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CERTIFICATE OF INCORPORATION OF A PUBLIC LIMITED COMPANY

Company No. 07120791

The Registrar of Companies for England and Wales, hereby certifies that

BLUEBIRD TRANSPORT & TOURISM SERVICES PLC

is this day incorporated under the Companies Act 2006 as a private company, that the company is limited by shares, and the situation of its registered office is in ENGLAND/WALES

Given at Companies House, Cardiff, on 9th January 2010



N07120791E







IN01(ef)

Application to register a company

Received for filing in Electronic Format on the: 08/01/2010

Company Name in full:

BLUEBIRD TRANSPORT & TOURISM SERVICES PLC

Company Type:

Public limited by shares

Situation of Registered

Office:

England and Wales

Proposed Register Office Address:

53 PORTLAND ROAD

HOVE

EAST SUSSEX

UNITED KINGDOM

BN3 5DQ

I wish to entirely adopt the following model articles: Public

Proposed Officers

Company Secretary 1

Type: Person

Full forename(s): MR MALCOLM

Surname: MARGO

Former names:

Service Address: FLAT 3 LLANGROYD

FORT ROAD

ST. PETERS PORT

GUERNSEY

CHANNEL ISLANDS

GY1 1ZU

Consented to Act: Y Date authorised: 09/01/2010 Authenticated: YES

Company Director 1

Type: Person

Full forename(s): MR TERENCE

Surname: LE MAITRE

Former names:

Service Address: 1 CORTILLETS COTTAGE

RUE DU GALAAD

CASTEL GUERNSEY

CHANNEL ISLANDS

GY5 7**FJ**

Country/State Usually Resident: CHANNEL ISLANDS

Date of Birth: 14/12/1949 Nationality: BRITISH

Occupation: DIRECTOR

Consented to Act: Y Date authorised: 09/01/2010 Authenticated: YES

Company Director 2

Type: Person

Full forename(s): MR MALCOLM

Surname: MARGO

Former names:

Service Address: FLAT 3 LLANGROYD

FORT ROAD

ST. PETERS PORT

GUERNSEY

CHANNEL ISLANDS

GY1 1ZU

Country/State Usually Resident: CHANNEL ISLANDS

Date of Birth: 09/01/1945 Nationality: BRITISH

Occupation: DIRECTOR

Consented to Act: Y Date authorised: 09/01/2010 Authenticated: YES

Class of shares Currency	ORDINARY CLASS A	Number allotted Aggregate nominal value	100000 100000.00
	GBP	Amount paid	1.00
		Amount unpaid	0.00

Prescribed particulars

A) SUBJECT TO THE PROVISIONS OF THE ACT AND WITHOUT PREJUDICE TO ANY RIGHTS ATTACHED TO ANY EXISTING SHARES, ANY SHARE MAY BE ISSUED WITH SUCH RIGHTS OR RESTRICTIONS AS THE COMPANY MAY DETERMINE BY RESOLUTION. UNLESS OTHERWISE EXCLUDED ALL SHARES HAVE THE RIGHT TO VOTE AT GENERAL MEETINGS WHETHER THE SHARES ARE FULLY PAID OR NOT. B)SUBJECT TO THE PROVISIONS OF THE ACT, THE COMPANY MAY BY RESOLUTION DECLARE DIVIDENDS IN ACCORDANCE WITH THE RESPECTIVE RIGHTS OF THE MEMBERS, BUT NO DIVIDEND SHALL EXCEED THE AMOUNT RECOMMENDED BY THE DIRECTORS SUBJECT TO THE PROVISIONS OF THE ACT, THE DIRECTORS MAY PAY INTERIM DIVIDENDS IF IT APPEARS TO THEM THAT THEY ARE JUSTIFIED BY THE PROFITS OF THE COMPANY AVAILABLE FOR DISTRIBUTION. IF THE SHARE CAPITAL IS DIVIDED INTO DIFFERENT CLASSES, THE DIRECTORS MAY PAY INTERIM DIVIDENDS ON SHARES WHICH CONFER DEFERRED OR NON-PREFERRED RIGHTS WITH REGARD TO DIVIDEND AS WELL AS ON SHARES WHICH CONFER PREFERENTIAL RIGHTS WITH REGARD TO DIVIDEND, BUT NO INTERIM DIVIDEND SHALL BE PAID ON SHARES CARRYING DEFERRED OR NON-PREFERRED RIGHTS IF, AT THE TIME OF PAYMENT, ANY PREFERENTIAL DIVIDEND IS IN ARREAR. THE DIRECTORS MAY ALSO PAY AT INTERVALS SETTLED BY THEM ANY DIVIDEND PAYABLE AT A FIXED RATE IF IT APPEARS TO THEM THAT THE PROFITS AVAILABLE FOR DISTRIBUTION JUSTIFY THE PAYMENT. PROVIDED THE DIRECTORS ACT IN GOOD FAITH THEY SHALL NOT INCUR ANY LIABILITY TO THE HOLDERS OF SHARES CONFERRING PREFERRED RIGHTS FOR ANY LOSS THEY MAY SUFFER BY THE LAWFUL PAYMENT OF AN INTERIM DIVIDEND ON ANY SHARES HAVING DEFERRED OR NON-PREFERRED RIGHTS. EXCEPT AS OTHERWISE PROVIDED BY THE RIGHTS ATTACHED TO SHARES, ALL DIVIDENDS SHALL BE DECLARED AND DISTRIBUTED TO ALL SHARES BUT, IF ANY SHARE IS ISSUED ON TERMS PROVIDING THAT IT SHALL RANK FOR DIVIDEND AS FROM A PARTICULAR DATE, THAT SHARE SHALL RANK FOR DIVIDEND ACCORDINGLY. A PERSON BECOMING ENTITLED TO A SHARE IN CONSEQUENCE OF THE DEATH OR BANKRUPTCY OF A MEMBER SHALL HAVE THE RIGHTS TO WHICH HE WOULD BE ENTITLED IF HE WERE THE HOLDER OF THE SHARE, EXCEPT THAT HE SHALL NOT, BEFORE BEING REGISTERED AS THE HOLDER OF THE SHARE, BE ENTITLED IN RESPECT OF IT TO ATTEND OR VOTE AT ANY MEETING OF THE COMPANY OR AT ANY SEPARATE MEETING OF THE HOLDERS OF ANY CLASS OF SHARES IN THE COMPANY. C) A MEETING DECLARING A DIVIDEND MAY, UPON THE RECOMMENDATION OF THE DIRECTORS, DIRECT THAT IT SHALL BE SATISFIED WHOLLY OR PARTLY BY THE DISTRIBUTION OF ASSETS AND, WHERE ANY DIFFICULTY ARISES IN REGARD TO THE DISTRIBUTION, THE DIRECTORS MAY SETTLE THE SAME AND IN PARTICULAR MAY ISSUE FRACTIONAL CERTIFICATES AND FIX THE VALUE FOR DISTRIBUTION OF ANY ASSETS AND MAY DETERMINE THAT CASH SHALL BE PAID TO ANY MEMBER UPON THE FOOTING OF THE VALUE SO FIXED IN ORDER TO ADJUST THE RIGHTS OF MEMBERS AND MAY VEST ANY ASSETS IN TRUSTEES. D) THE COMPANY MAY ISSUE SHARES WHICH ARE TO BE REDEEMED, OR ARE LIABLE TO BE REDEEMED AT THE OPTION OF THE COMPANY OR THE HOLDER, AND THE DIRECTORS MAY DETERMINE THE TERMS, CONDITIONS AND MANNER OF REDEMPTION OF ANY SUCH SHARES.

Class of shares ORDINARY CLASS B Number allotted 10000 Aggregate nominal 10000.00

value

Currency GBP Amount paid per share 1.00

Amount unpaid per share 0.00

Prescribed particulars

THE ORDINARY CLASS B SHARES SHALL RANK PARI PASSU IN ALL RESPECTS WITH THE ORDINARY CLASS A SHARES SAVE THAT THEY SHALL BE NON-VOTING AND THAT HOLDERS OF THOSE ISSUED ORDINARY CLASS B SHARES SHALL NOT BE ENTITLED TO

RECEIVE NOTICE OF OR TO ATTEND AND/OR VOTE AT ANY MEETING OF THE

COMPANY.

Statem	nent of Capital ((Totals)	
Currency	GBP	Total number of shares	110000
		Total aggregate nominal value	110000.00

Initial Shareholdings

Name: MALCOLM MARGO

Address: FLAT 3 Class of share: ORDINARY CLASS A

LLANGROYD

FORT ROAD

ST. PETERS PORT

GUERNSEY

Number of shares: 75000

Currency: GBP

CHANNEL ISLANDS

Nominal value of

GY1 1ZU each share: 1.00

Amount unpaid: 0.00
Amount paid: 1.00

Name: MIKE NEWSON

Address: JAROTON Class of share: ORDINARY CLASS A

LE PETITE CLOS

ROUSSE

VALE

Number of shares: 25000

GUERNSEY

Currency: GBP

CHANNEL ISLANDS
GY6 8JW

Nominal value of

Probability and the search share:

Amount unpaid:

Amount paid:

1.00

Amount paid:

1.00

Statement of Compliance

I confirm the requirements of the Companies Act 2006 as to registration have been complied with.

Name: MALCOLM MARGO

Authenticated: YES

Name: MIKE NEWSON

Authenticated: YES

Authorisation

Authoriser Designation: subscriber Authenticated: Yes

THE COMPANIES ACT 2006

COMPANY HAVING A SHARE CAPITAL

MEMORANDUM OF ASSOCIATION

Of

BLUEBIRD TRANSPORT & TOURISM SERVICES PLC

Each subscriber to this Memorandum of Association wishes to form a company under the Companies Act 2006 and agrees to become a member of the company and to take at least one share.

Name(s) of Subscriber(s)

Date: 08 January 2010

MALCOLM MARGO MIKE NEWSON