as Joint Administrators. At this point, there were clear advantages in looking to sell the Company's business and assets shortly on appointment, as this strategy would significantly reduce the ongoing costs of securing and maintaining the business and assets and it would avoid the substantial risks that the continued viability of the business and the value of the assets would deteriorate due to the commencement of a formal insolvency regime. Therefore, the insolvency practitioners, with the assistance of professional and independent agents, considered the most effective method of attracting interest in the business in order to progress a sale representing the best outcome for creditors as a whole once the Administration had commenced. This pre-Administration work did not involve any negotiations with any parties interested in acquiring the business or assets of the Company, including the party that eventually was successful in purchasing the business and assets.

Immediately on their appointment, the Joint Administrators, as officers of the court, took over from the Board responsibility for the management of the affairs, business and property of the Company. In the interests of the creditors as a whole, mindful of the need to achieve a statutory purpose of an Administration and in order to maximise realisations and minimise the accrual of ongoing liabilities, they commenced negotiations with a view to selling the business and assets as a going concern. In the Joint Administrators' opinion, the outcome achieved was the best available outcome for creditors as a whole in all the circumstances and the transaction enables the second statutory purpose of an Administration to be achieved. The Joint Administrators' Proposals provide further information regarding the statutory purpose pursued.

## The source of the initial introduction to the insolvency practitioner and the date of the Joint Administrators' initial introduction

Daniel Plant of SFP was initially introduced to the Company by the Company's accountant and an initial meeting was held with the Directors on 18 July 2018.

## Pre-appointment matters

## The extent of the Joint Administrators' (and that of their firm and/or any of their associates) involvement prior to the appointment

The Directors had made contact with their accountants in July 2018 to discuss the Company's financial position. The accountants subsequently introduced the Directors to SFP and Daniel Plant subsequently met with them on 18 July 2018 to discuss the Company's position and the options available to them. No further meetings took place with the Directors until that described below.

In July 2019, the Directors contacted SFP regarding its financial position. Daniel Plant subsequently met with the Directors on 11 July 2019 in order to review the Company's position and to discuss the options available to them.

On 23 July 2019, the proposed Joint Administrators sent staff to the Trading Premise in order to review the Company's trading position in order to evaluate the possibility of trading in the Administration.

The alternative courses of action that were considered, both prior to and within formal insolvency by the insolvency practitioners and the Company, and on appointment by the Joint Administrators with an explanation of the possible outcomes

Continuing to trade without entering into a formal insolvency procedure

The Company was trading at a loss and had exhausted its available cash resources and its cash constraints were impacting on its ability to continue trading. The prospects of acquiring new funding were poor and in any event it appeared unlikely that this would provide the Company with sufficient breathing space to enable it to take necessary restructuring measures and trade out of its difficulties.

## Company Voluntary Arrangement

Consideration was given to whether a CVA could be proposed and implemented successfully. This was mainly discounted as an option because the Company was trading at a loss and had insufficient finance to continue to trade successfully. It was also clear that the Company was under pressure from its creditors and required the benefit of a workable moratorium, which would not have been available immediately if a CVA alone had been explored.

## Liquidation

The collective view of GTC and the Joint Administrators was that a going concern sale would be the best result for creditors as a whole. A going concern sale, which was unlikely to be achievable in a liquidation, had the advantages of reducing the employees' and potentially the landlord's claims and avoiding a break in supplies to customers, which would enable value to be achieved for goodwill and ensure a more effective debt collections process. Accordingly, consideration was given also to liquidation but it was discounted for this reason.

#### Pre-pack Administration sale

As explained above, the Company could not continue to trade in the medium term and therefore in order to maximise realisations it was important to use the short time available wisely in exploring and pursuing a going concern sale. Nevertheless, although time was of the essence and thus agents were engaged as quickly as possible, it was not considered critical that negotiations be conducted prior to the Joint Administrators' appointment. Therefore a pre-pack sale was not pursued, as it was considered advantageous for as much of the sale process as possible to be conducted once the Administration had commenced.

### Whether efforts were made to consult major or representative creditors and the upshot of any consultations

The secured creditors, AIF and Mr Pearson (who is also the Company's landlord), were consulted about the Company's circumstances and the proposed strategy. As the sale negotiations progressed, dialogue continued with AIF and Mr Pearson in order to see that deeds of release of their charges over the assets would be granted in the event that the sale was agreed.

The sale had to be completed as quickly as possible given that there were no funds to continue trading. Accordingly, the sale took place without consultation with the Company's other creditors.

## Why it was not appropriate to trade the business and offer it for sale as a going concern during the Administration

The Company was maintained as a trading entity for a short period during Administration, from 26 July 2019 to 5 August 2019, when the going concern sale was concluded.

It was not considered that trading of the business during the Administration could continue over a significantly longer period, as the Company had insufficient finance in order to do so. In the circumstances, it was considered that the most effective strategy would be for GTC to market the Company's business and assets prior to Administration in order to identify any interested parties with which the Joint Administrators could start negotiations after their appointment with a view to completing a sale shortly thereafter.

## Details of requests made to potential funders to fund working capital requirements

No requests were made to potential funders. In view of the Company's overall financial position, it was considered unfeasible to seek additional working capital outside of Administration.

## Details of registered charges with dates of creation

The charges registered against the Company are as follows:

Name of charge-holder	Type of security	Date created
James Alan Pearson	Debenture	27 May 2011
Aldermore Invoice Finance	Debenture	07 June 2011

## Any acquisition of the business or assets from an insolvency practitioner within the previous 24 months (or longer if considered relevant to creditors' understanding)

As far as the Joint Administrators are aware, neither the business nor its assets were acquired from an insolvency practitioner within the previous 24 months.

### Marketing of the business and assets

## The marketing activities conducted by the Company and / or the Joint Administrators and the effect of those activities, with reference to the marketing essentials

Attached is an explanation, which includes the reasons underpinning the marketing and media strategy used, provided by GTC. The Joint Administrators believe that the business was marketed as widely as possible proportionate to the nature and size of the business and the limited timeframe available. They also believe that the marketing activity was carried out for as long as possible in the circumstances given the constraints on the Company's continued trading as described above. The business was marketed on the internet. The Joint Administrators are also satisfied as to the adequacy and independence of the marketing undertaken in the circumstances.

### Valuation of the business and assets

## The names and the professional qualifications of the valuers *I* advisers and confirmation that they have confirmed their independence and that they carry adequate professional indemnity insurance

lain Gash, with 20 years practical experience, of GTC were instructed to act as independent valuers / advisors. GTC have confirmed their independence and that they carry adequate professional indemnity insurance.

## The valuations obtained for the business or its underlying assets

Prior to the commencement of the Administration, GTC carried out an initial valuation of the Company's business and assets on both an in-situ and ex-situ basis. Following the Joint Administrators' appointment, GTC completed its valuation which is summarised as follows:

	In-situ basis £	Ex-situ basis £
Chattel Assets	69,265	37,315
Work In Progress & Order Book	33,500	nil
Goodwill	10,000	nil

The summarised figures above represent the lowest acceptable offer values and not the most desirable sale price.

GTC reviewed the Company's financial and trading history, together with information on its contracts, work in progress, IPR, present circumstances and current market conditions, in order to consider the value of these assets and of the Company's goodwill. Both GTC and the Joint Administrators are satisfied that the realisations from these assets represent the best available outcome in all the circumstances.

No reliance has been placed on any valuations previously obtained by the Company or its lenders. In all respects regarding the sale, the Joint Administrators have sought independent advice from GTC.

## A summary of the basis of valuation adopted by the Joint Administrators or their valuers / advisers

The valuation on an in-situ basis reflects the valuers' estimated amount for which the assets could be sold as a whole in their working place(s). The ex-situ basis reflects a sale whereby the assets are removed from the premises at the expense of the purchaser subject to a restricted marketing period that does not allow sufficient time for proper marketing, as would be available under normal market conditions.

## The rationale for the basis of the valuations obtained and an explanation of the value achieved of the assets compared to those valuations

The Joint Administrators considered the bases of the valuations appropriate as they enabled them to consider any offer with the objective of selling the business and assets as a going concern, but also to gain an appreciation of the likely realisations in the event that sale negotiations were threatened to collapse and a forced sale of the assets became a real possibility.

The resulting sale represents a significantly improved outcome over that which would have been likely had it been necessary to resort to a forced sale of the assets on an ex-situ basis, particularly when the disposal costs and increased liabilities (e.g. employees' redundancy claims, landlord's claim on surrendering a lease on a vacant property) are factored in.

## If no valuation has been obtained, the reason for not having done so and how the Joint Administrators were satisfied as to the value of the assets

All assets apart from the sales ledger were valued. The sales ledger was not valued, as it was not intended to be included in the sale.

## The transaction

## The date of the transaction

The sale was completed on 5 August 2019.

### Purchaser and related parties

## The identity of the purchaser

The purchaser is RSS.

Any connection between the purchaser and the directors, shareholders or secured creditors of the Company or their associates

There is no known connection.

The names of any directors, or former directors (or their associates), of the Company who are involved in the management, financing, or ownership of the purchasing entity, or of any other entity to which any of the assets are transferred

As far as the Joint Administrators are aware, the Directors are not presently involved in the management, financing or ownership of the purchasing entity.

Further information on transactions impacting on more than one related company (e.g. a group transaction)

Not applicable; the transaction impacted only on the Company.

Whether any directors had given guarantees for amounts due from the Company to a prior financier and whether that financier is financing the new business

Both Mr Charlesworth and Mr Bevington have given a personal guarantee to AIF in respect of the Company's factoring agreement. As far as the Joint Administrators are aware, AIF will not be providing an invoice finance facility to RSS.

#### Assets

## Details of the assets involved and the nature of the transaction

The tangible assets sold were plant and machinery and office furniture & equipment. The intangible assets were goodwill, work in progress, and IPR. The nature of the transaction was a going concern sale.

#### Sale consideration

The consideration for the transaction, terms of payment and any condition of the contract that could materially affect the consideration

Sale consideration totalled £70,500, of which £23,500 was received on completion and the remainder is to be paid on a deferred basis as follows:

£23,500 on 1 November 2019; and £23,500 on 1 February 2020.

The consideration disclosed under broad asset valuation categories and split between fixed and floating charge realisations (where applicable) and the method by which this allocation of consideration was applied

The total sale consideration of £70,500 has been provisionally apportioned to the asset categories as follows:

Asset	Apportioned value
Work in progress	£9,000
Tangible Assets	£55,000
Order Book	£5,000
Intellectual property & goodwill	£1,500

The apportionment of these asset categories is subject to confirmation by GTC.

Although the validity of the debentures have yet to be verified, they purport to grant a fixed charge over the book debts, freehold / leasehold property and goodwill and a floating charge over all other assets.

The Joint Administrators will look to allocate the sale consideration between fixed and floating charges when the solicitors have reviewed the security and when the sale consideration has been received in full.

Any options, buy-back agreements, deferred consideration or other conditions attached to the transaction

There are no options, buy-backs or other similar conditions attached to the sale.

The sale consideration is on a deferred basis, payable as follows:

£23,500 paid on completion; £23,500 payable on 1 November 2019; and £23,500 payable on 1 February 2020.

Details of any security taken by the Joint Administrators in respect of any deferred consideration

The business and assets were secured by obtaining a personal guarantee from Mr McMurray, a director and shareholder of RSS.

## If the sale is part of a wider transaction, a description of the other aspects of the transaction

The sale was not part of a wider transaction.

## **Connected Party Transactions**

## Pre-pack pool

As the sale was not a pre-pack to a Connected Party, the pre-pack pool was not approached.

## Viability statement

As the sale was not a pre-pack involving a Connected Party, the Joint Administrators have not requested a viability statement.

# THE AGENTS' EXPLANATION OF THE SALE PROCESS (MARKETING UNDERTAKEN)

Shades Graphics Limited (In Administration) ("the Company")		
At the point when you received the instruction to value and market the Company's business/assets, were you independent?	Yes	
Describe any marketing previously undertaken by the Company or by any party instructed by the Company.	We are not aware of any previous marketing being undertaken.	
If this marketing by the Company was considered sufficiently adequate and independent to avoid (or reduce the extent of) further marketing, explain the reasons why.	N/A	
Describe any characteristics of the Company's business/assets that significantly impacted on the marketing strategy devised, particularly where widespread and overt marketing was considered inappropriate or disadvantageous.	No characteristics of the business and assets significantly impacted on the marketing strategy other than that of the timescales with respect to the Director appointment and considering the risk and liabilities of trading the business subsequent to your appointment as Administrators.	
Describe the marketing strategy undertaken and the reasons why this strategy was followed.	Due to the restrictions of time and with the need to hasten a sale at the earliest opportunity, it was decided to place an advert on our website and send out a market specific mailshot to 958 parties who have registered to be informed of sale opportunities of this type as this would broadcast the sale opportunity to potential buyers in the shortest timeframe.	
In what other main ways could a sale of the business/assets have been pursued and why were these options not chosen?	The sale could have been marketed in relevant trade publications.  However, as copy deadlines could not be met it was decided to continue as described above.	
What exposure was given to the proposed sale on the internet?	The sale was exposed via our website www.gtcappraisals.com.	
Were the business/assets marketed via any specialist media? Were particular profiles of potential interested parties targeted?	In relation to the former, no. Please refer to comments above.  Interested parties who invest in distressed Companies within the manufacturing sector were the focus of our mailshot.	

For how long were the business/assets marketed? Why was this length of time settled on?	The business and assets were marketed for eight days inclusive from the 19th July 2019 culminating in a deadline for offers on 26th July 2019.  This length of time was agreed having had regard to considerations of
	continuing to trade the business and the costs and liabilities arising from doing so.
How many parties: (i) expressed an initial interest in the business/assets; (ii) completed	Four parties expressed an initial interest. Four parties completed non-disclosure agreements. One party engaged in negotiations.
non-disclosure agreements; and (iii) engaged in negotiations?	Two of the other parties confirmed no interest in the business but to be informed if the chattel assets were to be offered for sale piecemeal.
Describe briefly how interest was progressed and how this led to the final offer(s) being made.	We issued the Company information memorandum to the party which provided salient information with respect to the asset position with recent & historical financial statements of the Company.
	Following discussions, we and SFP met with the party to answer further detailed questions in relation to the business and facilitated an inspection of the manufacturing plant.
	Subsequent to answering further information requests, the party tendered an offer which was declined.
	The Administrators negotiated with the party until an offer was presented which was deemed acceptable.
If more than one offer was received, how was the final purchaser decided upon?	Only one offer was received.
In conclusion, describe how, in your view, the marketing strategy has achieved the best available outcome in all the circumstances.	The marketing strategy was focused on maximizing immediate exposure of the sale opportunity, subject to the restrictions as per previous comments.
	The marketing has indicated the business & assets is not of appeal to general printers and/or investors due to the antiquatedness of the systems and assets, but to a buy and build business who has the opportunity to take the specialisms of Shades Graphics to complement their existing service offerings.
	The best outcome was a sale to the party who had the ability to take the business forward from an insolvency process with the preservation of a majority the employees and maximizing the recoveries for the benefit of the Administration.
Completed by:	lain Gash
Professional qualification(s):	19 years General Practice, 19 years practical experience

WF.02 Page 2

Date completed:	31.07.2019

Note: The Joint Administrators intend including your answers above in the Joint Administrators' Proposals. Therefore it will also be filed at Companies House and thus it will be in the public domain within the next two months. Please explain whether you would recommend that any information provided above should avoid disclosure in this manner.

WF 02 Page 3

	Shades Graphics Limited (in Administration)
	The Statement of Proposals
	ATTACHMENT C
•	Estimated Statement of Affairs as at 26 July 2019 / Creditors' Details / Directors' Estimated Statement of Affairs and Statement of Concurrence/ Estimated Outcome Statement

### SHADES GRAPHICS LIMITED (IN ADMINISTRATION)

### ESTIMATED STATEMENT OF AFFAIRS AS AT 26 JULY 2019

-	Notes	Book Value	Estimated to realise
Assets (specifically pledged)		£	£
		2222	
Sales Ledger Less. bad and doubtful debts	1	281,580 (28,158)	281,580 (28,158)
Less AIF	1	(193,283)	(193,283)
Less: AIF (charges)	1	(40,915)	(40,915)
Estimated surplus as regards AIF c/d		19,224	19,224
Sale of business and assets (fixed charge)	2	1,500	1,500
Less: Mr Pearson	3	(75,000)	(75,000)
Estimated deficiency as regards Mr Pearson c/d		(73,500)	(73,500)
Assets (not specifically pledged)			
Sale of business and assets (floating charge)	2	69,000	69,000
Cash at bank	4	1,000	Uncertain
Paypal account Estimated surplus as regards AIF b/d	5	1,000	Uncertain
		19,224	19,224
Estimated funds available to creditors		90,224	88,224
Liabilities			
RPO	6		(3,637)
Preferential creditors: employees (11 individuals)	6		(4,880)
Estimated net property available to other creditors	7		79,707
Less: prescribed part			
50% of first £10,000		5,000	
20% of remainder	7	13,941	(19.041)
	,		(18,941)
Estimated funds available for floating charge creditor			60,766
Estimated deficiency as regards Mr Pearson b/d			(73,500)
Estimated deficency as regards floating charge creditor c/d			(12,734)
Add back: prescribed part			18,941
Unsecured Creditors			
HM Revenue & Customs - VAT / PAYE / NIC	8	22,904	
Trade creditors	8	201,702	
RPO	8	131,741	
Employees (11 individuals)	9	5,781	(362,128)
Estimated deficiency as regards unsecured creditors			(343,186)
Estimated deficiency as regards floating charge creditor b/d			_ (12,734)
Estimated total deficiency as regards creditors			(355,921)

NB: subject to the costs and expenses of the Administration

# Shades Graphics Limited (in Administration) Notes to the Estimated Statement of Affairs as at 26 July 2019

- 1. The Company's sales ledger has been assigned to AIF. As at the date of Administration, AIF's outstanding balance excluding charges was £193,283 with the sales ledger standing at £281,580. AIF's level of charges has yet to be ascertained, however these have been estimated for the purposes of this statement. In the interests of prudence a bad debt provision of 10% has been applied to the ledger.
- 2. The Company's business and assets were sold to RSS for the sum of £70,500. The apportionment of the sale consideration between fixed and floating charge assets is subject to confirmation by MBV.
- 3. It is understood that SPL owed Mr Pearson c£250,000 and Mr Pearson was provided a debenture by the Company which was registered at Companies House on 1 June 2011. It is understood that c£175,000 of this debt has been repaid. As such, an amount of c£75,000 remains outstanding. The secured creditors entered into a deed of priority that purports to rank AIF's charges in priority to Mr Pearson's. However, as the estimated realisable value of the sales ledger exceeds AIF's estimated debt, Mr Pearson stands to receive realisation of the Company's fixed charge assets, although this is dependent upon the validity of his security and the costs attributable to the fixed charge realisations.
- 4. An amount of circa £1,000 is expected to be recovered from the Company's pre-appointment bank account in respect of cash at bank. The Joint Administrators have requested transfer of those funds.
- 5. It is understood that there is a credit balance of circa £1,000 due to the Company from PayPal. The Joint Administrators will review this matter and request those funds to be transferred to the Company estate account in due course.
- 6. Although some employees' claims were transferred to RSS as a consequence of TUPE, preferential claims are expected in relation to 11 employees made redundant. These claims are currently being processed by the RPO.
- 7. As illustrated by this statement, the net property is estimated to be £79,707, which would result in an estimated prescribed part of £18,941. Please note, however, that these estimates are exclusive of the costs of the Administration. Once the costs of the Administration are taken into account, it is anticipated that there will be no net property.
- 8. These figures have been taken from the Company's records and are subject to change once creditors come forward and submit their proof of debt forms.
- **9.** Non-preferential unsecured claims are expected in respect of employees who were made redundant. These claims are currently being processed by the RPO.

# Shades Graphics Limited (in Administration) Company Creditors

Key	Name	Address	£
CA08	A6 SHUTTERS	154 OXFORD ST WEST GUIDE BRIDGE ASHTON-ULIYNE OLZONB	132 00
CAO	Aalberts Surface Treatment Oct I imited	Unit 8 Jagrange   itchfield Road Industrial Estate Tamworth Staffordshire R79 7XD	000
CA02	ACORN PRODUCT DISTRIBUTION LTD	395 Harrogate Road, LEEDS, LS17 6DJ	702.60
CA01	Aldermore Invoice Finance	1st Floor Block B, Western House Lynchwood, Peterborough, PE2 6FZ	0.00
CA03	ALEXANDER CLEANING SERVICES	25 DOVEDALE ROAD, STOCKPORT, SK2 5DZ	1,872 30
CA04	Alexander Knight	4 Elmsway, Hale Barns, Altrincham, Cheshire, WA15 0DZ	1,872 30
CA05	ALLIANCE LIFT TRUCKS	5 Thorn Drive, Mossnook, MANCHESTER, M22 5LX	1,452.00
CA06	Allstar fuelcard	PO Box 1463, Windmill Hill, Swindon, SN5 6PS	250 92
CA07	AMARI PLASTICS LTD	UNIT A, COBALT WAY, MIDDLETON JUNCTION, MANCHESTER, M24 1NN	819.62
CB06	B & M Waste Services	Ins House, Dock Road, South, Bromborough, CH62 4SQ	00 0
CB00	B&M WASTESERVICES	1 Europa Gate, Trafford Park, Manchester, M17 1DW	510.62
CB05	Barclaycard	1234 Pavilion Drive, Northampton, NN4 7SG	10,000.00
CB01	Bateman Thermotooling Ltd	Hart Street, Blackburn, Lancashire, BB1 1HW	4,104 00
CB02	Belmonte Business Equipment Ltd	Unit 18 Haigh Park, Haigh Avenue, Whitehill Industrial Estate, SK4 1QR	611.20
CB03	Bonnyman	Willowburn Road, Willowyard Industrial estate, Beith, Ayrshire, KA15 1LN	1 20
CB04	BRITISH GAS	PO Box 226, Rotherham, S98 1PB	44.83
0000	CADILLAC PLASTICS LIMITED	RIVERMEAD DRIVE, SWINDON, WILTSHIRE, SNS 7EX	167 29
CC01	CANON (UK) LTD	CHATHAM WAY, BRENTWOOD, ESSEX, CM14 4DZ	1,021.68
CC02	COLENSO SCREEN SERVICES LTD	2/3 FAIROAK COURT, WHITEHOUSE, RUNCORN, CHESHIRE, WA7 3DX	420.34
CC03	CryoService Limited	Warndon Business Park, Worcester, WR4 9RH	1,225 70
CC04	CUTLER CLEANING SUPPLIES LTD	CLOUGH BANK, GRIMSHAW LANE, BOLLINGTON, MACCLESFIELD, SK10 5NZ	119 94
0000	DAVIES TURNER & CO LTD	UNIT 8, MIFT, WESTINGHOUSE ROAD, MANCHESTER, M17 1DP	440 00
CD01	Digital 21 Marketing	Lester House, 21 Broad Street, Manchester, BL9 0DA	398 00
CD02	Dual Metalising Ltd	Unit 12/14, The Business Centre, James Road, Tyseley, Birmingham, B11 2BA	214 66
CE00	Eagle Plastics Ltd	3 Highmeres Road, Thurmaston, Leicester, LE4 9LZ	231 00
CE01	ESE-COATINGS (UK) LTD	SUITE 103, 33 GREAT GEORGE STREET, LEEDS, LS1 3AJ	114 00
CE02	EUROPOINT	HUNTSMAN HOUSE, MANSION CLOSE, MOULTON PARK, NORTHAMPTON, NN3 6LA	357 04
CF00	FORD LEASE	OAKWOOD PARK, LODGE CAUSEWAY, FISHPONDS, BRISTOL, BS16 3JA	447 82
CF01	FUTURE RECRUITMENT LTD	MELLOR HOUSE, 1ST FLOOR, 26 MELLOR ROAD, CHEADLE HULME, CHESHIRE, SK8 5AU	00 000'9
0000	GENERAL FABRICATIONS LTD (GENFAB)	ORPHANAGE ROAD, ERDINGTON, BIRMINGHAM, B24 9HT	426.06
CH04	GK MARKETING SERVICES LTD HALEKAVANAGH	UNIT 21 & 22, CROSSFIELD IND ESTATE, LICHFIELD, STAFFS, WS13 6RJ 5 LISBON SQUARE, LIBSON STREET, LEEDS, LS1 4LY	269.95 0.00

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Insolvency Operations, 5th Floor, Regian House, James Street, Liverpool, L75 1AD Room BY2202, Warkworth House, Benton Park View, Longbenton, Newcastle Upon Tyne, NE98 1ZZ Insolvency & Securities, 3rd Floor, Euston Tower, 286 Euston Road, London, NW1 3UQ Dumington Bridge House, Bannarigon Read, Worthing, West Sussex, BN12 4RS HEATHSIDE PARK, HEATHSIDE PARK ROAD, STOCKOPET, 823 9RB UNITS of 2. CIELMMORE BUSINESS CENTER, RANGE ROAD, WITNEY OXON, OX29 0AA Quantum House, Interlink Way, South, Interlink Park, Bardon, LE67 1PG The Artium, 1 Harrield Road, Lychröge, UBB 1PH UNITS 18. 2 CIELMMORE BUSINESS CENTER, RANGE ROAD, WITNEY, OXON, OX29 0AA UNITS Bancroft Road, Burnley, BB10 2RZ 610 Bancroft Road, Burnley, BB10 2RZ 610 Bancroft Road, Sunthly Woodpann Ferrers. Essex, CM3 5UG BACK WARKEHOUSE; SCHOOLL VAIE, MARTON MACCLESTELED, OFFSRIRE, SK11 9HD UNIT 10, KINGDOM HOUSE, FROPERTY MANGEMENT ACCOUNTS, 180 OXFORD STREET, LONDON, W1D 14 CURSHAM STREET, SUTTON IN ASHFIELD, NOTTINGHAMSHIRE, NOT 3EF BACK, WARKEHOUSE; SCHOOLL VAIE, MARTON MACCLESTELED, OFFSRIRE, SK11 9HD UNIT 10, KINGS FARM ESTATE HORDLE, HAMPSHIRE, SO41 0HD UNIT 20, ASHBOTISHE, COULL MEE, MATON MERSEY, STOCKPORT, SK4 3EF Churchill Point, Churchill Way, Trafford Park, M17 18S AND ARRIAN MOUSTRAIN CORTER, MOUNT STREET, ACRINCTON, BB6 2PP Catheralis Industrial Estate, Brookhill Way, Buckley, Firitshire, C17 3PS Catheralis Industrial Estate, Brookhill Way, Buckley, Firitshire, C17 3PS Catheralis Industrial Estate, Brookhill Way, Buckley, Firitshire, C17 3PS Catheralis Industrial Estate, Brookhill Way, Buckley, Firitshire, C17 3PS DIVA INNOVATION CENTRE, SPARK, DABELL A/FUND G86 8W BASZDAR HOUSE, BATTERSER ROAD, HEATON MERSEY, STOCKPORT, SK4 3EB NUT 3 ARBORT SPARK FARIES PARK, CALE CLOSE, CHANDINERS FORD INDUSTRIAL ESTATE, EASTLEIGH, SO53 4N UNIT 4415, WARRINGP FARK KAGLE CLOSE, CHANDINERS FORD INDUSTRIAL ESTATE, RASTLER, M17 4M SASSANGE, LANDROWN WAY, RH10 9GR UNIT 14415, WALKER PARK INDUSTRIAL STATE, WALKER ROAD, GUIDE, BLACKBURN WAY, RH10 9GR UNIT 4415, WALKE	
HM Revenue & Custom HM Revenue & Custom HM Revenue & Customs HONDA CONTRACT HIRE INKTEC EUROPE Innotech Ltd James Pearson Jim COLLINS Kavia Mouldings Ltd Kavia Mouldings Ltd Kavia Tooling Limited Kingdom Ltd Leawbood ManulFacTuring LTD LED TECHNOLOGIES LTD LTTHO SUPPLIES (UK) LTD LYSIS TECHNOLOGIES LTD MABRON PLASTICS LTD MARLOWE GRAPHICS MediaCo Metamark (UK) Ltd MiGlass Limited Perkeths Ltd Pe	
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23 Wilfred Road, Eccles, Manchester, M30 7LB 17 CHURCH FIELDS, NORMANTON, WEST YORKSHIRE, WF16 1EQ 600.00	Calder House, Metcalfe Drive, Altham, BB5 5TU	ICES 2 THE WALLED GARDEN, HARMSTON, LINCOLN, LN5 9WG 4,535 00	PO BOX 39, STOCKPORT, SK1 3FP 17,388 00	SUITE 55, 275 DEANSGATE, MANCHESTER, M3 4EL	UNIT 12 GUINNESS ROAD TRADING ESTATE, GUINNESS ROAD, TRAFFORD PARK MANCHESTER, M17 1 542 04	Three Customer Services, PO Box 333, Glasgow, G2 9AG			SYSTEMS LTD UNIVERSAL BUILDINGS, GREEN LANE, HOUNSLOW, TW4 6DF	17 Boston Road, Gorse Hill Industrial Estate, Leicester, LE4 1AW		PO Box 450, Warrington 3.057 49	
Sorac Couners Limited SOUND SAFETY ADVICE	Soyang Europe Ltd	SPB COMPUTER SERVICES	STOCKPORT MBC	STUDIOMACS LTD	T A ANDERS & CO LTD	Three	UK EUROCONNECT LTD	UK POINT OF SALE GROUP LTD	UNIVERSAL DISPENSE SYSTEMS LTD	Very Displays Ltd	Vink UK Ltd aka Selfadhesive.co.uk	Water Plus	
CS03 CS04	CS05	CS06	CS07	CS08	CT00	CT01	CU01	CU02	COOO	CV00	CV01	CW00	

356,346.79

89 Entries Totalling

# Shades Graphics Limited (In Administration)

### Schedule of Secured Creditors included in the Statement of Affairs

### Secured Creditors

Secured creditor's name and address	Amount of claim (estimated)	Details of security	Date security was given	Value of security (per Statement of Affairs)
Mr Pearson,	£75,000	Debenture	27 May 2011	£1,500
Aldermore Invoice Finance, 1st Floor Block B, Western House Lynchwood, Peterborough, PE2 6FZ	£193,283	Debenture	7 June 2011	£281,580

### STATEMENT OF AFFAIRS

Name of Company:	Company number:
Shades Graphics Limited	07525173
In the High Court of Justice	Court case number: CR-2019-000700

Statement as to the affairs of (a) Shades Graphics Limited of SFP, 9 Ensign House, Admirals Way, Marsh Wall, London, E14 9XQ on 26 July 2019, the date that the company entered administration.

### Statement of Truth

I believe that the facts stated in this statement of affairs are a full, true and complete statement of the affairs of the above named company as at 26 July 2019 the date that the company entered administration.

Full name M.R. CUARLETUR 114

Signed

Dated

## A1 - Summary of Liabilities

		Estimate £
Estimated total assets available for preferential creditors (carried from page A)	£	
Liabilities Preferential creditors:- Employees (number:)	£	
Estimated deficiency/surplus as regards preferential creditors	£	<del> </del>
Estimated prescribed part of net property where applicable (to carry forward)	£	
Estimated total assets available for floating charge holders	£	
Debts secured by floating charges	£	
Estimated deficiency/surplus of assets after floating charges	£	
Estimated prescribed part of net property where applicable (brought down)	£	
Fotal assets available to unsecured creditors	£	
Unsecured non-preferential claims:- Employees (number:) Consumers who have paid in advance for goods or services (number:) Other unsecured creditors		
Estimated deficiency after floating charge where applicable (brought down)		
Estimated deficiency/surplus as regards creditors	£	
ssued and called up capital	£	
Estimated total deficiency/surplus as regards members	£	<u> </u>
Signature		

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### A-Summary of Assets

Assets	Book Value	Estimated to Realise
Assets subject to fixed charge:	£	£
Assets subject to floating charge:		
Uncharged assets:		
Estimated total assets available for preferential creditors		
Estimated total assets available for preferential electrons		

Signature of Chil Date 18/15

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# COMPANY SHAREHOLDERS

Name of Shareholder	Address (with postcode)	No. of shares held	Nominal Value	Details of Shares held
M.R. CUM VESUNATI	c/0 3lade SKS 7184	404		
A.C. Rougan		375		
A.MARSIAND		90		
A. BADVES		071		
R. VEE		071		
P. WRIGHT		40		
g. mercs		40		
	TOTALS			

Signature ( Le

CAN S

Date

# COMPANY CREDITORS (excluding employees and consumers)

Note: You must include all creditors and indicate any creditors under hire-purchase, chattel leasing or conditional sale agreements and any creditors claiming retention of title over property in the company's possession.

|--|

Book Deb	ots	280000	
less Alder	rmore	193000	
		87000	
Bank curr	rent account	2800	
Paypal ac	count	1000	
Finished \	work to ship& invoice	9850	
		100650	100950
Fixed Ass	ets		
	Plant & Machinery	198000	
	office equipment	1000	
	motor vehicle	250	
		199250	199250
Trade Cre		184000	
	Debenture J Pearson	90000	
		274000	274000
Loans	rent	68000	
LUGIIS	credit card		
Prof Crodi	tors (wages)	10000	
	oan Accounts	8400	
Director F	oan Accounts	1525	27700
		87925	87925

-61725

Statement of affairs, Shades Graphics Ltd at 26,7 19 M R Charlesworth

AT Bevington

# **Date:** 01/08/2019 **Time:** 12:21:45

# Shades Graphics Ltd Aged Debtors Analysis (Summary)

Report Date: 01/08/2019

Include future transactions: No Exclude later payments: No

Customer From: Customer To:

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Page: 1

\*\* NOTE: All report values are shown in Base Currency, unless otherwise indicated \*\*

A/C	<u>Name</u>	9	Credit Limit	Turnover	Balance	Future	Current	Period 1	Period 2	Period 3	<u>Oider</u>
ACT01	ACTIVITIES DISPLAY	£	0.00	2,451.54	247.71	0.00	0.00	0.00	0.00	0.00	247.71
AND01	1.A.ANDERS & CO LTD	£	0.00	1,008.91	219.48	0.00	<b>-79.2</b> 0	18.00	52.92	0.00	227,76
APE01	Ape Amusement Design Ltd	£		3,696.00	2,640.00	0.00	474.00	2,142.00	0.00	24.00	0.00
AXI01	Aximo Ltd	£		650,00	1,350.00	0.00	1,350.00	0.00	0.00	0,00	0.00
BEL01	BELL-FRUIT GROUP LTD	£			22,901.30	0.00	-8,796.17	3,404.50	26,836.53	588.15	868.29
BJL01	BOYDELL & JACKS LTD	£		4,175.75	762.00	0.00	306,00	456.00	0.00	0.00	0 00
8LU02	Blue-I Event Technology	Ξ		6,421.50	7,517.40	0.00	0.00	0.00	3,568.80	2,365.80	1,582.80
BMA01 BOX01	BMAC LTD BOXCITEMENT LTD	£		15,468.25 612.80	433,20 924,00	0.00 0.00	0.00 924.00	-1,684.20 0.00	201,00 0.00	1,916.40 0.00	0.00 0.00
BRE01	Brewfitt Limited	£		2,140.00	14,148,00	0.00	28,296.00	0.00	0.00	-14,148.00	0.00
BRE03	Cold Black Label Ltd	Ē		835.50	954.00	0.00	457,20	-505,80	0.00	1,002.60	0.00
CLE01	CLEARVISION LIGHTING	E		2,164.48	1,273.81	0.00	471,60	134.91	0.00	152.88	514.42
COR01	CORINNE HILLS	£	0.00	716.00	247.44	0.00	0.00	247,44	0.00	0.00	0.00
DAE01	DAEDALIAN GLASS LTD	£	0.00	1,844.00	527.11	0.00	-80,40	431.11	176.40	0.00	0.00
ELA01	ELAUT NV	£	100,000.00	164,849,19	12,530.79	0.00	6,529.52	6,001.27	0.00	0.00	0.00
ELY01	Julia Ely Engraved Glass	£		20.00	-9.00	0.00	0.00	0.00	-9.00	0.00	0.00
EUR03	EUROCOIN GAMING	£	,	1,038,20	663.50	0.00	610.50	0.00	0.00	0 00	53.00
EV001	Evolution Aqua Limited	£		11,251.21	1,376.77	0.00	-14.92	1,391.69	0.00	0.00	0.00
EWG01	EMMA WOOD GLASS	£		1,588.45	241.38	0.00	174.18	67.20	0.00	0.00	0.00
EWL01 EYE01	ENGLAND WORTHSIDE LTD Eyeart	£		5,926.75 220.00	2,118.00 264.00	0.00	2,118.00 0.00	0.00 0.00	0.00	0.00 0.00	0.00
FAS01	FASTRAK RETAIL LTD	£		6,356.40	4,226,40	0.00	0.00	2,460.00	0.00	0.00	264.00 1,766.40
FYB01	FYBAGRATE	£		0.00	510.18	0.00	0.00	510.18	0.00	0.80	0.00
GH801	BEER MONKEY BREW CO	£		7,145.86	1,983.95	0,00	0.00	0.00	31.80	720.00	1,232.15
GKN01	GKN Autostructures Ltd	£	0.00	595.95	1,768.14	0.00	1,768.14	0.00	0.00	0.00	0.00
GLA03	Glazeright (Hilton Kitchens)	£	0.00	870.82	144.00	0.00	0.00	0.00	0.00	00.0	144.00
GRE01	Great Pictures	£		568 <b>.4</b> 2	688.80	0.00	646.80	0.00	42.00	0.00	0.00
GUI01	GUISELEY IN BLOOM	£		60.00	206.40	0.00	206.40	0.00	0.00	0.00	0.00
HAR01	Adboards Ltd	E	•	929.68	460.80	0.00	0.00	340.20	0.00	120.60	0.00
HUG01	HUGHES SAFTEY SHOWERS	£	7,500.00	8,400.56	3,427.20	0.00	2,419.20	1,008.00	0.00	0.00	0.00
HYM01	Hymix Ltd IMAGE CREATIVE UK LTD	£	15,000.00 0.00	4,600.50	585,00	00,0	0.00	585.00	0,00	0.00	0.00
ICU01	IMAGE HOLDERS LTD	E	0.00	4,374.89 25,073.38	5,249,87 2,846,28	0.00 0.00	0.00 48,60	0.00 1,739.64	0.00 999.65	0.00 58.39	5,249.87 0,00
IHL01 JAY01	JAYBOX LTD	£	2,500.00	3,762.50	1,044.00	0.00	264.00	0.00	0.00	780.00	0.00
LBL01	LITTLE BOOTEEK LTD	£	0.00	0.00	484.80	0.00	0.00	484.80	0.00	0.00	0.00
LEE01	THE LEEDS BREWERY CO	£	0.00	3,059.10	347,40	0.00	237.60	0.00	109.80	0.00	0.00
LFM01	L.F.MOON LTD	£	0.00	249.00	90.00	0.00	0.00	0.00	66.00	24.00	0.00
LIN01	LINEARART	£	2,500.00	2,126.20	495.10	0.00	359.74	135.36	0.00	0.00	0.00
LLQ01	LLOYD STOTT	£	0.00	6,331.16	2,234.46	0,00	1,500.06	0.00	734,40	0.00	0,00
LUL01	LUXURY LEISURE RAL	£	5,000.00	12,425.00	9,510.00	0,00	9,510.00	0.00	0.00	0.00	0.00
MAD01	MARDAN PRODUCTS LTD	£	0.00	1,381.75	904.50	0.00	0.00	0.00	0.00	0,00	904 50
MAN02	MANCHESTER GLASS LTD	£	0.00	35.00	57.07	0.00	57.67	00.0	0.00	00.0	00,0
MAY03	Mayura Print - 07885634473 MDA Ltd	£	0.00	<b>7</b> 62.75 <b>3</b> 5.00	0.00 3,954.00	0.00 0.00	0.00 600,00	0.00 3,312.00	0.00 42.00	0.00 0.00	0.00 0.00
MDA01 MED02	Media Village	£	0.00	630,00	756.00	0.00	0.00	0.00	756.00	0.00	0.00
MIC01	MAC IVORS CIDER CO	£	0.00	406.84	98.00	0.00	0.00	98,00	0.00	0.00	0,00
MID01	Miglass limited	£	20,000.00	14,365.40	12,672.00	0.00	0.00	2,239,92	813.12	1,297,92	8,321.04
MOW01	Mowden Controls Ltd	£	0.00	568.50	141.60	0.00	0.00	141.60	0.00	0.00	0,00
NAM01	BANDAI NAMCO	£	25,000.00	5,481.40	204.24	0.00	0.00	0.00	0.00	0.00	204,24
N1R01	NIRVANA BREWERY	£	0.00	254.00	90.00	0.00	00.00	0.00	00.0	0.00	0.00
NOROL	Nortek Electronic Circuits	£	0.00	0.00	552,60	0.00	552.60	0.00	0.00	0.00	0.00
PAN01	Pan Amusements	£	2,500.00	682.75	573.42	0.00	144.00	112.32	108.00	209.10	00,0
PET02	Tvs Supply Chain Solutions	£	50,000.00	13,760.75	1,908.00	0.00	0.00	1,908.00	0.00	0.00	0.00
PFP01	PASSION FOR PRINT LTD	£	0.00	158.33	380.58	0.00	33.48	347.10	0.00	0.00	0.00
PLA01	PLASTICS PLUS LTD Rafael Gazzl	£	10,000.00	8,273.40 120.50	1,093.80 144.60	0.00	967.80	126.00	0.00	0.00	00.00
RAF02 RED01	Red Monkey Play Ltd	£	0.00	7,795.31	2,460.00	0.00 0.00	0.00 2,460.00	0.00	0.00	144.60 0.00	0.00 0 00
REE01	Reed Exhibitions	E	0.00	0,00	204.00	0.00	204.00	0.00	0.00	00.0	00.0
REF01	REFLEX GAMING LTD	£	100,000.00	25,824.71	2,163.90	0.00	5.40	648.60	594.90	915.00	0.00
ROB03	ROBIN ROSS	E	0.00	342.50	84.60	0.00	0,00	84.60	0.00	0.00	0.00
ROL01	Roll-A-Ball Ltd	£	0.00	4,090.00	822.00	0.00	0.00	822.00	0.00	0.00	0.00
RPL01	REPLAN	£	0.00	11,434.64	1,476.00	0.00	0.00	0.00	0.00	1,476.00	0.00
SCR01	SPP DIGITAL LTD	£	1,000.00	373.50	190.20	0.00	0,00	190.20	0.00	0.00	0.00
SEG01	SEGA AMUSEMENTS	£	50,000.00	29,141.14	9,908.40	0.00	160.80	9,747.60	0.00	0.00	0.00
SHA01	SHARP LTD	£	200,000.00	310,440.70		0.00	-7,575.40	7,529.01	28,782.72	39,676.29	43,636.55
SIB03	Sipani Plastics Ltd	£	0.00	2,130.15	841.32	0.00	0.00	0.00	370.08	00.0	471.24
SIS01	SCREEN INK & SOLVENT	£	1,000.00	1,338.33	900.00	0.00	480.00	180.00	240.00	0.00	0,00

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**Shades Graphics Ltd Date:** 01/08/2019 Time: 12:21:45

### **Aged Debtors Analysis (Summary)**

A/C	<u>Name</u>	9	redit Limit	Turnover	Balance	<u>Future</u>	Current	Period 1	Period 2	Period 3	Older
50001	SOUND LETSURE	£	30,000.00	35,837.51	7,985.49	0.00	-1,597.29	5,298.47	1,746.67	1,419.24	1,118,40
STO04	STOREY GROUP	£	0.00	295.50	132.60	0.00	0.00	0.00	0.00	0.00	132.60
STR02	Straight Manufacturing Ltd	£	20,000.00	29,260.57	6,112.46	0.00	833.42	1,487.28	3,593.76	0.00	198.00
SUP01	JONES SUPERNOVA GAMES	£	25,000.00	6,650.45	1,065.24	0.00	0.00	0.00	75.00	612.00	378,24
5UZ01	SUZO INTERNATIONAL	£	10,000.00	0.00	90.00	0.00	90.00	0.00	0.00	0.00	0,00
SUZ02	SUZO-HAPP GROUP	\$	0.00	1,457.97	138.78	0.00	0.00	0.00	138.78	0.00	0.00
SWD01	SWD GAMES	£	20,000.00	32,663.44	181.96	0.00	181.96	0.00	0.00	0.00	0.00
TALO2	Talos Architectural Ltd	£	0.00	1,344.36	108.00	0.00	108.00	0.00	0.00	0.00	0,00
TAY01	S TAYLOR & SONS	£	3,000.00	1,557.67	464.88	0.00	186.94	166.20	111.74	0.00	0.00
TBE01	TREVOR BOLTON	£	0.00	3,013.66	304.12	0.00	0.00	304.12	0.00	0.00	0.00
TOMOI	TOM CHANDLEY	£	20,000.00	2,516.04	96.00	0.00	96,00	0.00	0.00	0.00	0.00
TVS01	TVS SUPPLY CHAIN	£	0.00	62,566.18	339.43	0.00	0.00	0.00	-198,24	0.00	537.67
UDS01	Universal Dispense Systems	£	0.00	5,714.70	-81.60	0,00	0.00	0.00	0.00	0.00	-81.60
UKP01	UK POINT OF SALE GROUP	E	0.00	6,542.16	2,420.81	0.00	300.00	1,392.00	134.21	487.80	106.80
WEL01	WHARTON ELECTRONICS	£	0.00	0.00	504.00	0.00	0.00	504.00	0.00	0.00	0.00
WYL01	WICKED YARNS LTD	£	0,00	0.00	696.60	0.00	696.60	0.00	0.00	0.00	0 00
	Totals:			1,206,172.	282,822,44	0.00	48,776.23	56,006.32	70,119 04	39,842.77	68,078,08

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Page: 2

# Shades Graphics Ltd

**Aged Creditors Analysis (Summary)** 

**Report Date:** 01/08/2019

Include future transactions: No Exclude Later Payments: No

Date: 01/08/2019

Time: 12:22:42

Supplier From:

Supplier To: ZZZZZZZZ

Page: 1

### \*\* NOTE: All report values are shown in Base Currency, unless otherwise indicated \*\*

A/C	Name	<u>Cr</u>	edit Limit	Turnover	Balance	Future	Current	Period 1	Period 2	Period 3	Older
ACO01	ACORN PRODUCT	£	0.00	3,089.00	702,60	0.00	0.00	0.00	702.60	0.00	0.00
ALE02	Alexander Knight	E	0.00	7,895.00	1,872.30	0.00	0.00	0.00	0.00	-3,056.40	4,928.70
ALL01	ALLIANCE LIFT TRUCKS	£	0.00	3,290.00	1,452.00	0.00	0.00	0.00	0.00	528.00	924,00
ALL02	Allstar fuelcard	£	0.00	10,974.28	250.92	0.00	250.92	0.00	0.00	0.00	0.00
AMA01	AMARI PLASTICS LTD	£	0.00	1,652.73	819.62	0.00	0.00	538.09	127.78	153.75	0.00
AND01	T A ANDERS & CO LTD	£	0.00	1,004,09	542.04	0.00	223.58	223.58	0.00	94.88	0.00
ASIO1	A6 SHUTTERS	£	0.00	110.00	132.00	0.00	0.00	0.00	00.0	0.00	132.00
8&M01	B&M WASTESERVICES	£	0.00	4,907.71	510.62	0.00	0.00	510.62	0.00	0.00	0.00
BAT02	Bateman Thermotooling Ltd	£	0.00	3,420.00	4,104.00	0.00	0.00	0.00	0.00	0.00	4,104.00
BEL01	Beimonte Business	£	0.00	894,96	611.20	0.00	0.00	521.70	89.50	0.00	0,00
BON01	Bonnyman	E	0.00	424.84	1.20	0.00	0.00	0,00	0.00	1.20	0.00
BUS01	BRITISH GAS	£	0.00	4,511.54	44.83	0.00	44.83	0.00	0.00	0.00	0.00
CAD01	CADILLAC PLASTICS LIMITED	£	10,000.00	1,012.95	167.29	0.00	0,00	0,00	167,29	0.00	0.00
CAN01	CANON (UK) LTD	£	0.00	11,226.13	1,021.68	0,00	0 00	351.36	670.32	0.00	0.00
CEL01	Cellogias	£	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0,00	0.00
CLY01	Clyde & Co	E	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
COL01	COLENSO SCREEN SERVICES	£	0.00	596.09	420,34	0.00	0.00	0.00	0.00	231.08	189,26
CRO01	CryoService Limited CUTLER CLEANING SUPPLIES	£	0.00	4,723.12 251.65	1,225.70 119.94	0.00	0.00	693.58	429.53	102.59	0.00
CUT01	DAVIES TURNER & CO LTD	£	1,000.00	1,694.71	440.00	0,00 00.0	60.60 -221.20	0,0 <b>0</b> 247.20	59.34 171.60	0.00 242.40	0.00 0.00
DAV01 DIG01	Digital 21 Marketing	£	00.00	740.00	398.00	00.0	0.00	0.00	0.00	0.00	398,00
DUA01	Dual Metalising Ltd	E	0.00	535.08	214.66	0.00	0,00	0.00	0,00	0.00	214.66
EAG01	Eagle Plastics Ltd	£	0.00	248,14	231.00	0.00	0,00	0.00	231,00	0.00	0.00
ESE01	ESE-COATINGS (UK) LTD	£	0.00	95,00	114.00	0.00	0.00	0.00	0.00	0.00	114,00
EURO2	EUROPOINT	£	5,000,00	3,316.80	357.04	0.00	99,60	25.01	149.64	0.00	82,79
FOR01	FORD LEASE	£	0.00	4,834,14	447.82	0.00	0.00	447.82	0.00	0.00	0.00
FUT01	FUTURE RECRUITMENT LTD	£	0.00	7,500.00	6,000.00	0.00	0.00	0.00	0.00	0.00	6,000.00
GEN01	GENERAL FABRICATIONS	Ē	10,000.00	2,035.14	426.06	0.00	00.0	426.06	0.00	0.00	0.00.00
GKM01	GK MARKETING SERVICES	£	0.00	969.10	269,95	0.00	0.00	0.00	0.00	269.95	0.00
HALO1	HALEKAVANAGH	Ē	0.00	15,442.53	-2,618,30	0.00	0.00	-2,618.30	0.00	0.00	0.00
HON01	HONDA CONTRACT HIRE	£	0,00	3,701.00	326,71	0.80	0.00	326.71	0.00	0.00	0.00
HOR01	Lambert Smith Hampton	Ē	0.00	13,945.01	15,024.95	0.00	0.00	0.00	0.00	00.0	15,024.95
INK01	INKTEC EUROPE	E	70,000.00	21,919.50	5,247.60	0,00	0,00	0.00	2,252,40	2,995.20	0.00
INN01	Innotech Ltd	£	0.00	135,66	162.80	0.00	0.00	0.00	0.00	0.00	162.80
J1M01	JIM COLLINS	£	0.00	8,855,50	155.50	0.00	0.00	0.00	0.00	0.00	155.50
KAV01	Kavia Mouldings Ltd	£	0.00	15,847.80	7,289,76	0.00	-4,247,40	4,515.34	2,755,10	2,210.40	2,056.32
KAV02	Kayla Tooling Limited	£	0.00	11,066.00	13,279,20	0,00	0.00	0.00	13,279.20	۵.00	0.00
KIN01	Kingdom Ltd	£	0.00	861.50	85.68	0.00	0.00	0.00	0.00	0.00	85.68
LEOT001	LED TECHNOLOGIESLTD	£	0.00	492,00	-165.60	0.00	0.00	-165.60	0.00	0.00	0.00
LEW01	LEAWOOD MANUFACTURING	£	0.00	539.79	108.00	0.00	0.00	0.00	0.00	108.00	0.00
LIT02	LITHO SUPPLIES (UK) LTD	E	2,000.00	2,324.99	294.48	0.00	294.48	0.00	0.00	0.00	0.00
LYS01	LYSIS TECHNOLOGIES LTD	£	5,000.00	1,329.80	797.88	00.0	0.00	0.00	0.00	797.88	0.00
MAB01	MABRON PLASTICS LTD	£	10,000.00	450,00	324.00	0.00	180.00	0.00	0.00	144.00	0.00
MARQ1	MARLOWE GRAPHICS	£	0.00	1,326.50	271,80	0.00	120,00	120.00	31.80	0.00	0.00
MED01	MediaCo	£	0.00	1,057.33	397.88	0.00	0,00	0.00	289.88	108.00	0.00
MET01	METALOR TECHNOLOGIES	£	10,000.00	4,459.02	0.00	0.00	0.00	0.00	0.00	0.00	0.00
MET02	Metamark (UK) Ltd	£	0.00	10,004.50	3,109.28	0.00	810.12	936.00	1,272.10	0.00	91.06
MID01	MIDLAND INDUSTRIAL		100,000.00	88,879.01	581. <b>57</b>	0.00	800.86	-9, <del>9</del> 97.79	9,778.50	0.00	0.00
MILOI	Mli-Tek Uk	£	0.00	808.65	-61.24	0.00	0.00	-81.00	0.00	-48.64	68. <del>4</del> 0
NAZ01	NAZDAR LTD	£	0.00	901,83	404.28	0.00	753.80	0.00	-349.52	0 00	0.00
NOR01	NOR-COTE INTERNATIONAL	£	0.00	1,560.65	155.38	0.00	155,38	0.00	0.00	0.00	0.00
10WWM	Water Plus	£	0.00	6,786.72	3,057 49	0.00	0.00	0.00	0.00	1,210.30	1,847.19
OPT01	OPTICAL COATING	£	5,000.00	6,675.84	1,481.88	0.00	0.00	0.00	0.00	1,198.74	283.14
PAP01	PAPER GRAPHICS	£	0.00	6,355.41	1,105.94	0.00	0.00	0.00	433.94	672.00	0,00
PAR03	Parcelforce Worldwide	£	0.00	4,458.49	431.03	0.00	431.03	0.00	0.00	0.00	0.00
PDC01	PDC ELECTROMECHANICAL	£	0.00	1,036.72	400.32	0.00	0.00	00.0	400.32	0.00	0.00
PEN01	Penkeths Ltd	£	0.00	1,820.82	146.96	0.00	0.00	0.00	146 96	0,00	0.00
PER01	PERSPEX DISTRIBUTION LTD	£	10,000.00	11,199.92	1,394.17	0.00	0.00	1,232.34	161.83	0.00	0.00
PLA01	PLASTICS PLUS LTD	£	0.00	192,201.08	61,379.05	0.00	00,0	23,604.17	9,726.16	28,048.72	0.00
PUL01	PULSAR LEISURE	£	0.00	100.00	150.00	0.00	0.00	0,00	0.00	0.00	150.00
PYR01	PYRAMID DISPLAY	£	0.00	25,029.85	4,432.94	0.00	443 28	880.22	2,269.77	839.67	0.00
ROM01	Romero Insurance Brokers Ltd	£	0.00	317.01	-127.88	0.00	-127.88	0.00	0.00	0.00	0.00
SAG01	SAGE (UK) LTD	E	0.00	2,5 <del>6</del> 5.00	1,412.18	0.00	0.00	1,581.38	0.00	-279.82	110.62
SCR03	Screenstretch Ltd	£	0.00	805.75	630.90	0.00	0.00	0.00	0.00	600.90	30.00
SFP01	SFP Ltd	£	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
SIS01	S,T.S.S. LTD	£	0.00	23,593,79	7,907.49	0.00	97.45	4,844.27	1,792.39	822.33	351.05

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**Date:** 01/08/2019 **Time:** 12:22:42

### **Shades Graphics Ltd**

### **Aged Creditors Analysis (Summary)**

A/C	<u>Name</u>	Cre	dit Limit	Turnover	Balance	Future	Current	Period 1	Period 2	Period 3	Older
SOR01	Sorac Couriers Limited	£	0.00	65.00	396.00	0.00	396.00	0.00	0.00	0.00	0.00
SOU02	SOUND SAFETY ADVICE	£	0.00	1,500.00	600.00	0.00	0.00	0.00	0.00	0.00	600.00
SOYDL	Soyang Europe Ltd	£	00.0	0.00	73.64	00.0	0.00	73.64	0.00	0.00	00,0
SPB01	SPB COMPUTER SERVICES	E	0.00	4,535.00	4,535.00	0.00	0.00	0.00	0.00	0.00	4,535.00
5TO02	STOCKPORT MBC	£	0.00	28,980.00	17,388.00	0.00	0.00	0.00	0,00	0.00	17,388.00
STU01	STUDIOMACS LTD	E	0.00	1,440.00	2,088,00	0.00	0.00	0.00	00.0	0.00	2,088,00
THR01	Three	E	0.00	1,190.00	115.15	0.00	0.00	0.00	115.15	0.00	0.00
UDS01	UNIVERSAL DISPENSE	£	0.00	521.00	275.26	0.00	0.00	0.00	0,00	0.00	275.26
UKE01	UK EUROCONNECT LTD	£	5,000.00	1,056.42	593.94	0.00	0.00	0.00	369.12	224.82	0.00
UKP01	UK POINT OF SALE GROUP	£	0.00	86,40	520.80	0,00	0.00	520.80	0.00	0.00	0.00
VER01	Very Displays Ltd	£	0.00	317,88	23.87	0 00	0.00	0.00	23.87	0.00	00.3
VIN02	Vink UK Ltd aka	£	0.00	1,328.98	2,399.67	0.00	0.00	0.00	0,00	0.00	2,399.67
ZUN01	ZUND UK LTD	E	0.00	6,978.63	3,575.93	0.00	82,68	81.89	. 3,411.36	0.00	0,00
	Totals	:		618,806,48	184,456.15	0.00	648,13	29,839.09	50,958.93	38,219 95	64,790.05

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Page: 2

### The Insolvency Act 1986

Name of Company

High Court of Justice

In the

Shades Graphics Limited

### Statement of Concurrence

(a) Insert full name and address of registered office of company to which statement of affairs relates	With regards to the Statement of Affairs of (a) Shades Graphics Limited ('the company')
(b) Insert date statement of truth on the statement of allalis	made on (b) 1 8/19
was made. (c) Insert full name of person who made the statement of truth on the statement of affairs	by (c) M. Charlemorth (Martin Robert Charlesworth)
being concurred with.	Statement of Truth
(d) Insert full name and address of person making statement *Delete as applicable	1 (d) Adrian Terry Bewington 1, Neder Close, Huzel bore, Stockport ST7 450 Afformation are a full, true and complete statement of the affairs of the company on the date that it entered administration.
	<del>OR-</del>
	*concur with the Statement of Affairs of the above company; subject to the following qualifications
(e) Please list matters in the statement of affairs which you are not in agreement with, or which you consider to be erroneous or misleading, or matters to which you have no direct knowledge and indicate	(0)
reason for listing them.	and believe that, subject to these qualifications, the facts stated in the statement of affairs are a full, true and comples statement of the affairs of the company on the date that it entered administration.
	Full name ADRIAN TERRY BEUILE-TON
	Signed
	Dated 1 8 19

Company number

Court case number

CR-2019-000700

07525173

(full name of court)





### Shades Graphics Limited (in Administration)

### Fetimated Outcome Statement as at 13 September 2019

Estimated Outcome Statement as at 13 September 2	2019	Statement of	1		
		Affairs (book	Actual position		
	Notes	value)		F-44-4-6-4	Et all a Account
	Notes	value) £	as at 13 Sep 19	Estimated future	Final outcome £
Assets Specifically Pledged		2	£	£.	£
Sale of Business and Assets (fixed charge)	1	1,500	_	1,500	1.500
Less Mr Pearson	2	(75,000)	_	(75 000)	(75,000)
Estimated deficency as regards Mr Pearson	_	(73 500)		(73 500)	(73,500)
Sales Ledger	3	281.580	130,230	151,350	281.580
Less bad and doubtful debts	4	(28,158)	130,230	(28,158)	(28,158)
Less AIF	5	(193 283)	(63,053)		
Less Alf (charges)	5	(40,915)	(63,053) (10,894)		(193,283) +40 915)
Estimated surplus		19,224	56 283	(37,059)	19,224
Assets not Specifically Pledged					
Sale of Business and Assets	1	69,000	23,500	45,500	69,000
PayPal account	6	Uncertain		1,000	1,000
Cash at Bank	6	Uncertain	_	1,000	1,000
Rent Receivable	7	_	15.928		23.838
Bank interest gross		-	3		Uncertain
Estimated total surplus available to creditors		88,224	95,711	18,351	114,062
Expenditure					
Costs incurred pre-Administration					
Pre-Appointment Joint Administrators' Costs	8		(66)	-	(66)
Agents'/Valuers' Fees	9		(5 660)	-	(5,660)
Legal Fees	10		(5,137)	-	(5,137,
Costs incurred during Administration					
SFP Property Fees and Expenses	11		(1,548)	(3,202)	(4,750)
Joint Administrators' Remuneration	11		(39,085)	(34,046)	(73,130)
Joint Administrators' other Category 1 Expenses	12		(1,405)	(292)	(1,697)
Joint Administrators' other Category 2 Expenses	12		(147)	(53)	(200)
Agents'/Valuers' Fees	9		(8 680)	(500)	(9,180)
Legal Fees	10		(4 834)	(2 000)	(6 834)
Debt Collection Agency	13		(+35+)	(3,845)	(3.845)
Statutory Advertising	14		-	(3,343)	(88)
Insurance	15		-	(1,500)	
Pension Costs	16		-	(500)	(1 500) (500)
Storage and Destruction of Company's Records	17		(876)	(300)	(1,176)
Rent Payable	7		(15,928)	(7,910)	(23 838)
Total expenditure			(83,366)	(54,236)	(137,601)
·					
Estimated total surplus/(deficit) to creditors			12,346	(35,885)	(23,539)

### NB All figures are subject to change and exclude VAT

### Notes

- 1 A sale of the Company's business and assets to RSS was completed on 5 August 2019. The allocation of sale consideration between fixed and floating charges is subject to confirmation of the agents and solicitors
- 2 According to a deed of priority, Mr Pearson's debenture ranks second to AIF's. However, as it is anticipated that AIF's debt will be discharged in full from the sales ledger, it appears that the sale consideration allocated to fixed charge assets (less costs) may be available to Mr Pearson, subject to a review of the validity of his security. In the event that the sales ledger recoveries are insufficient to discharge AIF's debt in full, the fixed charge sale consideration (less costs) may be payable to AIF under its pnor ranking fixed charge
- 3 The Company's sales ledger stood at £281,580 as at the date of the Joint Administrators' appointment
- In the interests of prudence, a bad debt provision of 10% has been applied to the remaining ledger
- 5 The Company held an invoice discounting agreement with AIF, which was owed £193,283 as at the date of Administration. The level of charges has not yet been ascertained, although it is anticipated that the sales ledger recoveries may be sufficient to discharge AIF's debt in full
- The Company held a bank account with Barclays Bank It also held a PayPai account. The total funds held in the accounts total £2,000 These will be collected for the benefit of the Administration estate
- 7 RSS is required to make payments under a licence to occupy the Trading Premises, which the Joint Administrators will then pass to the landlord
- See the body of the accompanying report for further information regarding the work carried out prior to Administration GTC's costs for conducting a valuation of the business and assets, marketing them for sale, and providing assistance with any third party claims. Their future costs have been estimated
- 10 The Joint Administrators instructed solicitors, Freeths, to assist in placing the Company into Administration, undertake a general validity review and assist with any sale documentation. Their future costs have been estimated
- 11 The 'Actual position' column includes costs incurred, whether or not they have been drawn
  - The 'Estimated future' column includes costs anticipated to be incurred in finalising the case
  - The Joint Administrators instructed SFP Property Limited to assist them with property matters arising in the Administration
  - As the Joint Administrators' work relates to both fixed and floating charge realisations, their fees will be allocated between fixed and floating charges in due course. A similar exercise will be carried out in relation to other parties' costs where appropriate
- 12 See the body of the accompanying report for further information on the Joint Administrators' disbursements
- 13 The Joint Administrators have agreed a debt collection agency agreement with RSS for a fee of 20% of all book debts collected after the sales ledger is re-assigned to the Company
- 14 Statutory advertising services are provided by Courts Advertising
- Insurance services are provided by Aon Risk Solutions and the amount has been estimated. An invoice will be received in due course
- The Joint Administrators may instruct pension specialists to assist in addressing pension matters
- 17 The Joint Administrators have instructed JG Collection Services Limited to collect, inventorise and store the Company's records

Shades Graphics Limited (in Administration)
The Statement of Proposals
ATTACHMENT D
The Joint Administrators' Receipts and Payments Account to 13 September 2019

# SHADES GRAPHICS LIMITED (IN ADMINISTRATION)

# THE JOINT ADMINISTRATORS' RECEIPTS AND PAYMENTS ACCOUNT FROM 26 JULY 2019 TO 13 SEPTEMBER 2019

RECEIPTS	Notes	Statement of Affairs £	From 26 Jul 19 to 13 Sep 19 £
Book Debts Sale of Business and Assets Paypal account Cash at Bank Rent Receiveable Bank interest gross	1	20,724.00 70,500 Uncertain 1,000	40,827.50 23,500 00 - - 15,928.00 2.94
TOTAL RECEIPTS	<del></del>	92,224.00	80,258.44
PAYMENTS			From 26 Jul 19 to 13 Sep 19 £
Mail Redirection Rent Payable Storage and Destruction Costs	2		313.00 15,928.00 876.00
TOTAL PAYMENTS			17,117.00
BALANCE IN HAND			63,141.44
REPRESENTED BY VAT Receivable Interest Bearing Current Account BALANCE IN HAND			175.20 62,966.24 63,141.44

### NOTES TO THE JOINT ADMINISTRATORS' RECEIPTS AND PAYMENTS ACCOUNT

### Notes

- An amount of £40,827.50 has been received in respect of books debts and the Joith Adminsitrators will transfer those funds to AIF accordingly.
- 2 Details of material disbursements/expenses incurred to date are as follows:

Bond premium	£313 00
Mail redirection	£313.00
Postage	£11.95
Subsistence	£47.48
Travel	£384.20
Fuel for printing machines	£10.00
Ink Cartridge	£325 73
Send out costs	£146.56

Shades Graphics Limited (in Administration)
The Joint Administrators' Proposal
APPENDIX II
Breakdown of Pre-Administration Time Costs for SFP





SHADES GRAPHICS LIMITED (IN ADMINISTRATION)

SUMMARY OF TIME INCURRED FOR THE PRE APPOINTMENT PERIOD

		Time	lime spent over the pre appointment period	ppointment p	seriod	
CLASSIFICATION OF WORK FUNCTION	Directors (all)	Managers (all)	Administrators (all)	Assistant	Assistant Total Hours incurred Total Costs £	Total Costs £
Statutory and General Administration	12.80	15.70	0.30	3.20	32.00	10,537.00
Investigations	0.00	0.00	0.00	0.70	0.70	87.50
Realisation of assets	0.00	0.50	0.00	0.00	0.50	150.00
Trading	0.00	0.00	0.00	0.00	0.00	0.00
Creditors and Members	1.00	0.00	0.00	0.00	1.00	400.00
Total	13.80	16.20	0.30	3.90	34.20	11,174.50

See Appendix for Summary Charge Out Rates for staff

Shad	es Graphics Limited (in Administration)
	The Joint Administrators' Proposal
	APPENDIX III
• CF	arge-out Rates and Bases of Expenses





### Charge-out rates for office holders and their staff and bases of calculation of associated expenses

Time costs of office holders and their staff are recorded in 6-minute units at the charge-out rates shown. The office holders may be assisted by self-employed individuals engaged to fill temporary or infrequent gaps in the firm's permanent staff resources. Such individuals operate in a manner similar to other members of staff and their time spent on case administration is recorded at whichever rate shown here is appropriate to the role they perform.

These rates are reviewed periodically and are subject to inflationary or other adjustments. Up-to-date schedules of charge-out rates will be provided in all future reports.

For further information regarding fees, please download the relevant Guide at http://panel.sfpgroup.com/ or a hard copy will be provided on request.

Further information regarding insolvency processes in general is available at <a href="https://www.creditorinsolvencyguide.co.uk">www.creditorinsolvencyguide.co.uk</a>

SFP Restructuring Li	mited
<u>Grade</u>	Rate £/hr
Director 2	550
Director 1	500
Associate Director	400
Senior Manager 2	375
Senior Manager 1	350
Manager 2	325
Manager 1	300
Assistant Manager	275
Senior Administrator 2	260
Senior Administrator 1	240
Administrator 2	200
Administrator 1	175
Assistant	125
Data Store Administrator	75

SIP9 provides definitions of Category 1 and 2 disbursements. These definitions have been extended, as set out below, to include expenses that are discharged directly from the insolvent estate.

### Category 1 Expenses

Category 1 expenses are costs that can be specifically identified as relating to the administration of the case. These are charged to the estate at cost with no uplift. These include, but are not limited to, such items as advertising, bonding and other insurance premiums and property reimbursed expenses. Postage directly incurred on the case is also charged at cost as a Category 1 expense. Legislation provides that office holders may discharge Category 1 expenses from the funds held in the insolvent estate without further recourse to creditors.

### Category 2 Expenses

Category 2 expenses are costs that are also directly referable to the appointment in question but not to a payment to an independent third party. Payments may only be made in relation to Category 2 expenses after the relevant creditors (or committee) have approved the bases of their calculation. Set out below are the bases of the office holders' expenses in this category.

İ	Stationery / Photocopying - s	tandard charge	Stationery / Photocopying exc	ceptional charge	<u>Mileage</u>	
	A single charge will be made to to creditors and members dependent upon the type of in- of creditors and members	The charge therefore is	in the event that an exceptional including expected circulars su appointment) is sent to at least 11 be charged on the following basis	ch as notices of 00 recipients, it will	(Note if, as an altern pool or personal car, in used, the costs will in Category 1 disbursement	public transport is be charged as a
		Charge per creditor / member (£)		Per page / envelope (£)		Per mile (£)
	Administration ("ADM") CVL (following ADM)	0 24 0 16	1 page of headed paper 1 page of continuation paper	0 12 0 10	Pool car Director's / staff's	1 10
	CVL (not following ADM) CVA Compulsory Liquidation (note only creditors charged)	0 20 0 20 0 22	1 page of photocopying paper Envelopes (all sizes)	0.02 0 10	personal car Additional cost for each passenger in colleague's	0 45
	Bankruptcy	0 22			personal car	0.05



### Category 2 Expenses (continued)

### **Charges for Record Archiving**

### SFP Property Limited

In most cases, the office holders' staff arrange for collection of the company's books and records and create an inventory. The records are then delivered to the storage facilities of an independent agent, who will then be responsible for the records' ongoing storage, responding to retrieval requests and the records' eventual destruction (usually 12 months after the company's dissolution). SFP charges on the following bases (exclusive of staff time costs and the costs of the independent agents):

Charge

	<u>unargo</u>
Provision of archive boxes	£5 per box
Retrieval costs from site	£1.10 per mile
Same Day Delivery (up to 10 items)	£22 50
Per item thereafter	£1.50
Delivery to third party offices (up to 10 items)	£15.00
Per item thereafter	£1.50

SFP Property Limited is an entity associated with the office holders. Time is charged on 6-minute units at the rates listed below.

<u>Grade</u>	Rate £/hr
Director	350
Senior Manager 2	275
Senior Manager 1	250
Manager 2	225
Manager 1	200
Senior Administrator 2	175
Senior Administrator 1	155
Administrator 2	135
Administrator 1	115
Assistant	100

SFP Property Limited may also incur direct expenses, such as Land Registry fees, which will be charged to the insolvent estate at cost.

Shades Graphics Limited (in Administration)

The Joint Administrators' Proposal

APPENDIX IV

Breakdown of Time Costs for SFP



SFP



SHADES GRAPHICS LIMITED (IN ADMINISTRATION)

SUMMARY OF TIME INCURRED FOR THE PERIOD 26 JULY 2019 TO 13 SEPTEMBER 2019

	Time	spent over the peri	od under review 26	JULY 2019	Time spent over the period under review 26 JULY 2019 TO 13 SEPTEMBER 2019	6	Total Time spent 26	Total Time spent 26 JULY 2019 TO 13 SEPTEMBER 2019	SEPTEMBER 2019
CLASSIFICATION OF WORK FUNCTION	Directors (all) Managers (all)	Managers (all)	Administrators (all)	Assistant	Assistant Total Hours incurred Total Costs £	Total Costs £	Total hours incurred	Average rate £/hour	Total Costs £
Statutory and General Administration	00.0	0.00	00.00	0.50	0:20	50.00	0.50	100.00	20.00
Investigations	0.00	0.00	00:00	0.00	0.00	0.00	0.00	0.00	0.00
Realisation of assets	4.10	0.00	0.20	0.40	4.70	1,498.00	4.70	318.72	1,498.00
Trading	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Creditors and Members	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	4.10	0.00	0.20	0.90	5.20	1,548.00	5.20	297.69	1,548.00

See Appendix for Summary Charge Out Rates for staff

Shades Graphics Limited (in Administration)
The Joint Administrators' Proposal
APPENDIX V
Breakdown of Time Costs for SFP Property



SHADES GRAPHICS LIMITED (IN ADMINISTRATION)

SUMMARY OF TIME INCURRED FOR THE PERIOD 26 JULY 2019 TO 13 SEPTEMBER 2019

	Time	Time spent over the period unde	od under review 26	JULY 2019 T	ir review 26 JULY 2019 TO 13 SEPTEMBER 2019	6	Total Time spent 26	Total Time spent 26 JULY 2019 TO 13 SEPTEMBER 2019	EPTEMBER 2019
CLASSIFICATION OF WORK FUNCTION	Directors (all)	Managers (all)	Administrators (all)	Assistant	Total Hours incurred	Total Costs £	Total hours incurred	Average rate	Total Costs £
Statutory and General Administration	0.20	38.50	17.30	16.40	72.40	16,912.00	72.40	233.59	16,912.00
Investigations	0.00	0.50	0.00	17.20	17.70	2,300.00	17.70	129.94	2,300.00
Realisation of assets	1.20	25.10	0.20	3.30	29.80	8,582.50	29.80	288.00	8,582.50
Trading	0.00	2.10	0.00	0.00	2.10	630.00	2.10	300.00	630.00
Creditors and Members	0.00	31.20	3.00	10.60	44.80	10,660.00	44.80	237.95	10,660.00
Total	1.40	97.40	20.50	47.50	166.80	39,084.50	166.80	234.32	39,084.50

See Appendix for Summary Charge Out Rates for staff

Shades Graphics Limited (in Administration)

The Joint Administrators' Proposal

APPENDIX VI

The Joint Administrators' Fees Estimate

### Shades Graphics Limited (in Administration)

### The Joint Administrators' Fees Estimate as at 13 September 2019

Below is the Joint Administrators' fees estimate in respect of the above case for the purpose of obtaining approval of the basis of the office holders' fees. The total time costs estimated to be incurred is £73,130 for 270 10 hours at an average hourly rate of £270.75. Please note that this estimate includes time costs already incurred, details of which are provided at **Appendix III**.

This firm's current charge-out rates may be found at Appendix II

Legislation requires fees estimates to detail the work that the office holders propose to undertake and the time that they estimate the work will take to complete. For the sake of completeness, this estimate lists all the tasks that the Joint Administrators and their staff may undertake (including those already undertaken), but the estimate of hours reflects only the time that the Joint Administrators anticipate is *likely* to be incurred, given the circumstances of the case as they are understood at present. To assist creditors in understanding the most material tasks that the Joint Administrators expect to undertake, please refer to the document to which this forms an appendix

This estimate of time covers the work anticipated to be undertaken to the completion of the Administration, subject to the assumptions listed in Section 6 of the document to which this forms an appendix. The Joint Administrators do not anticipate that it will be necessary to seek approval for fees in excess of this estimate. However, should additional work be necessary beyond what is contemplated, further approval may be sought from the relevant creditors.

Time cost categories	Tasks included	No. of hours estimated to be incurred
Statutory and General Administration	(including 72.40 hours spent to date)	90
Case planning	Discussions regarding strategies to be pursued Meetings with office holders, team members, SFP Property and independent advisers to consider practical, technical and legal aspects of the case Receiving and considering progress reports from SFP Property Organising tasks and updating team members and office holders Travelling to/from company premises to initiate the insolvency process and perform statutory and general administration tasks	
Administrative set-up	Setting up appointment on internal systems and databases Creating files and informing departments of appointment Support staff's creation of standard letters and forms Entering creditors' names and addresses onto database	
Appointment notification	Statutory notices and advertisements on appointment Initial meeting with company officers Notifying insurers, bank and other third parties Collecting the company's books and records	
Records of insolvent and office holder	Seeking delivery of books and records from third parties Creating an inventory of the company's books and records Retrieving and reviewing books and records from storage Maintaining office holders' files, filing electronic and hard copy correspondence Support staff's processing of the teams' instructions to issue letters Completing checklists Maintaining statutory and case progression task lists and dianes	
Statutory duties	Preparing, circulating and filing Proposals and statutory fee-related information Where a vote is conducted by correspondence: Preparing and issuing notices and voting forms Collating and examining proofs and votes to conclude decisions Responding to quenes and questions regarding Proposals and voting process issuing and filing statutory notice on conclusion of voting process Where no votes from unsecured creditors are sought. Liaising with secured creditors (and preferential creditors, where appropriate) to seek approval of statutory matters Responding to queries and questions regarding Proposals Issuing and filing Notice of Approval of Proposals In the event that creditors requisition a physical meeting: Preparing and issuing meeting notices and voting forms Advertising meeting Collating and examining proofs and proxies Responding to queries and questions regarding Proposals and meeting Holding meeting and completing minutes Issuing and filing statutory notice on conclusion of meeting Preparing, circulating and filing six monthly progress reports, final report and associated statutory notices Seeking approval of extension from relevant creditors and issuing notice of extension (where appropriate) In the event that a court extension is required Preparing application to court for an extension and accompanying witness statement with	

Time cost categories	Tasks included	No. of hours estimated to be incurred
	the assistance of soliotors	
	Liaising with solicitors regarding the application and court order	
	Issuing and filing notice of extension	
	Posting all statutory reports and notices to the firm's website for access	
Entate appointing	Correspondence regarding opening and closing accounts	
Estate accounting	Requesting bank statements	
	Bank account reconciliations	
	Raising fee and disbursement invoices	
	Reviewing suppliers' invoices and approving for payment	
	Banking remittances and issuing cheques/BACS payments	
	Maintaining the estate cash book and journalling transactions	
	Penodic reviews of the summary of receipts and payments to ensure its accuracy	
Post-appointment tax	Calculating corporation tax due on post-appointment disposals and submitting tax returns	
	Arranging VAT de-registration	
	Completing VAT returns and applying for VAT refunds after de-registration	
	Dealing with tax-related correspondence	
Compliance	Completing statutory due diligence checks and an ethics review regarding the appointment Pursuing relevant parties for evidence of identity	
	Seeking solicitors' advice on the validity of the appointment	
	Carrying out periodic file reviews	
	Periodic reviews of the application of ethical, anti-money laundering and anti-bribery threats	
	and safeguards	
	Arranging the statutory bond and periodically reviewing its adequacy	
	Assessing the options for exiting the Administration and obtaining internal clearance for	
	closure and the exit route chosen	:
	Periodically reviewing the cash book receipts and payments account for accuracy	
Information technology	IT department's support of the case administration team as regards maintaining, and	
	extracting data from, the company's computer systems	
Investigations	(including 17.70 hours spent to date)	55
Caco proparation	Pursuing the return of directors' questionnaires	
Case preparation	Pulsuring the return of directors questionillaries	
Initial review	Reviewing questionnaires submitted by creditors and directors	
<del> </del>		
Investigations	Correspondence to request information on the company's dealings and to make further	
	enquines of third parties  Reviewing the company's books and records to identify inconsistencies or unusual	
	transactions  Review of specific transactions and exchanges with directors and accountants regarding	
	Review of specific transactions and exchanges with directors and accountants regarding	
	Review of specific transactions and exchanges with directors and accountants regarding certain transactions	
	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors' conditional fee agreements	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors' conditional fee agreements Preparing brief to solicitors/Counsel	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors/Counsel Liaising with solicitors regarding recovery actions	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors/Counsel Liaising with solicitors regarding recovery actions Dealing with ATE insurers	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors' conditional fee agreements Preparing brief to solicitors/Counsel Liaising with solicitors regarding recovery actions Dealing with ATE insurers Attending to negotiations	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors' conditional fee agreements Preparing brief to solicitors/Counsel Liaising with solicitors regarding recovery actions Dealing with ATE insurers Attending to negotiations Attending to settlement matters and agreements	
	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors' conditional fee agreements Preparing brief to solicitors/Counsel Liaising with solicitors regarding recovery actions Dealing with ATE insurers Attending to negotiations Attending to settlement matters and agreements Pursuing settlement and other payments	
	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors' conditional fee agreements Preparing brief to solicitors/Counsel Liaising with solicitors regarding recovery actions Dealing with ATE insurers Attending to negotiations Attending to settlement matters and agreements Pursuing settlement and other payments  Preparing and submitting statutory reports to the Insolvency Service	
Pursuing claims identified	Review of specific transactions and exchanges with directors and accountants regarding certain transactions  Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken  In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors' conditional fee agreements Preparing brief to solicitors/Counsel Liaising with ATE insurers Attending to negotiations Attending to settlement matters and agreements Pursuing settlement and other payments  Preparing and submitting statutory reports to the Insolvency Service Liaising with the Insolvency Service	
Reports	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors' conditional fee agreements Preparing brief to solicitors/Counsel Liaising with solicitors regarding recovery actions Dealing with ATE insurers Attending to negotiations Attending to settlement matters and agreements Pursuing settlement and other payments  Preparing and submitting statutory reports to the Insolvency Service	
Reports	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors' conditional fee agreements Preparing brief to solicitors/Counsel Liaising with solicitors regarding recovery actions Dealing with ATE insurers Attending to negotiations Attending to settlement matters and agreements Pursuing settlement and other payments  Preparing and submitting statutory reports to the Insolvency Service Liaising with the Insolvency Service with its investigations	
Reports Administrative work	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors/ conditional fee agreements Preparing brief to solicitors/ Counsel Liaising with solicitors regarding recovery actions Dealing with ATE insurers Attending to negotiations Attending to negotiations Attending to settlement matters and agreements Pursuing settlement and other payments  Preparing and submitting statutory reports to the Insolvency Service Liaising with the Insolvency Service with its investigations Other correspondence	
Reports  Administrative work  Handling and examining	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors conditional fee agreements Preparing brief to solicitors/Counsel Liaising with solicitors regarding recovery actions Dealing with ATE insurers Attending to negotiations Attending to negotiations Preparing and submitting statutory reports to the Insolvency Service Liaising with the Insolvency Service with its investigations Other correspondence Support staff's assistance with correspondence and maintaining files	
Reports	Review of specific transactions and exchanges with directors and accountants regarding certain transactions Undertaking background searches Liaising with the committee or (major) creditors about further action to be taken In the event that one or more causes of action are identified for pursuit Liaising with solicitors regarding examinations Attendance at examination Reviewing examination transcripts Liaising with solicitors regarding outcome of examinations and further actions available Meetings internally to discuss progress and strategy of litigation Seeking funding from creditors Instructing agents to assist in investigations Reviewing terms of solicitors' conditional fee agreements Preparing brief to solicitors' conditional fee agreements Preparing brief to solicitors regarding recovery actions Dealing with ATE insurers Attending to negotiations Attending to negotiations Attending to settlement matters and agreements Pursuing settlement and other payments  Preparing and submitting statutory reports to the Insolvency Service Liaising with the Insolvency Service with its investigations  Other correspondence Support staff's assistance with correspondence and maintaining files  Extracting data from the company's computer systems	

Time cost categories	Tasks included	No. of hours estimated to be incurred
Realisation of Assets	(including 29.80 hours spent to date)	38
Identification, securing,	Identifying assets by consulting with directors, employees and third parties	
insuring assets	Reviewing fixed asset register and other company records Correspondence with insurer regarding initial and ongoing insurance requirements Reviewing insurance policies Seeking insurance refunds Correspondence with previous brokers/insurers Terminating insurances and agreeing final bills	
	Depending on the existence, location and condition of physical assets Physical examination of company premises Investigating the company's security arrangements and arranging changes where appropriate Reviewing and amending where appropriate the security and viability of the company's	
	computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists	
Retention of title	In the event of receiving retention of title claim(s):  Dealing with initial notifications of creditor's intention to claim  Liaising with agents to process claims  Meeting claimant on site to identify goods	
	Examining retention of title claim documentation and adjudicating on claims  Exchanges with solicitors in deciding complex claims and dealing with disputes  Correspondence with claimant notifying of the outcome of adjudication and dealing with additional responses  Settlement of claim, where appropriate	
Property - negotiations	Depending on the property interests in existence: Instructing agents as regards valuations and proposed marketing strategies Discussing and agreeing strategies with office holders, teams and SFP Property/agents Undertaking oral and written negotiations with interested parties Dealing with tenant issues (if any) Liaising with secured creditors, landlords and any LPA Receivers Reviewing draft sale documentation	
	Liaising with SFP Property, agents and solicitors Undertaking work regarding utilities and business rates, including seeking refunds where possible Liaising with HMRC as regards option to tax	
Property – professional advice	Depending on the property interests in existence Agreeing method statement with SFP Property/agents Reviewing valuation report Invoicing for and collection of rent from tenants or licensees Reviewing updates from SFP Property/agents Discussions and meetings with the office holders, teams and SFP Property/agents regarding strategies Reviewing completion statement	
in-situ sale	In the event that an in-situ sale is progressed: Instructing and liaising with agents as regards valuations and marketing strategies Considering agents' updates on efforts to sell business and assets, reviewing strategies and discussing offers received Liaising with potential purchasers Agreeing licences to trade/occupy Assessment and review of offers received Negotiating with intended purchaser Liaising with secured creditors and seeking releases Compiling information for SPA Reviewing drafts of SPA and supporting documents (e.g. personal guarantees,	
Asset sale and other	debentures) Exchanges with solicitors to agree the terms of the SPA Pursuing deferred sale consideration In the event that assets are sold ex-situ:	
ealisations	Instructing and liaising with agents as regards valuations and marketing strategies Liaising with landlords as regards access to and ownership of assets Considering agents' updates on efforts to sell assets, reviewing strategies and discussing offers received Liaising with potential purchasers Assessment and review of offers received Negotiating with intended purchaser	
	Liaising with mended purchaser Liaising with secured creditors and seeking releases Compiling information for SPA (if any)	

Time cost categories	Tasks included	No. of hours estimated to b incurred
	Reviewing drafts of SPA and supporting documents (e.g. personal guarantees,	<u> </u>
	debentures)	
	Exchanges with solicitors to agree SPA	
	Pursuing sales consideration	
	Depending on the existence of relevant assets	
	Liaising with agents and owners/lessors of leased assets	
	Reviewing stock values	
	Analysing the value in WIP and costs to complete	
	Contracting with service-providers/suppliers to complete WIP	
	Arranging for post-appointment sales invoices to be issued and pursuing payments	
	Liaising with insurance companies and directors to pursue insurance claims	
	Examining company records to support tax refunds	
	Exchanges with HMRC regarding tax refunds	
	Pursuing transfer of credit balances from banks	
Debt collection - reporting	Depending on the existence of book debts:  Discussions with office-holders, teams, agents and solicitors regarding collection strategies	
Debt collection -	Depending on the existence of book debts.	
communications	Correspondence with debtors	
Communications	Receiving updates from any factoring companies	
	Where relevant, agreeing debt collection agency agreements and monitoring agents'	
	progress	
	Submitting VAT bad debt relief claims	
	Responding to factoring company's queries and providing documents/information to	
	Support debts	
	Liaising with debt collectors and solicitors	
	Resolving disputes, including communicating with directors/former staff	
	Pursuing credit insurance claims	
Debt collection – review of	Monitoring monies received into pre-appointment bank account and seeking transfer to office	
sales ledger	holders' account	
	Collecting and reviewing supporting documentation including associated travelling	
	Reconciling debtors' accounts with reference to monies received pre and post appointment	
	Reviewing and assessing debtors' ledgers	
	Dealing with any reassignment of ledger	
Trading	(including 2.10 hours spent to date)	2.10
Planning	Collecting information on the company's asset and trading positions to devise an initial	
	strategy	
	Analysing work in progress	
	1	
	Meetings to discuss trading position and decide trading-on strategies	
	Meetings to discuss trading position and decide trading-on strategies  Assessing security of premises, computer system, equipment and stock	
	Assessing security of premises, computer system, equipment and stock	
	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems	
	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and	
	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews	
Management and maniforms	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists	
Management and monitoring	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff	
Management and monitoring	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision	
Management and monitoring	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not	
	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser	
Management and monitoring  Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by.	
	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by, Liaising with customers to confirm orders and secure undertakings	
	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by. Liaising with customers to confirm orders and secure undertakings Authorising the release of goods	
Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by, Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process	
	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by, Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process Concluding any completed work / WIP by:	
Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by, Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process Concluding any completed work / WIP by Liaising with suppliers to secure supplies and credit terms	
Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by, Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process Concluding any completed work / WIP by Liaising with suppliers to secure supplies and credit terms Providing undertakings where necessary	
Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Sile supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by. Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process Concluding any completed work / WIP by Liaising with suppliers to secure supplies and credit terms Providing undertakings where necessary Negotiating with ransom creditors	
Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Sile supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by. Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process Concluding any completed work / WIP by Liaising with suppliers to secure supplies and credit terms Providing undertakings where necessary Negotiating with ransom creditors Establishing new accounts with utility providers	
Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by. Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process Concluding any completed work / WIP by Liaising with suppliers to secure supplies and credit terms Providing undertakings where necessary Negotiating with ransom creditors Establishing new accounts with utility providers Authorising purchase orders	
Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by. Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process Concluding any completed work / WIP by Liaising with suppliers to secure supplies and credit terms Providing undertakings where necessary Negotiating with ransom creditors Establishing new accounts with utility providers Authorising purchase orders Approving the delivery of goods	
Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by, Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process Concluding any completed work / WIP by Liaising with suppliers to secure supplies and credit terms Providing undertakings where necessary Negotiating with ransom creditors Establishing new accounts with utility providers Authorising purchase orders Approving the delivery of goods Dealing with retention of title claims where these impact on work in progress	
Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by. Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process Concluding any completed work / WIP by Liaising with suppliers to secure supplies and credit terms Providing undertakings where necessary Negotiating with ransom creditors Establishing new accounts with utility providers Authorising purchase orders Approving the delivery of goods Dealing with retention of title claims where these impact on work in progress Arranging for the election of employee representatives	
Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Site supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by. Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process Concluding any completed work / WIP by. Liaising with suppliers to secure supplies and credit terms Providing undertakings where necessary Negotiating with ransom creditors Establishing new accounts with utility providers Authorising purchase orders Approving the delivery of goods Dealing with retention of title claims where these impact on work in progress Arranging for the election of employee representatives Consultation with staff, employee and Union representatives and sub-contractors	
Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Sile supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by. Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process Concluding any completed work / WIP by Liaising with suppliers to secure supplies and credit terms Providing undertakings where necessary Negotiating with ransom creditors Establishing new accounts with utility providers Authorising purchase orders Approving the delivery of goods Dealing with retention of title claims where these impact on work in progress Arranging for the election of employee representatives Consultation with staff, employee and Union representatives and sub-contractors Contacting absent/remote-working staff by telephone	
Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Sile supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by. Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process Concluding any completed work / WIP by Liaising with suppliers to secure supplies and credit terms Providing undertakings where necessary Negotiating with ransom creditors Establishing new accounts with utility providers Authorising purchase orders Approving the delivery of goods Dealing with retention of title claims where these impact on work in progress Arranging for the election of employee representatives Consultation with staff, employee and Union representatives and sub-contractors Contacting absent/remote-working staff by telephone Liaising with the Pensions Regulator regarding auto-enrolment	
Customers	Assessing security of premises, computer system, equipment and stock Taking steps to address security risks, e.g. changing locks, access to computer systems Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists Liaising with management and staff Sile supervision Organising wind-down and closure of business operations (where a business sale has not been achieved) or an orderly hand-over with purchaser Concluding any completed work / WIP by. Liaising with customers to confirm orders and secure undertakings Authorising the release of goods Managing the sales invoicing process Concluding any completed work / WIP by Liaising with suppliers to secure supplies and credit terms Providing undertakings where necessary Negotiating with ransom creditors Establishing new accounts with utility providers Authorising purchase orders Approving the delivery of goods Dealing with retention of title claims where these impact on work in progress Arranging for the election of employee representatives Consultation with staff, employee and Union representatives and sub-contractors Contacting absent/remote-working staff by telephone Liaising with the Pensions Regulator regarding auto-enrolment Liaising with accountants/book-keepers regarding arrangements for setting up a new PAYE	
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		No. of hours estimated to be
Time cost categories	Tasks included	incurred
	Dodge with ample to a good page of the civilian artists.	· · · · · · · · · · · · · · · · · · ·
	Dealing with employee quenes and issues ansing, e.g. disciplinary actions, Employment Tribunals and complaints	
	Liaising with RPO and Job Centre Plus regarding redundancies	
	Concluding payroll and issuing forms P45 when trading ceases/transfers	
	Seeking legal advice to assist with employee matters, where necessary	
In addition, the tasks in the s	ections below are relevant only where the Company has traded in Administration	
Planning	Penodic meetings to revisit trading position and agree further strategies	
Management and monitoring	Meetings with company officers and staff to provide updates and implement strategies and	
	controls	
	Maintaining master schedules of customer and supplier undertakings	
	Reviewing sales and purchases order books	
	Seeking and securing necessary funding	
	Providing updates to secured lenders  Maintaining and reviewing purchase order registry	
	Updating office holders' records as regards sales, purchase orders, receipts and payments	
	Reviewing cash book	
	Terminating and clearing accounts with suppliers when trading ceases/transfers	
Customers	Liaising with customers to confirm orders and secure undertakings	
	Dealing with production and service issues	
	Arranging processes and authorising the release of goods	
	Managing and monitoring sales invoicing process	
Suppliers	Liaising with suppliers to secure supplies and credit terms	
	Providing undertakings where necessary	
	Negotiating with ransom creditors	
	Establishing new accounts with utility providers	
	Authorising purchase orders Approving the delivery of goods	
	Dealing with retention of title claims where these impact on trading activities	
Property - negotiations	Where a property is required for ongoing trading	
r roperty - negotiations	Instructing agents as regards valuations and proposed marketing strategies	
	Discussing and agreeing strategies with office holders, teams and SFP Property/agents	
	Undertaking oral and written negotiations with interested parties	
	Dealing with tenant issues (if any)	
	Liaising with secured creditors, landlords and any LPA Receivers	
	Reviewing draft sale documentation	
	Liaising with SFP Property, agents and solicitors	
	Undertaking work regarding utilities and business rates, including seeking refunds where	
	possible	
	Liausing with HMRC as regards option to tax	
Property – professional	Where a property is required for ongoing trading	
advice	Agreeing method statement with SFP Property/agents	
	Reviewing valuation report	
	Invoicing for and collection of rent from tenants or licensees  Reviewing updates from SFP Property/agents	
	Discussions and meetings with the office holders, teams and SFP Property/agents	
	regarding strategies	
	Reviewing completion statement	
Accounting for trading	Reviewing company's budgets and financial statements	
	Preparing budgets and cash flow forecasts	
	Preparing weekly financial reports	
	Finalising trading profit and loss accounts	
	Maintaining cash book, recording receipts and payments	
Corporate taxation	VAT returns	
	Corporation tax returns	
	PAYE/NIC and CIS returns	
	Seeking advice on complex tax matters	
	Settling all liabilities and seeking clearance from HMRC	
ERA	Review of staffing requirements for trading period Continuing consultation with and updating staff periodically	
Creditors	(including 44.80 hours spent to date)	85
Communication with	Respond to creditors' enquiries by telephone, post and email	
Insecured creditors	Correspondence with creditors and their representatives, insurers etc	
	Updating database regarding creditors' contact details	
	In the event that a Creditors' Committee is formed	
	Holding an initial meeting of the Committee	
	Reporting to Committee members	

Time cost categories	Tasks included	No. of hours estimated to be incurred
		<u> </u>
	Seeking the Committee's approval on case strategy and statutory matters	
	Calling and holding meetings of the Committee as required and as the circumstances of the case dictate	
	Completing statutory filing	
Creditor claims	Recording claims onto database, marking as admitted, pending adjudication etc	
	Filing of claims and supporting documentation	
	In the event that one or more distributions are paid in the Administration	
	Preparation of correspondence to potential creditors inviting submission of claims	
	Adjudicating claims	
	Requesting further information from claimants regarding claims	
	Preparation of correspondence to claimants advising of the outcome of adjudication  Dealing with any appeals to rejections of claims	
	Seeking solicitors' advice on the validity and quantity of complex claims	
	Preparation of correspondence to creditors advising of intention to declare distribution	
	Advertisement of notice of intended distribution	
	Preparation of distribution calculation, including where appropriate calculations of the	
	statutory net property and prescribed part	
	Preparation of correspondence to creditors announcing declaration of distribution	
	Preparation of cheques/BACS to pay distribution	
	Preparation of correspondence to creditors enclosing payment of distribution	
	Seeking unique tax reference from HMRC, submitting information on PAYE/NI deductions from employee distributions and paying over to HMRC	
	Dealing with unclaimed dividends	
ERA	Where the following have not been carried out as part of trading activities and any staff	
	remain employed by the company on the Joint Administrators' appointment:	
	Arranging for the election of employee representatives	
	Consultation with staff, employee and Union representatives and sub-contractors	
	Contacting absent/remote-working staff by telephone	
	Liaising with the Pensions Regulator regarding auto-enrolment	
	Where any post-appointment wages are paid, liaising with accountants/book-keepers regarding arrangements for setting up a new PAYE scheme with HMRC and submitting	
	online payroil returns	
	Instructing accountants/book-keepers to process payroll	
	Arranging payment of tax and pension contributions	
	Deciding on and making redundancies when and where necessary	
	Updating staff periodically and as material events occur	
	Dealing with employee queries and issues arising, e.g. disciplinary actions, Employment	
	Tribunals and complaints Liaising with RPO and Job Centre Plus regarding redundancies	
	Concluding payroil and issuing forms P45 on redundancies/transfers	
	Seeking legal advice to assist with employee matters, where necessary	
	In all cases:	
	Assisting employees to pursue claims via the RPO	
	Corresponding with the PPF, the Pensions Regulator, pension Trustees and pension	
	administrator	
	Instructing specialists to review pension obligations	
	Reviewing professional advice regarding status of pension  Dealing with the pension to conclude the office holders' obligations	
Property - negotiations	Liaising with landford to mitigate claims	
Property - negotiations	Agreeing landlord's claims, where a dividend is anticipated	
	Dealing with tenants' and other third party claims	
Property – professional	Where a dividend is anticipated	
advice	Reviewing dilapidations claims	
	Adjudicating on landlords' claims and other claims related to the property with the	
	assistance of agents and/or solicitors where necessary	
Communication with secured	Depending on the existence and distribution prospects of secured creditors:	
creditors	Providing oral and written updates to secured creditors on progress of the insolvency and	
	prospects of recovery Seeking solicitors' advice on the validity of secured creditors' claims	
	Agreeing allocation of realisations and costs between fixed and floating charges	
	Paying distributions to secured creditors and seeking confirmation of discharged claims	
Pre-appointment taxation	Reviewing HMRC's claims	
· r· r	Submitting pre-appointment VAT, corporation tax and PAYE/NIC/CIS returns and/or	
	appealing assessments, where a dividend to non-preferential unsecured creditors is	
	anticipated	
Estimated total hours	(including 166.80 hours spent to date)	270.10
	(at an average charge-out rate of £270.75 per hour) (including £39,084.50 incurred to	
Estimated total fee	date)	£73,130

Shades Graphics Limited (in Administration)
The Joint Administrators' Proposal
APPENDIX VII
The Joint Administrators' Expenses Estimate

### **Shades Graphics Limited (in Administration)**

### The Joint Administrators' Expenses Estimate as at 13 September 2019

Below is the estimate of the Joint Administrators' expenses that have been, or are likely to be, incurred in administering the insolvent estate. These expenses comprise Category 1 and Category 2 expenses. Office holders are entitled by statute to discharge Category 1 expenses from the insolvent estate. Category 2 expenses may be paid from the estate provided that the relevant creditors have authorised their payment. Further information regarding this approval process is provided in the report to which this forms an attachment

Expenses Category 1	Estimate of total
Agents / Valuers (providing a valuation, assisting with a sale of the Company's business and assets and assisting with any ROT and HP creditors)	£9,180
Solicitors (providing advice and assistance in respect of ROT, the validity of security, sale of the business, potential rights of action)	£6,834
<b>Debt Collection Agency</b> agreed with RSS to collect the Company's book debts at 20% of collections once the sales ledger has been re-assigned to the Company from AIF	£3,845
Statutory advertising	€88
Insurance	£1,500
Pension costs	£500
Storage and eventual destruction (if the exit is by dissolution) of the Company's books and records (independent agents)	£1,176
Rent payable	£23,838
Bonding	£313
Postage	£300
Mail redirection	£313
Subsistence whilst attending on-site	£50
Travel (excluding own vehicle use)	£385
Administration Expenses (Ink cartridge and fuel necessary for the maintenance of printing machines during negotiation period)	£336
Total	£48,658

Expenses Category 2	Entimata at actal
(for details of the bases on which these expenses are calculated, see Attachment B)	Caurille of total
SFP Property (assisting with all property-related matters)	£4,750
Stationery / photocopying	£200
Total	£4,950

Time cost categories	Tasks undertaken		
Statutory and General Administration			
Case planning	Discussions regarding strategies to be pursued  Meetings with office holders, their team members and independent advisers to consider practical, technical and legal aspect of the case  Organising tasks and updating team members and office holders  Travelling to/from company premises to initiate the insolvency process and perform statutory and general administration tasks.		
Administrative set-up	Setting up appointment on internal systems and databases Creating files and informing departments of appointment		
Appointment notification	Notifying insurers		
Post-appointment tax	Establishing position with HMRC regarding option to tax premises	<del></del>	
Realisation of Assets / Trading			
Identification, securing, insuring assets	Undertaking and/or instructing specialists to undertake risk assessments, environmental and health and safety reviews Identification of potential issues requiring attention of insurance specialists. Correspondence with insurer regarding initial and ongoing insurance requirements. Reviewing insurance policies.		
Property - negotiations	Undertaking initial instruction work as regards valuations and proposed marketing strates Researching comparable property data/desktop property research Researching property status and condition Discussing and agreeing strategies with office holders Undertaking oral and written negotiations with interested parties Dealing with tenant issues (if any) Liaising with secured creditors, landlords and any LPA Receivers Where there is a property interest to be sold Reviewing draft sale documentation Liaising with agents and solicitors Undertaking work regarding utilities and business rates, including seeking refunds who	roperty research  ders  rested parties  LPA Receivers  rates, including seeking refunds where possible	
Property – professional advice	Finalising method statement with office holders, opening files Drafting and finalising valuation report Providing updates to the office holder Concluding the office holders' involvement in the property, business rates and utilities Depending on company's interest in property Undertaking work regarding dilapidations and property repairs Site visits to monitor property Invoicing for and collection of rent from tenants or licensees Agreeing assignment, surrender or disclaimer of lease Reviewing completion statement	ning files  perty, business rates and utilities  perty repairs  r licensees ease	
Estimated total time costs		£4,750	