

COMPANY REGISTRATION NUMBER 07377831

**FISHING FOR FORCES
COMPANY LIMITED BY GUARANTEE
FINANCIAL STATEMENTS
30 SEPTEMBER 2016**

Charity Number 1141744



HAGGARDS CROWTHER PROFESSIONAL SERVICES LLP

Chartered Accountants
2nd Floor, Heathmans House
19 Heathmans Road
London
SW6 4TJ

**FISHING FOR FORCES
COMPANY LIMITED BY GUARANTEE
TRUSTEES ANNUAL REPORT
YEAR ENDED 30 SEPTEMBER 2016**

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FISHING FOR FORCES COMPANY LIMITED BY GUARANTEE

TRUSTEES ANNUAL REPORT

YEAR ENDED 30 SEPTEMBER 2016

The trustees, who are also directors for the purposes of company law, present their report and the unaudited financial statements of the company for the year ended 30 September 2016.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered charity name	Fishing for Forces
Charity registration number	1141744
Company registration number	07377831
Principal office	Apt 6 69 Perham Road West Kensington London W14 9SP
Registered office	2nd Floor Heathmans House 19 Heathmans Road London SW6 4TJ

The trustees

The trustees who served the company during the period were as follows:

Mr W Howell
Mr J Neville
Mr C Robinson
Mr N Mundy

STRUCTURE, GOVERNANCE AND MANAGEMENT

Fishing For Forces was incorporated as company limited by guarantee on the 16 September 2010.

The companies articles state that there shall be no fewer than three trustees at any one point. Trustees are elected at general meetings and they are selected by considering the contribution they can make and the benefits they can bring to the foundation. All directors of the company must be trustees.

Appropriate procedures are in place to maintain the high quality of trustees and to ensure that they undergo such training as is necessary.

The charity is administered by its board of directors which meets regularly.

The trustees have assessed the major risks to which the charity is exposed to and are satisfied that systems are in place to mitigate exposure to those risks.

FISHING FOR FORCES COMPANY LIMITED BY GUARANTEE

TRUSTEES ANNUAL REPORT *(continued)*

YEAR ENDED 30 SEPTEMBER 2016

OBJECTIVES AND ACTIVITIES

The Charity's objectives are to assist in the treatment and care of both serving and ex-serving members of the armed forces of the crown and commonwealth (including former commonwealth) who have been on an operational tour.

These include those who are suffering from mental or physical illness of any description or are in need of rehabilitation as a result of such illnesses. Through the provision of recreation and leisure time occupation, in particular facilities for fishing, the charity aims to improve their quality of life.

The policy of the Charity is that all monies received shall be applied in furtherance of the objectives of the Charity.

During the year, the Charity raised funds by donations and various auctions and events.

ACHIEVEMENTS AND PERFORMANCE

Another modest but successful year with numerous requests for fishing coming in. Due to even more cuts and again restructuring and relocation of units throughout the UK, we have only held 22 group events (view www.fishingforforces.org) with between 15 and 30 guests at each. The events as ever are mainly organised by FFF (Fishing For Forces) with the assistance of angling clubs and syndicates nationwide taking wounded, serving and veteran servicemen and women to the waterside.

The events usually start with a light breakfast followed by casting instruction demonstration and then we begin fishing. Lunch is also provided along with mementoes such as T shirts, baseball caps for the guests and with two engraved glass tankards for the winners of the heaviest fish and heaviest bag at the weigh in.

Our non-angler to angler conversion rate is still climbing and can be tracked as the agreement we have with the supplier 'Glasgow Angling'. They supply a complete FFF fishing kit (both coarse and fly) to serious enquirers for £110.00 (RRP £250.00) and this arrangement has been renewed for another year. We are privileged to announce that two of our guests from 2014 have been accepted to join the Solider Palmers Army fly fishing team.

The Charity has raised over £170,000 since it was established in 2010 with a number of pledges to be fulfilled so this will prove persuasive in the case of attracting funding and sponsorship from external grant-making bodies and our next target is £250,000 to ensure FFF is stable nationwide for the foreseeable future.

FINANCIAL REVIEW

The Charity made a deficit of £11,226 (2015: (£16,189)) in the year which is all unrestricted in its use.

FISHING FOR FORCES COMPANY LIMITED BY GUARANTEE

TRUSTEES ANNUAL REPORT *(continued)*

YEAR ENDED 30 SEPTEMBER 2016

PLANS FOR FUTURE PERIODS

Following the success of our first "Fishing School" at Tedworth House Personnel Recovery Centre, using the same template we will continue until all the PRC units have schools but the changes within HMAF and the MOD make it a slow and sometimes arduous task. Personnel are tutored in all the disciplines of angling which has been recently accepted by the medical profession as one of the most therapeutic hobbies aiding recovery from all wounds both physical and mentally. A quote from an eminent physician that "a day by the waterside fishing in many cases is proving better than a week's medication". That says it all in my opinion. Also, it's a great stress buster for those from the front line whilst on rest and recuperation, allowing recovering servicemen to be independent and confident enough to go fishing on their own, or with a mentor if support is required.

As per last year our fundraising programme is progressing well with several invitations to Countryside Game Fairs and Tackle Fairs which we have accepted, increasing the public's awareness of our cause. FFF continues to receive second hand tackle which it uses as a starter kits for those who require it or it is traded for other items that can be used for fundraising. Fundraising is getting harder but all other avenues for fundraising and donations are explored and utilised wherever possible.

INDEPENDENT EXAMINER

Andrew Haggard FCA has been re-appointed as independent examiner for the ensuing year.

Signed on behalf of the trustees



Mr W Howell
Trustee

31 May 2017

**FISHING FOR FORCES
COMPANY LIMITED BY GUARANTEE**

**INDEPENDENT EXAMINER'S REPORT TO THE MEMBERS OF
FISHING FOR FORCES**

YEAR ENDED 30 SEPTEMBER 2016

I report on the accounts of the company for the year ended 30 September 2016 which are set out on pages 7 to 12.

RESPECTIVE RESPONSIBILITIES OF TRUSTEES AND EXAMINER

The trustees (who are also the directors of Fishing for Forces for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

Having satisfied myself that the company is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

BASIS OF INDEPENDENT EXAMINER'S REPORT

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the company and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

INDEPENDENT EXAMINER'S STATEMENT

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in any material respect the requirements:

- to keep accounting records in accordance with section 386 of the Companies Act 2006; and
- to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

**FISHING FOR FORCES
COMPANY LIMITED BY GUARANTEE**

**INDEPENDENT EXAMINER'S REPORT TO THE MEMBERS OF
FISHING FOR FORCES *(continued)***

YEAR ENDED 30 SEPTEMBER 2016

Andrew Haggard FCA
Independent examiner

2nd Floor, Heathmans House
19 Heathmans Road
London
SW6 4TJ

31 May 2017

A large, stylized handwritten signature in black ink, appearing to read 'Andrew Haggard', is written across the top right of the page, overlapping the text 'INDEPENDENT EXAMINER'S REPORT'.

**FISHING FOR FORCES
COMPANY LIMITED BY GUARANTEE**

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE
INCOME AND EXPENDITURE ACCOUNT)**

YEAR ENDED 30 SEPTEMBER 2016

	Note	Total Funds 2016 £	Total Funds 2015 £
INCOMING RESOURCES			
Incoming resources from generating funds:			
Voluntary income	2	39,996	35,221
Incoming resources from charitable activities	3	566	30,470
TOTAL INCOMING RESOURCES		<u>40,562</u>	<u>65,691</u>
RESOURCES EXPENDED			
Costs of generating funds:			
Costs of generating voluntary income	4	(2,613)	(5,355)
Charitable activities	5/6	(33,223)	(30,290)
Governance costs	7	(15,953)	(13,857)
TOTAL RESOURCES EXPENDED		<u>(51,789)</u>	<u>(49,502)</u>
NET (OUTGOING)/INCOMING RESOURCES FOR THE YEAR/NET (EXPENDITURE)/INCOME FOR THE YEAR	8	(11,227)	16,189
RECONCILIATION OF FUNDS			
Total funds brought forward		23,241	7,052
TOTAL FUNDS CARRIED FORWARD		<u>12,014</u>	<u>23,241</u>

The Statement of Financial Activities includes all gains and losses in the year and therefore a statement of total recognised gains and losses has not been prepared.

All of the above amounts relate to continuing activities.

The notes on pages 9 to 12 form part of these financial statements.

FISHING FOR FORCES COMPANY LIMITED BY GUARANTEE

BALANCE SHEET

30 SEPTEMBER 2016

	Note	2016 £	£	2015 £
FIXED ASSETS				
Tangible assets	10		—	—
CURRENT ASSETS				
Stocks	11	1,200		1,200
Debtors	12	1,591		11,625
Cash at bank		18,343		14,028
		<u>21,134</u>		<u>26,853</u>
CREDITORS: Amounts falling due within one year	13	<u>(9,120)</u>		<u>(3,612)</u>
NET CURRENT ASSETS			12,014	23,241
TOTAL ASSETS LESS CURRENT LIABILITIES			<u>12,014</u>	<u>23,241</u>
NET ASSETS			<u>12,014</u>	<u>23,241</u>
FUNDS				
Unrestricted income funds	14		12,014	23,241
TOTAL FUNDS			<u>12,014</u>	<u>23,241</u>

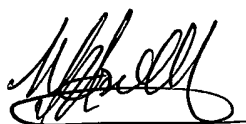
For the year ended 30 September 2016 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Trustees' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements were approved by the members of the committee and authorised for issue on the 31 May 2017 and are signed on their behalf by:

Mr W Howell
Trustee



Company Registration Number: 07377831

The notes on pages 9 to 12 form part of these financial statements.

COMPANY LIMITED BY GUARANTEE FISHING FOR FORCES

BALANCE SHEET 30 SEPTEMBER 2016

	2016	2015	Note
FIXED ASSETS			
Tangible assets	10		
CURRENT ASSETS			
Stocks	11	1,200	
Debtors	12	1,291	
Cash at bank		18,743	
		21,134	
CREDITORS: Amounts falling due within one year	13	(9,120)	
NET CURRENT ASSETS		12,014	
TOTAL ASSETS LESS CURRENT LIABILITIES		12,014	
NET ASSETS		12,014	
TOTAL FUNDS		12,014	
Restricted income funds	14	12,014	

For the year ended 30 September 2016 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Trustees' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476 and
 - The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.
- These financial statements were approved by the members of the committee and authorised for issue on the 31 May 2017 and are signed on their behalf by:

Mr W Howell
Trustee

Company Registration Number: 07377831

The notes on pages 9 to 15 form part of these financial statements

FISHING FOR FORCES COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 SEPTEMBER 2016

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost convention and in accordance with applicable United Kingdom accounting standards and the requirements of the Statement of Recommended Practice 'Accounting and Reporting by Charities' issued in March 2005 (SORP 2005).

Cash flow statement

The trustees have taken advantage of the exemption in Financial Reporting Standard No 1 (revised) from including a cash flow statement in the financial statements on the grounds that the company is small.

Fixed assets

All fixed assets are initially recorded at cost.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Office Equipment - 33.33% Straight line

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

2. VOLUNTARY INCOME

	Unrestricted Funds £	Total Funds 2016 £	Total Funds 2015 £
Donations			
Donations	<u>39,996</u>	<u>39,996</u>	<u>35,221</u>

3. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

	Unrestricted Funds £	Total Funds 2016 £	Total Funds 2015 £
Income from charitable activities	<u>566</u>	<u>566</u>	<u>30,470</u>

4. COSTS OF GENERATING VOLUNTARY INCOME

	Unrestricted Funds £	Total Funds 2016 £	Total Funds 2015 £
Costs of generating income	<u>2,613</u>	<u>2,613</u>	<u>5,355</u>

**FISHING FOR FORCES
COMPANY LIMITED BY GUARANTEE**

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 SEPTEMBER 2016

5. COSTS OF CHARITABLE ACTIVITIES BY FUND TYPE

	Unrestricted Funds £	Total Funds 2016 £	Total Funds 2015 £
Holding events and fishing days	16,559	16,559	13,794
Support costs	16,664	16,664	16,496
	<u>33,223</u>	<u>33,223</u>	<u>30,290</u>

6. COSTS OF CHARITABLE ACTIVITIES BY ACTIVITY TYPE

	Activities undertaken directly £	Support costs £	Total Funds 2016 £	Total Funds 2015 £
Holding events and fishing days	<u>16,559</u>	<u>16,664</u>	<u>33,223</u>	<u>30,290</u>

7. GOVERNANCE COSTS

	Unrestricted Funds £	Total Funds 2016 £	Total Funds 2015 £
Salaries and wages	14,000	14,000	12,000
Accountancy fees	1,953	1,953	1,817
Depreciation	—	—	40
	<u>15,953</u>	<u>15,953</u>	<u>13,857</u>

8. NET (OUTGOING)/INCOMING RESOURCES FOR THE YEAR

This is stated after charging:

	2016 £	2015 £
Depreciation	<u>—</u>	<u>40</u>

**FISHING FOR FORCES
COMPANY LIMITED BY GUARANTEE**

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 SEPTEMBER 2016

9. STAFF COSTS AND EMOLUMENTS

Total staff costs were as follows:

	2016	2015
	£	£
Wages and salaries	14,000	12,000
Social security costs	—	—
	<u>14,000</u>	<u>12,000</u>

Particulars of employees:

The average number of employees during the year, was as follows:

	2016	2015
	No.	No.
Number of administrative staff	<u>1</u>	<u>1</u>

10. TANGIBLE FIXED ASSETS

	Equipment £
COST	
At 1 October 2015 and 30 September 2016	<u>120</u>
DEPRECIATION	
At 1 October 2015 and 30 September 2016	<u>120</u>
NET BOOK VALUE	
At 30 September 2016	<u>—</u>
At 30 September 2015	<u>—</u>

11. STOCKS

	2016	2015
	£	£
Stock	<u>1,200</u>	<u>1,200</u>

12. DEBTORS

	2016	2015
	£	£
Prepayments and accrued income	<u>1,591</u>	<u>11,625</u>

FISHING FOR FORCES COMPANY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 30 SEPTEMBER 2016

13. CREDITORS: Amounts falling due within one year

	2016	2015
	£	£
Taxation and social security	–	190
Wages control account	–	810
Accruals and deferred income	2,006	800
Directors' loan accounts	7,114	1,812
	<u>9,120</u>	<u>3,612</u>

14. UNRESTRICTED INCOME FUNDS

	Balance at 1 October 2015	Incoming resources	Outgoing resources	Balance at 30 September 2016
	£	£	£	£
General Funds	<u>23,241</u>	<u>40,562</u>	<u>(51,789)</u>	<u>12,014</u>

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Net current assets	Total
	£	£
Unrestricted Income Funds	<u>12,014</u>	<u>12,014</u>
Total Funds	<u>12,014</u>	<u>12,014</u>

16. TRANSACTIONS WITH THE TRUSTEES

Included within the Directors' loan accounts is an amount owed to Mr W Howell by the company of £7,114 (2015:£1,812). The outstanding balance is not subject to interest and is repayable on demand.

17. COMPANY LIMITED BY GUARANTEE

Fishing For Forces is a company limited by guarantee of the members and has no share capital. The members liability on the winding up of the company is limited to £10 each. The company has four members.