

Bechtel Financing Services Limited

ANNUAL REPORT and FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2021



COMPANY REGISTRATION NUMBER: 07210733

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Bechtel Financing Services Limited

Directors' Report for the Year Ended 31 December 2021

The Directors present herewith their report and the audited financial statements for the year ended 31 December 2021 for Bechtel Financing Services Limited (the "Company").

The Company has taken the small companies exemption available to the entity from preparing a strategic report.

Business review and principal activities

The principal business of the Company is to provide financial advisory services to its parent and associated companies and the clients of these entities. Some of these finance activities may be regulated under the Financial Services and Markets Act 2000. The Company has been authorised by the Financial Conduct Authority to carry on regulated corporate finance activities.

The Company has no employees; staff are seconded from other fellow group entities to perform the financial services required.

The Company continues to promote its profile and capabilities with Bechtel Global Business Units. In 2021 there was a decrease in support services provided due to a lower amount of projects in the financing services space. This resulted in turnover decreasing from £455,282 in 2020 to £226,590 in 2021.

Results and dividends

The Company's profit for the financial year of £15,393 (2020: £31,250) will be transferred to reserves. No dividend was declared during the year (2020: Nil). As at 31 December 2021, the Company had net assets of £222,497 (2020: £207,104).

Going Concern

The Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future and therefore continue to adopt the going concern basis in preparing the financial statements.

The Company has no employees and incurs minimal recurring costs. Costs only arise should the Company undertake work on behalf of wider Bechtel Global Business Units. If no new work is secured the company has sufficient financial resources available to meet its liabilities for the next 12 months.

Bechtel Financing Services Limited

Directors' Report for the Year Ended 31 December 2021 (Continued)

Business Outlook and Future Developments

We expect the Company's profitability to continue for the foreseeable future due to the ongoing support provided to the Bechtel Global Business Units in securing new work.

Since February 2022 the military action in Ukraine and the sanctions related to the Russian Federation affected economies in Europe and the rest of the world. The Company currently does not have exposure to Ukraine, Russia or Belarus. However, the impact on the global economy may affect the Company's global business units' business volume, cashflows and profitability. The extent to which these events impact future results will depend on developments which are highly uncertain and cannot be predicted including new information regarding sanctions. As the Company does not currently have any exposure to the above mentioned conflicted territories no changes are expected to the operations as of the date of authorisation of the Annual Report and Financial Statements.

Directors

The Directors of the Company, who were in office during the year and up to the date of signing the financial statements were:

Mr. M Campbell	(Resigned 26 April 2021)
Mr. U Mathur	(Appointed 28 April 2021)
Ms. K Meikle	(Appointed 12 March 2022)
Mr R Rubenstein	(Resigned 12 March 2022)

As permitted by the Articles of Association, the Directors have the benefit of an indemnity which is a qualifying third party indemnity provision as defined by Section 234 of the Companies Act 2006. The indemnity was in force throughout the last financial year and is currently in force. The Company also purchased and maintained throughout the financial year Directors' and Officers' liability insurance in respect of itself and its Directors.

Statement of Directors' responsibilities in respect of the financial statements

The Directors are responsible for preparing the Annual report and the financial statements in accordance with applicable law and regulation.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law).

Under company law, Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

Bechtel Financing Services Limited

Directors' Report for the Year Ended 31 December 2021 (Continued)

Statement of Directors' responsibilities in respect of the financial statements (Continued)

The Directors are responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are also responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

Directors' confirmations

In the case of each Director in office at the date the Directors' report is approved:

- so far as the Director is aware, there is no relevant audit information of which the company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Financial risk management

The Company is a subsidiary of and controlled by Bechtel Enterprises, Inc. The parent company and the ultimate holding company, Bechtel Group, Inc. ("BGI") are both incorporated in the United States of America. A subsidiary of BGI, Bechtel Capital Management Corporation ("BCMC"), provides financial services to all entities in the Bechtel group. Cash funds of the group are deposited with BCMC for investment and debt and other credit agreements are negotiated and managed by BCMC. Interest is earned by the Company on BCMC deposits and these deposits are available on demand. As needed, BCMC lends funds to the Company to meet its liquidity requirements. At 31 December 2021, the Company had a net deposit with BCMC and did not have any borrowings.

Liquidity and interest rate risk

The Company's arrangement with BCMC, as described above, ensures it can access the funds needed to meet its liquidity requirements. Cash can be obtained by withdrawing deposits held with BCMC or through borrowing from BCMC. Interest receivable/payable on balances between the Company and BCMC is calculated at floating rates of interest. The Bechtel group's liquidity requirements and interest rate risks are managed at a group level.

Currency risk

The Company's functional currency is sterling and it also presents its financial statements in sterling. Some transactions are denominated in currencies other than Sterling. The Company does not purchase derivatives to manage its exposure to currency risk. Instead, the Bechtel group's currency risks are managed at a group level.

Environment and sustainability

Through careful monitoring, consolidation of offices and reduced energy consumption, the Bechtel group of companies have reduced emissions from the corporate offices globally.

Bechtel Financing Services Limited

Directors' Report for the Year Ended 31 December 2021 (Continued)

Political and charitable contributions

There were no political or charitable contributions made during the year and prior year.

Events since the end of the year

Information relating to events since the end of the year is given in the notes to the financial statements.

On behalf of the Board



Mr U Mathur
Director

26 April 2022

Bechtel Financing Services Limited

Independent auditors' report to the members of Bechtel Financing Services Limited

Report on the audit of the financial statements

Opinion

In our opinion, Bechtel Financing Services Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2021 and of its profit and cash flows for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report, which comprise: Balance sheet as at 31 December 2021; Profit and Loss Account for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Bechtel Financing Services Limited

Independent auditors' report to the members of Bechtel Financing Services Limited (Continued)

Report on the audit of the financial statements (Continued)

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The Directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Directors' report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Directors' report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Directors' report for the year ended 31 December 2021 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Directors' report.

Responsibilities for the financial statements and the audit

Responsibilities of the Directors for the financial statements

As explained more fully in the Statement of Directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The Directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Bechtel Financing Services Limited

Independent auditors' report to the members of Bechtel Financing Services Limited (Continued)

Responsibilities for the financial statements and the audit (Continued)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to but not limited to, the Companies Act 2006, breaches of UK regulatory principles, such as those governed by the Financial Conduct Authority and UK pensions and tax legislation, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the financial statements such as Companies Act 2006. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to fraudulent financial reporting. Audit procedures performed by the engagement team included:

- Discussions with management and the legal counsel, including consideration of known or suspected instances of non-compliance;
- Evaluating and where appropriate, challenging assumptions and judgements made by management in determining significant accounting estimates;
- Identifying and testing journal entries, in particular any entries posted with unusual account combinations.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Bechtel Financing Services Limited

Independent auditors' report to the members of Bechtel Financing Services Limited (Continued)

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Entitlement to exemptions

Under the Companies Act 2006 we are required to report to you if, in our opinion, the Directors were not entitled to: take advantage of the small companies exemption from preparing a strategic report. We have no exceptions to report arising from this responsibility.



Craig Skelton (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
London
26 April 2022

Bechtel Financing Services Limited

Profit and Loss Account

For the Year Ended 31 December 2021

	Note	2021 £	2020 £
Turnover	3	226,590	455,282
Operating charges		(207,650)	(416,894)
Operating profit	5	18,940	38,388
Interest receivable and similar income	6	64	192
Profit before taxation		19,004	38,580
Tax on profit	7	(3,611)	(7,330)
Profit for the financial year		15,393	31,250

All the Company's activities are continuing and there are no material differences between the profit before taxation and the profit for the financial year stated above and their historical cost equivalents. There are no recognised gains and losses other than the profit for the financial year (2020: none). Accordingly, a separate statement of other comprehensive income is not presented.

Bechtel Financing Services Limited

Balance Sheet

as at 31 December 2021

	Note	2021 £	2020 £
Current assets			
Debtors	8	255,912	283,980
Creditors: Amounts falling due within one year	9	(33,415)	(76,876)
Net assets		222,497	207,104
Capital and reserves			
Called up share capital	10	100,000	100,000
Profit and loss account		122,497	107,104
Total shareholders' funds		222,497	207,104

The financial statements of Bechtel Financing Services Limited (registered number: 07210733) on pages 9 to 19 were approved by the Board of Directors and signed on its behalf on 26 April 2022.

The financial statements are prepared in accordance with the provisions applicable to Companies subject to the small Companies regime.



Mr U Mathur
Director

The notes on pages 13 to 19 form part of these financial statements.

Bechtel Financing Services Limited

Cash Flow Statement

For the Year Ended 31 December 2021

	2021 £	2020 £
Net cash inflow from operating activities (note 11A)	2,029	34,391
Taxation paid	(7,330)	(3,835)
Net cash (used)/received in operating activities	(5,301)	30,556
Cash flow from investing activities		
Interest received	64	192
Net cash received in investing activities	64	192
Net (decrease)/increase in cash and cash equivalents	(5,237)	30,748
Cash and cash equivalents at the beginning of the year	211,669	180,921
Cash and cash equivalents at the end of the year	206,432	211,669
Cash and cash equivalents consists of:		
Balance held with BCMC (note 11B) (included in amounts owed by group undertakings)	206,432	211,669
Cash and cash equivalents	206,432	211,669

Bechtel Financing Services Limited

Statement of Changes in Equity

For the Year Ended 31 December 2021

	Called up Share Capital £	Profit and loss account £	Total shareholders' funds £
Balance as at 1 January 2020	100,000	75,854	175,854
Profit for the financial year	-	31,250	31,250
	<hr/>	<hr/>	<hr/>
Balance as at 31 December 2020	<u>100,000</u>	<u>107,104</u>	<u>207,104</u>
Balance as at 1 January 2021	100,000	107,104	207,104
Profit for the financial year	-	15,393	15,393
	<hr/>	<hr/>	<hr/>
Balance as at 31 December 2021	<u>100,000</u>	<u>122,497</u>	<u>222,497</u>

Bechtel Financing Services Limited

Notes to the financial statements for the Year Ended 31 December 2021

1 General information

Bechtel Financing Services Limited ("the Company") is a private company limited by shares and is incorporated in England, UK. Its registered office is 2 Lakeside Drive, Park Royal, London, England NW10 7FQ.

2 Principal accounting policies

These financial statements have been prepared in accordance with applicable United Kingdom Accounting Standards, including Financial Reporting Standard 102 – 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' ('FRS 102'), and with the Companies Act 2006.

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

Basis of accounting

These financial statements have been prepared on a going concern basis and have been prepared under the historical cost convention.

Going Concern

The Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future and therefore continue to adopt the going concern basis in preparing the financial statements.

The Company has no employees and incurs minimal recurring costs. Costs only arise should the Company undertake work on behalf of wider Bechtel Global Business Units. If no new work is secured the company has sufficient financial resources available to meet its liabilities for the next 12 months.

Operating and External charges

Operating charges are expensed in the year in which they are incurred. These are indirect costs which include non-project related expenses. External charges are project specific expenses and are charged as they are incurred.

Bechtel Financing Services Limited

Notes to the financial statements for the Year Ended 31 December 2021 (Continued)

2 Principal accounting policies (Continued)

Turnover

The Company has only one class of business. Turnover comprises all costs plus a mark-up recharged to other group undertakings in relation to financial services provided. Turnover is earned when the service is provided.

Foreign currency

The functional currency of the Company is sterling and transactions denominated in foreign currencies are translated into sterling and recorded at the rates of exchange ruling at the date of the transaction.

Monetary items denominated in foreign currency are translated into sterling at the exchange rates ruling at the balance sheet date or, where contracts for the forward purchase or sale of currency have been entered into, at the rates stated in the relevant contracts. Exchange differences arising on translation are charged/credited to the profit and loss account.

Taxation

Current tax for the period is recognised in the profit and loss account and measured using the tax rates enacted or substantively enacted by the balance sheet date.

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and net deposits with Bechtel Capital Management Corporation ("BCMC"), a subsidiary of its ultimate parent that provides cash management services.

Financial instruments

The company has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments.

Financial assets

Basic financial assets, including amounts owed by group undertaking and accrued income balances are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

Bechtel Financing Services Limited

Notes to the financial statements for the Year Ended 31 December 2021 (Continued)

2 Principal accounting policies (Continued)

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled; or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party; or (c) despite having retained some significant risks and rewards of ownership, control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

Financial liabilities

Basic financial liabilities, including amounts owed to group undertakings and accruals are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Creditors are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

Critical accounting judgements and estimation uncertainty

Estimates and judgements are continually evaluated and no critical judgements and estimates were made.

3 Turnover

The analysis by geographical area of the Company's turnover is set out below:

	2021 £	2020 £
Americas	226,590	455,282
Total	226,590	455,282

All turnover relates to services provided to other Bechtel companies, the geographical analysis shown above is based on the location of those companies.

Bechtel Financing Services Limited

Notes to the financial statements for the Year Ended 31 December 2021 (Continued)

4 Directors' emoluments

The Company has no employees but is recharged by fellow Bechtel subsidiaries for work performed on its behalf by their employees. The Directors are remunerated by other subsidiaries within the Bechtel group of companies. During 2021, a Director (2020: 1 Director) received emoluments in respect of management services to the Company as detailed below:

	2021	2020
Remuneration	£	£
Wages and salaries	42,709	187,448
Social security costs	5,894	25,868
Other pension costs	452	2,790
Total emoluments	49,055	216,106

5 Operating profit

The operating profit is stated after charging/(crediting):

	2021	2020
	£	£
Auditors' remuneration: fee payable to the Company's auditors for the audit of the Company's annual financial statements	9,500	9,500
Exchange loss	1,660	2,995

6 Interest receivable and similar income

	2021	2020
	£	£
Interest receivable from group undertakings	64	192
Total	64	192

7 Tax on profit

A. Tax on profit

	2021	2020
	£	£
Tax on profit		
Current tax on income for the year	3,611	7,330
Tax on profit	3,611	7,330

Bechtel Financing Services Limited

Notes to the financial statements for the Year Ended 31 December 2021 (Continued)

7 Tax on profit (Continued)

B. Factors affecting current tax charges

The tax charge for the year ended 31 December 2021 is the same (2020: same) as the standard rate of corporation tax in the UK of 19% (2020: 19%). The total tax charge for the year is explained as follows:

	2021 £	2020 £
Profit before taxation	19,004	38,580
Profit before tax at the standard rate of UK corporation tax of 19% (2020: 19%)	3,611	7,330
Total tax charge for the year	3,611	7,330

In the Spring Budget 2021, the Government announced that from 1 April 2023 the UK corporation tax rate will increase to 25%. The increased rate was substantively enacted on 24th May 2021 and there is no impact to tax expensed for the year ended 31 December 2021 as a result of this increase.

8 Debtors

	2021 £	2020 £
Amounts owed by group undertakings	255,912	283,683
Prepayments and accrued income	-	297
Total	255,912	283,980

Amounts owed by group undertakings include a net deposit with BCMC totalling £206,432 (2020: £211,669) and £49,480 (2020: £72,014) with other group undertakings which are unsecured, interest free and repayable on demand.

9 Creditors: Amounts falling due within one year

	2021 £	2020 £
Amounts owed to group undertakings	20,304	60,046
Taxation	3,611	7,330
Accruals	9,500	9,500
Total	33,415	76,876

Amounts owed to group undertakings are unsecured, interest free and repayable on demand.

Bechtel Financing Services Limited

Notes to the financial statements for the Year Ended 31 December 2021 (Continued)

10 Called up share capital

Ordinary shares of £1 each	Number	£
Allotted and fully paid		
At 1 January 2021	100,000	100,000
At 31 December 2021	100,000	100,000

11 Cash flow

A. Reconciliation of operating profit to net cash flow from operating activities

	2021 £	2021 £	2020 £	2020 £
Operating profit		18,940		38,388
Decrease/(Increase) in amounts owed by group undertakings within one year	22,534		(11,537)	
Decrease in prepayments	297		1	
(Decrease)/Increase in amounts owed to group undertakings within one year	(39,742)		7,539	
		(16,911)		(3,997)
Net cash inflow from operating activities		2,029		34,391

B. BCMC

The Company's cash flow statement incorporates balances with BCMC as liquid resources. BCMC acts as a finance company for the Bechtel group of companies. Bechtel Financing Services Limited has an agreement with BCMC whereby BCMC provides cash management services with respect to each company's proportionate individual interest in the funds held and invested by BCMC. These funds, which represent the Company's net deposits, are interest bearing and available on demand.

Bechtel Financing Services Limited

Notes to the financial statements for the Year Ended 31 December 2021 (Continued)

12 Ultimate parent undertaking and controlling party

The immediate parent undertaking is Bechtel Enterprises, Inc. This is the smallest group to consolidate the Bechtel Financing Services Limited financial statements. The ultimate parent undertaking and controlling party is Bechtel Group, Inc. ("BGI"), a company incorporated in the United States of America. BGI is the parent undertaking of the largest group of undertakings to consolidate these financial statements at 31 December 2021. The consolidated financial statements of Bechtel Enterprises, Inc. and BGI are not publicly available.

13 Related party transactions

During the year, the Company provided services of £226,590 (2020: £455,282) to its parent, Bechtel Enterprises, Inc. and other group companies, it received interest income of £64 (2020: £192) from BCMC which is another group company.

During 2021, the Company purchased £204,358 (2020: £412,520) of services from Bechtel Limited and Bechtel Enterprises, Inc.

	2021 £	2020 £
Amounts receivable during the year	226,654	455,474
Amounts payable during the year	204,358	412,520

14 Events after the end of the reporting period

Since February 2022 the military action in Ukraine and the sanctions related to the Russian Federation affected economies in Europe and the rest of the world. The Company currently does not have any exposure to Ukraine, Russia or Belarus. However, the impact on the global economy may affect the Company's global business units' business volume, cashflows and profitability. The extent to which these events impact future results will depend on developments which are highly uncertain and cannot be predicted including new information regarding sanctions. As the Company does not currently have any exposure to the above mentioned conflicted territories no changes are expected to the operations as of the date of authorisation of the Annual Report and Financial Statements.