REGISTERED NUMBER: 07491917 (England and Wales)

REPORT OF THE DIRECTORS AND

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2014

FOR

MERIDIAN HOME START LIMITED



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#### **MERIDIAN HOME START LIMITED**

#### COMPANY INFORMATION FOR THE YEAR ENDED 31 MARCH 2014

**DIRECTORS:** S J G Offord

M D Baigent R A Evans

**REGISTERED OFFICE:** 3rd Floor - The Woolwich Centre

35 Wellington Street

Woolwich LONDON SE18 6HQ

**REGISTERED NUMBER:** 07491917 (England and Wales)

**SENIOR STATUTORY AUDITOR:** Liam McHugh ACA

AUDITORS: McCabe Ford Williams

Statutory Auditors and Chartered Accountants

Bank Chambers 1 Central Avenue Sittingbourne Kent ME10 4AE

## REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2014

The directors present their report with the financial statements of the company for the year ended 31 March 2014.

#### PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of renting out residential properties across the Royal Borough of Greenwich at "intermediate" discounted rent levels to working families who would otherwise find it hard to buy or rent on the open market.

#### **FUTURE DEVELOPMENTS**

After a third successful year of trading, the Directors intend to continue exploring options for growth through new development and acquisition in the coming year. Detailed delivery plans will be contingent on securing appropriate capital financing arrangements.

#### DIRECTORS

S J G Offord , M D Baigent and R A Evans were appointed as directors after 31 March 2014 but prior to the date of this report.

Cllr C J Roberts and C Wood ceased to be directors after 31 March 2014 but prior to the date of this report.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards as adopted by the European Union. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2014

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

M D Baigent - Director

10 June 2014

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF MERIDIAN HOME START LIMITED

We have audited the financial statements of Meridian Home Start Limited for the year ended 31 March 2014 on pages six to sixteen. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page two, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2014 and of its profit for the year then ended:
- have been properly prepared in accordance with IFRSs as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF MERIDIAN HOME START LIMITED

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Directors.

McCake Food Williams

Liam McHugh ACA (Senior Statutory Auditor) for and on behalf of McCabe Ford Williams Statutory Auditors and Chartered Accountants Bank Chambers
1 Central Avenue
Sittingbourne
Kent
ME10 4AE

12 June 2014

## STATEMENT OF PROFIT OR LOSS FOR THE YEAR ENDED 31 MARCH 2014

	Notes	31.3.14 £	31.3.13 £
CONTINUING OPERATIONS Revenue		· · · · - · .	-
Cost of sales		(90,424)	(122,072)
GROSS LOSS		(90,424)	(122,072)
Other operating income Administrative expenses Other operating expenses		274,902 (10,425) (3,689)	250,126 (8,171)
OPERATING PROFIT		170,364	119,883
Finance income	3		11
PROFIT BEFORE INCOME TAX	4	170,364	119,894
Income tax	5	(37,649)	(36,581)
PROFIT FOR THE YEAR		132,715	83,313

## STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2014

	31.3.14 £	31.3.13 £
PROFIT FOR THE YEAR	132,715	83,313
OTHER COMPREHENSIVE INCOME Item that will not be reclassified to profit or loss: Revaluation of properties Income tax relating to item of other comprehensive income	666,326	4,324,354
OTHER COMPREHENSIVE INCOME FOR THE YEAR, NET OF INCOME TAX	666,326	4,324,354
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	799,041	4,407,667

# STATEMENT OF FINANCIAL POSITION 31 MARCH 2014

	Notes	31.3.14 £		31.3.13 £
ASSETS NON-CURRENT ASSETS Property, plant and equipment	6	6,612,976		5,946,650
CURRENT ASSETS Trade and other receivables Cash and cash equivalents	7 8	68,643 301,720		27,549 176,314
		370,363		203,863
TOTAL ASSETS		6,983,339		6,150,513
EQUITY SHAREHOLDERS' EQUITY Called up share capital Revaluation reserve Retained earnings	9 10 10	1 6,436,870 347,353		5,770,544 214,638
TOTAL EQUITY		6,784,224	· . ·	5,985,183
LIABILITIES CURRENT LIABILITIES Trade and other payables Tax payable	11	161,466 37,649		125,786 39,544
		199,115		165,330
TOTAL LIABILITIES		199,115		165,330
TOTAL EQUITY AND LIABILITIES	<b>.</b>	6,983,339		6,150,513

The financial statements were approved by the Board of Directors on 10 June 2014 and were signed on its behalf by:

M D Baigent - Director

## STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2014

	Called up share capital £	Retained earnings	Revaluation reserve £	Total / equity
Balance at 1 April 2012	1	131,325	1,446,190	1,577,516
Changes in equity Total comprehensive income		83,313	4,324,354	4,407,667
Balance at 31 March 2013		214,638	5,770,544	5,985,183
Changes in equity Total comprehensive income	· · · · · · ·	132,715	666,326	799,041
Balance at 31 March 2014	1.	347,353	6,436,870	6,784,224

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2014

		31.3.14 £	31.3.13 £
Cash flows from operating activities Cash generated from operations Tax paid	1	164,950 (39,544)	219,866 (43,178)
Net cash from operating activities		125,406	176,688
Cash flows from investing activities Purchase of tangible fixed assets Interest received  Net cash from investing activities			(229,373) 11 (229,362)
Cash flows from financing activities Capital grant received		<u>-</u>	100,000
Net cash from financing activities			100,000
Increase in cash and cash equivalents Cash and cash equivalents at beginning of year	. 2	125,406 176,314	47,326 128,988
Cash and cash equivalents at end of year	2	301,720	176,314

#### NOTES TO THE STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2014

#### 1. RECONCILIATION OF PROFIT BEFORE INCOME TAX TO CASH GENERATED FROM OPERATIONS

Profit before income tax Loss on revaluation of new property Finance income	31.3.14 £ 170,364 -	31.3.13 £ 119,894 53,267 (11)
(Increase)/decrease in trade and other receivables Increase/(decrease) in trade and other payables	170,364 (41,094) 35,680	173,150 50,935 (4,219)
Cash generated from operations	164,950	219,866

#### 2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the statement of cash flow in respect of cash and cash equivalents are in respect of these statement of financial position amounts:

Year ended 31 March 2014			
	31.3.14 £	1.4.13 £	
Cash and cash equivalents	301,720	176,314	
Year ended 31 March 2013	,		
	31.3.13 £	1.4.12 £	
Cash and cash equivalents	176,314	128,988	

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2014

### 1. ACCOUNTING POLICIES

#### Basis of preparation

These financial statements have been prepared in accordance with International Financial Reporting Standards and IFRIC interpretations and with those parts of the Companies Act 2006 applicable to companies reporting under IFRS. The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain assets.

The company meets its day to day working capital requirements largely through its own activities but also through financial and grant support from the Boroughs for which it operates facilities. The Directors expect this financial support to continue for the foreseeable future and therefore consider it appropriate to prepare the financial statements on a going concern basis. The financial statements do not include any adjustments that would result from the withdrawal of its financial support by the local authority.

#### Property, plant and equipment

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Property - straight line basis over 40 years

No depreciation is provided in the year of acquisition.

Properties are valued using the fair value model. They are valued by an independent valuer on the basis of their value with vacant possession using the beacon method of valuation.

#### **Taxation**

Current taxes are based on the results shown in the financial statements and are calculated according to local tax rules, using tax rates enacted or substantially enacted by the statement of financial position date.

#### 2. **EMPLOYEES AND DIRECTORS**

There were no staff costs for the year ended 31 March 2014 nor for the year ended 31 March 2013.

			31.3.14 £	31.3.13 £
•	Directors' remuneration		-	<del></del>
3.	NET FINANCE INCOME		31.3.14 £	31.3.13
	Finance income: Sundry interest			11

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2014

## 4. PROFIT BEFORE INCOME TAX

	· '				
The pro	ofit before income tax is stated after charging	•		•	•
				31.3.14	31.3.13
				£	£
Cost of	f inventories recognised as expense			90,424	122,072
Auditor	rs remuneration			3,710	3,600
All othe	er services	•		1,850	1,800
٠					
INCOM	METAX				•
Analys	sis of tax expense	• .			
Allalys	of tax expense			31.3.14	31.3.13
	•	•		£	£
Curren	t tax:			<b>~</b>	. ~
Taxatio				37,649	39,544
Overpr	ovision previous year			-	(2,963
				<del></del>	<del>:</del>
Total ta	ax expense in income statement	•		37,649	36,581
	a affaction that the common a			•	
The tax	s affecting the tax expense x assessed for the year is lower (2013 - high	gher) than the standa	ard rate of c	orporation tax	in the UK.
differen	nce is explained below:				•
				31.3.14	31.3.13
	•			£	£ £
Profit o	n ordinary activities before income tax			170,364	119,894
	., ., ., .,				
Profit o	n ordinary activities				
	ed by the standard rate of corporation tax		a.		
in the U	JK of 23% (2013 - 24%)	•		39,184	28,775
Effects	· ·	•		•	
		•		. =	
	nent of assets				•
	rovision previous year			- ,	•
Expens	rovision previous year ses not allowable for tax			- ;	(2,963 4
Expens	rovision previous year			(1,535)	(2,963) 4
Expens	rovision previous year ses not allowable for tax al rate relief			(1,535)	12,783 (2,963) 4 (2,018) 36,581

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2014

## 5. INCOME TAX - continued

## Tax effects relating to effects of other comprehensive income

	Revaluation of properties		J	Gross £ 666,326	31.3.14 Tax £	Net £ 666,326
				666,326	-	666,326
·	Revaluation of properties			Gross £ 4,324,354	31.3.13 Tax £	Net £ 4,324,354
		•		4,324,354	-	4,324,354
6.	PROPERTY, PLANT AND EQUIPMENT					Freehold property
	COST OR VALUATION At 1 April 2013 Revaluations					5,946,650 666,326
	At 31 March 2014	. •				6,612,976
	NET BOOK VALUE At 31 March 2014		• , ,	•	· ·	6,612,976
	At 31 March 2013	. •			·	5,946,650
	Cost or valuation at 31 March 2014 is represe	ented by:		,	<b>,</b>	
			:		i	Freehold property £
	Valuation in 2013 Valuation in 2014 Cost					5,717,277 666,326 229,373
						6,612,976
	•					<del></del> -

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2014

## 7. TRADE AND OTHER RECEIVABLES

• •					
				31.3.14 £	31.3.13 £
	Current:			L	
•	Trade debtors	•		11,767	6,035
	Amounts owed by group undertakings	3	•	36,250	1,127
	Other debtors			20,626	20,387
		•		68,643	27,549
		· .			, <del></del>
× ,				•	
8.	CASH AND CASH EQUIVALENTS	٠,	•		
				31.3.14	31.3.13
-		•		£	3
	Bank accounts			301,720	176,314
		•		<del></del>	
4		•,	•		
9	CALLED UP SHARE CAPITAL				
		•	•	•	
	Allotted, issued and fully paid:		•		
	Number: Class:		Nominal	31.3.14	31.3.13
		•	value:	£	£
	1 Ordinary		· 1	1	1
				. ===	
		,			
10.	RESERVES				
			Retained	Revaluation	
			earnings	reserve	Totals
			£	£	£
•	:				
	At 1 April 2013		214,638	5,770,544	5,985,182
	Profit for the year		132,715		132,715
	Revaluation reserve			666,326	666,326
		•			
	At 31 March 2014		347,353	6,436,870	6,784,223
		•			• •
	•				
11.	TRADE AND OTHER PAYABLES				
	TO THE CONTENT AND LES		•		`.
				31.3.14	31.3.13
		•	1	£ .	£ £
	Current:				
	Trade creditors			1	_
	Other creditors			20,626	20,386
					105,400
	Accruals and deferred income			140,839	100,400
		•	•	161 466	105 700
	· · · · · · · · · · · · · · · · · · ·	,		161,466	125,786
	•				

#### NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2014

#### 12. ULTIMATE PARENT COMPANY

The ultimate parent company is the Royal Borough of Greenwich.

#### 13. **RELATED PARTY DISCLOSURES**

During the year the Royal Borough of Greenwich received £251,269 (2013: £240,324) on behalf of the company for the rental of the investment properties. The company was also charged management fees totalling £37,273 (2013: £55,082) (inclusive of VAT) by the Royal Borough of Greenwich.

In this year the company received a capital grant of £nil (2013: £100,000) from the Royal Borough of Greenwich.

Professional fees totalling £1,236 and advertising costs totalling £1,032 (2013: £nil and £nil) were reimbursed to the Royal Borough of Greenwich.

Legal fees totalling £18,348 (2013: £nil) were recharged to the Royal Borough of Greenwich and this was outstanding at the balance sheet date.

The remainder of the balance of £36,250 due to the company, being £17,902 (2013: £1,127), was in respect of rents collected but not yet paid over to the company.