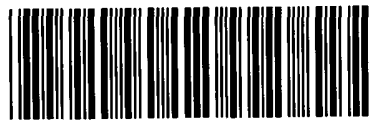


REGISTERED COMPANY NUMBER: 07419561 (England and Wales)
REGISTERED CHARITY NUMBER: 1142328

**Report of the Trustees and
Financial Statements for the Year Ended 31 March 2017
for
KCS COALITION**

THURSDAY



A6LQ3834

A40

21/12/2017

#271

COMPANIES HOUSE

Knox Cropper
Chartered Accountants and Statutory Auditors
153 -155 London Road
Hemel Hempstead
Hertfordshire
HP3 9SQ

KCS COALITION

**Contents of the Financial Statements
for the Year Ended 31 March 2017**

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KCS COALITION

Report of the Trustees for the Year Ended 31 March 2017

A report from our Chief Executive

Keeping Children Safe continued to expand its capacity building programme in 2016 /17 supporting organisations of all types and sizes including foundations and donors; international relief and development agencies; governmental agencies; community; education and sports organisations throughout the world.

Eighteen new members were welcomed to the network and a number of resources and initiatives were developed to increase engagement and share good practices. These included: an online community of practice, working groups on specific child safeguarding issues and a programme of expert-led webinars.

In addition, Keeping Children Safe launched a new global advocacy initiative by releasing a special report calling on all organisations involved in UN peacekeeping missions to take urgent action to safeguard children and leading a seminar in Brazil for individual Troop Contributing Countries (TCCs), the UN Secretariat, UN agencies and civil society organisations in both the TCCs and host states on good practice on safeguarding children in the context of peacekeeping missions.

I look forward to reporting on our progress and continued development of our capacity building, advocacy and membership programmes in 2017/18.

Sarah Blakemore
Chief Executive

OBJECTIVES AND ACTIVITIES

Objectives and aims

Who we are and what we do

Keeping Children Safe is a membership network of organisations working together to increase safeguards offered to children. There are currently 70 members from across the world.

Our activities are designed to build the capacity of organisations and people to protect and safeguard the children they work with, or with whom they come into contact. Organisations that adopt our standards and implement them fully, are safer places for children. Their operations, activities and people work to the Do No Harm principle, preventing the abuse and exploitation of children and ensuring that they report on children who are at risk and children who have been subjected to violence.

Vision

Keeping Children Safe's vision is for all children to have a safe and healthy development into adulthood.

Mission

Keeping Children Safe's mission is to work with organisations to safeguard children globally from all forms of exploitation, abuse and violations of their rights. We advocate for the universal adoption and monitoring of international standards on safeguarding, build the capacity of organisations to safeguard children and work to advance a global movement of organisations committed to ensure that their staff, operations and programmes do no harm to children.

Objectives

- 1: International standards on safeguarding children are universally upheld and monitored.
- 2: Organisations have the technical capacity to safeguard children.
- 3: A global movement of organisations commits at the highest levels to ensure their staff, operations and programmes do no harm to children.

KCS COALITION

Report of the Trustees for the Year Ended 31 March 2017

OBJECTIVES AND ACTIVITIES

Public benefit

The trustees confirm, in the light of the guidance contained in the Charity Commission's general guidance on public benefit, that these aims fully meet the public benefit test and that all the activities of the charity, described in this report of the trustees, are undertaken in pursuit of these aims.

Our main activities and who we try to help are described below. All our charitable activities focus on our mission to enable and empower children and young people worldwide to reach their full potential and achieve their rights by promoting the holistic health, well-being and development of themselves, their families and their communities. All activities are undertaken to further our charitable purposes for the public benefit.

Our strategic plan is developed to ensure we provide public benefit and achieve our objectives as set out in our governing document. The KCS board of trustees regularly monitors and reviews the success of the organisation in delivering its objectives which are:

1 International Standards on safeguarding children are universally adopted and upheld. All children have a right to be protected from abuse, neglect, exploitation and violence under the UN Convention of the Rights of the Child. Keeping Children Safe seeks to influence all organisations to uphold their responsibility to protect children by implementing international standards on safeguarding. As a founding member of the International working group, Keeping Children Safe shaped the International Safeguards for Children in Sport.

2 Organisations have the technical capacity to safeguard children. In the four years since the KCS capacity building service was formed, it has established a broad and diverse portfolio of clients including civil society actors, NGOs, private sector, education, sport and government organisations in almost every country in the world. It has become financially self-sufficient and continues to generate a robust surplus. As a result, Keeping Children Safe has collected a comprehensive body of evidence on programme impact and developed experience and expertise in implementing child safeguarding to international standards.

3 A global movement of organisations commit at the highest level to ensure that their staff, operations and programmes do no harm to children. Keeping Children Safe currently has 70 members working in almost every country of the world. KCS members implement programmes that impact on the lives of 134 million children annually.

ACHIEVEMENT AND PERFORMANCE

Key achievements for the year

Aim 1: International standards on safeguarding children are universally upheld and monitored.

Strategy 1: Advocate for all organisations to adopt and implement international standards on child safeguarding.

Three new resources have been finalised to support members to adopt the International Standards. These include:

Child Safeguarding in Emergencies

The guidance is aimed at: International NGOs, with or without a specific child focus; International Organisations (INGOs); NGO partners of INGOs and IOs; other NGOs (national and local); government partners and any other agencies whose work brings them into contact with, or impacts on, children. It will support organisations through the four recognised stages of an emergency:

- Preparedness
- Early recovery (Response)
- Continued response and early recovery
- Recovery and regular programming.

The resource was written with support from some of our leading NGO members working within the context of emergencies - Islamic Relief Worldwide, WarChild Holland, CBM, SOS Children's Villages International, Terre des Hommes and the British Council. It will be launched pending final review.

Child Safeguarding with Child Sponsorship

This guidance is to support organisations which implement child sponsorship in integrating child safeguarding throughout the child sponsorship programme. The structure of this guidance is designed to help organisations at four key-stages of child sponsorship:

- Designing the sponsorship programme
- Acquiring, cultivating and retaining sponsors
- Implementing the sponsorship programme
- Monitoring whether the sponsorship programme is safe.

This guide has been developed in consultation with key international NGOs - Islamic Relief Worldwide; Plan International; SOS Children's Villages; Save the Children and World Vision. This resource is in draft form and will be launched pending final review.

KCS COALITION

Report of the Trustees
for the Year Ended 31 March 2017

ACHIEVEMENT AND PERFORMANCE

New resources in Korean

The International Standards and have been translated into Korean.

Responding to allegations of abuse by Peacekeepers

KCS has formed an advocacy working group to respond to allegations of abuse by UN peacekeepers. A seminar was held in partnership with the Centre on Women, Peace and Security, London School of Economics, to develop policy recommendations and future advocacy strategy. It was attended by key-members of staff and trustees of Keeping Children Safe, together with representatives of human rights and humanitarian agencies, UN agencies, academics and civil servants.

KCS organised a seminar in Brazil in conjunction with the Brazilian government to highlight good practice by troop contributing countries (TCCs) in combating SEA. The event brought together UN personnel, representatives of the Brazilian Government and members of civil society to discuss strategies to tackle sexual exploitation and abuse of children committed in the context of UN peacekeeping operations and launch a special report by Keeping Children Safe 'Safeguarding children from sexual exploitation and abuse in the context of UN peacekeeping operations'. The seminar also included representatives from a number of prominent Troop Contributing Countries (TCCs) to UN peacekeeping operations, including: Nepal, Nigeria, Angola, Canada, Haiti, Morocco, Canada and Germany. It was divided into two panels, The Scale of Our Task and Working Together to Tackle the Problem. Speakers and audience were invited to contribute to the discussions by sharing their experiences and concerns and exploring strategies that could be taken by TCCs to deal with the issue. A report of the event was published.

Strategy 2: Collect and publish data and evidence on the prevalence of child abuse within organisations, as well as evidence of the trajectory from safeguarding intervention to impact on children.

KCS has developed a Monitoring, Evaluation and Learning (MEL) plan and assorted data collection systems.

Strategy 3: Seek to influence donors so that they require that the organisations they fund, adopt and implement child-safeguarding standards.

- KCS has been providing capacity-building support and resources to eight international foundations
- KCS is supporting its USAID PEPFAR partners in Africa to implement the child-safeguarding standards
- KCS undertook research with 150 organisations around the world using the International Child Safeguarding Standards as a framework to assess institutional readiness to safeguard LGBTI* children. The research was supported by SOS-CVI and the Dreilinden Foundation. A report of the paper was published in mid-June.
- KCS continues to provide support on child safeguarding to the grantees of the Oak Foundation.

Aim 2: Organisations have the technical capacity to safeguard children

Strategy 1: Expand the range of training and capacity-building services, make them available to the widest possible range of organisations and implement a rigorous monitoring, evaluation and learning process to assess programme effectiveness and impact.

Expansion of training and capacity-building services

- KCS has developed specific training for child safeguarding focal points
- KCS developed a complete investigations training package: a workshop on managing concerns, a managing investigations workshop and an interviewing techniques workshop. Resources on planning investigations have been expanded and adapted to different needs and translated into different languages
- KCS has established a pilot programme of set workshops for individuals. As part of this pilot programme, three workshops will be offered in English, a three-day workshop on 'Child Safeguarding for Focal Points', a two-day workshop on 'Managing concerns and allegations' and a two-day workshop on 'Online child safety'. KCS is also in discussions with our Regional hubs to launch the initiative in Spanish in Guatemala and in English in Bulgaria attracting professionals and organisations working in these regions
- KCS prepared a training package and guidance for sports organisations around the world.

International development organisations

- KCS's regional hub in Guatemala delivered a workshop in El Salvador to support and develop specific procedures that could be used in the Latin-American context, emphasising the importance of effective local reporting mechanisms and networks.

KCS COALITION

Report of the Trustees for the Year Ended 31 March 2017

ACHIEVEMENT AND PERFORMANCE

- KCS supported a child focused INGO to increase the capacity of their child safeguarding investigators in Europe, Africa, Asia and Latin America. The capacity of 27 selected investigators from Azerbaijan, Kazakhstan, Armenia, Romania, Hungary, Kyrgyzstan, Georgia, Macedonia, Estonia, Serbia, Kosovo, Lithuania, Poland, Ukraine, Uzbekistan, Russia, Albania, Croatia, Belarus and Bulgaria was strengthened. In Nairobi, Kenya, an investigations training workshop was delivered in July 2016 for selected investigators from Angola, Botswana, Cape Verde, Ethiopia, The Gambia, Ghana, Kenya, Liberia, Malawi, Mauritius, Mozambique, Nigeria, Sierra Leone, Somalia, Somaliland, Sudan, South Africa, Swaziland, Tanzania, Uganda, Zambia and Zimbabwe. In Faridabad, India, an investigations training workshop was delivered in September 2016 for investigators from three regional offices and the following countries: Vietnam, India, Nepal, Bangladesh, Philippines, Indonesia, Mongolia, India, Sri Lanka and Laos. In Asuncion, Paraguay, KCS conducted a workshop in October 2016 for 30 investigators from Ecuador, Mexico, Guatemala, Honduras, Argentina, Bolivia, Brazil, Nicaragua, Paraguay, Peru, Uruguay, Colombia, El Salvador, Chile, Costa Rica, Haiti and Dominican Republic. The workshop was facilitated in Spanish. In Cotonou, Benin, KCS delivered an investigations workshop for 18 investigators from French-speaking African countries: Senegal, Burundi, Benin, Rwanda, Cape Verde, Cameroon, Burkina Faso, Equatorial Guinea, Guinea, Chad, Togo, Cote D'Ivoire, Mali, Niger and the Central African Republic.
- As part of the investigations training offered by KCS, a five-day workshop on interviewing subjects of complaint, children and witnesses was designed and then delivered by KCS in Nairobi, Kenya, in April 2017 for 23 investigators from across Africa, South and Central America, India, Sri Lanka, South East Asia, Europe and the Middle East
- KCS delivered a child safeguarding workshop in April 2016 in Lomé, Togo, to strengthen the child safeguarding capacity in an organisation focused on disability. The 20 participants were from Burkina Faso, Niger, Togo and Cameroon
- KCS delivered a basic child safeguarding training in October 2016 for the child safeguarding working group for an international INGO supporting children in conflict affected regions and an introductory training on managing investigations
- KCS delivered a child safeguarding workshop in the West Bank for the implementing partners of an international faith-based organisation
- KCS delivered two workshops for an organisation focused on education in Kenya for trainers from 12 African countries and in Sri Lanka (August 2016) for trainers from six Asian countries
- KCS has supported an organisation in Zimbabwe to strengthen their child safeguarding policy.

Governmental Agencies

- USAID has updated its child safeguarding requirements for partners and sub-partners, influenced by KCS's Standards. USAID has asked KCS to deliver child safeguarding workshops to its PEPFAR partners in Africa, as a follow-up to previous support provided by KCS to PEPFAR. As part of the current agreement with USAID, KCS will deliver a second webinar to raise child safeguarding awareness among partners and sub-partners
- At the request of UNICEF and the International Rescue Committee in Belgrade, KCS delivered two child safeguarding workshops for local organisations working with refugees to develop minimum child safeguarding measures. A total of 50 participants attended the two workshops.

International Schools

- KCS entered into an agreement with an organisation providing education in 42 international schools to develop a child safeguarding system for its headquarters, technical office, regional offices and international schools in more than a dozen countries. KCS delivered its first workshop with its technical team in Oxford to strengthen their current global policy and procedures. KCS has also reviewed the current policy and documents and delivered two mentoring sessions for its Child Safeguarding Manager
- A KCS consultant visited and supported an international school in Singapore to apply for Level 2 Certification
- KCS is in the process of assessing results from an audit visit of an international school in Bangkok towards Certification Level 1
- KCS visited and supported an international school in Japan as part of the Certification Level 2 process
- KCS has signed an agreement with an education focused foundation in Switzerland working in 12 countries to review the policy of the organisation and its partners.

Sport

- KCS has signed an agreement with the UK Sport Commission under the International Partnership Programme 'Governance and Integrity' for the development of a training package for UK Sport. The purpose of the project is to encourage all UK Sport stakeholders to develop child safeguarding policies and to strengthen the network of protection. Some of the key stakeholders of the project include International Federations, Country Sports Councils and National Associations in Boccia, Gymnastics, Rowing and Netball.
- KCS has supported an organisation in Kenya to review their child safeguarding policy.

Strategy 2: Create regional hubs with partner organisations around the work, building the capacity of organisations to deliver high quality services and engage in advocacy and research.

- Durham's Partnership for Children in Durham, North Carolina, United States, agreed to become KCS's third regional hub. Key members of the hub's team have been trained to support Oak grantees in the area. The hub will promote KCS's services in the region and deliver training.

KCS COALITION

Report of the Trustees for the Year Ended 31 March 2017

ACHIEVEMENT AND PERFORMANCE

KCS has increased the capacity of the regional hubs to deliver thematic workshops. As a result, the hub in Eastern Europe has co-facilitated a training in Eastern Europe and the hub in Latin America has supported organisations in Latin America and South America.

Strategy 3: Establish a Quality Assurance Unit to carry out Safeguarding Audits and investigations, as well as lead on developing the Keeping Children Safe certification programme.

KCS are reviewing the whole certification programme and developing a funding proposal to establish the Quality Assurance Unit.

Aim 3: A global movement of organisations commits at the highest levels to ensure their staff, operations and programmes do no harm to children

Strategy 1: Convene, strengthen and coordinate efforts to galvanise a global movement of organisations working to safeguard children.

Keeping Children Safe members receive the following benefits:

- A free initial technical consultation
- A free introductory webinar on child safeguarding tailored to the needs of an organisation and open to all staff
- Guidance on creating a child safeguarding policy and implementation plan to meet International Child Safeguarding Standards
- Ongoing coaching, mentoring and technical advice
- Free webinars on specific safeguarding issues for staff
- An invitation for all staff to online Child Safeguarding Community of Practice and access to all webinar from previous sessions and learn from expert practitioners around the world.
- An invitation to join KCS's Annual Members' Conference
- A ten per cent discount on capacity building training and workshops for the organisation and/or local partner organisations.

New Associate Members in 2016/17:

- Child Fund Alliance
- Educo
- Chance for Childhood
- The Church Mission Society
- Cecily's Fund
- Human Appeal
- Miscan Cara- Mission Support from Ireland
- WarChild UK
- Yafa Centre
- Goal
- Hope and Home
- Bornsonden
- Federation Handicap International
- Family Bonds Foundation
- SKIP Kids
- Centre for Education and Human Rights
- Afrikids
- Warwick Africa

Strategy 2: Develop and support a broad-based community of practice, drawing from the expertise of our members and the learning from the capacity-building and training programme.

Following an extensive series of consultations with members, the following initiatives were developed:

Safeguarding webinar programme

KCS established a programme of member-led seminars on child safeguarding. In 2016/17 these have included:

- Supporting community-based organisations to safeguard children - Led by Viva
- Managing child safeguarding allegations - Led by KCS
- Developing reporting procedures that are effective in local contexts - Led by Child Hope
- A guide to child safeguarding for journalists and film makers - Led by Terre des Hommes
- Child safeguarding within faith-based organisations - Led by Islamic Relief
- Child Safeguarding in humanitarian contexts - Led by Save the Children
- Online child safeguarding community of practice.

KCS COALITION

Report of the Trustees for the Year Ended 31 March 2017

ACHIEVEMENT AND PERFORMANCE

This is delivered via the Slack platform with staff from members around the world focused on various safeguarding topics. Each webinar is recorded and uploaded to the platform (along with accompanying resources). The webinar presenter joins the conversation on the platform immediately after the webinar to answer questions.

Strategy 3: Hold members to account through the Keeping Children Safe certification scheme and by publishing reports of child abuse cases.

- SOS Children's Villages International has been successfully awarded Certification Level 1
- Terre des Hommes was successfully awarded Level 1 Certification
- CONACMI was successfully awarded Level 1 Certification.

FINANCIAL REVIEW

Financial position

Incoming resources for the period were £619,218 (2016: £662,975) and resources expended were £515,713 (2016: £529,399) resulting in net incoming resources of £103,505 (2016: £133,576).

Total reserves amounted to £274,563 (2016: £171,058) of which restricted reserves amounted to (£1,008), (2016: £41,809). The deficit on restricted funds represents work completed in the year for which further funding was guaranteed in 2017/18.

Investment policy and objectives

The Charity's policy is to invest all cash balances in excess of day to day requirements in interest bearing bank accounts.

Reserves policy

The Trustees have established a reserves policy. It is the intention to maintain the reserves to fund at least 6 months operational expenditure. Details of the restricted funds are set out in Note 14 to the financial statements.

FUTURE PLANS

Our top priorities for 2017 - 18 are:

- to advocate for all organisations to adopt and implement international standards on child safeguarding
- collect and publish data and evidence on the prevalence of child abuse within organisations
- expand the range of training and capacity building services, make them available to the widest possible range of organisations
- create regional hubs with partner organisations around the work, building the capacity of organisations to deliver high-quality services and engage in advocacy and research
- establish a Quality Assurance Unit to carry out Safeguarding Audits and Investigations, as well as lead on developing the Keeping Children Safe's certification programme
- convene, strengthen and coordinate efforts to galvanise a global movement of organisations working to safeguard children
- develop and support a broad-based community of practice, drawing from the expertise of our members and the learning from the capacity-building and training programme
- hold members to account through the Keeping Children Safe certification scheme and by publishing reports of child abuse cases.

With thanks to our funders

OAK Foundation

In 2015 Keeping Children Safe secured a four-year grant from the Oak Foundation to cover core costs. This comprises £260K each year for the first 2 years. In year 3 the Oak Foundation will provide 50 per cent of core costs and in the final year of the grant 25 per cent. This is the second year of this grant. In addition, Keeping Children Safe has a four-year agreement with Oak to support all of their grantees to implement child-safeguarding measures. This generates an income of £114K each year.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Recruitment and appointment of new trustees

Trustees are sought in terms of the expertise required by the Trust as well as their commitment to children's participation. The trustee board has recently been strengthened with the recruitment of several new trustees who bring a variety of relevant skills and expertise.

Induction and training of new trustees

Trustees are oriented by staff and the Chair on the work and direction of the Trust and are familiarised with the Child Protection Policy. Staff inform trustees of training which they can avail themselves of from time to time. Trustees may also accompany staff to meet partners either in the UK or abroad, on an expenses-only basis.

KCS COALITION

Report of the Trustees for the Year Ended 31 March 2017

STRUCTURE, GOVERNANCE AND MANAGEMENT

Risk management and internal controls

The trustees have overall responsibility for ensuring that the organisation operates an appropriate system of controls, financial and otherwise, to provide reasonable assurance that:

- the charity is operating efficiently and effectively
- proper records are maintained and financial information, used within the charity or for publication, is reliable
- the charity complies with relevant laws and regulations.

The Finance and Risk Committee is responsible for monitoring the effectiveness of the internal controls and reports to the board the results of such monitoring. This is achieved through:

- regular reviews of the Risk Register to identify and manage risks
- reviews of operational policies and procedures ensuring appropriate financial controls are in place
- business plans, annual budget and cash flow forecasts
- regular consideration by the trustees of actual results compared to budgets and forecasts
- regular reviews of financial procedures

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
07419561 (England and Wales)

Registered Charity number
1142328

Registered office
CAN Mezzanine
49-51 East Road
Old Street
London
N1 6AH

Trustees NAME

Jane Connors
Anceta Williams
Mariama Deschamps
Jennifer Myers
Alaa Murabit
Theophane Nikyema
Benyam Dawit Mezmur
Steven Smith
Fionna Smyth
Kgomotso Tshaka

Current position/length of time on Board

Chair/Appointed 10 December 2015
Appointed 26 October 2010
Appointed 26 October 2010
Resigned 18 March 2016
Appointed 10 December 2015
Appointed 10 December 2015
Appointed 10 December 2015
Appointed 10 December 2015
Appointed 10 December 2015
Appointed 26 October 2016

Organisational Structure

Keeping Children Safe has six members of staff:

Sarah Blakemore
Alex Dressler

Paulette Stephens

Maryam Eshani

Paz Redondo
Helen Carter

Chief Executive/Appointed 23 March 2015
Head of Capacity Building /Appointed 18 April 2011
Senior Child Safeguarding Adviser / Appointed 13 March 2017
Child Safeguarding Network Manager /Appointed 16 April 2011
Global Consultancy Service Coordinator/Appointed 16 July 2015
Finance and Operations Manager / Appointed 4 April 2016

KCS COALITION

Report of the Trustees for the Year Ended 31 March 2017

REFERENCE AND ADMINISTRATIVE DETAILS

Auditors
Knox Cropper
Chartered Accountants and Statutory Auditors
153 - 155 London Road
Hemel Hempstead
Hertfordshire
HP3 9SQ

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees (who are also the directors of KCS Coalition for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, Knox Cropper, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Approved by order of the board of trustees on 19/12/2017 and signed on its behalf by:


J Connors - Trustee

**Report of the Independent Auditors to the Members of
KCS Coalition**

We have audited the financial statements of KCS Coalition for the year ended 31 March 2017 on pages ten to eighteen. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditors

As explained more fully in the Statement of Trustees Responsibilities set out on page eight, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Trustees to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

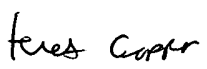
Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.


Stephen Anderson (Senior Statutory Auditor)
for and on behalf of Knox Cropper
Chartered Accountants and Statutory Auditors
153 -155 London Road
Hemel Hempstead
Hertfordshire
HP3 9SQ

Date: 19/12/17

Registered company number 07419561
Registered charity number 1142328

KCS COALITION

Statement of Financial Activities for the Year Ended 31 March 2017

	Notes	Unrestricted funds £	Restricted funds £	2017 Total funds £	2016 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	4,017	-	4,017	50
Charitable activities	4				
Children's protection and welfare		7,000	398,835	405,835	411,517
Child safeguarding technical support		209,028	-	209,028	251,187
Investment income	3	338	-	338	221
Total		220,383	398,835	619,218	662,975
EXPENDITURE ON					
Raising funds	5	-	1,746	1,746	-
Charitable activities	6				
Children's protection and welfare		7,000	393,512	400,512	333,436
Child safeguarding technical support		113,455	-	113,455	195,963
Total		120,455	395,258	515,713	529,399
NET INCOME		99,928	3,577	103,505	133,576
Transfers between funds	14	46,394	(46,394)	-	-
Net movement in funds		146,322	(42,817)	103,505	133,576
RECONCILIATION OF FUNDS					
Total funds brought forward		129,249	41,809	171,058	37,482
TOTAL FUNDS CARRIED FORWARD		275,571	(1,008)	274,563	171,058

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

The notes form part of these financial statements

Registered Company number 07419561

Registered charity number 1142328

KCS COALITION

Balance Sheet
At 31 March 2017

	Notes	Unrestricted funds £	Restricted funds £	2017 Total funds £	2016 Total funds £
CURRENT ASSETS					
Debtors	12	18,463	-	18,463	37,383
Cash at bank and in hand		302,330	-	302,330	202,357
		<u>320,793</u>	<u>-</u>	<u>320,793</u>	<u>239,740</u>
CREDITORS					
Amounts falling due within one year	13	(45,222)	(1,008)	(46,230)	(68,682)
NET CURRENT ASSETS/(LIABILITIES)		<u>275,571</u>	<u>(1,008)</u>	<u>274,563</u>	<u>171,058</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>275,571</u>	<u>(1,008)</u>	<u>274,563</u>	<u>171,058</u>
NET ASSETS/(LIABILITIES)		<u>275,571</u>	<u>(1,008)</u>	<u>274,563</u>	<u>171,058</u>
FUNDS					
Unrestricted funds	14			275,571	129,249
Restricted funds				(1,008)	41,809
TOTAL FUNDS				<u>274,563</u>	<u>171,058</u>

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on 19/12/2017 and were signed on its behalf by:

J Connors -Trustee

The notes form part of these financial statements

KCS COALITION**Cash Flow Statement
for the Year Ended 31 March 2017**

		2017	2016
	Notes	£	£
Cash flows from operating activities:			
Cash generated from operations	1	101,321	134,106
Interest paid		(1,686)	(766)
Net cash provided by (used in) operating activities		99,635	133,340
Cash flows from investing activities:			
Interest received		338	221
Net cash provided by (used in) investing activities		338	221
Change in cash and cash equivalents in the reporting period		99,973	133,561
Cash and cash equivalents at the beginning of the reporting period		202,357	68,796
Cash and cash equivalents at the end of the reporting period		302,330	202,357

The notes form part of these financial statements

KCS COALITION**Notes to the Cash Flow Statement
for the Year Ended 31 March 2017****1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES**

	2017	2016
	£	£
Net income for the reporting period (as per the statement of financial activities)	103,505	133,576
Adjustments for:		
Interest received	(338)	(221)
Interest paid	1,686	766
Decrease/(increase) in debtors	18,920	(7,250)
(Decrease)/increase in creditors	(22,452)	7,235
Net cash provided by (used in) operating activities	<u>101,321</u>	<u>134,106</u>

KCS COALITION

Notes to the Financial Statements for the Year Ended 31 March 2017

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Allocation and apportionment of costs

Expenditure is allocated between Cost of Generating Funds, Charitable Activities and Governance Costs on an actual basis where possible. Where actual allocation are not possible, apportionments are made based principally on employee time. The policy of apportionment is consistently applied year on year although the specific bases adopted will vary year on year with changing circumstances.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. DONATIONS AND LEGACIES

	2017	2016
	£	£
Donations	<u>4,017</u>	<u>50</u>

3. INVESTMENT INCOME

	2017	2016
	£	£
Deposit account interest	<u>338</u>	<u>221</u>

KCS COALITION

Notes to the Financial Statements - continued
for the Year Ended 31 March 2017

4. INCOME FROM CHARITABLE ACTIVITIES

		2017	2016
	Activity	£	£
Capacity building income	Children's protection and welfare	-	37,337
Toolkit sales	Children's protection and welfare	-	80
Grants	Children's protection and welfare	405,835	374,100
Capacity building income	Child safeguarding technical support	182,519	227,058
Toolkit sales	Child safeguarding technical support	36	-
Membership fees	Child safeguarding technical support	26,473	24,129
		<u>614,863</u>	<u>662,704</u>

Grants received, included in the above, are as follows:

	2017	2016
	£	£
Oak Foundation Core	270,000	260,000
Sport Project	7,000	-
Oak Foundation Oakpiece	114,100	114,100
FCO Peacekeepers	14,735	-
	<u>405,835</u>	<u>374,100</u>

5. RAISING FUNDS

Raising donations and legacies

	2017	2016
	£	£
Fundraising	<u>1,746</u>	<u>-</u>

6. CHARITABLE ACTIVITIES COSTS

	Direct costs	Support costs (See note 7)	Totals
	£	£	£
Children's protection and welfare	281,442	119,070	400,512
Child safeguarding technical support	104,535	8,920	113,455
	<u>385,977</u>	<u>127,990</u>	<u>513,967</u>

7. SUPPORT COSTS

	Management	Governance costs	Totals
	£	£	£
Children's protection and welfare	116,725	2,345	119,070
Child safeguarding technical support	4,536	4,384	8,920
	<u>121,261</u>	<u>6,729</u>	<u>127,990</u>

KCS COALITION

Notes to the Financial Statements - continued for the Year Ended 31 March 2017

8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2017	2016
	£	£
Auditors' remuneration	<u>4,384</u>	<u>3,916</u>

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2017 nor for the year ended 31 March 2016.

Trustees' expenses

	2017	2016
	£	£
Trustees' expenses	<u>608</u>	<u>636</u>

10. STAFF COSTS

	2017	2016
	£	£
Wages and salaries	227,417	185,518
Other pension costs	<u>12,500</u>	<u>-</u>
	<u>239,917</u>	<u>185,518</u>

The average monthly number of employees during the year was as follows:

	2017	2016
Administration and Management	<u>6</u>	<u>5</u>

No employees received emoluments in excess of £60,000.

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	-	50	50
Charitable activities			
Children's protection and welfare	37,337	374,180	411,517
Child safeguarding technical support	227,058	24,129	251,187
Investment income	<u>57</u>	<u>164</u>	<u>221</u>
Total	264,452	398,523	662,975
EXPENDITURE ON			
Charitable activities			
Children's protection and welfare	5,413	328,023	333,436
Child safeguarding technical support	<u>195,963</u>	<u>-</u>	<u>195,963</u>
Total	201,376	328,023	529,399

KCS COALITION

Notes to the Financial Statements - continued
for the Year Ended 31 March 2017

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted funds £	Restricted funds £	Total funds £
NET INCOME	63,076	70,500	133,576
Transfers between funds	28,691	(28,691)	-
Net movement in funds	91,767	41,809	133,576
RECONCILIATION OF FUNDS			
Total funds brought forward	37,482	-	37,482
TOTAL FUNDS CARRIED FORWARD	129,249	41,809	171,058

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2017 £	2016 £
Trade debtors	14,096	29,680
Other debtors	-	2,573
Prepayments	4,367	5,130
	18,463	37,383

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2017 £	2016 £
Trade creditors	26,207	35,135
Social security and other taxes	-	5,371
Accruals and deferred income	20,023	28,176
	46,230	68,682

14. MOVEMENT IN FUNDS

	At 1.4.16 £	Net movement in funds £	Transfers between funds £	At 31.3.17 £
Unrestricted funds				
General fund	129,249	99,928	46,394	275,571
Restricted funds				
Oak Foundation Core	-	46,394	(46,394)	-
Oak Foundation Oakpiece	41,809	(42,817)	-	(1,008)
	41,809	3,577	(46,394)	(1,008)
TOTAL FUNDS	171,058	103,505	-	274,563

KCS COALITION

Notes to the Financial Statements - continued
for the Year Ended 31 March 2017

14. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	213,383	(113,455)	99,928
Sport Project	7,000	(7,000)	-
	<u>220,383</u>	<u>(120,455)</u>	<u>99,928</u>
Restricted funds			
Oak Foundation Core	270,000	(223,606)	46,394
Oak Foundation Oakpiece	114,100	(156,917)	(42,817)
FCO Peacekeepers	14,735	(14,735)	-
	<u>398,835</u>	<u>(395,258)</u>	<u>3,577</u>
TOTAL FUNDS	<u><u>619,218</u></u>	<u><u>(515,713)</u></u>	<u><u>103,505</u></u>

Restricted funds represent unspent balances on grants received from the following sources for the specific purposes stated:

OAK Foundation

The grant funding is for developing and implementing child protection policies and procedures, raising the profile of Keeping Children Safe Coalition (KCS) and influencing key policy and decision-makers on child protection.

The deficit on the Oak piece occurred as additional support was provided to grantees at the request of the donor.

FCO Peacekeepers

Funds were provided for the implementation of the project: Strengthening Brazil's commitment to the promotion of peacekeeping and the prevention of sexual exploitation and abuse.

15. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2017.