Group Strategic Report, Report of the Directors and

Consolidated Financial Statements for the Year Ended 31 December 2016

<u>for</u>

New Conveyor Limited

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New Conveyor Limited

Company Information for the Year Ended 31 December 2016

DIRECTORS:

Mr E W Toye Mr I A Bytheway Mr R P Hickman Mr B J E Toye

REGISTERED OFFICE:

Sandy Lane

Titton

Stourport on Severn Worcestershire DY13 9PT

REGISTERED NUMBER:

07460028 (England and Wales)

AUDITORS:

Lewis Smith & Co.

Chartered Certified Accountants

Statutory Auditors
The Old Doctor's House

74 Grange Road

Dudley

West Midlands DY1 2AW

BANKERS:

Barclays Bank Plc 81 High Street Stourbridge West Midlands DY1 1EB

Group Strategic Report for the Year Ended 31 December 2016

The directors present their strategic report of the company and the group for the year ended 31 December 2016.

REVIEW OF BUSINESS

The Company is a holding company and landlord of one of its subsidiaries. The principal activity of its subsidiary undertakings continues to be that of manufacturers of components and conveyor modules within the materials handling industry.

PRINCIPAL RISKS AND UNCERTAINTIES

The Group is controlled and run by its Board of Directors and the process of risk management in all areas of the business is addressed through policies and procedures agreed at Board level.

The Group has accepted the Euro for payment since the launch of the currency and the Board consider that internal policies along with the monitoring of the currency for fluctuations within an acceptable trading range means that the financial risk is being effectively controlled.

The Group insures all debt and uses a registered credit reference agency. The balance sheet is protected adequately via a commercial insurance policy which is reviewed annually and which includes cover of gross profit should there be any interruption to the business activity caused by an insured event.

Cash reserves are considered by the Directors to be sufficiently high to cover the current trading commitments and also to develop the business further, in line with the business strategy.

Price risk is controlled by the marketing policy which requires representation at relevant trade exhibitions to monitor the Group's position in the market place.

RESULTS AND PERFORMANCE

The results of the Group are set out on pages 7 and 8 and show profit on ordinary activities before tax of £3,574,747 (2015: £3,170,460). The shareholders' funds of the Group total £8,823,331 (2015: £7,577,443).

2016 saw the group enjoy it's most successful year in terms of customer numbers and average spend.

The group's performance remains and continues to be encouraging. There will be a continued focus on increasing market share for its products.

KEY PERFORMANCE INDICATORS

ay - Director

The Board does not measure the performance of the Group by reference to KPI's.

However return on capital employed of 40% (2015: 42%) are considered by the Directors to be satisfactory.

ON BEHALF OF THE BOARD:

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Report of the Directors

for the Year Ended 31 December 2016

The directors present their report with the financial statements of the company and the group for the year ended 31 December 2016.

DIVIDENDS

Interim dividends totalling £907,625 were paid on Ordinary B shares and £600,000 were paid on Ordinary A shares during the year.

FUTURE DEVELOPMENTS

The group continues its close down of its subsidiaries in Hong Kong and China during 2016 and these will be formally dissolved in 2017.

The group still invest heavily into Research and Development activities and plan to continue to develop new and existing products in 2017.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 January 2016 to the date of this report.

Mr E W Toye Mr I A Bytheway Mr R P Hickman Mr B J E Toye

Other changes in directors holding office are as follows:

Mr P J Roberts - resigned 15 November 2016

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Group Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

Report of the Directors

for the Year Ended 31 December 2016

AUDITORS

The auditors, Lewis Smith & Co., will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

Mr I A Bytheway - Director

Date: 26/09/101/

Report of the Independent Auditors to the Members of New Conveyor Limited

We have audited the financial statements of New Conveyor Limited for the year ended 31 December 2016 on pages seven to thirty. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Group Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2016 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit, the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements, and has been prepared in accordance with applicable legal requirements. In the light of the knowledge and understanding of the group and the parent company and its environment, we have not identified any material misstatements in the Group Strategic Report or the Report of the Directors.

Report of the Independent Auditors to the Members of New Conveyor Limited

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Craig Alan Beale FCCA (Senior Statutory Auditor) for and on behalf of Lewis Smith & Co.

Chartered Certified Accountants

Statutory Auditors

The Old Doctor's House

74 Grange Road

Dudley

West Midlands

DY1 2AW

Date: 28.09.2017

Consolidated Income Statement for the Year Ended 31 December 2016

| | | 31.12 | 2.16 | 31.12 | .15 |
|--|-------|-----------|------------|-----------|-------------|
| | Notes | £ | £ | £ | £ |
| TURNOVER | 3 | | 18,095,913 | | 17,030,535 |
| Cost of sales | | | 10,556,450 | | 9,881,765 |
| GROSS PROFIT | | | 7,539,463 | | 7,148,770 |
| Distribution costs | | 623,945 | | 601,201 | |
| Administrative expenses | | 3,101,294 | 3,725,239 | 3,151,623 | 3,752,824 |
| | | | 3,814,224 | | 3,395,946 |
| Other operating income | | | 34,039 | | 35,632 |
| OPERATING PROFIT | 5 | | 3,848,263 | | 3,431,578 |
| Interest receivable and similar income | | | 3,936 | | 13,732 |
| | | | 3,852,199 | | 3,445,310 |
| Amounts written off investments | 6 | | 1,202 | | |
| | | | 3,850,997 | | 3,445,310 |
| Interest payable and similar expenses | 7 | | 276,250 | | 274,850 |
| PROFIT BEFORE TAXATION | | | 3,574,747 | | 3,170,460 |
| Tax on profit | 8 | | 805,612 | | 769,509 |
| PROFIT FOR THE FINANCIAL YEAR | R | | 2,769,135 | | 2,400,951 |
| Profit attributable to: | | | | | |
| Owners of the parent | | | 2,783,513 | | 2,450,228 |
| Non-controlling interests | | | (14,378) | | (49,277) |
| | | | 2,769,135 | | 2,400,951 |
| | | | | | |

Consolidated Other Comprehensive Income for the Year Ended 31 December 2016

| | Notes | 31.12.16 £ | 31.12.15 £ |
|--|----------|---------------------|---------------------|
| PROFIT FOR THE YEAR | | 2,769,135 | 2,400,951 |
| OTHER COMPREHENSIVE INC | ОМЕ | - | - |
| TOTAL COMPREHENSIVE INCOFOR THE YEAR | OME | 2,769,135 | 2,400,951 |
| Total comprehensive income attributa | able to: | | |
| Owners of the parent Non-controlling interests | | 2,734,289 34,846 | 2,351,724 49,227 |
| Jamaning interests | | | |
| | | 2,769,135 | 2,400,951 ====== |

Consolidated Balance Sheet 31 December 2016

| | | 31.12 | 2.16 | 31.12 | .15 |
|--|-------|------------|-------------|------------|-------------|
| | Notes | £ | £ | £ | £ |
| FIXED ASSETS | | | | | |
| Intangible assets | 15 | | 1,443,691 | | 1,924,921 |
| Tangible assets | 16 | | 2,711,061 | | 995,962 |
| Investments | 17 | | 6 | | 1,208 |
| Investment property | 18 | | 3,620,852 | | 4,181,386 |
| | | | 7,775,610 | | 7,103,477 |
| CURRENT ASSETS | | | | | |
| Stocks | 19 | 2,407,644 | | 1,955,338 | |
| Debtors | 20 | 3,838,427 | | 3,811,365 | |
| Cash at bank and in hand | | 6,474,415 | | 5,993,945 | |
| | | 12,720,486 | | 11,760,648 | |
| CREDITORS | | 12,720,100 | | ,,. | |
| Amounts falling due within one year | 21 | 2,538,896 | | 2,134,486 | |
| NET CURRENT ASSETS | | | 10,181,590 | | 9,626,162 |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | | 17,957,200 | | 16,729,639 |
| CREDITORS | | | | | |
| Amounts falling due after more than one year | 22 | | (8,994,000) | | (8,994,000) |
| PROVISIONS FOR LIABILITIES | 25 | | (105,023) | | (108,969) |
| NET ASSETS | | | 8,858,177 | | 7,626,670 |
| | | | | | |
| CAPITAL AND RESERVES | | | | | |
| Called up share capital | 26 | | 10,000 | | 10,000 |
| Retained earnings | 27 | | 8,813,331 | | 7,567,443 |
| SHAREHOLDERS' FUNDS | | | 8,823,331 | | 7,577,443 |
| NON-CONTROLLING INTERESTS | 28 | | 34,846 | | 49,227 |
| TOTAL EQUITY | | | 8,858,177 | | 7,626,670 |
| | | | 7//- | 100 | |

The financial statements were approved by the Board of Directors on $\frac{26/69}{200}$ and were signed on its behalf by:

Mr E W Toye - Director

Company Balance Sheet

31 December 2016

| | | 31.12 | 2.16 | 31.12 | .15 |
|---|-------|-----------|-------------|-----------|-------------|
| | Notes | £ | £ | £ | £ |
| FIXED ASSETS | | | | | |
| Intangible assets | 15 | | 1,443,691 | | 1,924,921 |
| Tangible assets | 16 | | 1,675,464 | | - |
| Investments | 17 | | 5,846,901 | | 5,846,901 |
| Investment property | 18 | | 3,620,852 | | 4,181,386 |
| | | | 12,586,908 | | 11,953,208 |
| CURRENT ASSETS | | | | | |
| Debtors | 20 | 6,750 | | 9,000 | |
| Cash at bank | | 59,038 | | 33,967 | |
| | | 65,788 | • | 42,967 | |
| CREDITORS | | ŕ | | • | |
| Amounts falling due within one year | 21 | 3,068,703 | | 1,840,790 | |
| NET CURRENT LIABILITIES | | | (3,002,915) | | (1,797,823) |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | | 9,583,993 | | 10,155,385 |
| CREDITORS | | | | | |
| Amounts falling due after more than one | | | | | |
| year | 22 | | (8,994,000) | | (8,994,000) |
| PROVISIONS FOR LIABILITIES | 25 | | (199) | | (8,848) |
| NET ASSETS | | | 589,794 | | 1,152,537 |
| | | | | | |
| CAPITAL AND RESERVES | | | | | |
| Called up share capital | 26 | | 10,000 | | 10,000 |
| Retained earnings | 27 | | 579,794 | | 1,142,537 |
| SHAREHOLDERS' FUNDS | | | 589,794 | | 1,152,537 |
| SIMILETOLDERS FORDS | | | | | |
| Company's profit for the financial was | | | 07/ 992 | | 044.072 |
| Company's profit for the financial year | | | 974,882 | | 944,972 |

The financial statements were approved by the Board of Directors on its behalf by:

Mr E W Toye - Director

Consolidated Statement of Changes in Equity for the Year Ended 31 December 2016

| | Called up share capital £ | Retained earnings | Total £ | Non-controlling interests | Total equity £ |
|-----------------------------|------------------------------------|-------------------|-------------|---------------------------|----------------------|
| Balance at 1 January 2015 | 10,000 | 6,624,840 | 6,634,840 | - | 6,634,840 |
| Changes in equity | | | | | |
| Dividends | - | (1,507,625) | (1,507,625) | - | (1,507,625) |
| Total comprehensive income | <u> </u> | 2,450,228 | 2,450,228 | 49,227 | 2,499,455 |
| Balance at 31 December 2015 | 10,000 | 7,567,443 | 7,577,443 | 49,227 | 7,626,670 |
| Changes in equity | | | | | |
| Dividends | - | (1,537,625) | (1,537,625) | - | (1,537,625) |
| Total comprehensive income | - | 2,783,513 | 2,783,513 | 34,846 | 2,818,359 |
| Balance at 31 December 2016 | 10,000 | 8,813,331 | 8,823,331 | 84,073 | 8,907,404 |

Company Statement of Changes in Equity for the Year Ended 31 December 2016

| | Called up share capital £ | Retained earnings | Total equity £ |
|--|------------------------------------|------------------------|------------------------|
| Balance at 1 January 2015 | 10,000 | 1,705,190 | 1,715,190 |
| Changes in equity Dividends Total comprehensive income | <u>-</u> | (1,507,625) 944,972 | (1,507,625) 944,972 |
| Balance at 31 December 2015 | 10,000 | 1,142,537 | 1,152,537 |
| Changes in equity Dividends Total comprehensive income | - | (1,537,625) 974,882 | (1,537,625) 974,882 |
| Balance at 31 December 2016 | 10,000 | 579,794 | 589,794 |

Consolidated Cash Flow Statement for the Year Ended 31 December 2016

| | | 31.12.16 | 31.12.15 |
|---|------|-------------|---------------------|
| No | otes | £ | £ |
| Cash flows from operating activities | | | |
| Cash generated from operations | 1 | 4,444,611 | 4,564,574 |
| Interest paid | | (1,400) | - |
| Finance costs paid | | (274,850) | (274,850) |
| Tax paid | | (725,194) | (791,426) |
| Net cash from operating activities | | 3,443,167 | 3,498,298 |
| | | · | |
| Cash flows from investing activities | | (200.550) | (202,405) |
| Purchase of tangible fixed assets | | (328,558) | (283,495) |
| Purchase of investment property | | (1,094,028) | (445,526) |
| Sale of tangible fixed assets | | 28,624 | 60,270 |
| Interest received | | 3,936 | 13,732 |
| Net cash from investing activities | | (1,390,026) | (655,019) |
| Cash flows from financing activities | | | |
| Amount introduced by directors | | 67,875 | 1,412,476 |
| Amount withdrawn by directors | | (102,921) | (1,557,525) |
| Equity dividends paid | | (1,537,625) | (1,507,625) |
| Net cash from financing activities | | (1,572,671) | (1,652,674) |
| | | | |
| | | | |
| Increase in cash and cash equivalents | | 480,470 | 1,190,605 |
| Cash and cash equivalents at beginning of | | 5 000 045 | 4 002 240 |
| year | 2 | 5,993,945 | 4,803,340 |
| | | | |
| Cash and cash equivalents at end of year | 2 | 6,474,415 | 5,993,945 ====== |
| | | | |

Notes to the Consolidated Cash Flow Statement for the Year Ended 31 December 2016

1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

| 31.12.16 | 31.12.15 |
|-----------|---|
| £ | £ |
| 3,574,747 | 3,170,460 |
| 704,807 | 682,252 |
| 15,820 | 21,221 |
| 276,250 | 274,850 |
| (3,936) | (13,732) |
| 4,567,688 | 4,135,051 |
| (452,306) | 154,193 |
| (340,593) | 176,890 |
| 669,822 | 98,440 |
| 4,444,611 | 4,564,574 |
| | £ 3,574,747 704,807 15,820 276,250 (3,936) 4,567,688 (452,306) (340,593) 669,822 |

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Consolidated Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 December 2016

| | 31.12.16 | 1.1.16 |
|-----------------------------|----------------|-----------|
| Cash and cash equivalents | £ 6,474,415 | 5,993,945 |
| Year ended 31 December 2015 | | |
| | 31.12.15 | 1.1.15 |
| | £ | £ |
| Cash and cash equivalents | 5,993,945 | 4,803,340 |

Notes to the Consolidated Financial Statements

for the Year Ended 31 December 2016

1. STATUTORY INFORMATION

New Conveyor Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the General Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

New Conveyor Limited is a private company limited by shares incorporated in United Kingdom. The address of the registered office is given in the company information on page 3 of these financial statements.

The nature of the group operations and principle activities are the design and construction of conveyor belts and roller systems.

The parent company provides the property for the trading of one of its subsidiaries and invests in freehold property in the UK and Ireland.

The financial statements have been prepared in accordance with applicable accounting standards including Financial Reporting Standard 102 The Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The financial statements have been prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the company and rounded to the nearest £.

Turnover

Turnover, within the parent and subsidiaries Conveyor Units Limited and Bridge Bearings Limited, is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales tax.

The group recognises revenue when the amount of revenue and related cost can be reliably measured, it is probable and that the collectability of related receivables can be reasonably assured.

Goodwill

In order to comply with FRS 102, there was a change in accounting policy, upon adoption in 2015. Acquired goodwill was previously been written in equal instalments over a estimated useful life of 20 years, it is now written off in equal instalments over a period of 5 years.

Intangible assets

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Plant and machinery

- 15% on reducing balance

Fixtures and fittings

- 15% on reducing balance

Motor vehicles

- 25% on reducing balance

Investments in subsidiaries

Investments in subsidiary undertakings are recognised at cost less any provisions for permanent diminution in value.

Investment property

Investment property is shown at it's cost, where it is deemed to be fair value.

The property in which the subsidiaries trade has been reclassified in tangible fixed assets.

2. ACCOUNTING POLICIES - continued

Stocks

Stocks and work in progress are valued at the lower of cost and estimated selling price less costs to sell, after making due allowance for obsolete and slow moving items,

Cost is calculated using a first in, first out method and includes all purchase, transport and handling costs in bringing stocks to their present location and condition.

The group operates a first in first out approach to stock control.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Consolidated Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Research and development

Research expenditure is charged to the income statement in the year incurred.

Development expenditure is charged to the income statement in the year incurred unless it meets the recognition criteria for capitalisation.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to profit or loss in the period to which they relate.

Foreign currencies

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange prevailing at the accounting date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the contracted date. Exchange differences are taken into account in arriving at the operating result.

Page 16 continued...

2. ACCOUNTING POLICIES - continued

Business combinations

Acquisitions of subsidiaries are accounted for using the purchase method. The cost of the business combination is measured at the aggregate of the fair values (at the date of exchange) of assets given, liabilities incurred or assumed, and equity instruments issued by the group in exchange for control of the acquiree plus costs directly attributable to the business combination.

Any excess of the cost of the business combination over the acquirer's interest in the net fair value of the identifiable assets and liabilities is recognised as goodwill.

Financial instruments

Basic financial instruments are recognised at amortised cost using the effective interest method.

Debtors and creditors with no stated interest rate receivable or payable and under normal trading terms, are recorded at their transaction price.

3. TURNOVER

The turnover and profit before taxation are attributable to the one principal activity of the group.

An analysis of turnover by geographical market is given below:

| | | 31.12.16 £ | 31.12.15 £ |
|----|---|---------------|---------------|
| | United Kingdom | 13,207,883 | 12,245,199 |
| | Europe | 4,888,030 | 4,785,336 |
| | | 18,095,913 | 17,030,535 |
| 4. | EMPLOYEES AND DIRECTORS | | |
| •• | | 31.12.16 | 31.12.15 |
| | | £ | £ |
| | Wages and salaries | 4,762,179 | 3,940,482 |
| | Social security costs | 430,298 | 339,544 |
| | Other pension costs | 407,228 | 158,540 |
| | | 5,599,705 | 4,438,566 |
| | The average monthly number of employees during the year was as follows: | | |
| | | 31.12.16 | 31.12.15 |
| | Management and administration | 44 | 44 |
| | Production and selling | 119 | 103 |
| | | 163 | 147 |
| | | ==== | |

The average number of employees by undertakings that are proportionately consolidated during the year was 163.

| | 31.12.16 | 31.12.15 |
|--|-------------|----------|
| | £ | £ |
| Directors' remuneration | 444,739 | 171,503 |
| Directors' pension contributions to money purchase schemes | 240,350 | 12,191 |
| | | |

4. EMPLOYEES AND DIRECTORS - continued

The number of directors to whom retirement benefits were accruing was as follows:

| Money purchase schemes | 4 | 5 |
|------------------------|---|---|
| | | |

Two directors exercised share options during the year (2015 - three directors).

Information regarding the highest paid director for the year ended 31 December 2016 is as follows:

| | 31.12.10 |
|---|----------|
| | £ |
| Emoluments etc | 343,388 |
| Pension contributions to money purchase schemes | 233,650 |
| | |

Remuneration of the highest paid director for the year included termination payments for loss of office.

5. **OPERATING PROFIT**

The operating profit is stated after charging/(crediting):

| | | 31.12.16 | 31.12.15 |
|----|---------------------------------------|-----------|----------|
| | | £ | £ |
| | Hire of plant and machinery | 8,305 | 7,866 |
| | Other operating leases | 81,446 | 79,842 |
| | Depreciation - owned assets | 223,577 | 201,023 |
| | Loss on disposal of fixed assets | 15,820 | 21,221 |
| | Goodwill amortisation | 481,230 | 481,230 |
| | Auditors' remuneration | 19,415 | 16,539 |
| | Foreign exchange differences | (644,332) | (25,964) |
| | | | |
| 6. | AMOUNTS WRITTEN OFF INVESTMENTS | | |
| | | 31.12.16 | 31.12.15 |
| | | £ | £ |
| | Amounts w/o invs | 1,202 | _ |
| | | | |
| 7. | INTEREST PAYABLE AND SIMILAR EXPENSES | | |
| | | 31.12.16 | 31.12.15 |
| | | £ | £ |
| | Interest on unpaid tax | 1,400 | - |
| | A Preference Shares dividend | 100,000 | 100,000 |
| | B Preference Shares dividend | 174,850 | 174,850 |
| | | 276,250 | 274,850 |
| | | ====== | ====== |

8. TAXATION

Analysis of the tax charge

The tax charge on the profit for the year was as follows:

| | 31.12.16 | 31.12.15 |
|------------------------|----------|----------|
| _ | £ | £ |
| Current tax: | 907.176 | 760 222 |
| UK corporation tax | 807,176 | 769,323 |
| Corporation tax adjust | 2,382 | (1,651) |
| Total current tax | 809,558 | 767,672 |
| Deferred tax | (3,946) | 1,837 |
| Tax on profit | 805,612 | 769,509 |
| | | |

Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

| | 31.12.16 £ | 31.12.15 £ |
|---|---------------|---------------|
| Profit before tax | 3,574,747 | 3,170,460 |
| Profit multiplied by the standard rate of corporation tax in the UK of 20% (2015 - 20.090%) | 714,949 | 636,945 |
| Effects of: | | |
| Expenses not deductible for tax purposes | 54,987 | 55,701 |
| Depreciation in excess of capital allowances | 79,915 | 82,879 |
| Adjustments to tax charge in respect of previous periods | 2,382 | 2,365 |
| R&D Allowance | (26,867) | (28,593) |
| Patent Box | (36,454) | (25,950) |
| R&D Expenditure | 11,681 | 12,500 |
| Loss on Disposal of Assets | 5,097 | 4,297 |
| Rounding | - | 20 |
| Group relief | - | (94) |
| Deferred Tax Movement | (78) | 1,837 |
| Foreign subsidiary | - | 27,602 |
| Total tax charge | 805,612 | 769,509 |

9. INDIVIDUAL INCOME STATEMENT

As permitted by Section 408 of the Companies Act 2006, the Statement of Comprehensive Income of the parent company is not presented as part of these financial statements.

10. **DIVIDENDS**

| | 31.12.16 £ | 31.12.15 £ |
|--|---------------|---------------|
| Ordinary A shares shares of 1 each Interim | 600,000 | 600,000 |
| Ordinary B shares shares of 1 each Interim | 937,625 | 907,625 |
| | 1,537,625 | 1,507,625 |
| | | |

11. PENSION COSTS

The group operates a defined contribution pension scheme in respect of the employees and directors. The scheme and its assets are held by independent managers. The pension charge represents contributions due from the group and amounted to £166,878 (2015 £146,349).

12. FOREIGN EXCHANGE DIFFERENCES

During the year the group had foreign exchange gains of £644,332, (2015 £25,964) which were charged to the profit and loss account.

13. FINANCIAL INSTRUMENTS

Basic financial instruments are recognised at amortised cost using the effective interest method.

Debtors and creditors with no stated interest rate receivable or payable and under normal trading terms, are recorded at their transaction price.

14. RESEARCH AND DEVELOPMENT

Research expenditure is charged to the income statement in the year incurred.

Development expenditure is charged to the income statement in the year incurred unless it meets the recognition criteria for capitalisation.

15. INTANGIBLE FIXED ASSETS

Group

| | Goodwill £ |
|------------------------|---------------|
| COST | |
| At 1 January 2016 | |
| and 31 December 2016 | 3,332,691 |
| AMORRIGATION | |
| AMORTISATION | |
| At 1 January 2016 | 1,407,770 |
| Amortisation for year | 481,230 |
| At 31 December 2016 | 1,889,000 |
| . 1. 3. 2000 mod. 2010 | |
| NET BOOK VALUE | • |
| At 31 December 2016 | 1,443,691 |
| | |
| At 31 December 2015 | 1,924,921 |
| | |

15. INTANGIBLE FIXED ASSETS - continued

| Company | Goodwill |
|-----------------------|-----------|
| COST | £ |
| At 1 January 2016 | |
| and 31 December 2016 | 3,007,691 |
| AMORTISATION | |
| At 1 January 2016 | 1,082,770 |
| Amortisation for year | 481,230 |
| At 31 December 2016 | 1,564,000 |
| NET BOOK VALUE | |
| At 31 December 2016 | 1,443,691 |
| At 31 December 2015 | 1,924,921 |

16. TANGIBLE FIXED ASSETS

| \boldsymbol{c} | | | |
|------------------|----|---|---|
| v | ΓŪ | u | Ш |

| · | Freehold land and buildings £ | Plant and machinery £ | Fixtures and fittings £ | Motor vehicles £ | Totals £ |
|---------------------------|--|-----------------------|----------------------------------|------------------------|-------------|
| COST | | | | | |
| At 1 January 2016 | - | 3,278,639 | 603,767 | 388,800 | 4,271,206 |
| Additions | - | 130,434 | - | 198,124 | 328,558 |
| Disposals | - | - | - | (110,130) | (110,130) |
| Reclassification/transfer | 1,654,562 | | - | | 1,654,562 |
| At 31 December 2016 | 1,654,562 | 3,409,073 | 603,767 | 476,794 | 6,144,196 |
| DEPRECIATION | | | | | |
| At 1 January 2016 | - | 2,471,507 | 576,736 | 227,001 | 3,275,244 |
| Charge for year | - | 140,652 | 4,055 | 78,870 | 223,577 |
| Eliminated on disposal | | | | (65,686) | (65,686) |
| At 31 December 2016 | - | 2,612,159 | 580,791 | 240,185 | 3,433,135 |
| NET BOOK VALUE | | | | | |
| At 31 December 2016 | 1,654,562 | 796,914 ———— | 22,976 | 236,609 | 2,711,061 |
| At 31 December 2015 | _ | 807,132 | 27,031 | 161,799 | 995,962 |

16. TANGIBLE FIXED ASSETS - continued

17.

| Company | Freehold land and buildings £ | Plant and machinery £ | Totals £ |
|---|--|-----------------------|--------------------------------|
| COST Additions Reclassification/transfer | - 1,654,562 | 24,591 | 24,591 1,654,562 |
| At 31 December 2016 | 1,654,562 | 24,591 | 1,679,153 |
| DEPRECIATION Charge for year | - | 3,689 | 3,689 |
| At 31 December 2016 | - | 3,689 | 3,689 |
| NET BOOK VALUE At 31 December 2016 | 1,654,562 | 20,902 | 1,675,464 |
| FIXED ASSET INVESTMENTS | | | |
| Group | | | |
| | | | Shares in group undertakings £ |
| COST At 1 January 2016 Impairments | | | 1,208 (1,202) |
| At 31 December 2016 | | | 6 |
| NET BOOK VALUE At 31 December 2016 | | | 6 |
| At 31 December 2015 | | | 1,208 |
| Company | | | Shares in group undertakings |
| COST At 1 January 2016 and 31 December 2016 | | | £ 15,846,900 |
| PROVISIONS At 1 January 2016 and 31 December 2016 | | • | 9,999,999 |
| NET BOOK VALUE At 31 December 2016 | | - | 5,846,901 |
| At 31 December 2015 | | - | 5,846,901 |

17. FIXED ASSET INVESTMENTS - continued

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following:

Subsidiaries

| Conveyor Units Limited Registered office: United Kingdom Nature of business: Manufacturing Class of shares: | % holding | | |
|---|--------------|------------------------|---|
| Ordinary A | 100.00 | 31.12.16 | 31.12.15 |
| Aggregate capital and reserves Profit for the year | | £ 10,291,383 3,148,306 | £ 8,877,927 2,779,601 |
| Bridge Bearings Limited Registered office: United Kingdom | | | |
| Nature of business: Manufacturing | % | | |
| Class of shares: | holding | | |
| Ordinary A | 100.00 | 31.12.16 | 31.12.15 |
| | | £ | £ |
| Aggregate capital and reserves Profit for the year | | 3,524,609 377,344 | 3,157,265 223,893 |
| Tiont for the year | | ===== | ======================================= |
| Conveyor Units Hong Kong Limited Registered office: Hong Kong Nature of business: Manufacturing | | | |
| Class of shares: | % holding | | |
| Ordinary A | 80.00 | | |
| | | 31.12.16 £ | 31.12.15 £ |
| Aggregate capital and reserves | | (87,990) | (13,392) |
| Loss for the year | | (103,829) ——— | (3,873) |
| Ningbo Zhenghai Jian Tian Bearing Factory Registered office: | | | |
| Nature of business: Manufacturing | • | | |
| Class of shares: | % holding | | |
| Ordinary | 61.60 | 21.2.4 | 21.12.12 |
| | | 31.12.16 £ | 31.12.15 £ |
| Aggregate capital and reserves | | 290,255 | 290,255 |
| Loss for the year | | (138,012) ===== | (138,012) |

17. FIXED ASSET INVESTMENTS - continued

Bridge Management Services

Registered office:

Nature of business: Dormant

Class of shares: holding Ordinary 50.00

Aggregate capital and reserves $\begin{array}{ccc} 31.12.16 & 31.12.15 \\ \pounds & \pounds \\ 1,750 & 1,750 \\ \hline \end{array}$

The company is a subsidiary of Bridge Bearings Limited and is not included in the consolidation due to its dormant nature.

Bridge Plastics Limited

Registered office:

Nature of business: Dormant

Class of shares: holding Ordinary 99.00

Aggregate capital and reserves $\begin{array}{ccc} 31.12.16 & 31.12.15 \\ \pounds & \pounds \\ 100 & 100 \\ \hline \end{array}$

The company is a subsidiary of Bridge Bearings Limited and is not included in the consolidation due to its dormant nature.

Bridge Metal Treatments Limited

Registered office:

Nature of business: Dormant

Class of shares: holding Ordinary A 99.00

Aggregate capital and reserves $\begin{array}{ccc} 31.12.16 & 31.12.15 \\ \pounds & \pounds \\ 100 & 100 \\ \hline \end{array}$

The company is a subsidiary of Bridge Bearings Limited and is not included in the consolidation due to its dormant nature.

Conveyor Rollers(Bridge) Limited

Registered office:

Nature of business: Dormant

Class of shares: holding Ordinary A 99.99

Aggregate capital and reserves $\begin{array}{ccc} 31.12.16 & 31.12.15 \\ \pounds & \pounds \\ 12,000 & 12,000 \\ \hline \end{array}$

The company is a subsidiary of Bridge Bearings Limited and is not included in the consolidation due to its dormant nature.

Page 24 continued...

17. FIXED ASSET INVESTMENTS - continued

The investment in non trading subsidiaries of Bridge Bearings Ltd has been impaired to nil value during the year.

18. INVESTMENT PROPERTY

| _ | M 011 | |
|---|--------------|---|
| U | rou | U |

| | Total £ |
|---------------------------|-------------|
| FAIR VALUE | |
| At 1 January 2016 | 4,181,386 |
| Additions | 1,094,028 |
| Reclassification/transfer | (1,654,562) |
| At 31 December 2016 | 3,620,852 |
| NET BOOK VALUE | |
| At 31 December 2016 | 3,620,852 |
| At 31 December 2015 | 4,181,386 |
| • | |
| Company | Total |
| | £ |
| FAIR VALUE | |
| At 1 January 2016 | 4,181,386 |
| Additions | 1,094,028 |
| Reclassification/transfer | (1,654,562) |
| At 31 December 2016 | 3,620,852 |
| NET BOOK VALUE | |
| At 31 December 2016 | 3,620,852 |
| At 31 December 2015 | 4,181,386 |
| At 31 December 2013 | 4,181,380 |

The original property, used by Conveyor Units Limited, a subsidiary of the company, is included at its cost price on purchase of £1,654,562. This property was recategorised as land and buildings during the year.

The 2013 investment property valued at £655,280 was valued on an arm's length basis by Raymond O'Neill MSCSI MRICS of Sherry FitzGerald O'Neill, Western Road, Clonakilty, Co Cork on 15th August 2013.

The investment property additions during 2014 amounting to £1,426,018 were recorded at their cost price when acquired during the year.

The investment property additions during 2015, amounting to £444,316 have also been recorded at their cost price when acquired having been subject to independent valuation prior to purchase.

The new property additions in 2016 amounting to £1,094,028 have been recorded at cost which is to be considered to be fair value at the end of the financial year.

The directors consider the original costs are equivalent to their fair valuations at the year end date. The directors believe that in the current property market they are not likely to have changed materially.

19. STOCKS

| | Gr | oup |
|------------------|-----------|-----------|
| | 31.12.16 | 31.12.15 |
| | £ | £ |
| Finished goods | 1,199,706 | 1,013,176 |
| Raw materials | 934,709 | 707,211 |
| Work-in-progress | 273,229 | 234,951 |
| | 2,407,644 | 1,955,338 |
| | | |

20. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| Group | | Company | |
|-----------|--|--|--|
| 31.12.16 | 31.12.15 | 31.12.16 | 31.12.15 |
| £ | £ | £ | £ |
| 2,951,277 | 2,847,577 | - | - |
| 7,523 | 5,146 | - | - |
| 420,500 | 489,375 | 4,500 | 6,750 |
| 139,031 | 357,772 | 2,250 | 2,250 |
| 320,096 | 111,495 | _ | - |
| 3,838,427 | 3,811,365 | 6,750 | 9,000 |
| | 31.12.16 £ 2,951,277 7,523 420,500 139,031 320,096 | 31.12.16 £ £ 2,951,277 2,847,577 7,523 5,146 420,500 489,375 139,031 357,772 320,096 111,495 | 31.12.16 31.12.15 31.12.16 £ £ £ 2,951,277 2,847,577 - 7,523 5,146 - 420,500 489,375 4,500 139,031 357,772 2,250 320,096 111,495 - |

21. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | Group | | Company | |
|------------------------------------|-----------|-----------|-----------|-----------|
| | 31.12.16 | 31.12.15 | 31.12.16 | 31.12.15 |
| | £ | £ | £ | £ |
| Trade creditors | 1,503,233 | 949,534 | - | 1 |
| Amounts owed to group undertakings | 12,210 | 12,209 | 3,064,529 | 1,838,289 |
| Tax | 317,512 | 451,889 | - | - |
| Social security and other taxes | 353,030 | 241,785 | (3,242) | - |
| Other creditors | 3,166 | 861 | 3,166 | - |
| Directors' current accounts | 221,814 | 325,735 | <u>-</u> | - |
| Accruals and deferred income | 127,931 | 152,473 | 4,250 | 2,500 |
| | 2,538,896 | 2,134,486 | 3,068,703 | 1,840,790 |
| | | | | |

22. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

| | Group | | Company | |
|---------------------------------|-----------|-----------|-----------|-----------|
| | 31.12.16 | 31.12.15 | 31.12.16 | 31.12.15 |
| | £ | £ | £ | £ |
| Preference shares (see note 23) | 8,994,000 | 8,994,000 | 8,994,000 | 8,994,000 |
| | | | | |

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

23. LOANS

An analysis of the maturity of loans is given below:

| | ٠. | Group | | Company | |
|--|---------------|---------------|---------------|---------------|--|
| | 31.12.16 £ | 31.12.15 £ | 31.12.16 £ | 31.12.15 £ | |
| Amounts falling due between one and two years: | | | | | |
| Preference shares | 8,994,000 | 8,994,000 | 8,994,000 | 8,994,000 | |

Preference shares within creditors above consist of 2,000,000 Redeemable A Preference shares and 6,994,000 Redeemable B Preference shares. Dividends are voted upon these shares at fixed rates.

The shares are redeemable at the option of the holder within a 30 day notice period.

The holder of the A and B preference shares, Mr EW Toye, has given an undertaking not to redeem these shares within the next 12 months and hence they are classified as amounts due after one year.

Dividends were paid of 5p per each A preference share and 2.5p per each B preference share.

24. LEASING AGREEMENTS

Operating leases, for which the company acts as a lessor, primarily relate to the lease of investment property to a number of commercial tenants.

Total future minimum lease payments receivable under non-cancellable operating leases are as follows:

| | 2016 | 2015 |
|--|------|---------|
| Not later than one year | £ - | £6,001 |
| Later than one and not later than five years | £ - | £32,400 |
| Total | £ - | £38,401 |

The following commitments are due in respect of non cancellable operating lease commitments within 5 years for the rent of the buildings £588,653 (2015: £753,496)

25. PROVISIONS FOR LIABILITIES

| | Group | | Company | |
|--------------------------------|-----------------|----------|----------|----------|
| | 31.12.16 | 31.12.15 | 31.12.16 | 31.12.15 |
| | £ | £ | £ | £ |
| Deferred tax | | | | |
| Accelerated capital allowances | 105,023 | 108,969 | 199 | 8,848 |
| | ==== | | | <u>=</u> |
| Group | | | | |
| • | | | | Deferred |
| | | | | tax |
| | | | | £ |
| Balance at 1 January 2016 | | | | 108,969 |
| Provided during year | | | | (3,946) |
| D. I. (21 December 2016) | | | | 105 022 |
| Balance at 31 December 2016 | | | | 105,023 |
| | | | | |

25. PROVISIONS FOR LIABILITIES - continued

26.

27.

At 31 December 2016

| PROVISIO | ONS FOR LIABILITIES - continued | | | |
|------------------------------|---------------------------------|-------------|------------|---|
| Company | | | | , |
| | | | | Deferred tax |
| | | | | £ |
| Balance at Provided d | 1 January 2016 | | | 8,848 (8,649) |
| | | | | |
| Balance at | 31 December 2016 | | | |
| CALLED | UP SHARE CAPITAL | | | |
| Allotted, is | sued and fully paid: | | | |
| Number: | Class: | Nominal | 31.12.16 | 31.12.15 |
| 6,000 | Ordinary A shares | value: I | £ 6,000 | £ 6,000 |
| 4,000 | Ordinary B shares | 1 | 4,000 | 4,000 |
| | | | 10,000 | 10,000 |
| | | | | ==== |
| RESERVE | ES | | | |
| Group | | | | |
| | | | | Retained |
| | | | | earnings £ |
| | 2016 | | | |
| At 1 Januar Profit for th | | | | 7,567,443 2,783,513 |
| Dividends | J | | | (1,537,625) |
| At 31 Dece | ember 2016 | | | 8,813,331 |
| 711 5000 | MIOCI 2010 | | | ======================================= |
| Company | | | | |
| | • | | | Retained |
| | | | | earnings £ |
| | | | | |
| At 1 Januar Profit for th | | | | 1,142,537 974,882 |
| Dividends | 10 5041 | | | (1,537,625) |
| | | | | |

579,794

28. NON-CONTROLLING INTERESTS

Minority Interests relate to the 20% shareholding of Conveyor Units Hong Kong and the 38.4% shareholding of Ningbo Zhenghai Jian Tian Bearing Factory held by non controlling parties.

| | | Share Capital | Profit & Reserve | s Total | |
|-----|---|---------------|--------------------|------------------|-----------|
| | Conveyor Units Hong Kong Ningbo Zhenghai Jian Tian Bearing Factory | 3 98,501 | 17,598 (52,444) | 17,601 46,057 | |
| | | 98,504 | (34,846) | 63,658 | = |
| 29. | CAPITAL COMMITMENTS | | | 31.12.16 | 31.12.15 |
| | Contracted but not provided for in the financial statements | | | £ | £ 597,062 |

Group

As well as this the subsidiary, Conveyor Units Limited had commitments at the balance sheet date amounting to £64,150 which related to the purchase of plant and machinery taking place after the balance sheet date but contracted before this date.

30. DIRECTORS' ADVANCES, CREDITS AND GUARANTEES

The following advances and credits to directors subsisted during the years ended 31 December 2016 and 31 December 2015:

| | 31.12.16 | 31.12.15 |
|--------------------------------------|-------------|----------|
| | £ | £ |
| R P Hickman | | |
| Balance outstanding at start of year | 65,125 | 65,125 |
| Amounts advanced | 115,625 | - |
| Amounts repaid | (115,000) | - |
| Amounts written off | - | - |
| Amounts waived | - | - |
| Balance outstanding at end of year | 65,750 | 65,125 |
| | | |
| I A Bytheway | | |
| Balance outstanding at start of year | 65,125 | 65,125 |
| Amounts advanced | 115,625 | - |
| Amounts repaid | (115,000) | - |
| Amounts written off | - | - |
| Amounts waived | - | - |
| Balance outstanding at end of year | 65,750 | 65,125 |
| • | | |

30. DIRECTORS' ADVANCES, CREDITS AND GUARANTEES - continued

| P J Roberts | • | |
|---|-----------|---------------|
| Balance outstanding at start of year | 70,125 | 70,125 |
| Amounts advanced | 110,000 | ~ |
| Amounts repaid | (180,125) | - |
| Amounts written off | - | - |
| Amounts waived | - | - |
| Balance outstanding at end of year | - | 70,125 |
| | | , |
| B J E Toye | | |
| Balance outstanding at start of year | 289,000 | - |
| Amounts advanced | 115,000 | 404,000 |
| Amounts repaid | (115,000) | (115,000) |
| Amounts written off | - | - |
| Amounts waived | - | - |
| Balance outstanding at end of year | 289,000 | 289,000 |
| - · · · · · · · · · · · · · · · · · · · | | |

The Director's loan account balances for each of the Directors Mr I A Bytheway and Mr R P Hickman are represented by £2,250 (2015 - £2,250) advanced from New Conveyor Limited and £63,500 (2015 - £62,875) advanced from Conveyor Units Limited.

The Director's loan account balance for Mr P J Roberts is nil (2015 - £2,250) advanced from New Conveyor Limited and nil (2015 - £67,875) advances from Conveyor Units Limited.

The Director's loan account balance for Mr B J E Toye relates wholly to amounts advanced from Conveyor Units Limited.

All director loan balances are interest free, have no fixed repayment terms and are repayable on demand.

31. RELATED PARTY DISCLOSURES

During the year, total dividends of £1,507,625 (2015 - £1,507,625) and preference dividends of £274,850 (2015 - £274,850) were paid to the directors.

Investment property of £694,691 was purchased at an arms length third party valuation from director Mr E W Toye during the year.

Those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, are the directors, whose remuneration is disclosed in note 4.

32. ULTIMATE CONTROLLING PARTY

The controlling party is E W Toye.