

Deliverance London Limited

Report And Financial Statements

27 April 2014

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COMPANY INFORMATION

Directors	G Davies S J B Skinner
Registered number	07231017
Registered office	8-10 Warner Street London EC1R 5HA
Independent auditors	Rees Pollock 35 New Bridge Street London EC4V 6BW
Bankers	Coutts & Co 440 Strand London WC2R 0QS

DIRECTORS' REPORT
for the period ended 27 April 2014

The directors present their report and the financial statements for the period ended 27 April 2014.

Results and dividends

The loss for the period, after taxation, amounted to £341,030 (2013 - loss £688,116).

The directors have not recommended a dividend.

Directors

The directors who served during the period were:

G Davies
S J B Skinner

Employee involvement

The group pursues a policy of providing employees with information about the group, and employees have been encouraged to present their suggestions and views on the group's performance.

Disabled employees

The group gives full consideration to applications for employment from disabled persons where the requirement of the job can be fulfilled by a handicapped or disabled person.

Where existing employees become disabled, it is the group's policy wherever practicable to provide continuing employment under normal terms and conditions and to provide training and career development and promotion to disabled employees where appropriate.

Directors' responsibilities statement

The directors are responsible for preparing the group strategic report, the directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS' REPORT
for the period ended 27 April 2014

Disclosure of information to auditors

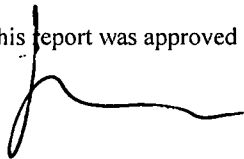
Each of the persons who are directors at the time when this directors' report is approved has confirmed that:

- so far as that director is aware, there is no relevant audit information of which the company and the group's auditors are unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company and the group's auditors are aware of that information.

Auditors

The auditors, Rees Pollock, have expressed their willingness to continue in office.

This report was approved by the board on 14 November 2014 and signed on its behalf.

A handwritten signature in black ink, appearing to be 'S J B Skinner', with a long horizontal flourish extending to the right.

S J B Skinner
Director

GROUP STRATEGIC REPORT
for the period ended 27 April 2014

Introduction

The principal activity of the group during the period was the cooking and delivery of high quality food and beverages to consumers at home and work.

Business review

Deliverance created multi cuisine gourmet food delivery in 1997. It remains the market leader in this category.

The group has seen a continuing improvement in its business model over the last two years. The menu has been improved, operations strengthened and it has invested significantly in its digital channels.

Full year turnover of £9,407k increased 11.1% on prior year, driven by underlying like for like sales growth of 10.2%. Like for like sales growth in the six months to April 2014 was actually 18.9%. Underlying EBITDA increased by £0.4m (136%) driven by improved sales performance and resulting operating contribution.

The fundamentals of the home delivery market appear strong, especially in London, where we saw an increase in consumer confidence during this reporting period.

In February 2014 the group opened its seventh kitchen in Waterloo, which is trading profitably.

The Directors are encouraged by the progress that the group continues to make since the Balance Sheet date and are now planning on opening two new sites in the next six months.

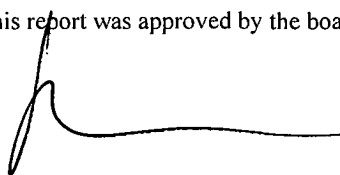
Principal risks and uncertainties

The principal risks to the business are a significant and sudden economic downturn and/ or a significant increase in food ingredient prices.

Financial key performance indicators

Key operating margin measures being gross profit, labour and site EBITDA have all improved for the year under review and further initiatives to continue driving these are in place.

This report was approved by the board on 14 November 2014 and signed on its behalf.



S J B Skinner
Director

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF DELIVERANCE LONDON LIMITED

We have audited the financial statements of Deliverance London Limited for the period ended 27 April 2014, set out on pages 5 to 20. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 27 April 2014 and of the group's loss for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the group strategic report and the directors' report for the financial period for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Philip Vipond (Senior Statutory Auditor)
for and on behalf of
Rees Pollock, Statutory Auditor

14 November 2014

CONSOLIDATED PROFIT AND LOSS ACCOUNT
for the period ended 27 April 2014

	Note	Period ended 27 April 2014 £	Period ended 28 April 2013 £
TURNOVER	1,2	9,407,745	8,468,802
Cost of sales		(7,267,936)	(6,888,783)
GROSS PROFIT		2,139,809	1,580,019
Administrative expenses		(2,440,465)	(2,228,467)
OPERATING LOSS	3	(300,656)	(648,448)
Interest receivable and similar income		94	347
Interest payable and similar charges	5	(40,468)	(40,015)
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION		(341,030)	(688,116)
Tax on loss on ordinary activities	6	-	-
LOSS FOR THE FINANCIAL PERIOD		(341,030)	(688,116)

All amounts relate to continuing operations.

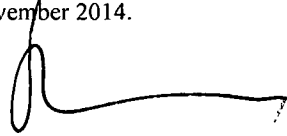
There were no recognised gains and losses for 2014 or 2013 other than those included in the profit and loss account.

The notes on pages 9 to 20 form part of these financial statements.

CONSOLIDATED BALANCE SHEET
as at 27 April 2014

		27 April 2014	28 April 2013
	Note	£	£
FIXED ASSETS			
Intangible assets	7	1,478,016	1,570,392
Tangible assets	8	816,112	689,154
		<u>2,294,128</u>	<u>2,259,546</u>
CURRENT ASSETS			
Stocks		150,177	122,002
Debtors	10	678,265	559,410
Cash at bank and in hand		104,106	304,438
		<u>932,548</u>	<u>985,850</u>
CREDITORS: amounts falling due within one year	11	<u>(1,921,159)</u>	<u>(1,813,952)</u>
NET CURRENT LIABILITIES		<u>(988,611)</u>	<u>(828,102)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>1,305,517</u>	<u>1,431,444</u>
CREDITORS: amounts falling due after more than one year	12	(696,331)	(590,754)
PROVISIONS FOR LIABILITIES			
Other provisions	13	(15,863)	(26,337)
NET ASSETS		<u>593,323</u>	<u>814,353</u>
CAPITAL AND RESERVES			
Called up share capital	17	1,970,000	1,850,000
Profit and loss account	18	(1,376,677)	(1,035,647)
SHAREHOLDERS' FUNDS	19	<u>593,323</u>	<u>814,353</u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 14 November 2014.

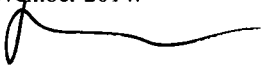

S J B Skinner
Director

The notes on pages 9 to 20 form part of these financial statements.

COMPANY BALANCE SHEET
as at 27 April 2014

		27 April 2014	28 April 2013
	Note	£	£
FIXED ASSETS			
Investments	9	1,970,001	1,850,001
CREDITORS: amounts falling due within one year	11	(1)	(1)
NET ASSETS		<u>1,970,000</u>	<u>1,850,000</u>
CAPITAL AND RESERVES			
Called up share capital	17	<u>1,970,000</u>	<u>1,850,000</u>
SHAREHOLDERS' FUNDS	19	<u>1,970,000</u>	<u>1,850,000</u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 14 November 2014.


S J B Skinner
Director

The notes on pages 9 to 20 form part of these financial statements.

CONSOLIDATED CASH FLOW STATEMENT
for the period ended 27 April 2014

		Period ended 27 April 2014 £	Period ended 28 April 2013 £
	Note		
Net cash flow from operating activities	20	(156,690)	(4,265)
Returns on investments and servicing of finance	21	(10,240)	(10,987)
Capital expenditure and financial investment	21	(344,741)	(126,756)
CASH OUTFLOW BEFORE FINANCING		(511,671)	(142,008)
Financing	21	311,339	(10,474)
DECREASE IN CASH IN THE PERIOD		(200,332)	(152,482)

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT
for the period ended 27 April 2014

	Period ended 27 April 2014 £	Period ended 28 April 2013 £
Decrease in cash in the period	(200,332)	(152,482)
Cash (inflow)/outflow from (increase)/decrease in debt and lease financing	(191,339)	10,474
CHANGE IN NET DEBT RESULTING FROM CASH FLOWS	(391,671)	(142,008)
New finance lease	(49,888)	-
Other non-cash changes	(30,134)	(28,681)
MOVEMENT IN NET DEBT IN THE PERIOD	(471,693)	(170,689)
Net debt at 29 April 2013	(289,636)	(118,947)
NET DEBT AT 27 APRIL 2014	(761,329)	(289,636)

The notes on pages 9 to 20 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS
for the period ended 27 April 2014

1. ACCOUNTING POLICIES

Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards.

Going concern

Based on discussions with the investors the directors are confident that the shareholder loans of £620,888 (see note 12) will be extended and that the investors will provide additional funding to support growth. The directors have prepared cash flow forecasts which indicate that the group will generate sufficient cash flows to support its trade for the foreseeable future. Trading results have been favourable in the post balance sheet period and therefore the directors believe that it is appropriate for the financial statements to be prepared on a going concern basis.

No assessment has been made of the effect should the going concern assumption prove to be inappropriate.

Basis of consolidation

The financial statements consolidate the accounts of Deliverance London Limited and its subsidiary undertaking.

Turnover

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the period, exclusive of value added tax and trade discounts.

Intangible fixed assets and amortisation

Goodwill is the difference between amounts paid on the acquisition of a business and the fair value of the identifiable assets and liabilities. It is amortised to the profit and loss account over its estimated economic life.

Amortisation is provided at the following rates:

Goodwill	-	5% per annum, straight line
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Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Property improvements	-	10% per annum, straight line
Plant & equipment	-	10-50% per annum, straight line
Motor vehicles & scooters	-	33% per annum, straight line

Investments

Investments in subsidiaries are valued at cost less provision for impairment.

NOTES TO THE FINANCIAL STATEMENTS
for the period ended 27 April 2014

1. ACCOUNTING POLICIES (continued)

Finance leasing and hire purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the group. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

Operating leases

Rentals under operating leases are charged to the profit and loss account on a straight line basis over the lease term.

Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks.

Pensions

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the period.

Deferred taxation

Deferred taxation is provided on all timing differences, without discounting, calculated at the rate which it is estimated that tax will be payable, except where otherwise required by accounting standards.

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

2. TURNOVER

The whole of the turnover is attributable to the group's principal continuing activity.

All turnover arose within the United Kingdom.

NOTES TO THE FINANCIAL STATEMENTS
for the period ended 27 April 2014

3. OPERATING LOSS

The operating loss is stated after charging:

	Period ended 27 April 2014 £	Period ended 28 April 2013 £
Amortisation - intangible fixed assets	92,376	92,376
Depreciation of tangible fixed assets:		
- owned by the group	267,438	240,631
Auditors' remuneration	13,500	13,500
Auditors' remuneration - tax and other services	2,500	2,500
- land and buildings		
- other operating leases	297,321	299,785
	<u>297,321</u>	<u>299,785</u>

During the period, no director of the company received any emoluments (2013 - £NIL).

4. STAFF COSTS

Staff costs, including directors' remuneration, were as follows:

	Period ended 27 April 2014 £	Period ended 28 April 2013 £
Wages and salaries	3,980,783	3,591,103
Social security costs	285,707	253,343
Other pension costs	8,154	9,313
	<u>4,274,644</u>	<u>3,853,759</u>

The average monthly number of employees, including the directors, during the period was as follows:

	Period ended 27 April 2014 No.	Period ended 28 April 2013 No.
Management	31	30
Kitchen and other staff	268	258
	<u>299</u>	<u>288</u>

NOTES TO THE FINANCIAL STATEMENTS
for the period ended 27 April 2014

5. INTEREST PAYABLE

	Period ended 27 April 2014 £	Period ended 28 April 2013 £
On bank loans and overdrafts	8,372	11,514
On other loans	32,096	28,501
	<u>40,468</u>	<u>40,015</u>

6. TAXATION

	Period ended 27 April 2014 £	Period ended 28 April 2013 £
UK corporation tax charge on loss for the period	-	-

Factors affecting tax charge for the period

The tax assessed for the period differs from the standard rate of corporation tax in the UK of 23% (2013 - 24%). The differences are explained below:

	Period ended 27 April 2014 £	Period ended 28 April 2013 £
Loss on ordinary activities before tax	(341,030)	(688,116)
Loss on ordinary activities multiplied by standard rate of corporation tax in the UK of 23% (2013 - 24%)	(78,437)	(165,148)
Effects of:		
Expenses not deductible for tax purposes	26,903	29,007
Timing differences relating to fixed assets	17,486	5,245
Unrelieved tax losses carried forward	34,832	131,693
Other short term timing differences	(784)	(797)
Current tax charge for the period (see note above)	<u>-</u>	<u>-</u>

Factors that may affect future tax charges

At the balance sheet date, the total losses and other timing differences available to the group to offset future taxable profits is £5.0m (2013 - £4.8m). No deferred tax asset has been recognised in relation to these amounts as, in the opinion of the directors, there is insufficient certainty as to the timing of such profits and the value of the amount which might be realised.

NOTES TO THE FINANCIAL STATEMENTS
for the period ended 27 April 2014

7. INTANGIBLE FIXED ASSETS

	Goodwill £
Group	
Cost	
At 29 April 2013 and 27 April 2014	1,847,520
Amortisation	
At 29 April 2013	277,128
Charge for the period	92,376
At 27 April 2014	369,504
Net book value	
At 27 April 2014	1,478,016
At 28 April 2013	1,570,392

8. TANGIBLE FIXED ASSETS

	Motor vehicles and scooters £	Plant and equipment £	Property improvements £	Total £
Group				
Cost				
At 29 April 2013	103,082	772,730	482,072	1,357,884
Additions	88,610	262,885	43,134	394,629
Disposals	-	(510)	-	(510)
At 27 April 2014	191,692	1,035,105	525,206	1,752,003
Depreciation				
At 29 April 2013	62,571	434,615	171,544	668,730
Charge for the period	36,806	176,752	53,880	267,438
On disposals	-	(277)	-	(277)
At 27 April 2014	99,377	611,090	225,424	935,891
Net book value				
At 27 April 2014	92,315	424,015	299,782	816,112
At 28 April 2013	40,511	338,115	310,528	689,154

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

	27 April 2014 £	28 April 2013 £
Group		
Motor vehicles and scooters	37,005	-

NOTES TO THE FINANCIAL STATEMENTS
for the period ended 27 April 2014

9. FIXED ASSET INVESTMENTS

Company	Investments in subsidiary £
Cost or valuation	
At 29 April 2013	1,850,001
Additions	120,000
At 27 April 2014	1,970,001
Net book value	
At 27 April 2014	1,970,001
At 28 April 2013	1,850,001

The above investment relates to the company's ownership of 100% of the Ordinary share capital of Deliverance Limited, a company incorporated in England & Wales. The principal activity of Deliverance Limited is the preparation and delivery of high quality food and beverages to consumers at home and work.

10. DEBTORS

	Group		Company	
	27 April 2014 £	28 April 2013 £	27 April 2014 £	28 April 2013 £
Due after more than one year				
Other debtors	30,763	28,641	-	-
Due within one year				
Trade debtors	160,156	142,898	-	-
Other debtors	224,481	146,851	-	-
Prepayments and accrued income	262,865	241,020	-	-
	678,265	559,410	-	-

NOTES TO THE FINANCIAL STATEMENTS
for the period ended 27 April 2014

11. CREDITORS:
Amounts falling due within one year

	Group		Company	
	27 April 2014	28 April 2013	27 April 2014	28 April 2013
	£	£	£	£
Bank loans and overdrafts	136,198	3,320	-	-
Other loans	32,906	-	-	-
Trade creditors	963,636	1,022,542	-	-
Amounts owed to related undertakings	1	1	1	1
Other taxation and social security	394,577	502,921	-	-
Other creditors	185,632	156,764	-	-
Accruals and deferred income	208,209	128,404	-	-
	1,921,159	1,813,952	1	1

12. CREDITORS:
Amounts falling due after more than one year

	Group		Company	
	27 April 2014	28 April 2013	27 April 2014	28 April 2013
	£	£	£	£
Loans	659,544	590,754	-	-
Net obligations under finance leases and hire purchase contracts	36,787	-	-	-
	696,331	590,754	-	-

Obligations under finance leases and hire purchase contracts, included above, are payable as follows:

	Group		Company	
	27 April 2014	28 April 2013	27 April 2014	28 April 2013
	£	£	£	£
Between one and five years	36,787	-	-	-

Other loans are amounts due to Active Deliverance LP as described in note 16. These are secured by a fixed and floating charge over the assets of the company, carry interest at rates in the range 5%-10% and are repayable as follows:

	Group		Company	
	2014	2013	2014	2013
	£	£	£	£
Within one year (see note 11)	32,906	-	-	-
After more than one but less than two years	659,544	590,754	-	-
Total	692,450	590,754	-	-

NOTES TO THE FINANCIAL STATEMENTS
for the period ended 27 April 2014

13. PROVISIONS

	Operating leases £
Group	
At 29 April 2013	26,337
Amounts used	(10,474)
	<hr/>
At 27 April 2014	15,863
	<hr/> <hr/>

The group leases a property from which it no longer operates but which it has sublet to a tenant. The above provision represents an estimate of the excess of future operating lease payments over the anticipated rental proceeds, payable in quarterly instalments, until the expiry of the lease in November 2015.

The Company has no provisions.

14. OPERATING LEASE COMMITMENTS

At 27 April 2014 the group had annual commitments under non-cancellable operating leases as follows:

	Land and buildings			Other
	27 April 2014	28 April 2013	27 April 2014	28 April 2013
Group	£	£	£	£
Expiry date:				
Within 1 year	139,400	149,600	-	4,500
Between 2 and 5 years	100,594	129,522	-	-
After more than 5 years	121,250	54,750	-	-
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15. FINANCE LEASE COMMITMENTS

Future commitments under finance lease agreements are as follows:

	2014 £	2013 £
Group		
Amounts payable within 1 year	18,031	-
Between 2 and 5 years	18,756	-
	<hr/>	<hr/>
Total	36,787	-
	<hr/> <hr/>	<hr/> <hr/>

NOTES TO THE FINANCIAL STATEMENTS
for the period ended 27 April 2014

16. RELATED PARTY TRANSACTIONS

The company has received loans from Active Deliverance LP ('Active'), a Limited Partnership which owns a controlling interest in the issued share capital of Deliverance London Limited, and in which G Davies and S J B Skinner have an interest. The loans totalled £692,450 at the balance sheet date (2013 - £590,574). The terms of the loans are shown in note 12.

17. SHARE CAPITAL

	27 April 2014 £	28 April 2013 £
Allotted, called up and fully paid		
1,970,000 (2013 - 1,850,000) Ordinary shares of £1 each	1,970,000	1,850,000
	<u>1,970,000</u>	<u>1,850,000</u>

The company issued 120,000 ordinary £1 shares on the 17 January 2014. All shares were issued at par.

18. RESERVES

Group	Profit and loss account £
At 29 April 2013	(1,035,647)
Loss for the period	(341,030)
	<u>(1,376,677)</u>
At 27 April 2014	<u>(1,376,677)</u>

NOTES TO THE FINANCIAL STATEMENTS
for the period ended 27 April 2014

19. RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS

	27 April 2014	28 April 2013
	£	£
Group		
Opening shareholders' funds	814,353	1,502,469
Loss for the financial period	(341,030)	(688,116)
Shares issued during the period	120,000	-
	<u>593,323</u>	<u>814,353</u>
Closing shareholders' funds	<u>593,323</u>	<u>814,353</u>
	27 April 2014	28 April 2013
	£	£
Company		
Opening shareholders' funds	1,850,000	1,850,000
Shares issued during the period	120,000	-
	<u>1,970,000</u>	<u>1,850,000</u>
Closing shareholders' funds	<u>1,970,000</u>	<u>1,850,000</u>

The company has taken advantage of the exemption contained within section 408 of the Companies Act 2006 not to present its own profit and loss account.

The profit for the period dealt with in the accounts of the company was £NIL (2013 - £NIL).

20. NET CASH FLOW FROM OPERATING ACTIVITIES

	Period ended 27 April 2014	Period ended 28 April 2013
	£	£
Operating loss	(300,656)	(648,448)
Amortisation of intangible fixed assets	92,376	92,376
Depreciation of tangible fixed assets	267,438	240,631
Loss/(profit) on disposal of tangible fixed assets	233	(120)
Increase in stocks	(28,175)	(9,128)
Increase in debtors	(118,855)	(30,280)
(Decrease)/increase in creditors	(58,577)	377,450
Decrease in provisions	(10,474)	(26,746)
	<u>(156,690)</u>	<u>(4,265)</u>
Net cash outflow from operating activities	<u>(156,690)</u>	<u>(4,265)</u>

NOTES TO THE FINANCIAL STATEMENTS
for the period ended 27 April 2014

21. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN CASH FLOW STATEMENT

	Period ended 27 April 2014 £	Period ended 28 April 2013 £
Returns on investments and servicing of finance		
Interest received	94	347
Interest paid	(10,334)	(11,334)
Net cash outflow from returns on investments and servicing of finance	(10,240)	(10,987)
	Period ended 27 April 2014 £	Period ended 28 April 2013 £
Capital expenditure and financial investment		
Purchase of tangible fixed assets	(344,741)	(126,876)
Sale of tangible fixed assets	-	120
Net cash outflow from capital expenditure	(344,741)	(126,756)
	Period ended 27 April 2014 £	Period ended 28 April 2013 £
Financing		
Issue of ordinary shares	120,000	-
New bank loans	132,878	-
Repayment of bank loans	-	(9,508)
Other new loans	80,000	-
Repayment of other loans	(8,438)	-
Repayment of finance leases	(13,101)	(966)
Net cash inflow/(outflow) from financing	311,339	(10,474)

NOTES TO THE FINANCIAL STATEMENTS
for the period ended 27 April 2014

22. ANALYSIS OF CHANGES IN NET DEBT

	29 April 2013 £	Cash flow £	Other non-cash changes £	27 April 2014 £
Cash at bank and in hand	304,438	(200,332)	-	104,106
Debt:				
Finance leases	-	13,101	(49,888)	(36,787)
Debts due within one year	(3,320)	(204,440)	38,656	(169,104)
Debts falling due after more than one year	(590,754)	-	(68,790)	(659,544)
Net debt	<u>(289,636)</u>	<u>(391,671)</u>	<u>(80,022)</u>	<u>(761,329)</u>

23. MAJOR NON-CASH TRANSACTIONS

Tangible fixed assets were acquired by the group under finance leases to the value of £49,888 (2013 - £nil).

Interest of £30,134 (2013 - £28,681) accrued on the group's debt during the period and remained unpaid at the balance sheet date.

24. ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The controlling party is Active Deliverance LP by virtue of its controlling interest in the issued share capital of the company.