Company Number: 07451660

WEALD OF KENT GRAMMAR SCHOOL ACADEMY TRUST GOVERNORS' REPORT AND FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 AUGUST 2011

SATURDAY

A31 14/04/2012 COMPANIES HOUSE #173

REFERENCE AND ADMINISTRATIVE DETAILS OF THE ACADEMY, ITS GOVERNORS AND ADVISORS

Governors (Trustees):

Name Directors	Position	Appointed	Name Parent Governors	Position	Appointed
David Bower	Chairman	1/2/2011			
	Director (LA)		Paul Martin	Resp Officer	1/2/2011
Timothy	Finance Committee	1/2/2011		Governor	
French*	Director (Community)		David Hacon	Governor	1/2/2011
Mark Hewett*	Finance Committee	1/2/2011	Peter Holloway	Governor	1/2/2011
	Director (Parent)		Anna Linley	Governor	1/2/2011
Staff Governo			Claire Songhurst	Governor	1/2/2011
Maureen	Headteacher	1/2/2011	Malcolm Yates	Governor	1/2/2011
Johnson	Governor		Community / LA G		1/2/2011
Jane	Teaching Staff	1/2/2011	_		41010044
Collins*	Governor	10/10/11	Brian Buck	Governor	1/2/2011
Amanda	Teaching Staff	1/12/11	Rachel Davies	Governor	1/2/2011
Cross#	Governor		Sue Fortune	Governor	1/2/2011
Terry	Support Staff	1/12/11	Mary Mallett [*]	Governor	1/2/2011 -
Norton#	Governor		•		5/7/11
 * members of the Finance Committee ^ two Governors have retired # two new governors were appointed 			Ed Metcalf	Governor	1/2/2011
			All Governors listed above were appointed as Directors on 17/11/2011		

Company Secretary:

Senior Managers:

Registered Office

Headteacher
Deputy Headteacher
Director of Resources

Assistant Headteachers

Company Registration Number

Auditors:

Bankers:

Solicitors:

Surveyors (Land):

Surveyors (Buildings):

Clair Wilkins (Appointed 1/2/2011)

Maureen Johnson Ralph Butcher Clair Wilkins

Sue Rumens, Sophie Clark, Sarah Forde

Tudeley Lane, Tonbridge, Kent TN9 2JP

7451660 (England and Wales)

Williams Giles Limited

Chartered Accountants and Registered Auditors 12 Conqueror Court, Sittingbourne, Kent ME10 5BH

Lloyds TSB, Tonbridge (309863) Branch,

PO Box 1000 BX1 1LT

Thomson, Snell and Passmore

3 Lonsdale Gardens, Tunbridge Wells, Kent TN1 1NX

Howard Camfield

DVS, 2 St Anne's Road, Eastbourne BN21 3LG

Watts Group PLC

1 Great Tower Street, London EC3R 5AA

REPORT OF THE GOVERNORS FOR THE PERIOD FROM 1 FEB 2011 TO 31 AUG 2011

The Governors present their report together with the financial statements of the charitable company for the period from 25 November 2010, the date of incorporation of the company, to 31 August 2011. The company commenced its activity as an Academy on 1 February 2011. The report has been prepared in accordance with Part VI of the Charities Act 1993.

The financial statements have been prepared in accordance with the accounting policies on pages 14 to 16 of the attached financial statements, and comply with the charitable company's memorandum and articles of association, the Companies Act 2006, and the requirements of the Statement of Recommended Practice "Accounting and Reporting by Charities" as issued in March 2005 ('SORP 2005')

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The Academy is a company limited by guarantee with no share capital (registration no 7451660). The charitable company's memorandum and articles of association are the primary governing documents of the Academy. The articles of association require the members of the charitable company to appoint at least four Governors to be responsible for the statutory and constitutional affairs of the charitable company and the management of the Academy.

Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before he/she ceases to be a member

Governors

The Governors are directors of the charitable company for the purposes of the Companies Act 2006 and trustees for the purposes of charity legislation

The term of office for any governor is four years, excluding the Headteacher Subject to remaining eligible to be a particular type of governor or being eligible to become another type of governor, any governor may stand for re-appointment or re-election

The Governors who were in office at 31 August 2011 and served throughout the period, except where shown are listed on page 1

During the period under review the Governors held 3 full governing body meetings, 6 strategy group meetings and the finance monitoring pairs met regularly throughout the period with the Director of Resources and Finance Manager — In addition there was a full day's facilitated training with all Governors covering Ofsted Inspections in February 2011 Solicitors, Thomson, Snell and Passmore also attended a governing body meeting in November 2010 to explain the duties of the governing body prior to and following conversion to academy status

The training and induction provided for new Governors will depend on their existing experience Where necessary induction will provide training on charity and educational legal and financial matters All new Governors will be given a tour of the Academy and the chance to meet with staff and students. All Governors are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their role as Governors. As there are normally only two or three new Governors a year, induction tends to be done informally and is tailored specifically to the individual

REPORT OF THE GOVERNORS FOR THE PERIOD FROM 1 FEB 2011 TO 31 AUG 2011

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Responsibilities of the Governors

Company law requires the Governors to prepare financial statements for each financial period, which give a true and fair view of the state of affairs of the charitable company at the end of the financial period and of its incoming resources and application of resources, including its income and expenditure, for the financial period. In preparing financial statements giving a true and fair view, the Governors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation

The Governors are responsible for keeping proper accounting records which disclose with reasonable accuracy the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Governors are responsible for the maintenance and integrity of the charitable company's website

The Governors confirm that so far as they are aware, there is no relevant audit information of which the charitable company's auditors are unaware. They have taken all the steps that they ought to have taken as Governors in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information

Organisational Structure

The structure of the Academy consists of three levels the Governors, the Senior Leadership Group and the Management Team. The aim of this structure is to devolve responsibility and encourage involvement in decision making at all levels.

The Governors are responsible for setting general policy, adopting an annual plan and budget, monitoring the Academy by the use of budgets and making major decisions about the direction of the Academy, capital expenditure and senior staff appointments

The Senior Leadership Group comprises the Headteacher, the Deputy Headteacher, the Director of Resources and three Assistant Headteachers. These leaders control the Academy at an executive level implementing the policies laid down by the Governors and reporting back to them. As a group the Senior Leaders are responsible for the authorisation of spending within agreed budgets and the appointment of staff. The appointment boards for posts in the Management Team always contain a Governor. Some spending control is devolved to members of the Management Team, with limits above which a Senior Manager must countersign.

The Management Team comprises the Senior Leadership Group, four Senior Directors of Standards, one Senior Director of Development, three Directors of Standards, three Directors of Development and twelve Assistant Directors of Standards. These managers are responsible for the day to day operation of the Academy, in particular organising the teaching staff, facilities and students

REPORT OF THE GOVERNORS FOR THE PERIOD FROM 1 FEB 2011 TO 31 AUG 2011

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Risk management

The Governors have assessed the major risks to which the Academy is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the Academy, and its finances. The Governors have implemented a number of systems to assess risks that the school faces, especially in the operational areas (e.g. in relation to teaching, health and safety, bullying and school trips) and in relation to the control of finance. They have introduced systems, including operational procedures (e.g. vetting of new staff and visitors, supervision of school grounds) and internal financial controls (see below) in order to minimise risk. Where significant financial risk still remains they have ensured they have adequate insurance cover. The Academy has an effective system of internal financial controls and this is explained in more detail in the following statement.

Statement on the system of internal finance control

As Governors, we acknowledge we have overall responsibility for ensuring that the Academy has an effective and appropriate system of control, financial and otherwise. We are also responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Academy and enable us to ensure the financial statements comply with the Companies Act. We also acknowledge responsibility for safeguarding the assets of the Academy and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and to provide reasonable assurance that -

- The Academy is operating efficiently and effectively,
- Its assets are safeguarded against unauthorised use or disposition,
- The proper records are maintained and financial information used within the Academy or for publication is reliable,
- The Academy complies with relevant laws and regulations

The Academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the governing body,
- regular reviews by the Finance and Resources Monitoring Pair of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes,
- setting targets to measure financial and other performance,
- clearly defined purchasing (asset purchase or capital investment) guidelines
- · delegation of authority and segregation of duties,
- identification and management of risks

In addition, the Governors have considered the guidance for directors of public listed companies contained within the Turnbull Report. They believe that although it is not mandatory for the Academy it should, as a publicly funded body, adopt these guidelines as best practice. Accordingly they have

- set policies on internal controls which cover the following
 - · the type of risks the Academy faces,
 - the level of risks which they regard as acceptable,
 - · the likelihood of the risks materialising,
 - the Academy's ability to reduce the incidence and impact on the Academy's operations
 of risks that do materialise.
 - the costs of operating particular controls relative to the benefits obtained,

REPORT OF THE GOVERNORS FOR THE PERIOD FROM 1 FEB 2011 TO 31 AUG 2011

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

Statement on the system of internal finance control (continued)

- clarified the responsibility of the Management Team to implement the Governors' policies and to identify and evaluate risks for the Governors' consideration,
- explained to employees that they have responsibility for internal control as part of their accountability for achieving objectives,
- embedded the control system in the Academy's operations so that it becomes part of the culture of the Academy.
- developed systems to respond quickly to evolving risks arising from factors within the Academy and to changes in the external environment, and
- included procedures for reporting failings immediately to appropriate levels of management and the Governors together with details of corrective action being undertaken

The Governors have considered the need for a specific internal audit function and have decided not to appoint an internal auditor. However, the Governors have appointed Paul Martin, a governor, as Responsible Officer (RO). The RO's role includes giving advice on financial matters and performing a range of checks on the Academy's financial systems. On a quarterly basis, the RO reports to the governing body on the operation of the systems of control and on the discharge of the governing body's financial responsibilities.

These arrangements can provide only reasonable and not absolute assurance that assets are safeguarded, transactions are authorised and properly recorded, and that material errors or irregularities are either prevented or would be detected within a timely period

OBJECTIVES AND ACTIVITIES

Objects, aims and objectives

The principal object and activity of the charitable company is the operation of the Weald of Kent Grammar School Academy to provide education for students of different abilities between the ages of 11 and 19

In accordance with the articles of association the charitable company has adopted a "Scheme of Government" approved by the Secretary of State for Education and Skills. The Scheme of Government specifies, amongst other things, the basis for admitting students to the Academy, the catchment area from which the students are drawn, and that the curriculum should comply with the substance of the national curriculum

The main objectives of the Academy during the period from 1 February 2011 to 31 August 2011 are summarised below

- to ensure that every student enjoys the same high quality education in terms of resourcing, tuition and care.
- to raise the standard of educational achievement of all pupils,
- to promote a responsible attitude to the health and well being of students,
- to improve the effectiveness of the Academy by keeping the curriculum and organisational structure under continual review,
- to provide value for money for the funds expended,
- to comply with all appropriate statutory and curriculum requirements,
- to maintain close links with industry and commerce, and
- to conduct the Academy's business in accordance with the highest standards of integrity, probity and openness

REPORT OF THE GOVERNORS FOR THE PERIOD FROM 1 FEB 2011 TO 31 AUG 2011

OBJECTIVES AND ACTIVITIES (continued)

Strategies and activities

The Academy's main strategy is encompassed in its mission statement which is for all students to achieve "Academic Excellence, Personal Success" Activities provided include

- tuition and learning opportunities for all students to attain the best possible academic qualifications
- training opportunities for all staff (retaining Investors in People)
- a large variety of education visits for all subjects and in particular Modern Foreign Languages
- secondments and placing of students with commercial partners
- a programme of sporting and after school leisure activities for all students
- a system of after school clubs to allow students to explore a variety of extra-curricular activities
- work experience, work shadow days and a careers advisory service to help students move on to higher education or obtain employment

Equal opportunities policy

The Governors recognise that equal opportunities should be an integral part of good practice within the workplace. The Academy aims to establish equal opportunity in all areas of its activities including creating a working environment in which the contribution and needs of all people are fully valued.

Disabled persons

Lifts, ramps and disabled toilets are installed and door widths are adequate to enable wheelchair access to all the main areas of the Academy. The policy of the Academy is to support recruitment and retention of students and employees with disabilities. The Academy does this by adapting the physical environment, by making support resources available and through training and career development.

ACHIEVEMENTS AND PERFORMANCE

Total students for the period from 1 February 2011 to 31 August 2011 numbered 1079 (annualised) and the Academy has a full complement in all year groups. The Academy will continue to admit 150 students each year, additional students may be accepted following appeal.

Examination results for the 2011 academic year were excellent

- At A2, candidates achieved an average of 878 points per candidate (2010 average 833 2)
- There was a 99 5% pass rate (2010 99 5%), with only 2 students failing to pass all of their subjects
- 71 5% of grades were A*-B (2010 65 9%)
- At AS level there was a 97 1% pass rate (2010 98 1%), with 32 9% Grade A (2010 25 6%)
- At GCSE 99 3% of grades were A*-C (2010 97 4%) and 99 3% of students achieved 5 or more passes at this level (2010 97 4%) including English and Maths

A full range of National Curriculum subjects at Key Stage Three are offered. The core curriculum consists of English Language and Literature, Double Mathematics, Double Science, RE, ICT and a Language at GCSE. The GCSE curriculum also offers Drama, Music, PE, Art, Resistant Materials, Graphics, Food, History, Geography, Business Studies, French, German, Spanish and Japanese as Option subjects. At AS and A2 level the curriculum choices comprise. Art, Biology, Chemistry, Dance, Economics and Business, English Language, English Literature, French, Further Mathematics, Geography, German, History, Japanese, Mathematics, Media Studies, Music, Philosophy and Ethics, Physical Education, Physics, Product Design, Psychology, Sociology, Spanish and Theatre Studies.

REPORT OF THE GOVERNORS FOR THE PERIOD FROM 1 FEB 2011 TO 31 AUG 2011

ACHIEVEMENTS AND PERFORMANCE (continued)

An Extended Project at Level 3 and the AQA Baccalaureate qualification are available to our Sixth Form students

Every Year 9 student undertakes a Work Shadow day All Year 10 students undertake a week's work experience Students in the Sixth Form who wish to study Veterinary Studies, Medicine or Law undertake relevant work experience

To ensure that standards are continually raised the Academy

- operates a programme of observation of lessons,
- · carries out routine, rigorous and robust monitoring of faculty areas and student cohorts,
- undertakes a comparison of results from entry to Key Stage 3 to GCSE and from GCSE to A level to assess the added value

The Academy also structures its performance management and staff development programmes so that they specifically meet both the needs of staff and the organisation

The Academy has extensive community involvement and raised £2,673 for charity last year

FINANCIAL REVIEW

Financial report for the period

Most of the Academy's income is obtained from the DfE in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the DfE during the period from 1 February 2011 to 31 August 2011 and the associated expenditure are shown as restricted funds in the statement of financial activities.

During the period from 1 February 2011 to 31 August 2011, total expenditure of £3,345,280 was more than covered by YPLA funding together with other incoming resources. The excess of income over expenditure for the period was £252,455 excluding the exceptional donation regarding the fixed assets acquired on conversion.

At 31 August 2011 the net book value of fixed assets was £17,980,825 and movements in tangible fixed assets are shown in note 16 to the financial statements. The assets were used exclusively for providing education and the associated support services to the students of the Academy

Reserves policy and financial position

Reserves policy

The Governors review the reserve levels of the Academy annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves. The Governors have determined that the appropriate level of free reserves should be equivalent to a month's expenditure. The reason for this is to provide sufficient working capital to cover delays between spending and receipt of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance. The academy's current level of free reserves (total funds less the amount held in fixed assets and restricted funds) is £271,555. The Academy intends to continue building up free reserves.

REPORT OF THE GOVERNORS FOR THE PERIOD FROM 1 FEB 2011 TO 31 AUG 2011

FINANCIAL REVIEW (continued)

Financial position

The Academy held fund balances at 31 August 2011 of £17,747,177 comprising £18,063,622 of restricted funds and £271,555 of unrestricted general funds and a pension reserve deficit of £588,000 The restricted funds total of £17,475,622 includes the fixed asset fund balance of £17,856,826

The pension reserve deficit of £588,000 all relates to the Local Government Pension Scheme. The Scheme trustees are responsible for managing the assets of the Scheme and for determining the portfolio of investments and levels of contributions required in order to eliminate the deficit. A detailed analysis of the Scheme is provided in note 29 to the financial statements.

PLANS FOR FUTURE PERIODS

The Academy will continue to make a positive difference in the education we deliver, by successfully creating opportunities for our students across all Key Stages to achieve high academic results whilst still affording them a platform to extend their personal qualities, talents and interests. We believe both to be essential to enjoy a successful adult life and to open doors to the careers to which they aspire

In 2011 our students achieved record results at both GCSE and A level, but we are not complacent We insist that considered investment in training and pedagogical based initiatives plus our commitment to the Brook Teaching School Alliance is at the heart of our strategic planning to ensure the learning experience for our students moves with the times whilst maintaining the traditions of good manners, discipline and respect for others. Working supportively alongside parents and students we believe is essential to our aim of continuing to provide an outstanding education both for the students who join the school in Year 7 but also those that commence their education post 16 in our coeducational Sixth Form

AUDITORS

The auditors, Williams Giles Limited, are willing to continue in office and a resolution to appoint them will be proposed at the annual general meeting

The report of the Governors was approved by the Governors on 12 December 2011 and signed on their behalf by

David Bower Chairman Maureen Johnson Headteacher

Independent Auditor's Report to the members of Weald of Kent Grammar School Academy Trust

We have audited the financial statements of Weald of Kent Grammar School Trust for the period ended 31 August 2011 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)] and the Annual Accounts Direction 2010/11 issued by the Young People's Learning Agency

This report is made solely to the Academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy and its members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of governors and auditor

As explained more fully in the Statement of Governors' Responsibilities [set out on page 3], the governors (who are also the directors of the academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's [(APB's)] Ethical Standards for Auditors

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the academy's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the governors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Governors' Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the academy's affairs as at 31 August 2011, and of its
 incoming resources and application of resources, including its income and expenditure, for the
 period then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Annual Accounts Direction 2010/11 issued by the Young People's Learning Agency

Independent Auditor's Report to the members of Weald of Kent Grammar School Academy Trust (continued)

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Governors' Annual Report for the financial period for which the financial statements are prepared is consistent with the financial statements

Opinion on other matter prescribed by the academy's funding agreement with the Secretary of State for Education

In our opinion grants made by the Young People's Learning Agency have been applied for the purposes intended

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us, or
- · the financial statements are not in agreement with the accounting records and returns, or
- · certain disclosures of governors' remuneration specified by law are not made, or
- · we have not received all the information and explanations we require for our audit

A C. Crawford FCA (Senior Statutory Auditor)

For and on behalf of Williams Giles

Chartered Accountants and Statutory Auditors

5 Conqueror Court

Sittingbourne

Kent

ME10 5BH

Date 12 December 2011

Statement of Financial Activities for the period ended 31 August 2011

(including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted Funds £	Restricted General Funds £	Restricted Fixed Asset Funds £	Total 2011 £
Incoming resources					
Incoming resources from					
generated funds					
Voluntary income	3	110,532	-	136,000	246,532
Exceptional Donation	3	-	-	18,104,722	18,104,722
Activities for generating funds	4	14,529	-	-	14,529
Investment income	5	1,611	-	-	1,611
Incoming resources from					
charitable activities					
Funding for the Academy's					
educational operations	6	142,530	2,961,223	81,394	3,185,147
Other incoming resources	7	149,916	-		149,916
Total incoming resources		419,118	2,961,223	18,322,116	21,702,457
Resources expended Charitable activities					
Academy's educational operations	9	122,563	2,729,035	·	3,066,833
Development costs	10	-	-	250,055	250,055
Governance costs	11		28,392		28,392
Total resources expended	8	122,563	2,757,427	465,290	3,345,280
Net incoming resources before other recognised gains and losses		296,555	203,796	17,856,826	18,357,177
Other recognised gains and losses					
Refund of overpaid grant	12	(25,000)		-	(25,000)
Pension scheme liability	29	-	(597,000)	-	(597,000)
Actuarial gains on defined benefit			, ,		,
pension schemes	20,29		12,000		12,000
Total funds carried forward at 31 August 2011		271,555	(381,204)	17,856,826	17,747,177

All of the Academy's activities derive from operations acquired during the period

A Statement of Total Recognised Gains and Losses is not required as all gains and losses are included in the Statement of Financial Activities

WEALD OF KENT GRAMMAR SCHOOL ACADEMY TRUST Balance Sheet as at 31 August 2011

Notes 16	2011 £ 17,980,825
17	268,763 611,425 880,188
18	(354,471) 525,717
	18,506,542
19	(171,365)
29	18,335,177 (588,000) 17,747,177
20 20 20	17,856,826 206,796 (588,000) 17,475,622
20	218,146 53,409 271,555
	16 17 18 19 29 20 20 20

The financial statements on pages 11 to 27 were approved by the Governors, and authorised for issue on 12 December 2011 and signed on their behalf by

David Bower Chairman

Maureen Johnson Headteacher

WEALD OF KENT GRAMMAR SCHOOL ACADEMY TRUST Cash Flow Statement for the period ended 31 August 2011

		2011 £
Net cash inflow from operating activities	23	700,010
Returns on investments and servicing of finance	24	1,611
Capital expenditure	25	(90,196)
Increase in cash in the year	26	611,425
	_	
Net funds at 31 August 2011	_	611,425

1 Statement of Accounting Policies

Basis of accounting

The financial statements have been prepared under the historic cost convention in accordance with applicable United Kingdom Accounting Standards, the Charity Commission "Statement of Recommended Practice Accounting and Reporting by Charities" ("SORP 2005"), the Academies Accounts Direction issued by the YPLA and the Companies Act 2006. A summary of the principal accounting policies, which have been applied consistently, except where noted, is set out below

Incoming resources

Grants receivable

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Sponsorship income

Sponsorship income provided to the Academy which amounts to a donation is recognised in the Statement of Financial Activities in the period in which it is receivable, where there is certainty of receipt

Donations

Donations are recognised on a receivable basis where there is certainty of receipt and the amount can be reliably measured

Other income

Other income, including the hire of facilities, is recognised in the period it is received and to the extent the goods have been provided or on completion of the service

Donated services and gifts in kind

The value of donated services and gifts in kind provided to the Academy are recognised at their open market value in the period in which they are receivable as incoming resources, where the benefit to the Academy Trust can be reliably measured. An equivalent amount is included as expenditure under the relevant heading in the Statement of Financial Activities, except where the gift in kind was a fixed asset in which case the amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Academy Trust's policies

Resources expended

All expenditure is recognised in the period in which a liability is incurred and has been classified under headings that aggregate all costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use other support costs are allocated based on the spread of staff costs.

Costs of generating funds

These are incurred in attracting voluntary income, and those incurred in trading activities that raise funds

Charitable activities

These are costs incurred on the Academy's educational operations

Governance costs

Governance costs include the costs attributable to the Academy's compliance with constitutional and statutory requirements, including audit, strategic management and governors' meetings and reimbursed expenses

All resources expended are inclusive of irrecoverable VAT

Tangible fixed assets

Assets costing £5,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment

Where tangible fixed assets have been acquired with the aid of specific grants, either from the Government or from the private sector, they are included in the balance sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the Statement of Financial Activities over the useful economic life of the related asset on a basis consistent with the Academy's depreciation policy.

Depreciation

Depreciation is provided on all fixed assets other than freehold land at rates calculated to write off the cost of each asset on a straight line basis over its expected useful life, as follows

Buildings	2%
Furniture and equipment	10%
Computer equipment and software	20%

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

Leased Assets

Rentals under operating leases are charges on a straight line basis over the lease term

Taxation

The Academy is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposs Accordingly, the Academy is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied exclusively to charitable purposes

Pensions Benefits

Retirement benefits to employees of the Academy are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS") These are defined benefit schemes, are contracted out of the State Earnings-Related Pension Scheme ("SERPS"), and the assets are held separately from those of the Academy

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quinquennial valuations using a prospective benefit method. As stated in Note 29, the TPS is a multi employer scheme and the Academy is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution scheme and the contributions recognised as they are paid each year.

The LGPS is a funded scheme and the assets are held separately from those of the Academy in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date, the amounts charged to operating surplus are the current service costs and gains and losses on settlements and curtailments. They are included as part of staff costs Past service costs are recognised immediately in the Statement of Financial Activities if the benefits have vested. If the benefits have not vested immediately, the costs are recognised over the period until vesting occurs. The expected return on assets and the interest cost are shown as a net finance amount of other finance costs or credits adjacent to interest. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

Defined contribution scheme

The Academy also operates a defined contribution scheme. The assets of this scheme are held separately from those of the Academy, being invested with insurance companies. The pension costs for the scheme represent the contributions payable by the Academy in the year.

Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the governors

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the YPLA/DfE/Other where the asset acquired or created is held for a specific purpose

Restricted general funds comprise all other restricted funds received and include grants from the YPLA/DfE

2 General Annual Grant (GAG)

Results and Carry Forward for the Year			2011 £
GAG allocation for current year			2,845,707
Total GAG available to spend			2,845,707
Recurrent expenditure from GAG			(2,757,426)
GAG carried forward to next year			88,281
Maximum permitted GAG carry forward at end of			
current year (12% of allocation for current year)			(341,485)
GAG to surrender to DfE			
(12% rule breached if result is positive)			(253,203)
			no breach
3 Voluntary Income	Unrestricted	Restricted	2011
	Funds	Funds	Total
	£	£	£
Donations - Capital	-	136,000	136,000
Other Donations	110,532	-	110,532
Exceptional donation		18,104,722	18,104,722
	110,532	18,240,722	18,351,254

The exceptional donation represents the value of the fixed assets acquired on conversion at valuation, consisting of freehold land and buildings, furniture, equipment, motor vehicles and computer equipment

4 Activities for Generating Funds

Unrestricted Funds	Restricted Funds	2011 Total
£	£	£
14,321	-	14,321
138	-	138
70	-	70
14,529		14,529
Unrestricted	Restricted	2011
Funds	Funds	Total
£	£	£
1,611		1,611
	Funds £ 14,321 138 70 14,529 Unrestricted Funds £	Funds

6	Funding for Academy's educational oper	rations			
			Unrestricted Funds	Restricted Funds	Total 2011
			£	£	£
	DfE/YPLA capital grant				
	Devolved Formula Capital allocations		-	39,944	39,944
	Capital funding rolled over on conversion			41,450	41,450
				81,394	81,394
	DfE / YPLA revenue grants				
	General Annual Grant (GAG) (note 2)		_	2,845,707	2,845,707
	School Standards Fund		-	2,250	2,250
	Other DfE / YPLA grants		<u>-</u>	51,242	51,242
				2,899,199	2,899,199
	Other Government grants				
	School budget share rolled over on conversion		142,530		142,530
	School Standards Funds		-	62,024	62,024
			142,530	62,024	204,554
			142,530	3,042,617	3,185,147
					-
7	Other incoming resources		Unrestricted	Restricted	Total
			Funds	Funds	2011
			£	£	2011 £
	Sundry income		15,775	~	15,775
	Cash balances on conversion		134,141	-	134,141
			149,916		149,916
8	Resources Expended				
		Staff Costs	Non Pay e Premises	xpenditure Other Costs	Total 2011
		£	£	£	£
	Costs of generating voluntary income	-	-	-	-
	Academy's educational operations	1 906 F20	22.057	200 020	0.400.400
	Direct costs Allocated support costs	1,896,529 253,160	32,957 626,951	266,636 240,655	2,196,122
	Allocated support costs	2,149,689	659,908	507,291	1,120,766 3,316,888
		2,140,000		307,231	3,310,000
	Governance costs including allocated				
	support costs	3,000	-	25,392	28,392
		2,152,689	659,908	532,683	3,345,280
	Net (Incoming)/outgoing resources for t	he period incl	ude:		2011
	Operating leaces				£ 13 990
	Operating leases Fees payable to auditor - audit				13,980 7,250
	- other services				7,250 1,250
	Other Assets at Valuation on conversion				(18,104,722)

9 Charitable Activities - Academy's educational operations

	Unrestricted Funds £	Restricted Funds £	Total 2011 £
Direct costs			
Teaching and educational support staff costs	3,724	1,892,805	1,896,529
Depreciation	, <u>-</u>	32,957	32,957
Educational supplies	1,494	18,006	19,500
Examination fees	8,207	86,085	94,292
Staff development	-	9,780	9,780
Educational consultancy	-	24,392	24,392
Other direct costs	109,138	99 <u>,</u> 535	118,673
	122,563	2,073,560	2,196,123
Allocated numbers and		<u> </u>	
Allocated support costs		252 160	252 460
Support staff costs Depreciation	• -	253,160 181,136	253,160 181,136
Recruitment and support	<u>-</u>	39,059	39,059
Maintenance of premises and equipment	_	101,404	101,404
Cleaning	_	50,568	50,568
Rent & rates	_	20,630	20,630
Light and heat	_	57,467	57,467
Insurance	_	22,504	22,504
Security and transport	_	653	653
Catering	_	5,662	5,662
Bank interest and charges	_	198	198
Bank loan interest	_	1,143	1,143
Printing, postage and stationery	_	9,811	9,811
Telephone	_	3,285	3,285
Advertising and marketing	_	1,806	1,806
Furniture and equipment	_	6,847	6,847
Technology costs	_	93,124	93,124
Other support costs	-	22,253	22,253
Outer support social		870,710	870,710
	,	<u> </u>	
	122,563	2,944,270	3,066,833
10 Development Costs			
-	Unrestricted	Restricted	Total
	Funds	Funds	2011
	£	£	£
Major repairs and refurbishments of existing facilities		250,055	250,055
11 Governance costs	Unrestricted	Restricted	Total
	Funds	Funds	2011
	£	£	£
Legal and professional fees Auditors' fees	-	13,747	13,747
Audit of financial statements	_	7,250	7,250
Other services	_	1,250	1,250 1,250
Payroll costs	_	3,145	3,145
Support costs	_	3,000	3,145
Ουμφοίτ ουστο		28,392	28,392
		20,332	20,332

12 Refund of overpaid grant

This is a provision for an amount of £25,000 paid to KCC on 3 October 2011 in relation to an overpayment made in error on 6th June 2008 This payment has been made from unrestricted funds, and will be offset against the cash balance rolled over on conversion

13 Staff costs

Staff costs during the period were

Total
2011
£
1,767,611
109,733
256,873
2,134,217
15,473
2,149,690

The average number of persons (including senior management team) employed by the Academy during the period expressed as full time equivalents was as follows

2011	
No	
Charitable Activities	
Teachers	79
Administration and support	38
Management	1
	118

The number of employees whose emoluments fell within the following bands was

2011
No.

2014

£90,001 - £100,000

The above employee participated in the Teachers' Pension Scheme During the period ended 31 August 2011, pension contribution for this member of staff amounted to £7,650

14 Governors' remuneration and expenses

Head teacher and staff governors only receive remuneration in respect of services they provide undertaking the roles of head teacher and staff and not in respect of their services as governors. Gross salary payments to head teacher and staff governors totalled £81,148 and employers pension contributions totalled £11,442. Other governors did not receive any payments from the Academy in respect of their role as governors.

Related party transactions involving the trustees are set out in note 30

15 Governors' and Officers' Insurance

In accordance with normal commercial practice the Academy has purchased insurance to protect governors and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy business. The insurance provides cover up to £2,000,000 on any one claim and the cost for the period ended 31 August 2011 was £853

The cost of this insurance is included in the total insurance cost

16 Tangible Fixed Assets

J	Freehold Land and Buildings £	Furniture and Equipment £	Computer Equipment £	Motor Vehicles £	Total £
Cost					
Assets inherited on conversion	17,622,000	313,551	149,696	19,475	18,104,722
Other additions		82,651	7,545	-	90,196
At 31 August 2011	17,622,000	396,202	157,241	19,475	18,194,918
Depreciation					
Charged in year	171,500	23,112	18,345	1,136	214,093
At 31 August 2011	171,500	23,112	18,345	1,136	214,093
Net book values					
At 31 August 2011	17,450,500	373,090	138,896	18,339	17,980,825

Inherited assets have been brought in at valuation at the date of conversion

Included within freehold land and buildings is £2,922,000 in respect of freehold land which is not depreciated

Freehold land was valued by the District Valuer Service

Buildings were valued by one of the governors, experienced in the valuation of such assets. No charge was made for carrying out this valuation.

Valuations for other classes of assets were estimated by the management and teaching staff of the Academy having regard to the original cost and the age and condition of the assets on the date of conversion

17 Debtors

£
16,897
139,365
112,501
268,763

18 Creditors: amounts falling due

					2011
	Trade creditors				£ 177,290
	Taxation and social security				59,283
	Other creditors				1,737
	Accruals and deferred income				57,876
	Loans				58,285
					354,471
19	Creditors: amounts falling due				
	oreators, amounts raining due				2011
					£
	Loans due within 1-2 years				57,143
	Loans due within 2-5 years				114,222
				ı	171,365
20	Funds				
				Gains	Balance at
		Incoming	Resources	Losses and	31 August
		resources	expended	transfers	2011
	Restricted general funds	£	£	£	£
	General Annual Grant (GAG)	2,961,223	(2,754,427)	_	206,796
	Pension reserve	2,001,220	(3,000)	(585,000)	(588,000)
		2,961,223	(2,757,427)	(585,000)	(381,204)
	Restricted fixed asset funds				
	DfE/YPLA capital grants	81,394	(114,055)	-	(32,661)
	Other donations Assets acquired on conversion at	136,000	(136,000)	-	-
	valuation	18,104,722	(215,235)	_	17,889,487
		18,322,116	(465,290)	-	17,856,826
	Total restricted funds	21,283,339	(3,222,717)	(585,000)	17,475,622
	Unrestricted funds				
	Unrestricted funds	419,118	(122,563)	_	296,555
	Exceptional costs	,,,,,,,	(25,000)	-	(25,000)
	Total unrestricted funds	419,118	(147,563)		271,555
	Total funds	21,702,457	(3,370,280)	(585,000)	17,747,177

The specific purposes for which the funds are to be applied are as follows

Restricted general funds are to be applied for the main educational activities of the academy Within this fund the General Annual Grant (GAG) must be used for the normal running costs of the academy

Restricted fixed asset funds are to be applied for the acquisition of new fixed assets and to the replacement and maintenance of existing assets, including land and buildings

21 Analysis of net assets between funds

Fund balances at 31 August 2011 are represented by

	Unrestricted general fund	Restricted general fund	Restricted fixed asset fund	Total Asset Funds
	£	£	£	£
Tangible fixed assets	-	_	17,980,825	17,980,825
Current assets	271,555	502,982	105,651	880,188
Current liabilities	-	(296,186)	(58,285)	(354,471)
Long term liabilities	-	-	(171,365)	(171,365)
Pension scheme liability	<u>-</u>	(588,000)	-	(588,000)
Total net assets	271,555	(381,204)	17,856,826	17,747,177

22 Financial commitments

Operating leases

At 31 August 2011 the Academy had annual commitments under non-cancellable operating

	leases as follows	operating
		2011 £
	<u>Other</u>	
	Expiring within two and five years inclusive	13,980
23	Reconciliation of consolidated operating surplus to net cash inflow from operating activities	£
	Surplus on continuing operations after depreciation of assets at valuation	18,357,177
	Depreciation (note 16)	214,093
	Exceptional Donation	(18,104,722)
	Interest receivable (note 5)	(1,611)
	FRS 17 pension cost less contributions payable (note 29)	(13,000)
	FRS 17 pension finance income (note 29)	16,000
	Increase in debtors	(268,763)
	Increase in creditors	525,836
	Additional sum repayable to KCC for a previous year	(25,000)
	Net cash inflow from operating activities	700,010
24	Returns on investments and servicing of finance	
	Interest received	1,611
	Net cash inflow from returns on investment and servicing of finance	1,611
25	Capital expenditure and financial investment	
	Purchase of tangible fixed assets	(90,196)
	Net cash outflow from capital expenditure and financial investment	(90,196)
26	Analysis of changes in net funds	
		2011
	Cook in band and at bank	£
	Cash in hand and at bank	611,425
		611,425

27 Contingent Liabilities

During the period of the funding agreement, should any asset for which a capital grant was received be sold or otherwise disposed of, in the event of the Academy not reinvesting the proceeds, it will be required to pay the grant related proportion of the proceeds to the YPLA

Should the funding agreement be terminated for any reason, the Academy shall repay to the YPLA the current value of the academy's land and buildings and other assets, to the extent that such assets were funded by sums received from the YPLA

28 Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member

29 Pension and similar obligations

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS was 31 March 2004 and of the LGPS 31 March 2010.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year

Teachers' Pension Scheme (TPS)

the notional value of the assets

The TPS is an unfunded defined benefit scheme. Contributions on a "pay-as-you-go" basis are credited to the Exchequer under arrangements governed by the Superannuation Act 1972. A notional asset value is ascribed to the scheme for the purpose of determining contribution rates.

The pensions cost is normally assessed no less than every four years in accordance with the advice of the Government Actuary. The assumptions and other data that have the most significant effect on the determination of the contribution levels are as follows.

Latest actuarial valuation (under the new provisions)

Actuarial method

Prospective
Investment returns per annum

6 5 per cent
Salary scale increases per annum

Notional value of assets at date of last valuation

Proportion of members' accrued benefits covered by

Following the implementation of Teacher's Pension (Employers' Supplementary Contributions)
Regulations 2000, the Government Actuary carried out a further review on the level of employer contributions. For the period from 1 February 2011 to 31 August 2011 the employer contribution was 14 1 per cent. The employee rate was 6 4% for the same period.

98 88%

Under the definitions set out in Financial Reporting Standard (FRS 17) Retirement Benefits, the TPS is a multi-employer pension scheme. The Academy is unable to identify its share of the underlying assets and liabilities of the scheme.

Accordingly, the Academy has taken advantage of the exemption in FRS 17 and has accounted for its contributions to the scheme as if it were a defined-contribution scheme. The Academy has set out above the information available on the scheme and the implications for the Academy in terms of the anticipated contribution rates.

29 Pension and similar obligations (continued)

Local Government Pension Scheme (LGPS)

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contribution made for the period ended 31 August 2011 was £82,000, of which employer's contributions totalled £65,000 and employees' contributions totalled £17,000. The agreed contribution rates for future years are 23.1 per cent for employers and 6.5 per cent for employees.

Principal Actuarial Assumptions	At 31 August
	2011
Rate of increase in salaries	4.90%
Rate of increase for pensions in payment / inflation	2 60%
Discount rate for scheme liabilities	5 40%
Inflation assumption (CPI)	2 60%
Commutation of pensions to lump sums	50%

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are

	At 31 August 2011
Retiring today	
Males	19 8
Females	23 9
Retiring in 20 years	
Males	21.9
Females	25.8

The academy's share of the assets and liabilities in the scheme and the expected rates of return were

	Expected return at 31 August 2011 %	Fair value at 31 August 2011 £
Equities	6 90%	263,000
Gilts	3 80%	4,000
Other bonds	5 40%	50,000
Property	4 90%	32,000
Cash	3 00%	11,000
Total market value of assets		360,000
Present value of scheme liabilities - Funded		(948,000)
Surplus/(deficit) in the scheme		(588,000)

None of the fair values of the assets shown above include any of the Academy's own financial instruments or any property occupied by, or other assets used by, the Academy

29 Pension and similar obligations (continued)

Local Government Pension Scheme (LGPS) (continued)

The expected return on assets is based on the long term future expected investment return for each asset class as at the beginning of the period (i.e. as at 1 February 2011 for the year to 31 August 2011). The return on gilts and other bonds are assumed to be the gilt yield and corporate bond yield (with an adjustment to reflect default risk) respectively at the relevant date. The return on equities and property is then assumed to be a margin above gilt yields.

The actual return on the scheme assets was £3,000

Total expenditure recognised in the Statement of Financial Activities

	2011
	£
Current service cost (net of employee contributions)	52,000
Past service cost	0
Total operating charge	52,000
Analysis of pension finance income / (costs)	
Expected return on pension scheme assets	(13,000)
Interest on pension liabilities	29,000
Pension finance income / (costs)	16,000

The actual gains and losses for the current year are recognised in the statement of financial activities. The cumulative amount of actuarial gains and losses recognised in the statement of financial activities since the adoption of FRS 17 is a £10,000 loss.

Movements in the present value of defined benefit obligations were as follows:

	2011	
	£	
Opening defined benefit liabilities at 1 February 2011	872,000	
Current service cost	52,000	
Interest cost	29,000	
Employer contributions	17,000	
Actuarial (gain)	(22,000)	
Closing defined benefit liabilities at 31 August 2011	948,000	

29 Pension and similar obligations (continued)

Local Government Pension Scheme (LGPS) (Continued)

Movements in the fair value of Academy's share of scheme assets.

	2011	
	£	
Opening fair value of plans' assets at 1 February 2011	275,000	
Expected return on assets	13,000	
Actuanal losses	(10,000)	
Employer contributions	65,000	
Employee contributions	<u>17,</u> 000	
Opening fair value of plans' assts at 31 August 2011	360,000	

The estimated value of employer contributions for the year ended 31 August 2012 is £105,000

The five-year history of experience adjustments is as follows

	2011 £
Defined benefit obligation at end of year Fair value of plan assets at end of year Deficit	(948,000) <u>360,000</u> (588,000)
Experience adjustments on share of scheme assets	(10,000)

30 Related Party Transactions

Owing to the nature of the Academy's operations and the composition of the board of governors being drawn from local public and private sector organisations, it is inevitable that transactions will take place with organisations in which a member of the board of governors may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy's financial regulations and normal procurement procedures.

Three of the Academy's Governors, D Bower, M Hewett and T French, are trustees of the Weald of Kent Development Trust, (registered charity no 1116331) This charity's objective is to advance the education of students accross the West kent Community, in particular by providing funding for the continued improvement of the learning environment on the Weald of Kent Grammar School site

The Weald of Kent Development Trust's policy on reserves is that remaining funds are held to fund improvement works and equipment requirements to support the learning of the students and the community. At 31st March 2011 (the date of the most recent independently examined financial statements) the Trust had reserves of £193,456.

During the period ended 31 August 2011, the Academy received £136,000 from the Weald of Kent Development Trust